



Operational Officer Decision Record

Where the decision has a financial value of between £100k - £350k and does not have a **significant** impact on two or more wards

1. Subject and details of the matter (to include reasons for the decision and detail of any previous cabinet decision)

Target Hardening

The Home Office, in February 2021, announced a safer streets 2 fund of £20 million to support the development of community safety programmes to reduce serious acquisitive crime in areas with high demand, linked to lower layer super output areas. The programme has to be completed financially by 31-03-2022. so, 9 months to deliver a very complex programme. However, delivery can be over 12 months to ensure completed outcomes.

The Council requires a Provider to install a minimum of 350 home security systems as part of the Safer Streets Project (West Marsh Grimsby) during the project timescales those being 1st July 2021 to 30 June 2022.

This project requires the Provider to ensure security of 350 properties and provide security survey and installation of target hardening equipment.

The assessment method/basis of award was via a Direct Award following an approved exception from Procurement, Legal and the relevant Director.

The tenderer who was select via Direct Award procedure was EMPOWER CIC.

The whole life contract value is £170,000.

2. Decision being taken

Award the contract of Target Hardening to EMPOWER CIC.

3. Anticipated outcome(s)/benefits

Contract of Target Hardening awarded to EMPOWER CIC.

4. Details of any alternative options considered and rejected by the officer when making the decision

Not award the contract. This would leave the Council with no Target Hardening Security Provision related to the Safer Streets Project from 1st July 2021 to 31st March 2021.

To undertake a full procurement exercise however it has been identified that there is only 1 organisation in the borough "safer homes" that has the history of achieving this type of request and can offer the service that the service needs, within the timescales required to deliver the outcomes expected within the specification. The exception to undertake a direct award was approved on the basis that due to the very tight timescales, the lack of organisational support in the market for target hardening and the expectations from the Home Office that we appoint EMPOWER CIC as the organisation to work with on this programme and that they are involved in the further development of the specification.

5. Background documents considered (web link to be included or copies of documents for publishing)

None.

6. Does the taking of the decision include consideration of Exempt information? If yes, specify the relevant paragraph of Schedule 12A and the reasons

No.

7. Details of any conflict of interest declared by any Cabinet Member who was consulted by the officer which relates to the decision (in respect of any declared conflict of interest, please provide a note of dispensation granted by the Council's Chief Executive)

No Conflicts of Interest have been identified.

8. Monitoring Officer Comments (Monitoring Officer or nominee)

The direct award is in compliance with the Council's Contract Procedure Rules and is supported by relevant officers. Legal Services will support the completion of the contractual documentation on award.

9. Section 151 Officer Comments (Deputy S151 Officer or nominee)

The costs are 100% funded through external grant.

10. Human Resource Comments (Head of People and Culture or nominee)

There are no direct HR implications

11. Risk Assessment (in accordance with the Report Writing Guide)

The contract will develop and deliver services to the residents of a lower layer super output area within the west marsh ward of North East Lincolnshire and by this will address the below risks and deliver opportunities supporting neighbourhood management and community safety

The risks identified are as below: -

Many residents within the super output area, to be addressed in this contract, live in poverty, have high levels of unemployment, poor housing, and many health-related issues, some involving drug use. The residential properties show many faults around security by design thus making them targets for offenders of serious acquisitive crime, exploitation through cuckooing and drug misuse. These are all social / emotional risks to the life span of many residents and a risk if this project / contract were not delivered

The contract will look to take advantage of the following opportunities:

To offer extensive and professionally delivered target hardening to all residents living in the identified area.

This by gaining consent from individual homeowners for referral into the target hardening company

For all staff working within the target hardening company to be professionally qualified in this industry

For all products of the target hardening contract to be manufactured by Home Office approved “secure by design” suppliers.

For there to be an agreed and expected performance framework to ensure quality is delivered to those residents that wish the service.

12. If the decision links to a previous one taken by Cabinet, has the Cabinet Tracker been updated?

Does not link to a previous Cabinet Decision.

13. Decision Maker(s):

Name: Sharon Wroot

Title: Executive Director, Environment,
Economy and Resources

Signed: REDACTED

Dated: 25.08.21

**14. Consultation carried out with
Portfolio Holder(s):**

Name: Councillor Ron Shepherd

Title: Portfolio Holder for Safer and
Stronger Communities

Signed: REDACTED

Dated: 24.08.21