

NELC Budget Summary 2019/20 & Medium Term Financial Plan 2019/20 to 2021/22



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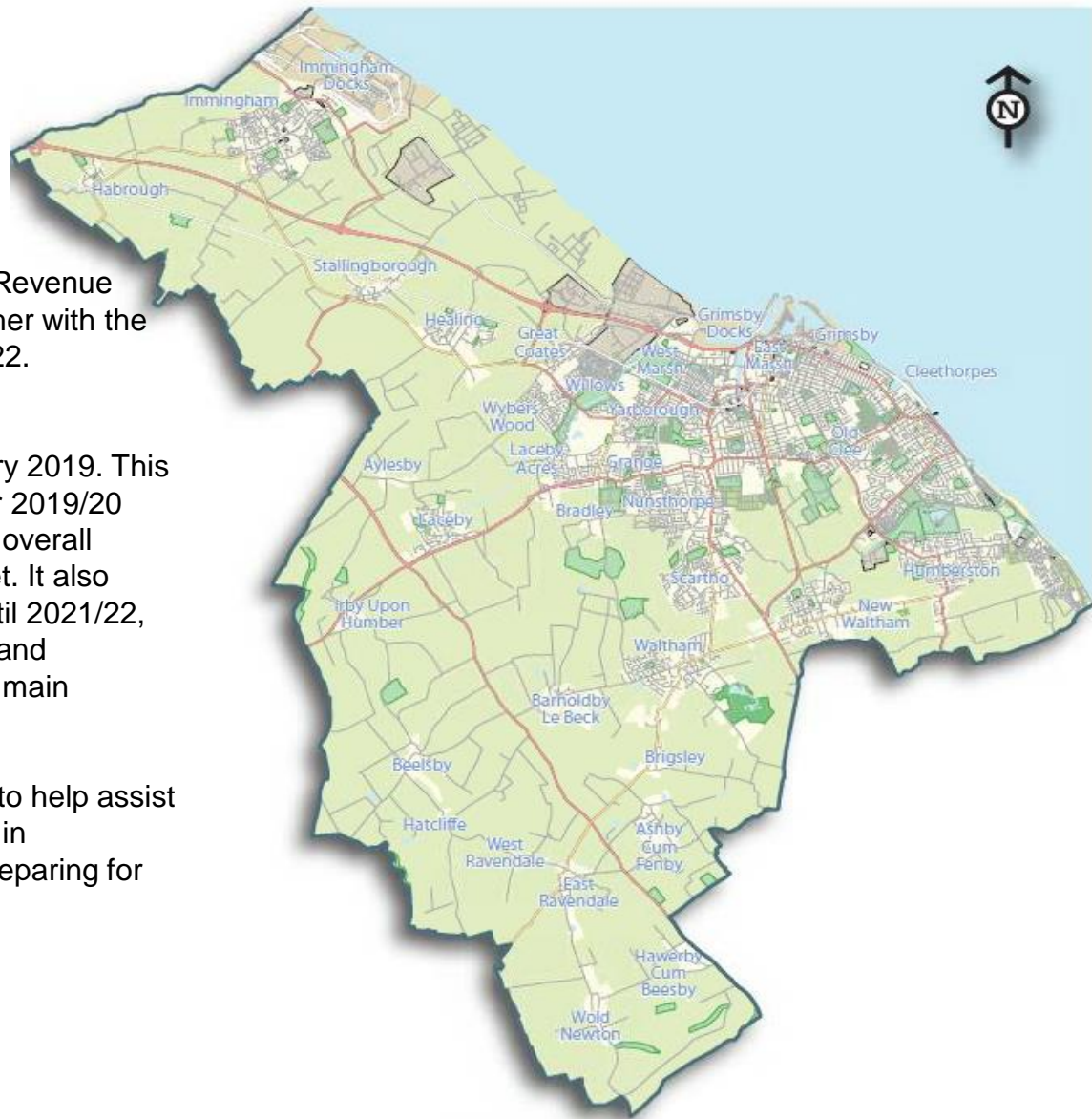
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Introduction

This document sets out North East Lincolnshire's Revenue budget for 2019/20 in a summarised format, together with the Medium Term Financial Plan for 2019/20 to 2021/22.

Full Council agreed the budget on the 21st February 2019. This report includes summary of the opening budget for 2019/20 with other information regarding the funding of the overall budget, and the way in which the Council Tax is set. It also contains the Capital Programme which runs up until 2021/22, and information relating to the Councils Reserves and Balances. Finally it details for each directorate the main components of the directorate budget.

The information contained within this document is to help assist the Public, Members, Chief Officers and their staff in understanding the current financial position and preparing for future budgets.



Director of Finance overview

This Finance and Commissioning Report outlines how the Council plans to deliver its agreed financial strategy over the coming three year period. The document focuses on the delivery of core services at the same time as outlining how we are investing for the future and preparing for funding reform.

The Final Local Government Financial Settlement, announced in January 2019, is broadly in line with our planning assumptions with reductions in Revenue Support Grant and New Homes Bonus being offset by continued growth in local taxation. Post 2019/20 we are anticipating significant changes to the way local government is funded with a move to 75% retention of Business Rates and removal of remaining support grant. In addition the outcome of the Government's Public Services Spending and Fair Funding reviews could have a significant impact on the Council's funding and scope to provide services in the future.

Despite funding uncertainties and the well documented demand pressures being faced within the social care sector, the Council's commissioning based approach is ensuring that we are focusing upon key outcomes and investing in those areas delivering the biggest impact. Budget envelopes continue to define the level of investment across core areas of service delivery and these have been reviewed in year. At the same time we are continuing to invest in transformative and innovative service redesign to support the efficient and cost effective delivery of services.

The Council has demonstrated its commitment to the achievement of long term growth and financial sustainability through the successful 'Town Deal' submission. The deal represents a transformative approach to working in partnership with Government and major private investors to accelerate economic and housing growth across the Borough. The deal will make a significant contribution to the Council's strategic objective of enabling the growth of a strong and sustainable local economy. This will include major projects at the Port of Immingham, Stallingborough Enterprise Zone and in the Town Centres. It should be noted that these key investments within the local economy will need to be managed within a changing regulatory environment for local government, which requires increased transparency and clarity of decision making.

Over the past 12 months, the Council has also developed an innovative 'Union' arrangement with the North East Lincolnshire CCG which will lead to a more efficient and effective working relationship with the health sector and make best use of the range of skills and capacity in both organisations to make lasting changes. As the Union with the CCG develops, we will realise opportunities for closer joint working in areas such as commissioning, procurement, contract management, business support and finance.

Despite the current financial uncertainties within the Local Government sector, the Council remains committed to the achievement of long term financial sustainability by embracing the area's economic potential and by growing its local tax base. This is the only way the Council can become self sufficient and generate the resources necessary to maintain and reinvest in quality public services.

Sharon Wroot, Director of Resources and Governance

Where North East Lincolnshire Council Funding Comes From 2019/20

The Revenue Support Grant (RSG) is revenue funding given to local Authorities by Central Government.

The funding is shared out between authorities on the basis of a population based distribution formula.

**Revenue
Support
Grant
£9.0m**

This includes additional 3% precept raised through Council Tax and specific grants from Central Government

**New Homes
Bonus
£0.3m**

**Total NET
Budget
£127.5m**

**Adult Social
Care Precept
& Support
Grants
£14.1m**

Non-Domestic Rates, or business rates, collected by local authorities are the way that those who occupy non-domestic property (Shops, Bars & Restaurants etc.) contribute towards the costs of local services.

Authorities retain a proportion of the business rates collected locally.

**Business
Rates
Retention
£41.7m**

**Council Tax
£62.4m**

The amount of Council Tax collectable is based upon the total value of taxable property (the tax base) and the agreed charge per band.

North East Lincolnshire Council 2019/20 Council Tax Requirement

To finalise its budget the Council must set a Council Tax requirement – the amount of money raised by Council Tax. The table below shows the Council Tax bills for North East Lincolnshire residents by property band. The band is based on the value of your property, and includes the 2.98% increase from NELC, plus charges for Police, Fire and Parish Precepts

AREA	BAND A (DIAB)	BAND A	BAND B	BAND C	BAND D	BAND E	BAND F	BAND G	BAND H	CHANGE From Last Year
	£	£	£	£	£	£	£	£	£	%
Cleethorpes	1,022.84	1,227.41	1,431.98	1,636.55	1,841.12	2,250.26	2,659.40	3,068.53	3,682.24	4.03%
Grimsby	1,022.23	1,226.68	1,431.13	1,635.57	1,840.02	2,248.91	2,657.81	3,066.70	3,680.04	3.99%
Ashby-cum-Fenby	1,035.84	1,243.01	1,450.17	1,657.34	1,864.51	2,278.85	2,693.18	3,107.52	3,729.02	4.03%
Aylesby	1,020.73	1,224.88	1,429.03	1,633.17	1,837.32	2,245.61	2,653.91	3,062.20	3,674.64	4.00%
Barnoldby-le-Beck	1,028.81	1,234.57	1,440.33	1,646.09	1,851.85	2,263.37	2,674.89	3,086.42	3,703.70	3.90%
Beelsby	1,020.73	1,224.88	1,429.03	1,633.17	1,837.32	2,245.61	2,653.91	3,062.20	3,674.64	4.00%
Bradley	1,040.18	1,248.21	1,456.25	1,664.28	1,872.32	2,288.39	2,704.46	3,120.53	3,744.64	4.52%
Brigsley	1,030.53	1,236.63	1,442.74	1,648.84	1,854.95	2,267.16	2,679.37	3,091.58	3,709.90	3.94%
East Ravendale	1,020.73	1,224.88	1,429.03	1,633.17	1,837.32	2,245.61	2,653.91	3,062.20	3,674.64	4.00%
Great Coates	1,062.47	1,274.96	1,487.45	1,699.95	1,912.44	2,337.43	2,762.41	3,187.40	3,824.88	3.34%
Habrough	1,031.91	1,238.29	1,444.67	1,651.05	1,857.43	2,270.19	2,682.95	3,095.72	3,714.86	4.03%
Hatcliffe	1,020.73	1,224.88	1,429.03	1,633.17	1,837.32	2,245.61	2,653.91	3,062.20	3,674.64	4.00%
Hawerby cum Beesby	1,020.73	1,224.88	1,429.03	1,633.17	1,837.32	2,245.61	2,653.91	3,062.20	3,674.64	4.00%
Healing	1,042.44	1,250.93	1,459.42	1,667.91	1,876.40	2,293.38	2,710.36	3,127.33	3,752.80	3.85%
Humberston	1,038.68	1,246.41	1,454.15	1,661.88	1,869.62	2,285.09	2,700.56	3,116.03	3,739.24	3.83%
Immingham	1,093.81	1,312.57	1,531.33	1,750.09	1,968.85	2,406.37	2,843.89	3,281.42	3,937.70	4.00%
Irby Upon Humber	1,039.94	1,247.93	1,455.92	1,663.91	1,871.90	2,287.88	2,703.86	3,119.83	3,743.80	3.96%
Laceby	1,042.41	1,250.89	1,459.37	1,667.85	1,876.33	2,293.29	2,710.25	3,127.22	3,752.66	4.10%
New Waltham	1,036.00	1,243.20	1,450.40	1,657.60	1,864.80	2,279.20	2,693.60	3,108.00	3,729.60	4.33%
Stallingborough	1,053.20	1,263.84	1,474.48	1,685.12	1,895.76	2,317.04	2,738.32	3,159.60	3,791.52	3.86%
Waltham	1,033.61	1,240.33	1,447.06	1,653.78	1,860.50	2,273.94	2,687.39	3,100.83	3,721.00	4.07%
West Ravendale	1,020.73	1,224.88	1,429.03	1,633.17	1,837.32	2,245.61	2,653.91	3,062.20	3,674.64	4.00%
Wold Newton	1,020.73	1,224.88	1,429.03	1,633.17	1,837.32	2,245.61	2,653.91	3,062.20	3,674.64	4.00%

		2018/19	2019/20	% change
N E Lincolnshire Council (exc. Special Expenses)	Band D	1,484.82	1,529.07	2.98
N E Lincolnshire Council (inc.Special Expenses)	Band D	1,486.10	1,530.37	2.98
Element of above relating to Adult Social Care	Band D	108.76	108.76	-
Police and Crime Commissioner for Humberside	Band D	199.32	223.31	12.0
Humberside Fire Authority	Band D	82.51	84.94	3.0

Medium Term Financial Plan 2019/2020 – 2021/2022



North East Lincolnshire Council Medium Term Financial Plan

In order to set our revenue budget and build the Medium Term Financial Plan (MTFP) a number of factors are considered to ensure a balanced position can be achieved whilst working within defined budget envelopes for each area. Such factors include changes to funding levels, national and local intelligence, inflation rates, pay agreements and local demographics.

A number of specific assumptions are made in the MTFP position which are:

MTFP

An increase in Council Tax of 2.98%

Indexed inflation uplift on major contracts

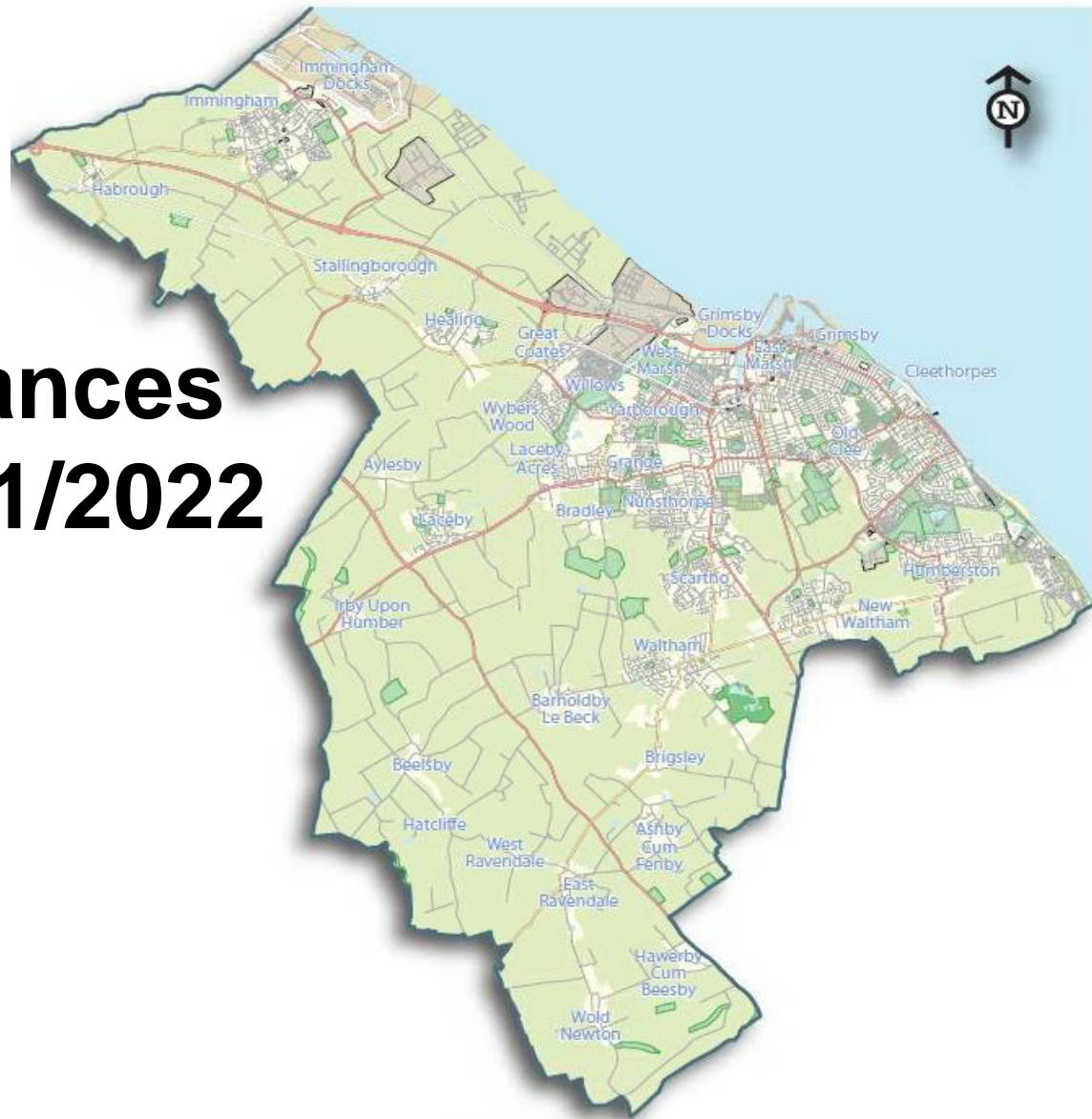
Current agreed National Pay Award indications

No general or income inflation

Reduction in New Homes Bonus following announced changes to the scheme

MTFP SUMMARY					
Original 2017/18 £000	Original 2018/19 £000		2019/20 £000	2020/21 £000	2021/22 £000
		FUNDING			
17,755	13,396	Revenue Support Grant	8,995	6,500	4,800
37,376	39,702	Business Rates Retention	41,714	43,011	43,775
56,485	58,598	Council Tax Income	61,231	63,675	66,181
2,801	4,715	ASC Precept	4,927	5,105	5,295
819	1,795	Collection Fund - Council Tax	1,213	0	0
1,583	547	New Homes Bonus	265	70	75
4,058	5,622	Better Care Fund	7,042	5,940	5,940
800	487	ASC Support Grant	0	0	0
0	0	Social Care Support Grant	1,332	0	0
0	0	Winter Care Pressures	780	0	
121,677	124,862	TOTAL FUNDING	127,499	124,301	126,066
106,138	105,451	TOTAL BUDGET ENVELOPES	109,165	105,908	107,405
		OTHER BUDGETS			
3,809	4,720	Pensions and Insurance	4,686	4,686	4,686
10,548	9,913	Borrowing Net of Investment Income	9,147	10,752	11,406
2,486	0	Provisions and other	2,211	2,564	2,121
624	657	Levies	657	657	657
102	102	Grants to Parish Councils	0	0	0
17,569	15,392	TOTAL OTHER BUDGETS	16,701	18,659	18,870
123,707	120,843	TOTAL REVENUE SPEND	125,866	124,567	126,275
		CONTRIBUTIONS			
(2,030)	(130)	Contributions from Earmarked Reserves	0	0	0
0	4,149	Contributions to Earmarked Reserves	1,633	1,633	1,633
(2,030)	4,019	NET CONTRIBUTIONS (FROM)/TO EARMARKED RESERVES	1,633	1,633	1,633
121,677	124,862	TOTAL BUDGET REQUIREMENT	127,499	126,200	127,908
0	0	Balance of funding available / (Savings Required)	0	(1,899)	(1,842)

Reserves & Balances 2019/2020 – 2021/2022



North East Lincolnshire Council Reserves & Balances

The MTFP is supported by reserves and general fund balances. Useable reserves are generally held for three specific purposes:

A working balance to help smooth the impact of uneven cash flows – General Reserves

A reserve to deal with unexpected events – General Reserves and some corporate reserves.

A means of building up funds to meet known or predicted requirements – Earmarked Reserves.

The Council's reserve policy sets out the following key principles for the establishment and use of reserves:

The balance on the general reserve will be reviewed as part of the budget setting process

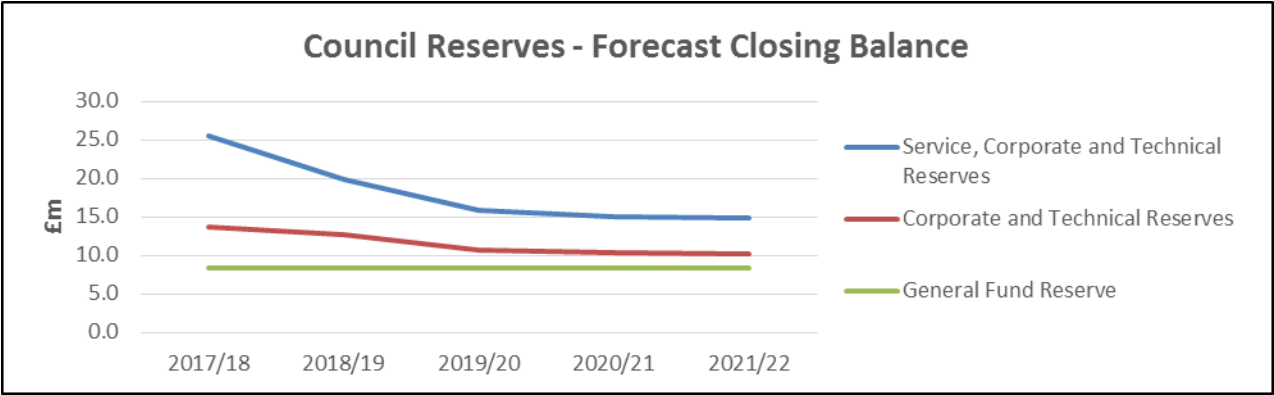
Earmarked Reserves will only be established to meet a defined purpose

Creation of new earmarked reserves will be approved by Cabinet.

Approval to utilise or top-up established reserves will be subject to the approval of the Section 151 Officer.

That unspent earmarked reserves at the end of each financial year will be reassessed and challenged, with a view to their release to fund greater priorities

As part of the financial planning process all reserves, general and earmarked, are reviewed in detail. The graph below shows the current forecast closing balance in each year of the financial plan and will be updated throughout the process.



Corporate and Technical Reserves	Forecast Closing Balance			
	2018/19	2019/20	2020/21	2021/22
	£'000	£'000	£'000	£'000
Transformation Reserve	740	981	1,079	1,277
Management of Change	1,988	1,238	988	738
Insurance	3,905	3,905	3,905	3,905
Debt Financing Reserve	2,037	2,037	2,037	2,037
Business Rates Reserve	3,008	1,757	1,757	1,757
MTFP Reserve	261	261	261	261
Childrens Heart Surgery Unit	5	5	5	5
Strategic Change Reserve	500	250	0	0
Joint Arrangement	269	269	269	269
Total	12,713	10,703	10,301	10,249

Service and Partner Reserves	Forecast Closing Balance			
	2018/19	2019/20	2020/21	2021/22
	£'000	£'000	£'000	£'000
Corporate and Democratic Services	143	29	15	0
Environment	0	0	0	0
Economy & Growth	1,409	441	273	222
Early Help	0	0	0	0
Childrens Services	0	0	0	0
Public Health	1,045	397	277	221
Adult Services	734	762	744	744
Partner Reserves	3,751	3,611	3,481	3461
Total	7,082	5,240	4,790	4,648

General Fund	Forecast Closing Balance			
	2018/19	2019/20	2020/21	2021/22
	£'000	£'000	£'000	£'000
	8,300	8,300	8,300	8300

Capital Programme 2019/2020 – 2021/2022



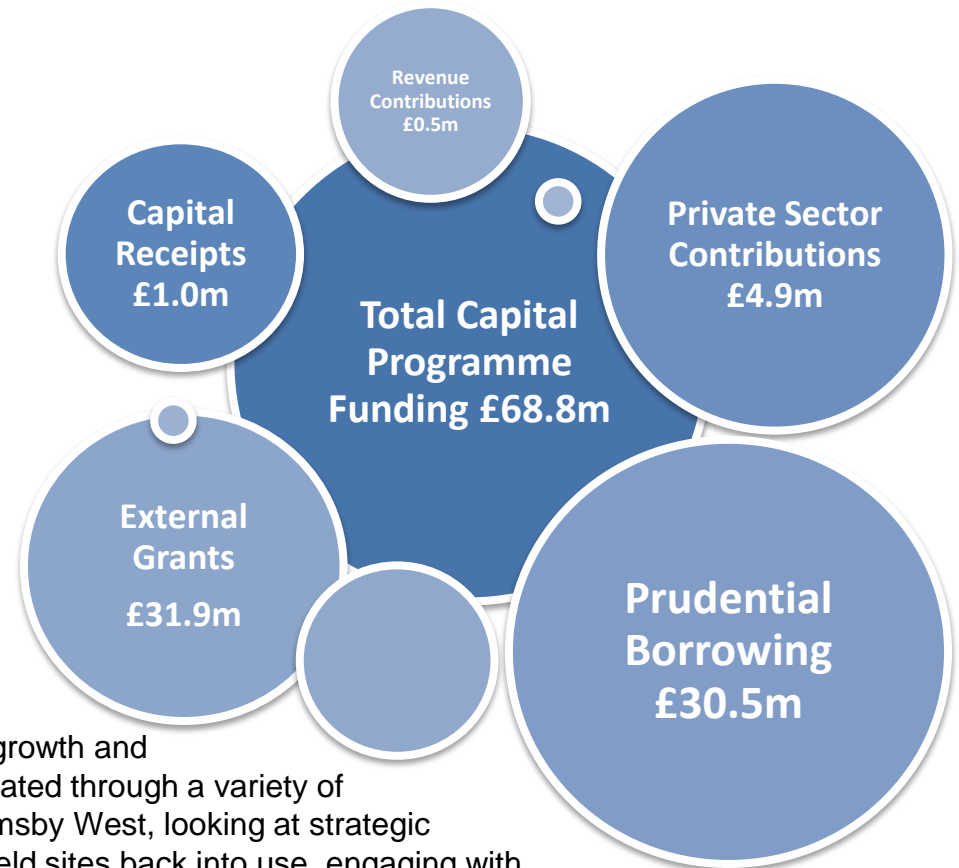
North East Lincolnshire Council Capital Programme

The Capital Investment Strategy will drive the long term focus of the capital programme. Significant investment will focus on:

- Driving Economic Growth
- Accelerating Housing Delivery
- Transforming the Waterfront and Town Centres
- Improving Skills and Educational Attainment

The Council is keen to support longer term investment within the Borough to ensure that it delivers against its overall outcomes and ambitions. A key aspect of this approach will be to accelerate delivery by working in partnership with others rather than in isolation. The Council has already given a strong indication of its ambition through its support for the SHIP programme and also the enabling the recent Cartergate development. The latest success announced a Town Centre Deal which will develop a new approach to regeneration that will be taken forward by public and private sector partners to revitalise the town centre, increase skill levels and create new jobs and housing.

There are also longer term plans in place to support housing growth and development within the Borough. Development will be accelerated through a variety of mechanisms; enabling support for major projects such as Grimsby West, looking at strategic land assembly opportunities, intervening and bringing brownfield sites back into use, engaging with partner organisations such as the Homes and Communities Agency and participating in wider asset rationalisation programmes such as One Public Estate. All developments will be supported by sound and robust business cases which consider both the risks and opportunities available to the Council.



SCHEME	2018/19 Capital Programme £000's	2019/20 Capital Programme £000's	2020/21 Capital Programme £000's	2021/22 Capital Programme £000's
Accelerating Housing Delivery				
Playing Pitch Reprovision	0	2,000	1,000	1,000
Bradley Football Redevelopment	50	450	0	0
Supported Housing Scheme	0	1,833	0	0
Scartho Road Hospital Junction	422	0	0	0
Community Housing	50	153	0	0
East Marsh Renewal	16	0	0	0
Total	538	4,436	1,000	1,000

Driving Economic Growth and Infrastructure				
Cartergate Office Development	127	100	0	0
SHIP Scheme	4,278	19,856	3,170	0
Smart Energy for Business	118	5,113	1,612	0
A180 - South Humber Link Road	280	2,343	0	0
Local Transport Plan Schemes	4,436	3,655	3,990	0
GLLEP Junction Improvement	410	1,842	2,025	0
Immingham Lock Flood Defence Gates	750	1,054	891	0
A18 Laceby to Ludborough	225	2,597	0	0
Sea Road Regeneration	0	750	2,055	2,645
Capital Investment	89	0	359	3,479
Total	10,713	37,310	14,102	6,124

SCHEME	2018/19 Capital Programme £000's	2019/20 Capital Programme £000's	2020/21 Capital Programme £000's	2021/22 Capital Programme £000's
Efficient Council				
Replacement Children's Home	269	0	0	0
Looked After Children	150	540	0	0
Backlog Maintenance	832	750	750	750
Property Rationalisation Programme	317	0	0	0
Capital Receipt Flexibility	500	500	500	500
Total	2,068	1,790	1,250	1,250
Smarter Neighbourhoods				
Litter Bin and Recycling Review	0	113	0	0
Litter Bin and Recycling Replacement and Upgrade	300	187	0	0
AQMER (Air Quality Equip)	30	0	0	0
Willing/Peaksfield Flood Alleviation	50	400	0	0
Household Recycling Scheme	0	950	0	0
Fleet Replacement Programme	781	3,475	2,736	0
Total	1,161	5,125	2,736	0
Health and Well Being				
Disabled Facilities Grants	1,900	3,559	1,900	1,900
Housing Assistance Grants and Loans	370	855	200	0
Social Care - Better Care Fund	535	200	0	0
Immingham Pool/Clee LC/Gy - Sport England	11	0	0	0
Scartho Rd/Barratts Rec Site	6	40	0	0
Immingham Community Art	52	0	0	0
Drug & Alcohol Recovery	200	81	0	0
Library Self Service Equipment	3	0	0	0
Grimsby Auditorium Seating	151	0	0	0
Clee Cycle Hub	366	0	0	0
Total	3,594	4,735	2,100	1,900

SCHEME	2018/19 Capital Programme £000's	2019/20 Capital Programme £000's	2020/21 Capital Programme £000's	2021/22 Capital Programme £000's
Skills & Education				
Schools - Devolved Formula Cap Grant	70	254	90	90
Schools - Backlog Maintenance	483	500	500	500
Schools - Basic Need Sufficiency of Places	2,396	705	705	0
SEND Special Provision Fund	334	0	166	0
CATCH Offshore	0	52	0	0
Total	3,283	1,511	1,461	590
Digital Council				
Childcare Management	592	148	0	0
Lincs2 Portal	45	0	0	0
Civica System	10	0	0	0
ICT Framework	49	0	0	0
ICT Refresh	625	517	567	771
System Investment	0	200	682	0
Digital Strategy Delivery /Imp Civica/Edrms	347	233	111	0
Total	1,668	1,098	1,360	771
Transforming the waterfront and town centres				
Town Deal Investment	3,000	5,750	5,000	0
Cleethorpes HLF Townscape Heritage	75	656	1,733	0
Coastal Communities	775	2,207	0	0
Riverhead Square	335	3,740	0	0
Freeman Street Regeneration	8	0	0	0
Abbey Walk Car Park Lift	10	0	0	0
Heritage Asset at Risk	218	0	0	0
PSiCA (Partnership in Conservation Area)	10	390	200	200
The Knoll	75	0	0	0
Total	4,506	12,743	6,933	200
TOTAL	27,531	68,748	30,942	11,835

Map of the Grimsby and Immingham area showing the proposed Grimsby and Immingham Local Authority boundary. The map includes labels for various towns and villages such as Immingham, Grimsby, Cleethorpes, and Wold Newton. A north arrow is located in the top right corner.

North East Lincolnshire Council Revenue Budget

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North East Lincolnshire Council Revenue Budget

The information set out in this section is presented in two ways. The first is objectively; which is based around department expenditure and then broken down into services and teams. The second presentation of data is subjectively; where expenditure and income is presented by the type of expenditure or income. The categorisation of this expenditure is explained as follows:

Expenditure

Employees	Pay related items, including salaries, training and recruitment <i>Note: FTE numbers are budgeted figures and may not be representative of the actual number of employees</i>
Premises	Items relating to buildings including, utility bills, repairs and maintenance, and rents
Transport	Costs of vehicles including maintenance, fuel bills and SEN transport
Supplies & Services	The cost of equipment, contracts etc.
Third Party Payments	Payments that the council makes to other companies/authorities for services carried out on our behalf
Transfer Payments	Payments we make on behalf of others e.g. Housing Benefits
Support Services	Accounting recharge entry, where rechargeable support service departments carry out work and requires reimbursement
Capital Financing Costs	Revenue expenditure that is to be spent/related to the capital programme

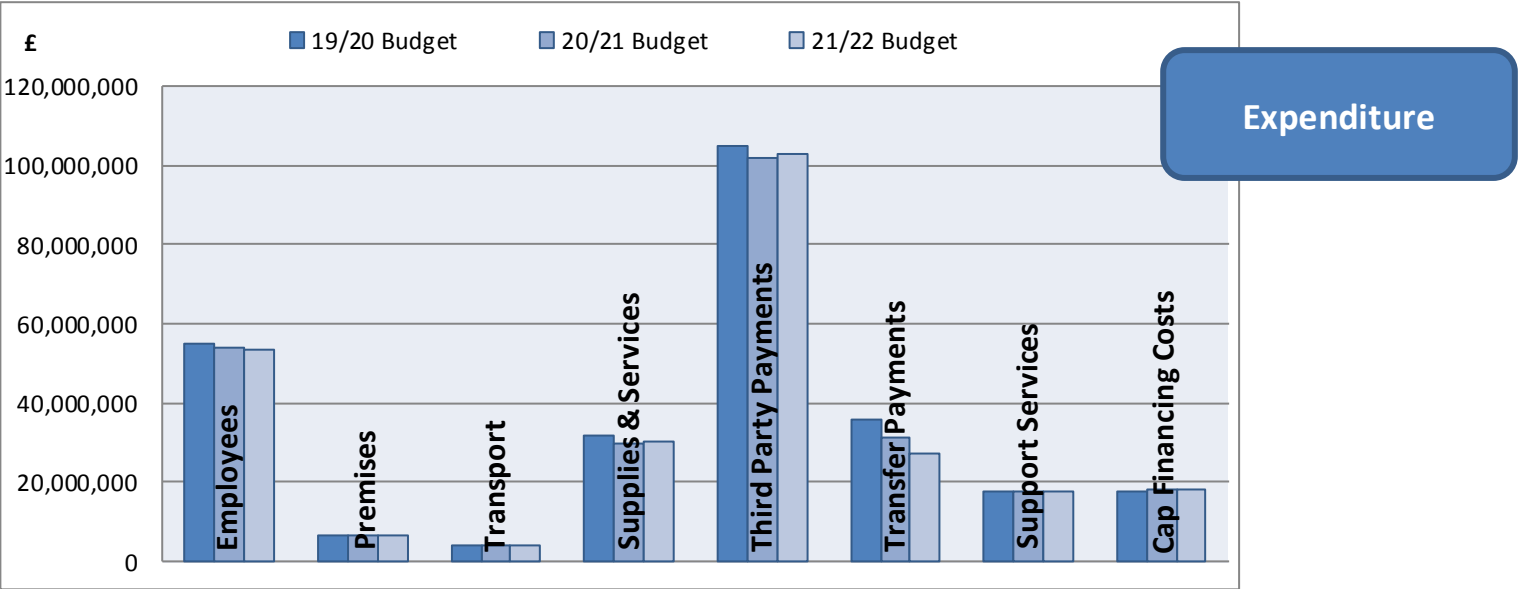
Income

Government Grants	Grants that we receive from central government
Other Grants & Contributions	Income received from other authorities or bodies
Customer & Client Receipts	Income generated from sales and providing services and regulation
Interest	Interest received in respect of bank investments
Recharges	Accounting recharge entry, where rechargeable support service departments carry out work and requires reimbursement
Miscellaneous Income	Any other type of income
Investment Income	Interest received in respect of loans
Credits from Soft Loans	Interest received in respect of soft loans

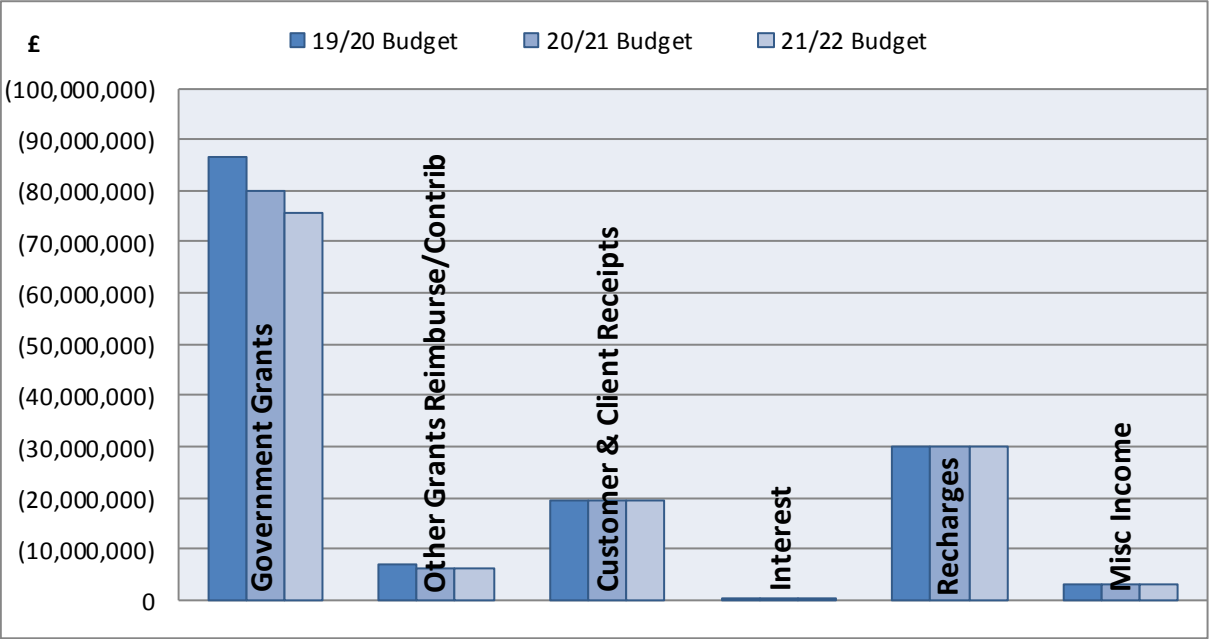
Council Wide Budgets

DIRECTORATE	2019/20 BUDGET £	2020/21 BUDGET £	2021/22 BUDGET £	BUDGETED FTE
CHILDREN & FAMILY SERVICES	35,024,600	34,603,100	34,603,000	707
GOV DEMOCRACY & COMMUNITY ENGAGEMENT	2,165,300	2,163,400	2,163,500	73
FINANCE OPERATIONS & RESOURCES	14,206,000	13,632,300	13,841,300	631
ECONOMY & GROWTH	18,501,000	19,260,500	20,358,500	63
PUBLIC HEALTH & LEISURE	5,349,000	5,132,100	5,132,100	33
ADULT SERVICES	47,142,800	44,346,300	44,536,300	23
CONT TO/FROM EARMARKED RES	1,633,000	1,633,000	1,633,000	0
OTHER BUDGETS	3,477,300	3,530,300	3,798,300	0
GRAND TOTAL	127,499,000	124,301,000	126,066,000	1,531
SUBJECTIVE TYPE	2019/20 BUDGET £	2020/21 BUDGET £	2021/22 BUDGET £	BUDGETED FTE
REVENUE EXPENDITURE				
EMPLOYEES	55,055,000	53,787,500	53,448,000	1,531
PREMISES	6,709,400	6,720,400	6,719,600	0
TRANSPORT	4,175,200	4,124,400	4,121,900	0
SUPPLIES AND SERVICES	31,933,100	29,580,700	30,243,100	0
THIRD PARTY PAYMENTS	104,980,100	101,979,800	102,811,300	0
TRANSFER PAYMENTS	35,887,000	31,150,000	27,038,000	0
SUPPORT SERVICES	17,655,300	17,655,300	17,655,300	0
CAP FINANCING COST	17,542,800	18,331,800	18,331,800	0
REVENUE INCOME				
GOVERNMENT GRANTS	(86,695,600)	(80,013,400)	(75,601,600)	0
OTHER GRANTS REIMBURSE/CONTRIB	(7,089,700)	(6,298,700)	(6,043,400)	0
CUSTOMER AND CLIENT RECEIPTS	(19,409,600)	(19,490,600)	(19,444,300)	0
INTEREST	(25,000)	(25,000)	(25,000)	0
RECHARGES	(29,977,400)	(29,977,400)	(29,977,400)	0
MISCELLANEOUS INCOME	(3,241,600)	(3,223,800)	(3,211,300)	0
GRAND TOTAL	127,499,000	124,301,000	126,066,000	1,531

Total Authority Income & Expenditure by Subjective Type

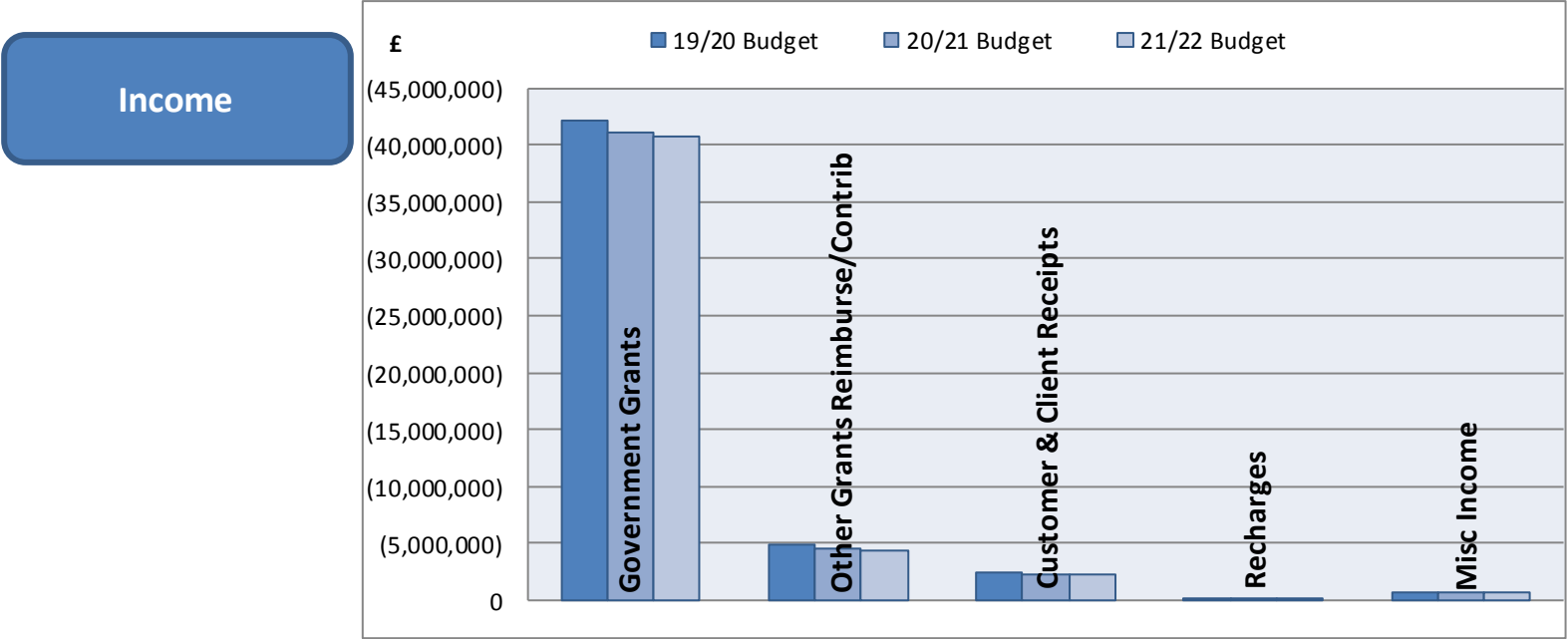
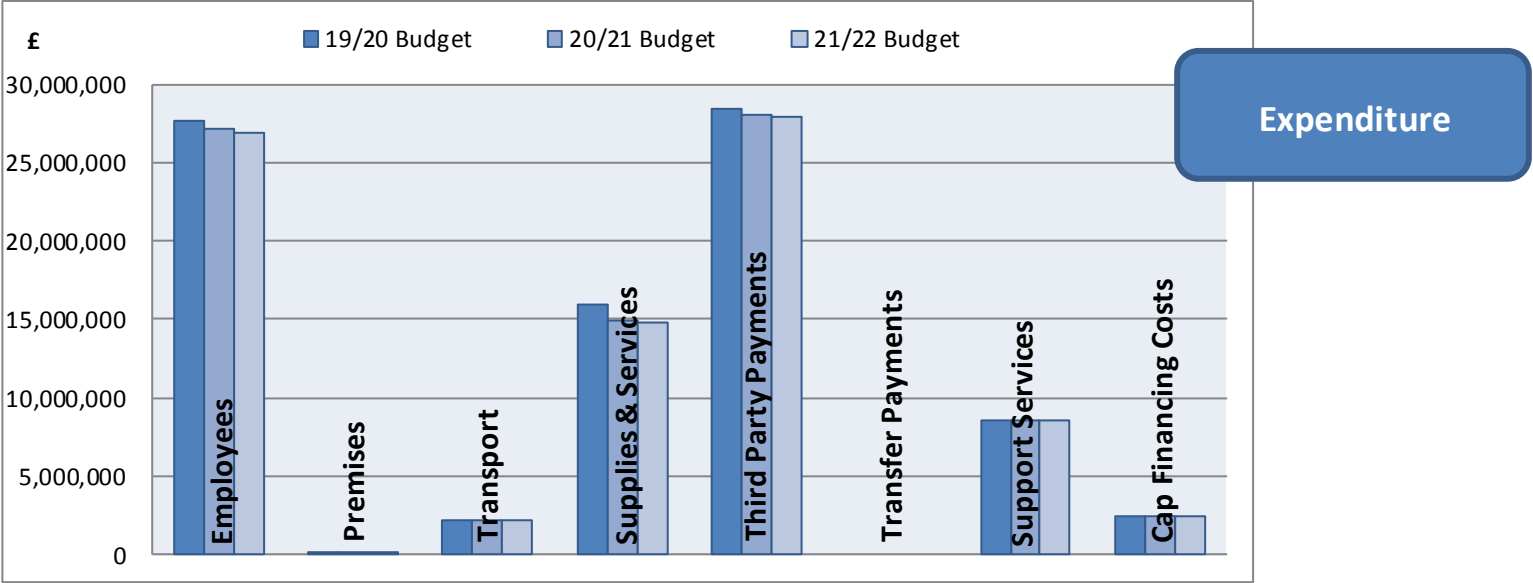


Income



CHILDREN & FAMILY SERVICES	2019/20 BUDGET £	2020/21 BUDGET £	2021/22 BUDGET £	BUDGETED FTE
ASSISTANT DIRECTOR SKILLS	879,200	879,200	879,200	54
ASSISTANT DIRECTOR EDUCATION	9,668,800	9,365,700	9,365,600	123
ASSISTANT DIRECTOR CHILDREN & FAMILIES	22,962,700	22,702,600	22,702,700	391
ASSISTANT DIRECTOR SAFER NEL	1,221,800	1,209,500	1,209,500	56
ASSISTANT DIRECTOR WOMEN & CHILDREN	1,029,500	1,177,300	1,177,200	79
DIRECTOR CHILDREN & FAMILY SERVICES	(737,400)	(731,200)	(731,200)	4
GRAND TOTAL	35,024,600	34,603,100	34,603,000	707
CHILDRENS & FAMILY SERVICES SUBJECTIVE TYPE	2019/20 BUDGET £	2020/21 BUDGET £	2021/22 BUDGET £	BUDGETED FTE
REVENUE EXPENDITURE				
EMPLOYEES	27,645,900	27,114,900	26,859,900	707
PREMISES	46,400	49,400	48,600	0
TRANSPORT	2,200,500	2,187,900	2,185,400	0
SUPPLIES AND SERVICES	15,955,000	14,952,600	14,826,900	0
THIRD PARTY PAYMENTS	28,394,000	28,009,200	27,931,100	0
TRANSFER PAYMENTS	0	0	0	0
SUPPORT SERVICES	8,503,000	8,503,000	8,503,000	0
CAP FINANCING COST	2,446,400	2,446,400	2,446,400	0
REVENUE INCOME				
GOVERNMENT GRANTS	(42,176,900)	(41,076,500)	(40,764,600)	0
OTHER GRANTS REIMBURSE/CONTRIB	(4,839,200)	(4,512,900)	(4,422,300)	0
CUSTOMER AND CLIENT RECEIPTS	(2,388,900)	(2,327,700)	(2,280,700)	0
RECHARGES	(102,000)	(102,000)	(102,000)	0
MISCELLANEOUS INCOME	(659,600)	(641,200)	(628,700)	0
GRAND TOTAL	35,024,600	34,603,100	34,603,000	707

Total Childrens & Family Services Income & Expenditure by Subjective Type



ASSISTANT DIRECTOR SKILLS	2019/20 BUDGET £	2020/21 BUDGET £	2021/22 BUDGET £	BUDGETED FTE
COMMUNITY LEARNING SERVICES	879,200	879,200	879,200	54
GRAND TOTAL	879,200	879,200	879,200	54
ASSISTANT DIRECTOR SKILLS SUBJECTIVE TYPE	2019/20 BUDGET £	2020/21 BUDGET £	2021/22 BUDGET £	BUDGETED FTE
REVENUE EXPENDITURE				
EMPLOYEES	1,730,700	1,678,600	1,673,700	54
PREMISES	95,500	95,500	95,500	0
TRANSPORT	21,300	21,300	21,300	0
SUPPLIES AND SERVICES	81,400	59,800	52,200	0
THIRD PARTY PAYMENTS	319,700	362,900	362,900	0
SUPPORT SERVICES	523,700	523,700	523,700	0
CAP FINANCING COST	0	0	0	0
REVENUE INCOME				
GOVERNMENT GRANTS	(1,641,700)	(1,641,700)	(1,641,700)	0
OTHER GRANTS REIMBURSE/CONTRIB	(76,400)	(76,400)	(76,400)	0
CUSTOMER AND CLIENT RECEIPTS	(111,000)	(101,000)	(101,000)	0
MISCELLANEOUS INCOME	(64,000)	(43,500)	(31,000)	0
GRAND TOTAL	879,200	879,200	879,200	54

ASSISTANT DIRECTOR EDUCATION	2019/20 BUDGET £	2020/21 BUDGET £	2021/22 BUDGET £	BUDGETED FTE
ACCESS AND EDUCATION SERVICES	3,501,000	3,495,900	3,491,700	63
SEN/INCLUSION	15,309,800	15,046,600	15,058,400	49
ASSET RENTS	2,150,100	2,150,100	2,150,100	0
FUNDING	(32,076,600)	(32,076,600)	(32,076,600)	0
PENSIONS	2,015,100	2,015,100	2,015,100	0
SCHOOLS	9,017,600	9,017,600	9,017,600	0
HOLDING ACCOUNTS	673,600	673,600	673,600	0
SCHOOL IMPROVEMENT	8,895,000	8,894,700	8,893,800	9
ASS DIR EDUCATION	183,200	148,700	141,900	2
GRAND TOTAL	9,668,800	9,365,700	9,365,600	123
ASSISTANT DIRECTOR EDUCATION SUBJECTIVE TYPE	2019/20 BUDGET £	2020/21 BUDGET £	2021/22 BUDGET £	BUDGETED FTE
REVENUE EXPENDITURE				
EMPLOYEES	6,273,400	6,272,900	6,280,400	123
PREMISES	(242,300)	(235,200)	(236,000)	0
TRANSPORT	1,763,600	1,750,700	1,753,400	0
SUPPLIES AND SERVICES	16,881,400	16,861,000	16,851,600	0
THIRD PARTY PAYMENTS	15,553,000	15,266,300	15,266,200	0
SUPPORT SERVICES	2,297,800	2,297,800	2,297,800	0
CAP FINANCING COST	2,150,100	2,150,100	2,150,100	0
REVENUE INCOME				
GOVERNMENT GRANTS	(33,697,200)	(33,692,900)	(33,692,900)	0
OTHER GRANTS REIMBURSE/CONTRIB	(84,500)	(78,500)	(78,500)	0
CUSTOMER AND CLIENT RECEIPTS	(1,059,500)	(1,058,300)	(1,058,300)	0
MISCELLANEOUS INCOME	(167,000)	(168,200)	(168,200)	0
GRAND TOTAL	9,668,800	9,365,700	9,365,600	123

ASSISTANT DIRECTOR CHILDREN & FAMILIES	2019/20 BUDGET £	2020/21 BUDGET £	2021/22 BUDGET £	BUDGETED FTE
FAMILY HUBS	1,945,200	1,690,100	1,690,100	108
HEAD OF CHILD RESOURCE & REG	13,725,300	13,723,800	13,723,800	137
HEAD OF SAFEGUARDING	6,484,500	6,484,200	6,484,200	120
PRINCIPAL SOCIAL WORKER	913,700	913,100	912,900	24
ASS DIR CHILD AND FAM SERVICES	(106,000)	(108,600)	(108,300)	1
GRAND TOTAL	22,962,700	22,702,600	22,702,700	391

ASSISTANT DIRECTOR CHILDREN & FAMILIES SUBJECTIVE TYPE	2019/20 BUDGET £	2020/21 BUDGET £	2021/22 BUDGET £	BUDGETED FTE
REVENUE EXPENDITURE				
EMPLOYEES	13,788,300	13,397,700	13,397,500	391
PREMISES	186,700	182,600	182,600	0
TRANSPORT	318,200	314,600	314,600	0
SUPPLIES AND SERVICES	(705,900)	(995,100)	(994,800)	0
THIRD PARTY PAYMENTS	8,356,100	8,331,100	8,331,100	0
SUPPORT SERVICES	4,257,800	4,257,800	4,257,800	0
CAP FINANCING COST	292,100	292,100	292,100	0
REVENUE INCOME				
GOVERNMENT GRANTS	(1,978,200)	(1,851,700)	(1,851,700)	0
OTHER GRANTS REIMBURSE/CONTRIB	(712,700)	(385,900)	(385,900)	0
CUSTOMER AND CLIENT RECEIPTS	(613,500)	(613,500)	(613,500)	0
MISCELLANEOUS INCOME	(226,200)	(227,100)	(227,100)	0
GRAND TOTAL	22,962,700	22,702,600	22,702,700	391

ASSISTANT DIRECTOR SAFER NEL	2019/20 BUDGET £	2020/21 BUDGET £	2021/22 BUDGET £	BUDGETED FTE
YOUNG AND SAFE	494,900	371,700	371,700	28
SAFER COMMUNITIES	164,300	161,500	161,500	6
TROUBLED FAMILIES	(294,100)	(177,900)	(177,900)	5
SAFEGUARD BOARD / DOM VIOLENCE	152,900	151,600	151,600	6
CHILD PROTECT & PLANNING TEAM	679,000	678,700	678,700	10
ASS DIR - SAFER	24,800	23,900	23,900	1
GRAND TOTAL	1,221,800	1,209,500	1,209,500	56
ASSISTANT DIRECTOR SAFER NEL SUBJECTIVE TYPE	2019/20 BUDGET £	2020/21 BUDGET £	2021/22 BUDGET £	BUDGETED FTE
REVENUE EXPENDITURE				
EMPLOYEES	2,359,200	2,161,200	1,906,200	56
PREMISES	4,500	4,500	4,500	0
TRANSPORT	53,500	55,700	50,500	0
SUPPLIES AND SERVICES	320,800	(387,100)	(444,400)	0
THIRD PARTY PAYMENTS	523,000	333,700	246,700	0
SUPPORT SERVICES	673,600	673,600	673,600	0
CAP FINANCING COST	4,200	4,200	4,200	0
REVENUE INCOME				
GOVERNMENT GRANTS	(2,209,700)	(1,240,100)	(928,200)	0
OTHER GRANTS REIMBURSE/CONTRIB	(272,500)	(211,400)	(118,800)	0
CUSTOMER AND CLIENT RECEIPTS	(204,800)	(154,800)	(154,800)	0
MISCELLANEOUS INCOME	(30,000)	(30,000)	(30,000)	0
GRAND TOTAL	1,221,800	1,209,500	1,209,500	56

ASSISTANT DIRECTOR WOMEN & CHILDREN
CHILDRENS HEALTH
PALLIATIVE / COMPLEX CARE
CHILD HEALTH COMMSSIONING
GRAND TOTAL

2019/20 BUDGET £	2020/21 BUDGET £	2021/22 BUDGET £	BUDGETED FTE
669,700	817,500	817,400	75
31,000	31,000	31,000	2
328,800	328,800	328,800	2
1,029,500	1,177,300	1,177,200	79

ASSISTANT DIRECTOR WOMEN & CHILDREN SUBJECTIVE TYPE

2019/20 BUDGET £	2020/21 BUDGET £	2021/22 BUDGET £	BUDGETED FTE
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REVENUE EXPENDITURE
EMPLOYEES
PREMISES
TRANSPORT
SUPPLIES AND SERVICES
THIRD PARTY PAYMENTS
SUPPORT SERVICES
REVENUE INCOME
GOVERNMENT GRANTS
OTHER GRANTS REIMBURSE/CONTRIB
CUSTOMER AND CLIENT RECEIPTS
MISCELLANEOUS INCOME
CHILDRENS SERVICES GRAND TOTAL

3,236,400	3,346,600	3,344,200	79
2,000	2,000	2,000	0
43,500	43,600	43,600	0
274,300	306,400	254,700	0
3,642,200	3,715,200	3,724,200	0
714,800	714,800	714,800	0
(2,618,100)	(2,618,100)	(2,618,100)	0
(3,693,100)	(3,760,700)	(3,762,700)	0
(400,100)	(400,100)	(353,100)	0
(172,400)	(172,400)	(172,400)	0
1,029,500	1,177,300	1,177,200	79

DIRECTOR CHILDREN & FAMILY SERVICES
BUDGET ENVELOPE CHALLENGES
DIRECTOR CHILDREN & FAM SERV
ADVICE AND INSPECTION
GRAND TOTAL

2019/20 BUDGET £	2020/21 BUDGET £	2021/22 BUDGET £	BUDGETED FTE
(901,900)	(895,600)	(895,600)	.00
0	0	0	1
164,500	164,400	164,400	3
(737,400)	(731,200)	(731,200)	4

DIRECTOR CHILDREN & FAMILY SERVICES SUBJECTIVE TYPE
REVENUE EXPENDITURE
EMPLOYEES
PREMISES
TRANSPORT
SUPPLIES AND SERVICES
THIRD PARTY PAYMENTS
SUPPORT SERVICES
REVENUE INCOME
GOVERNMENT GRANTS
RECHARGES
GRAND TOTAL

2019/20 BUDGET £	2020/21 BUDGET £	2021/22 BUDGET £	BUDGETED FTE
257,900	257,900	257,900	4
0	0	0	0
400	2,000	2,000	0
(897,000)	(892,400)	(892,400)	0
0	0	0	0
35,300	35,300	35,300	0
(32,000)	(32,000)	(32,000)	0
(102,000)	(102,000)	(102,000)	0
(737,400)	(731,200)	(731,200)	4

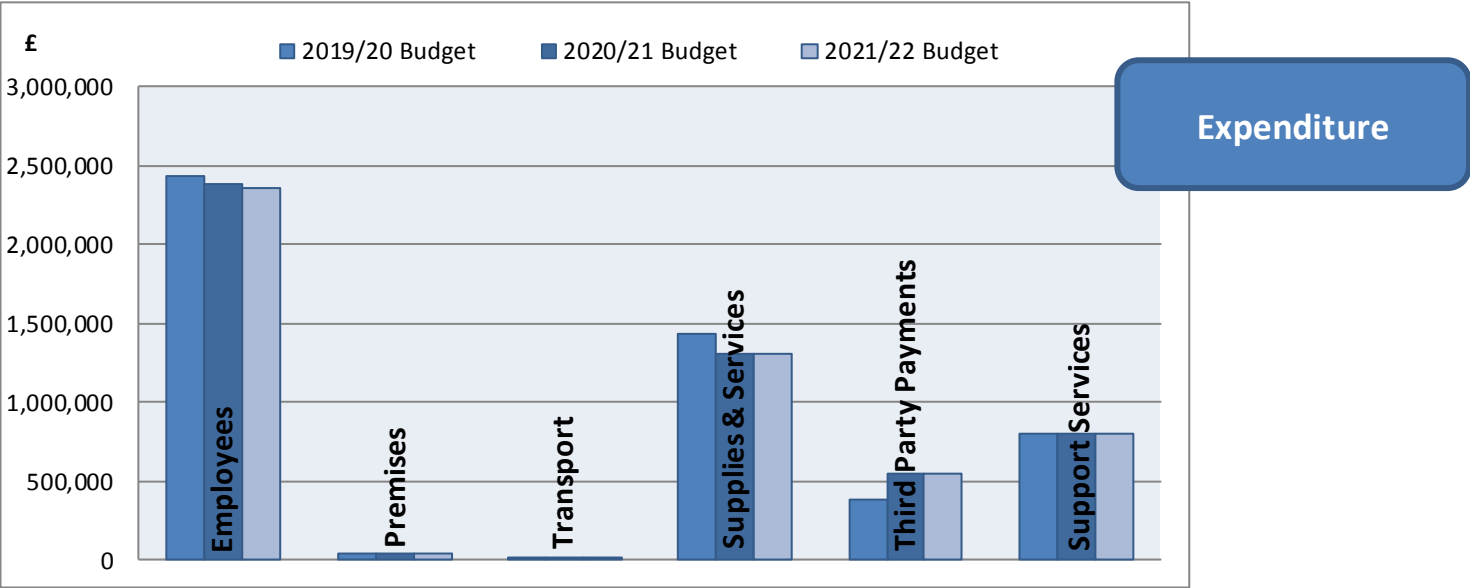
GOV DEMOCRACY & COMMUNITY ENGAGEMENT
GOV DEMOCRACY & COMMUNITY ENGAGEMENT
LAW
GRAND TOTAL

2019/20 BUDGET £	2020/21 BUDGET £	2021/22 BUDGET £	BUDGETED FTE
1,866,100	1,914,600	1,914,700	42
299,200	248,800	248,800	30
2,165,300	2,163,400	2,163,500	73

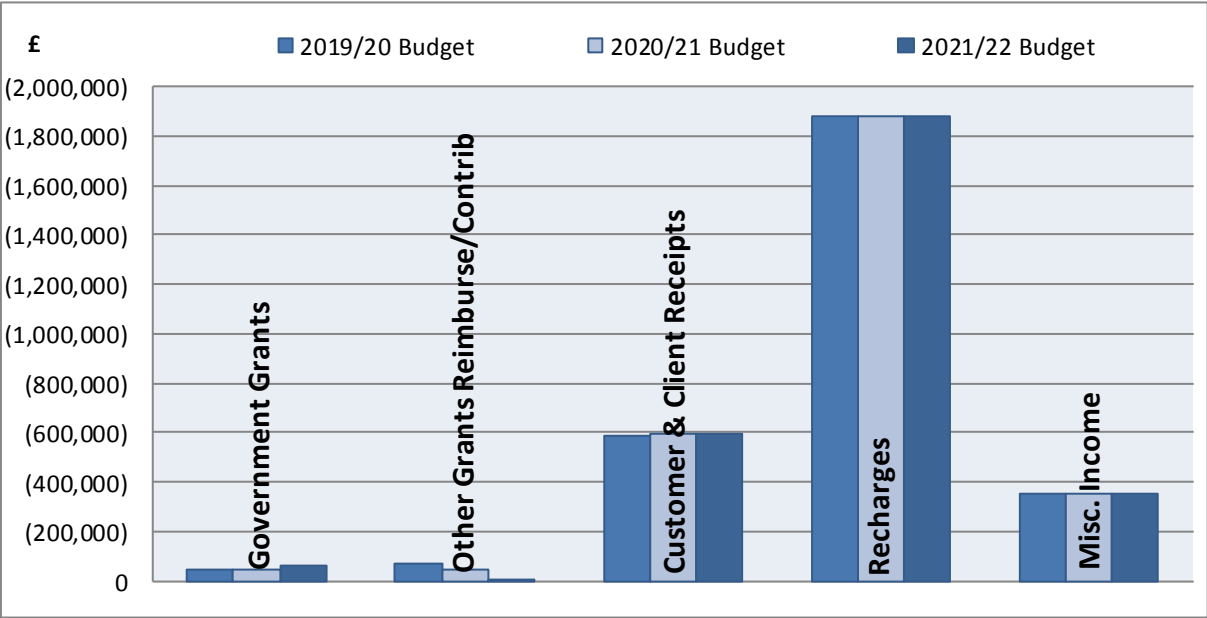
GOV DEMOCRACY & COMMUNITY ENGAGEMENT SUBJECTIVE TYPE
REVENUE EXPENDITURE
EMPLOYEES
PREMISES
TRANSPORT
SUPPLIES AND SERVICES
THIRD PARTY PAYMENTS
SUPPORT SERVICES
REVENUE INCOME
GOVERNMENT GRANTS
OTHER GRANTS REIMBURSE/CONTRIB
CUSTOMER AND CLIENT RECEIPTS
RECHARGES
MISCELLANEOUS INCOME
GRAND TOTAL

2019/20 BUDGET £	2020/21 BUDGET £	2021/22 BUDGET £	BUDGETED FTE
2,432,000	2,386,500	2,359,500	73
38,700	37,700	37,700	0
20,000	19,600	19,600	0
1,429,600	1,300,400	1,300,400	0
380,800	540,800	540,800	0
797,000	797,000	797,000	0
			0
(46,900)	(46,900)	(59,000)	
(73,600)	(44,400)	(5,200)	0
(583,700)	(598,700)	(598,700)	0
(1,875,200)	(1,875,200)	(1,875,200)	0
(353,400)	(353,400)	(353,400)	0
2,165,300	2,163,400	2,163,500	73

Total Gov Democracy & Community Engagement Income & Expenditure by Subjective Type



Income



GOV DEMOCRACY & COMMUNITY ENGAGEMENT	2019/20 BUDGET £	2020/21 BUDGET £	2021/22 BUDGET £	BUDGETED FTE
DEMOCRATIC SERVICES & SCRUTINY	947,700	944,700	944,700	7
REGISTRARS & CIVIC SERVICES	397,100	397,100	397,100	17
EMERGENCY PLANNING	60,100	60,100	60,100	0
AD GOVERNANCE & DEMOCRACY	27,600	213,600	213,600	1
COMMUNICATIONS AND MARKETING	(42,900)	(77,400)	(77,300)	14
ELECTIONS TEAM	476,500	376,500	376,500	4
GRAND TOTAL	1,866,100	1,914,600	1,914,700	42
GOV DEMOCRACY & COMMUNITY ENGAGEMENT SUBJECTIVE TYPE	2019/20 BUDGET £	2020/21 BUDGET £	2021/22 BUDGET £	BUDGETED FTE
REVENUE EXPENDITURE				
EMPLOYEES	1,326,000	1,274,800	1,261,200	42
PREMISES	33,100	32,100	32,100	0
TRANSPORT	12,500	12,100	12,100	0
SUPPLIES AND SERVICES	653,200	594,500	594,500	0
THIRD PARTY PAYMENTS	78,900	238,900	238,900	0
SUPPORT SERVICES	676,400	676,400	676,400	0
CAP FINANCING COST	0	0	0	0
REVENUE INCOME				
GOVERNMENT GRANTS	(30,500)	(30,500)	(30,500)	0
OTHER GRANTS REIMBURSE/CONTRIB	(33,700)	(18,900)	(5,200)	0
CUSTOMER AND CLIENT RECEIPTS	(408,400)	(423,400)	(423,400)	0
RECHARGES	(378,400)	(378,400)	(378,400)	0
MISCELLANEOUS INCOME	(63,000)	(63,000)	(63,000)	0
GRAND TOTAL	1,866,100	1,914,600	1,914,700	42

LAW
CORONERS
LEGAL SERVICES
GRAND TOTAL

2019/20 BUDGET £	2020/21 BUDGET £	2021/22 BUDGET £	BUDGETED FTE
344,600	346,400	346,400	7
(45,400)	(97,600)	(97,600)	24
299,200	248,800	248,800	30

LAW SUBJECTIVE TYPE

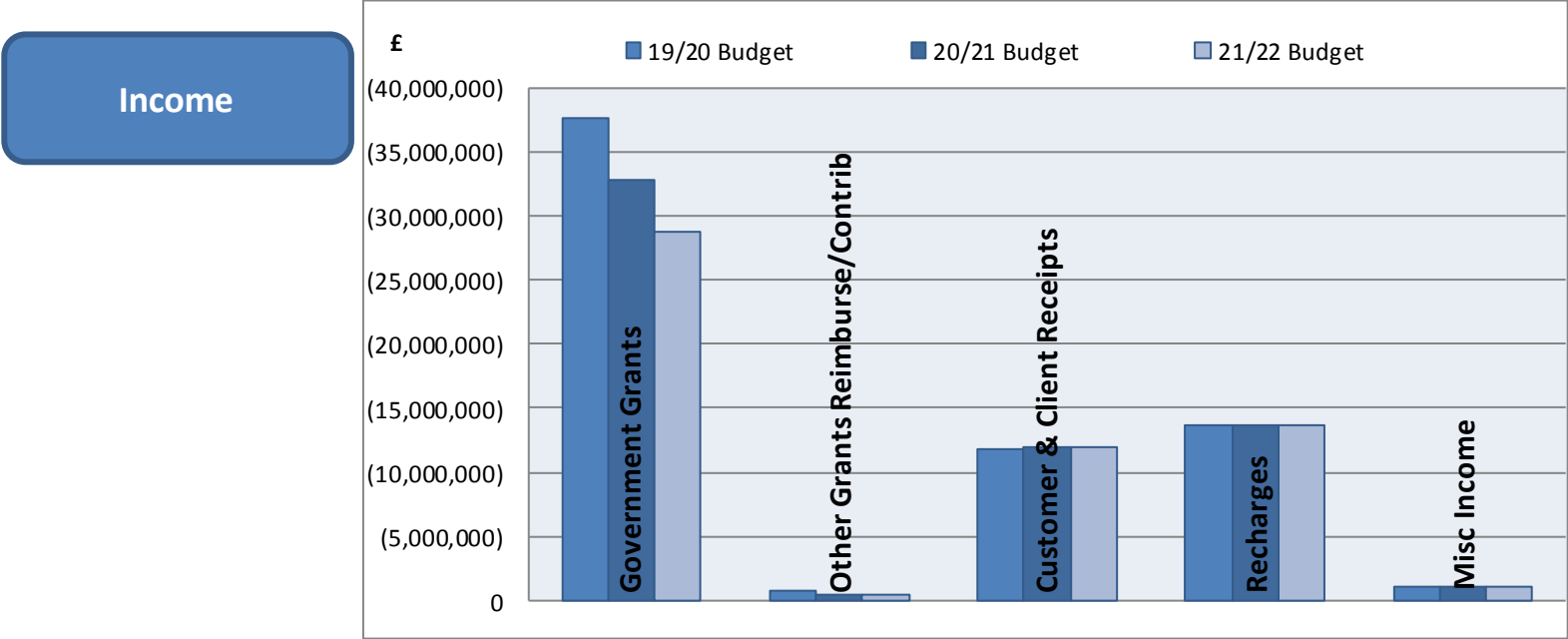
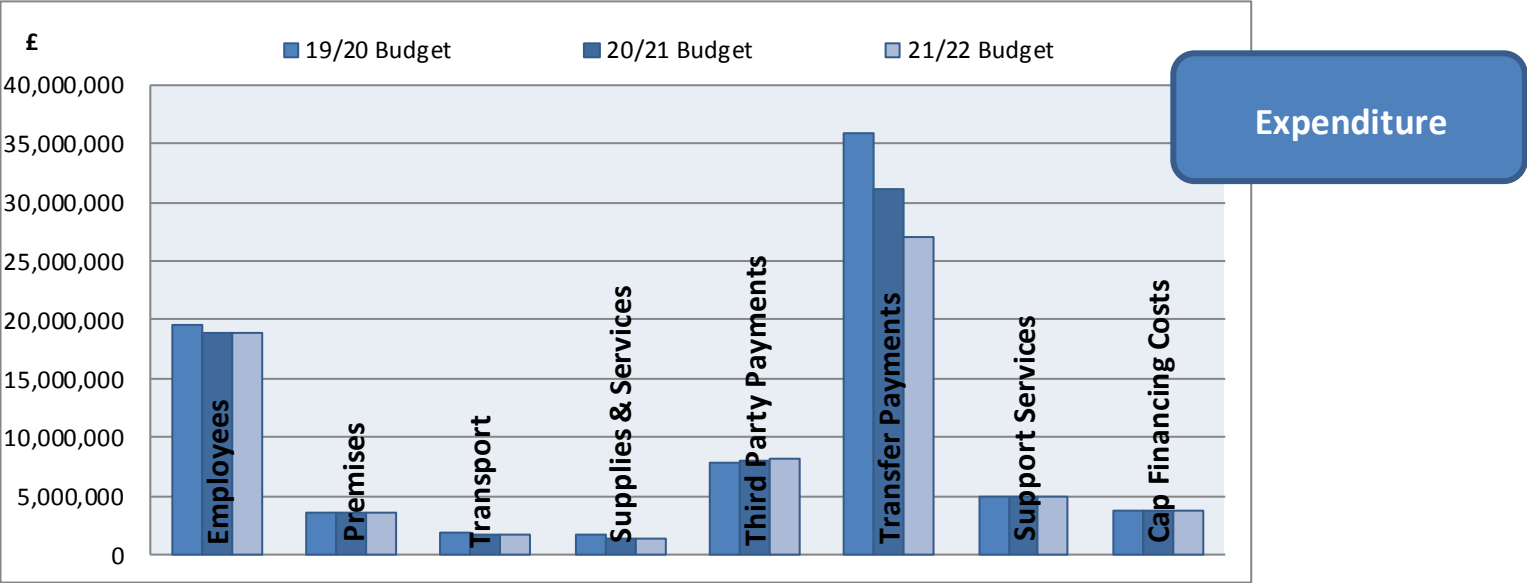
2019/20 BUDGET £	2020/21 BUDGET £	2021/22 BUDGET £	BUDGETED FTE
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REVENUE EXPENDITURE
EMPLOYEES
PREMISES
TRANSPORT
SUPPLIES AND SERVICES
THIRD PARTY PAYMENTS
SUPPORT SERVICES
REVENUE INCOME
GOVERNMENT GRANTS
OTHER GRANTS REIMBURSE/CONTRIB
CUSTOMER AND CLIENT RECEIPTS
RECHARGES
MISCELLANEOUS INCOME
GRAND TOTAL

1,106,000	1,111,700	1,098,300	30
5,600	5,600	5,600	0
7,500	7,500	7,500	0
776,400	705,900	705,900	0
301,900	301,900	301,900	0
120,600	120,600	120,600	0
			0
(16,400)	(16,400)	(28,500)	
(39,900)	(25,500)	0	0
(175,300)	(175,300)	(175,300)	0
(1,496,800)	(1,496,800)	(1,496,800)	0
(290,400)	(290,400)	(290,400)	0
299,200	248,800	248,800	30

FINANCE OPERATIONS & RESOURCES	2019/20 BUDGET £	2020/21 BUDGET £	2021/22 BUDGET £	BUDGETED FTE
ENVIRONMENT	13,832,500	13,836,800	14,045,800	246
RESOURCES	(1,768,900)	(2,080,600)	(2,080,500)	169
SHARED SERVICE	2,142,400	1,876,100	1,876,000	216
GRAND TOTAL	14,206,000	13,632,300	13,841,300	631
FINANCE OPERATIONS & RESOURCES SUBJECTIVE TYPE	2019/20 BUDGET £	2020/21 BUDGET £	2021/22 BUDGET £	BUDGETED FTE
REVENUE EXPENDITURE				
EMPLOYEES	19,567,600	18,956,400	18,916,300	631
PREMISES	3,522,800	3,531,900	3,531,900	0
TRANSPORT	1,835,100	1,797,300	1,797,300	0
SUPPLIES AND SERVICES	1,740,300	1,451,400	1,451,500	0
THIRD PARTY PAYMENTS	7,827,800	7,994,500	8,203,500	0
TRANSFER PAYMENTS	35,887,000	31,150,000	27,038,000	0
SUPPORT SERVICES	4,912,900	4,912,900	4,912,900	0
CAP FINANCING COST	3,834,600	3,834,600	3,834,600	0
REVENUE INCOME				
GOVERNMENT GRANTS	(37,582,900)	(32,812,800)	(28,700,800)	0
OTHER GRANTS REIMBURSE/CONTRIB	(694,300)	(457,500)	(417,500)	0
CUSTOMER AND CLIENT RECEIPTS	(11,822,800)	(11,904,300)	(11,904,300)	0
RECHARGES	(13,672,400)	(13,672,400)	(13,672,400)	0
MISCELLANEOUS INCOME	(1,149,700)	(1,149,700)	(1,149,700)	0
GRAND TOTAL	14,206,000	13,632,300	13,841,300	631

Total Finance Operations & Resources Income & Expenditure by Subjective Type



ENVIRONMENT	2019/20 BUDGET £	2020/21 BUDGET £	2021/22 BUDGET £	BUDGETED FTE
GROUNDS & BEREAVEMENT SERVICES	1,210,600	1,151,600	1,151,600	61
COUNTRYSIDE MANAGEMENT	0	0	0	0
GARAGE & FLEET STRATEGY	75,400	75,400	75,400	10
STREET CLEANSING	1,174,000	1,207,500	1,207,500	26
NEIGHBOURHOOD SERV MGMT A/C	(47,000)	(73,700)	(73,700)	4
WASTE SERVICES	3,724,400	3,649,800	3,649,800	99
WASTE DISPOSAL AND STRATEGY	6,942,000	7,110,200	7,319,200	0
REGULATORY SERVICES	753,100	716,000	716,000	46
GRAND TOTAL	13,832,500	13,836,800	14,045,800	246
ENVIRONMENT SUBJECTIVE TYPE	2019/20 BUDGET £	2020/21 BUDGET £	2021/22 BUDGET £	BUDGETED FTE
REVENUE EXPENDITURE				
EMPLOYEES	6,731,000	6,764,800	6,764,800	246
PREMISES	513,400	513,400	513,400	0
TRANSPORT	1,768,800	1,733,800	1,733,800	0
SUPPLIES AND SERVICES	352,000	308,000	308,000	0
THIRD PARTY PAYMENTS	7,630,000	7,798,300	8,007,300	0
TRANSFER PAYMENTS	2,602,000	2,602,000	2,602,000	0
SUPPORT SERVICES	1,010,400	1,010,400	1,010,400	0
CAP FINANCING COST	0	0	0	0
REVENUE INCOME				
GOVERNMENT GRANTS	(348,100)	(348,100)	(348,100)	0
OTHER GRANTS REIMBURSE/CONTRIB	(265,800)	(182,600)	(182,600)	0
CUSTOMER AND CLIENT RECEIPTS	(5,721,400)	(5,923,400)	(5,923,400)	0
RECHARGES	(431,300)	(431,300)	(431,300)	0
MISCELLANEOUS INCOME	(8,500)	(8,500)	(8,500)	0
GRAND TOTAL	13,832,500	13,836,800	14,045,800	246

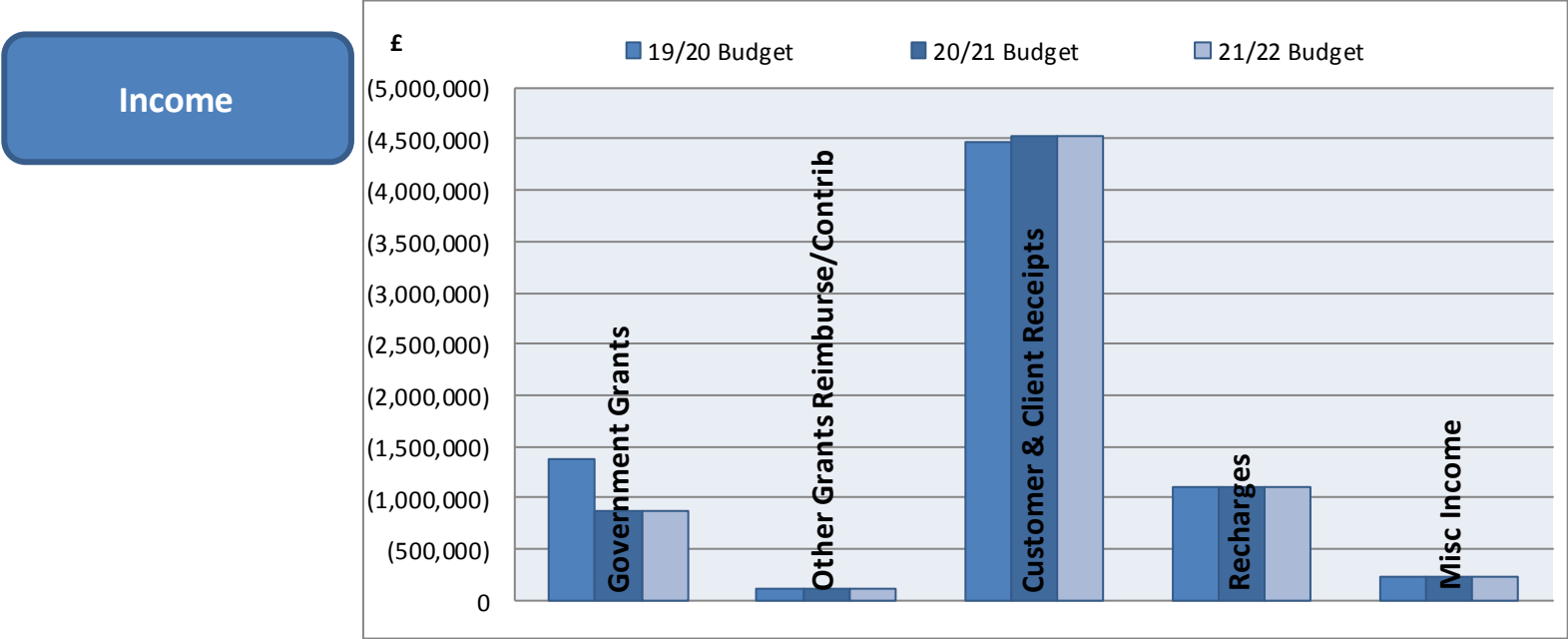
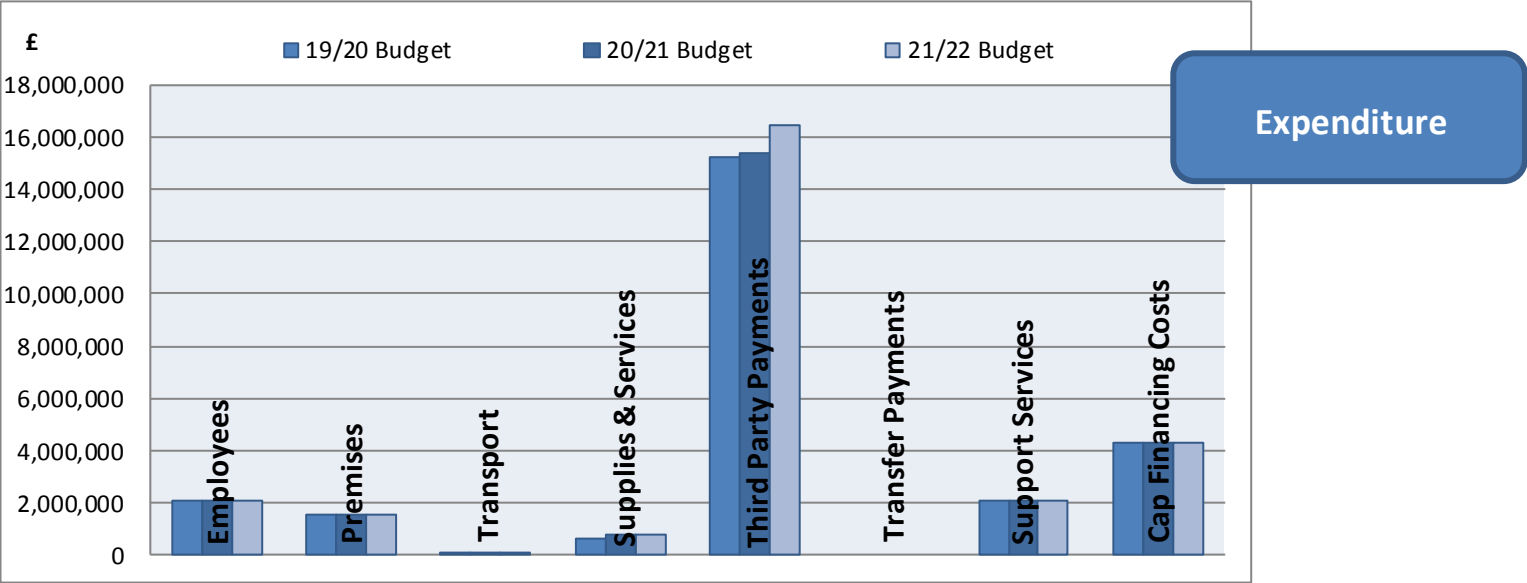
RESOURCES	2019/20 BUDGET £	2020/21 BUDGET £	2021/22 BUDGET £	BUDGETED FTE
CHIEF FINANCE OFFICER	(862,100)	(1,194,500)	(1,194,500)	2
CHIEF EXEC & SUPPORT	460,000	461,500	461,500	4
RECHARGES TO CORP MANAGEMENT	49,100	49,100	49,100	0
CFS ASSETS & PC PROGRAMME	0	(17,700)	(17,700)	5
FACILITIES MANAGEMENT	1,227,400	1,227,400	1,227,400	4
SECURITY	(186,300)	(186,300)	(186,300)	0
COMMERCIAL ESTATE	(3,034,000)	(2,980,000)	(2,980,000)	0
BUS SUPPORT & CUSTOMER SERV	129,000	116,400	116,400	116
COMM & STRATEGIC SUPPORT UNIT	139,100	140,300	140,400	24
DIGITAL TRANSFORMATION	308,900	303,200	303,200	14
GRAND TOTAL	(1,768,900)	(2,080,600)	(2,080,500)	169
RESOURCES SUBJECTIVE TYPE	2019/20 BUDGET £	2020/21 BUDGET £	2021/22 BUDGET £	BUDGETED FTE
REVENUE EXPENDITURE				
EMPLOYEES	5,020,700	4,767,700	4,727,700	169
PREMISES	3,009,400	3,018,500	3,018,500	0
TRANSPORT	18,600	16,200	16,200	0
SUPPLIES AND SERVICES	(695,300)	(821,300)	(821,200)	0
THIRD PARTY PAYMENTS	44,000	44,000	44,000	0
SUPPORT SERVICES	1,135,800	1,135,800	1,135,800	0
CAP FINANCING COST	2,548,000	2,548,000	2,548,000	0
REVENUE INCOME				0
GOVERNMENT GRANTS	(172,200)	(174,400)	(174,400)	
OTHER GRANTS REIMBURSE/CONTRIB	(287,600)	(269,700)	(229,700)	0
CUSTOMER AND CLIENT RECEIPTS	(5,006,600)	(4,961,700)	(4,961,700)	0
RECHARGES	(7,165,000)	(7,165,000)	(7,165,000)	0
MISCELLANEOUS INCOME	(218,700)	(218,700)	(218,700)	0
GRAND TOTAL	(1,768,900)	(2,080,600)	(2,080,500)	169

SHARED SERVICE	2019/20 BUDGET £	2020/21 BUDGET £	2021/22 BUDGET £	BUDGETED FTE
ACCOUNTANCY	104,000	104,000	104,000	32
BENEFIT PAYMENTS & SUBSIDY	245,500	245,500	245,500	0
LOCAL TAXATION & BENEFITS	856,200	856,200	856,200	62
SHARED SERVICES LEAD	0	(21,000)	(21,000)	5
I.T SHARED SERVICE	(32,900)	(75,900)	(75,900)	47
PEOPLE AND CULTURE	410,000	207,700	207,700	45
AUDIT SHARED SERVICE	89,600	89,600	89,600	11
CENTRAL COMMISSIONING & DELIVE	0	0	(100)	7
SHARED PRINT HUB	470,000	470,000	470,000	8
GRAND TOTAL	2,142,400	1,876,100	1,876,000	216
SHARED SERVICE SUBJECTIVE TYPE	2019/20 BUDGET £	2020/21 BUDGET £	2021/22 BUDGET £	BUDGETED FTE
REVENUE EXPENDITURE				
EMPLOYEES	7,815,900	7,423,900	7,423,800	216
PREMISES	0	0	0	0
TRANSPORT	47,700	47,300	47,300	0
SUPPLIES AND SERVICES	2,083,600	1,964,700	1,964,700	0
THIRD PARTY PAYMENTS	153,800	152,200	152,200	0
TRANSFER PAYMENTS	35,887,000	31,150,000	27,038,000	0
SUPPORT SERVICES	1,175,100	1,175,100	1,175,100	0
CAP FINANCING COST	276,200	276,200	276,200	0
REVENUE INCOME				
GOVERNMENT GRANTS	(37,062,600)	(32,290,300)	(28,178,300)	0
OTHER GRANTS REIMBURSE/CONTRIB	(140,900)	(5,200)	(5,200)	0
CUSTOMER AND CLIENT RECEIPTS	(1,094,800)	(1,019,200)	(1,019,200)	0
RECHARGES	(6,076,100)	(6,076,100)	(6,076,100)	0
MISCELLANEOUS INCOME	(922,500)	(922,500)	(922,500)	0
GRAND TOTAL	2,142,400	1,876,100	1,876,000	216

ECONOMY & GROWTH	2019/20 BUDGET £	2020/21 BUDGET £	2021/22 BUDGET £	BUDGETED FTE
BEACH SAFETY	411,000	411,000	411,000	9
DISCOVERY CENTRE	4,500	4,500	4,500	9
EVENTS	166,000	166,000	166,000	0
MARKETING AND PROMOTION	39,900	39,900	39,900	0
MUSEUMS & N F HERITAGE CENTRE	841,500	841,500	841,500	8
TOURIST INFORMATION CENTRE	170,700	170,700	170,700	6
HIGHWAYS PLAN OUT OF SCOPE	0	0	0	0
COMMUNITY INVESTMENT TEAM	0	0	0	0
RETAINED FUNCTION	(780,700)	(348,200)	(348,200)	24
IN SCOPE CONTRACT	10,963,400	11,435,400	12,445,400	0
CAR PARKS	(1,059,200)	(1,085,200)	(1,085,200)	0
PLANNING	(761,700)	(762,300)	(762,300)	0
DRAINAGE & COASTAL DEFENCE	340,200	340,200	340,200	0
ENGINEERING DESIGN	(11,100)	(11,100)	(11,100)	0
HIGHWAYS DSO	337,400	337,400	337,400	0
HIGHWAYS MANAGEMENT	(148,900)	(148,900)	(148,900)	0
HIGHWAYS STRUCTURES	36,700	36,700	36,700	0
OPERATIONAL MANAGEMENT	3,501,800	3,501,800	3,501,800	0
STREET LIGHTING	1,010,100	1,010,100	1,010,100	0
TRAFFIC MANAGEMENT	(36,100)	(58,100)	(58,100)	0
TRANSPORT POLICY	3,120,500	3,025,400	3,113,400	0
ENERGY PROJECT	355,000	353,700	353,700	8
GRAND TOTAL	18,501,000	19,260,500	20,358,500	63

ECONOMY & GROWTH SUBJECTIVE TYPE	2019/20 BUDGET £	2020/21 BUDGET £	2021/22 BUDGET £	BUDGETED FTE
REVENUE EXPENDITURE				
EMPLOYEES	2,047,000	2,051,000	2,051,000	63
PREMISES	1,561,200	1,560,200	1,560,200	0
TRANSPORT	22,000	22,000	22,000	0
SUPPLIES AND SERVICES	616,000	755,100	755,100	0
THIRD PARTY PAYMENTS	15,196,200	15,352,600	16,450,600	0
TRANSFER PAYMENTS	0	0	0	0
SUPPORT SERVICES	2,100,800	2,100,800	2,100,800	0
CAP FINANCING COST	4,262,000	4,262,000	4,262,000	0
REVENUE INCOME				
GOVERNMENT GRANTS	(1,386,200)	(879,600)	(879,600)	0
OTHER GRANTS REIMBURSE/CONTRIB	(114,200)	(114,200)	(114,200)	0
CUSTOMER AND CLIENT RECEIPTS	(4,474,500)	(4,519,500)	(4,519,500)	0
RECHARGES	(1,098,300)	(1,098,300)	(1,098,300)	0
MISCELLANEOUS INCOME	(231,000)	(231,600)	(231,600)	0
GRAND TOTAL	18,501,000	19,260,500	20,358,500	63

Total Economy & Growth Income & Expenditure by Subjective Type



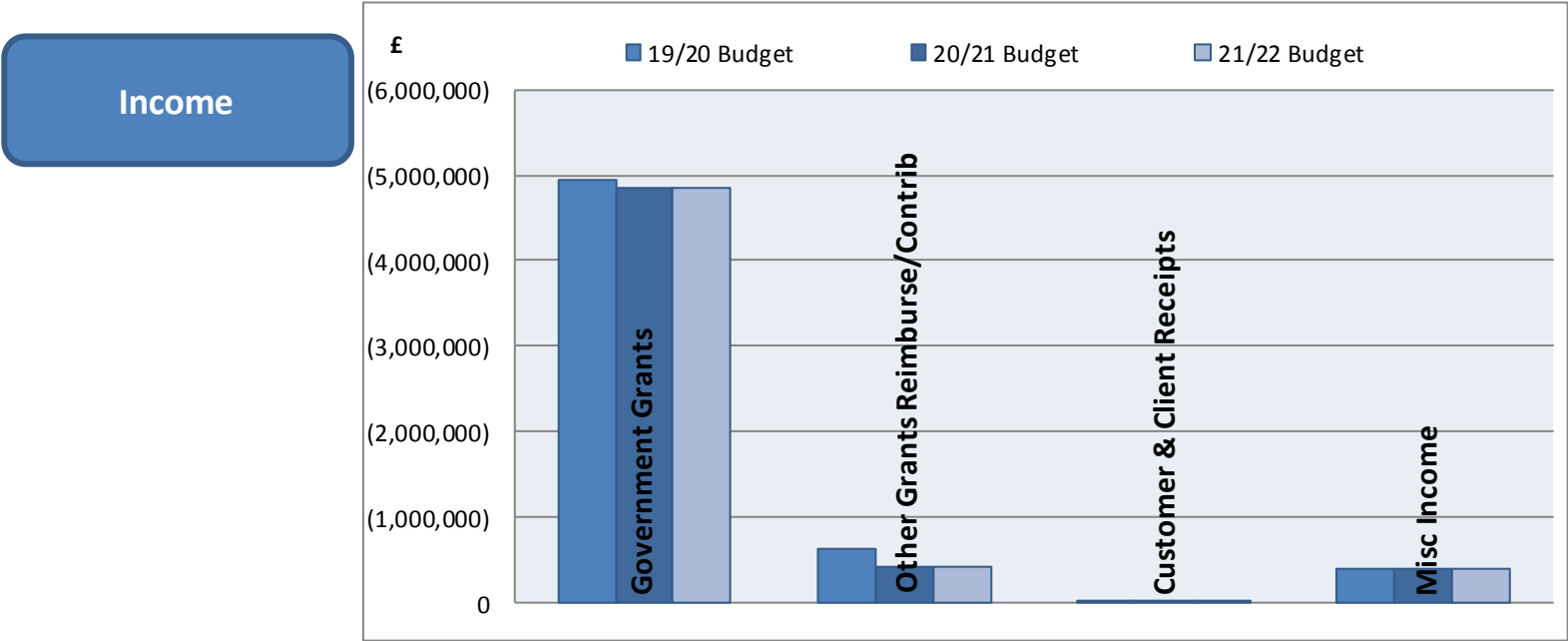
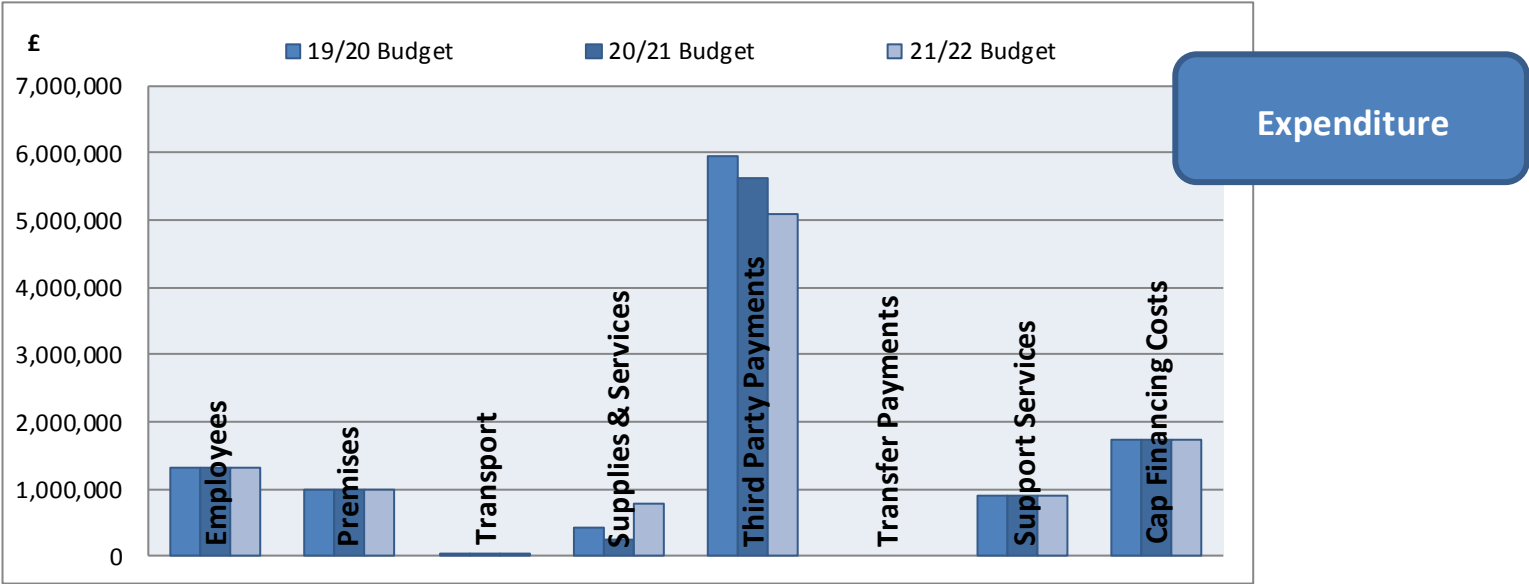
PUBLIC HEALTH & LEISURE
PUBLIC HEALTH
LEISURE
GRAND TOTAL

2019/20 BUDGET £	2020/21 BUDGET £	2021/22 BUDGET £	BUDGETED FTE
290,300	513,600	513,600	33
5,058,700	4,618,500	4,618,500	0
5,349,000	5,132,100	5,132,100	33

PUBLIC HEALTH & LEISURE SUBJECTIVE TYPE
REVENUE EXPENDITURE
EMPLOYEES
PREMISES
TRANSPORT
SUPPLIES AND SERVICES
THIRD PARTY PAYMENTS
TRANSFER PAYMENTS
SUPPORT SERVICES
CAP FINANCING COST
REVENUE INCOME
GOVERNMENT GRANTS
OTHER GRANTS REIMBURSE/CONTRIB
CUSTOMER AND CLIENT RECEIPTS
MISCELLANEOUS INCOME
GRAND TOTAL

2019/20 BUDGET £	2020/21 BUDGET £	2021/22 BUDGET £	BUDGETED FTE
1,328,500	1,300,500	1,300,500	33
987,300	988,200	988,200	0
14,000	14,000	14,000	0
435,700	258,500	794,300	0
5,943,700	5,631,100	5,090,300	0
0	0	0	0
894,200	894,200	894,200	0
1,745,700	1,745,700	1,745,700	0
(4,941,800)	(4,861,800)	(4,861,800)	0
(638,300)	(418,300)	(413,300)	0
(20,000)	(20,000)	(20,000)	0
(400,000)	(400,000)	(400,000)	0
5,349,000	5,132,100	5,132,100	33

Total Public Health & Leisure Income & Expenditure by Subjective Type



PUBLIC HEALTH
DIRECTOR PUBLIC HEALTH
DRUG / ALCOHOL ACTION SERVICE
WELLBEING SERVICE
SEXUAL HEALTH
RECOVERY COMMUNITY
GRAND TOTAL

2019/20 BUDGET £	2020/21 BUDGET £	2021/22 BUDGET £	BUDGETED FTE
(35,700)	187,700	187,700	10
35,000	35,000	35,000	0
280,100	280,100	280,100	23
9,500	9,500	9,500	0
1,400	1,300	1,300	0
290,300	513,600	513,600	33

PUBLIC HEALTH SUBJECTIVE TYPE

2019/20 BUDGET £	2020/21 BUDGET £	2021/22 BUDGET £	BUDGETED FTE
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REVENUE EXPENDITURE
EMPLOYEES
PREMISES
TRANSPORT
SUPPLIES AND SERVICES
THIRD PARTY PAYMENTS
SUPPORT SERVICES
REVENUE INCOME
GOVERNMENT GRANTS
OTHER GRANTS REIMBURSE/CONTRIB
CUSTOMER AND CLIENT RECEIPTS
MISCELLANEOUS INCOME
GRAND TOTAL

1,328,500	1,300,500	1,300,500	33
23,800	24,700	24,700	0
14,000	14,000	14,000	0
95,700	108,700	124,500	0
3,613,700	3,551,100	3,530,300	0
410,500	410,500	410,500	0
			0
(4,137,600)	(4,057,600)	(4,057,600)	0
(638,300)	(418,300)	(413,300)	0
(20,000)	(20,000)	(20,000)	0
(400,000)	(400,000)	(400,000)	0
290,300	513,600	513,600	33

LEISURE
OLD CULTURE & LEISURE CODES
CULTURE & LEISURE
GRAND TOTAL

LEISURE SUBJECTIVE TYPE
REVENUE EXPENDITURE
PREMISES
SUPPLIES AND SERVICES
THIRD PARTY PAYMENTS
SUPPORT SERVICES
CAP FINANCING COST
REVENUE INCOME
GOVERNMENT GRANTS
GRAND TOTAL

2019/20 BUDGET £	2020/21 BUDGET £	2021/22 BUDGET £	BUDGETED FTE
9,400	9,400	9,400	0
5,049,300	4,609,100	4,609,100	0
5,058,700	4,618,500	4,618,500	0
2019/20 BUDGET £	2020/21 BUDGET £	2021/22 BUDGET £	BUDGETED FTE
963,500	963,500	963,500	0
340,000	149,800	669,800	0
2,330,000	2,080,000	1,560,000	0
483,700	483,700	483,700	0
1,745,700	1,745,700	1,745,700	0
			0
(804,200)	(804,200)	(804,200)	0
5,058,700	4,618,500	4,618,500	0

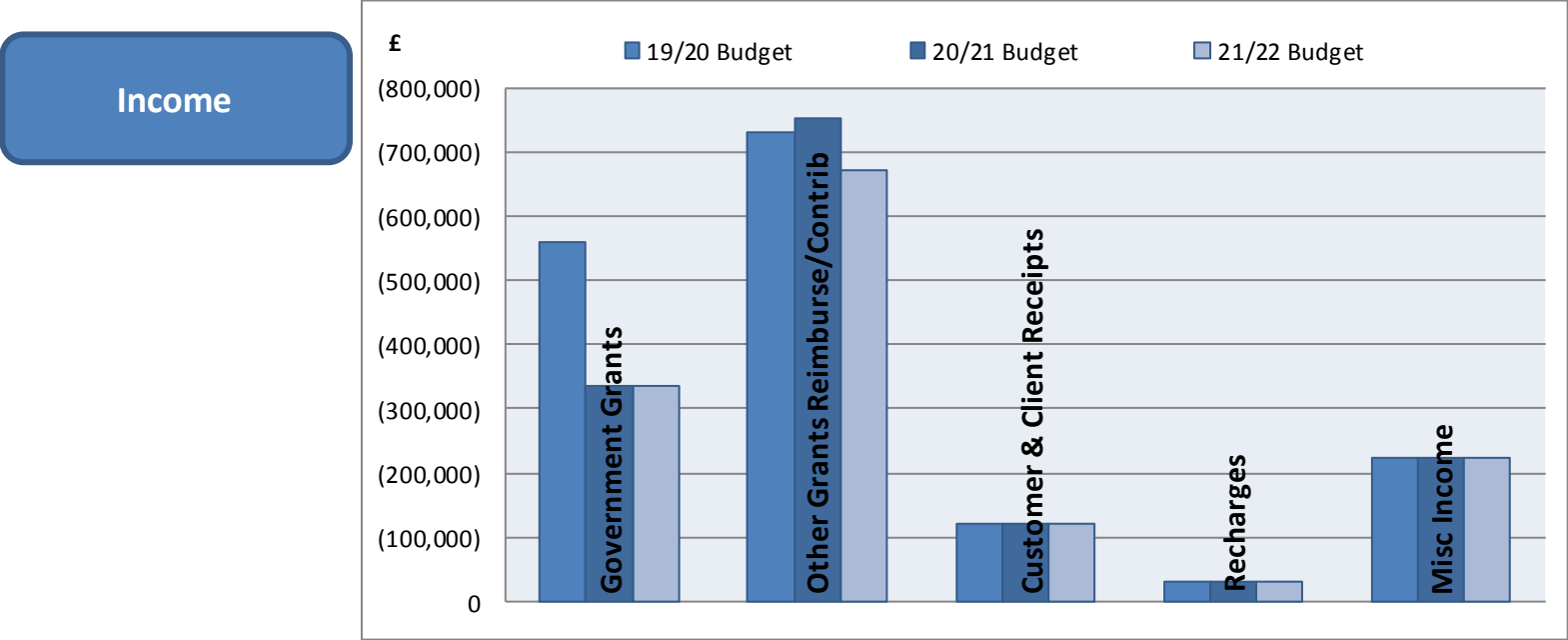
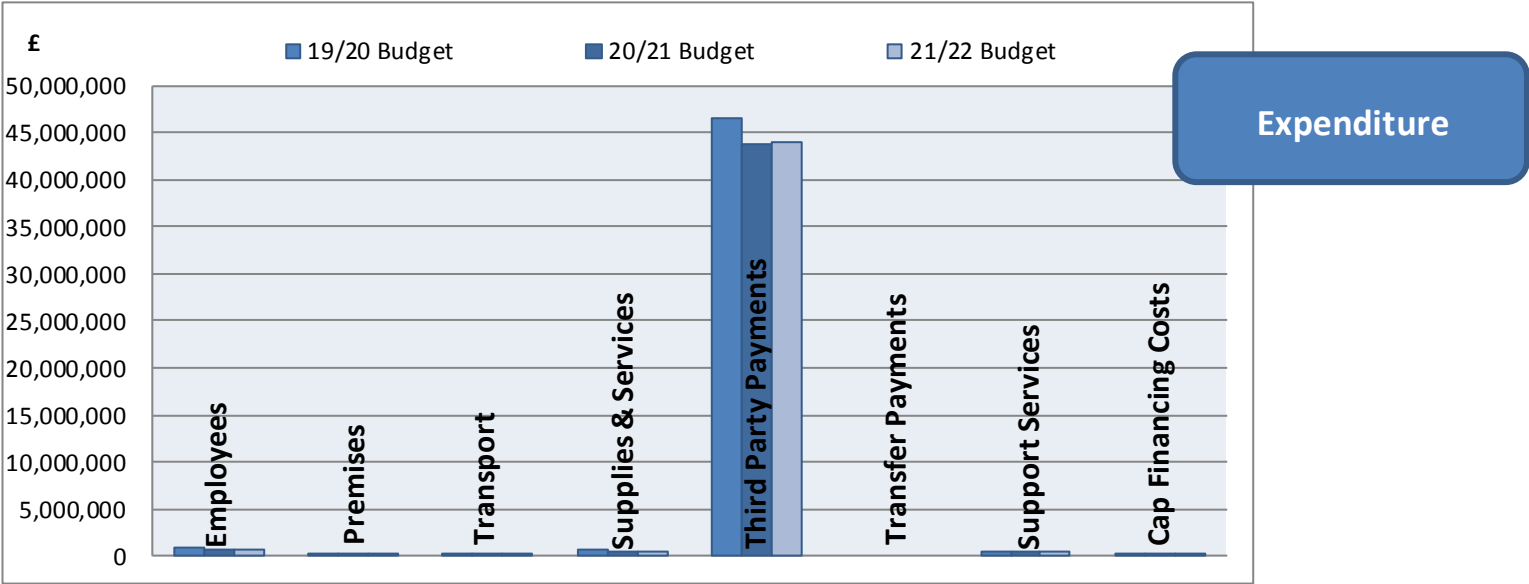
ADULT SERVICES
ADULT SOCIAL CARE
HOME OPTIONS & HOUS REL SUPP
PRIVATE SECTOR HOUSING
DIRECTOR OF ADULT SERVICES
PREVENTION AND WELLBEING
STRATEGIC HOUSING DEV & REGEN
GRAND TOTAL

2019/20 BUDGET £	2020/21 BUDGET £	2021/22 BUDGET £	BUDGETED FTE
43,906,100	41,309,500	41,499,500	0
3,113,200	2,913,300	2,913,300	22
(26,300)	(26,300)	(26,300)	0
0	0	0	1
149,300	149,300	149,300	0
500	500	500	0
47,142,800	44,346,300	44,536,300	23

ADULT SERVICES SUBJECTIVE TYPE
REVENUE EXPENDITURE
EMPLOYEES
PREMISES
TRANSPORT
SUPPLIES AND SERVICES
THIRD PARTY PAYMENTS
TRANSFER PAYMENTS
SUPPORT SERVICES
CAP FINANCING COST
REVENUE INCOME
GOVERNMENT GRANTS
OTHER GRANTS REIMBURSE/CONTRIB
CUSTOMER AND CLIENT RECEIPTS
RECHARGES
MISCELLANEOUS INCOME
GRAND TOTAL

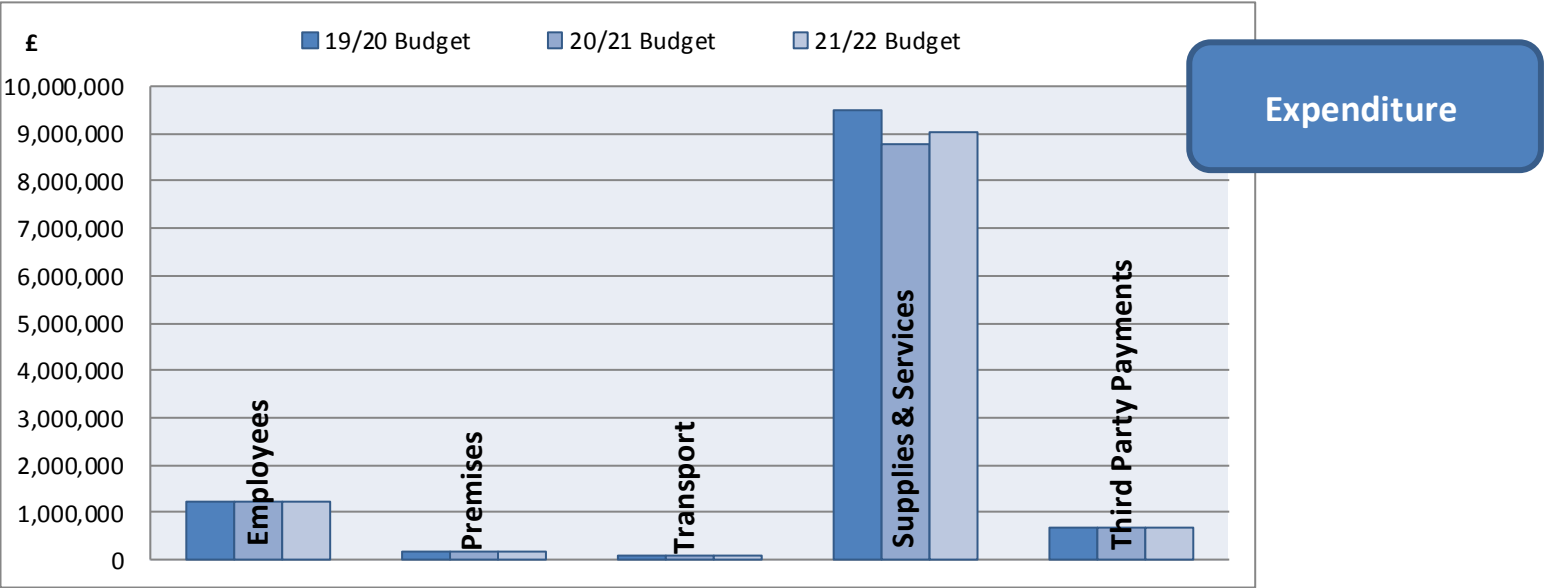
2019/20 BUDGET £	2020/21 BUDGET £	2021/22 BUDGET £	BUDGETED FTE
798,000	742,200	724,800	23
367,000	367,000	367,000	0
6,600	6,600	6,600	0
612,800	455,000	439,200	0
46,547,600	43,761,600	43,905,000	0
0	0	0	0
447,400	447,400	447,400	0
29,500	29,500	29,500	0
(560,900)	(335,800)	(335,800)	0
(730,100)	(751,400)	(670,900)	0
(119,700)	(120,400)	(121,100)	0
(30,400)	(30,400)	(30,400)	0
(225,000)	(225,000)	(225,000)	0
47,142,800	44,346,300	44,536,300	23

Total Adult Services Income & Expenditure by Subjective Type



CORPORATE BUDGETS	2019/20 BUDGET £	2020/21 BUDGET £	2021/22 BUDGET £	BUDGETED FTE
CORPORATE BUDGETS - OTHER	100	100	100	0
APPROPRIATIONS	850,000	850,000	850,000	0
MISCELLANEOUS	0	0	0	0
ASSET RENTS	(12,318,300)	(12,318,300)	(12,318,300)	0
PROVISIONS AND CONTINGENCIES	5,140,800	3,588,600	3,202,600	0
LSVT RECEIPTS	0	0	0	0
BORROWING COSTS	9,147,700	10,752,900	11,406,900	0
LEVIES	657,000	657,000	657,000	0
OTHER BUDGETS GRAND TOTAL	3,477,300	3,530,300	3,798,300	0
CORPORATE BUDGETS SUBJECTIVE TYPE	2019/20 BUDGET £	2020/21 BUDGET £	2021/22 BUDGET £	BUDGETED FTE
REVENUE EXPENDITURE				
EMPLOYEES	1,236,000	1,236,000	1,236,000	0
PREMISES	186,000	186,000	186,000	0
TRANSPORT	77,000	77,000	77,000	0
SUPPLIES AND SERVICES	9,510,700	8,774,700	9,042,700	0
THIRD PARTY PAYMENTS	690,000	690,000	690,000	0
CAP FINANCING COST	5,224,600	6,013,600	6,013,600	0
REVENUE INCOME				
CUSTOMER AND CLIENT RECEIPTS	0	0	0	0
INTEREST	(25,000)	(25,000)	(25,000)	0
RECHARGES	(13,199,100)	(13,199,100)	(13,199,100)	0
MISCELLANEOUS INCOME	(222,900)	(222,900)	(222,900)	0
GRAND TOTAL	3,477,300	3,530,300	3,798,300	0

Total Corporate Budgets Income & Expenditure by Subjective Type



Income

