

Greater Grimsby Board

Tuesday 29th September 2020

Virtual Meeting via Teams

1.30 p.m.

Agenda

1. Welcome and Introductions

2. Apologies for Absence

3. Declarations of Interest

4. Minutes

To receive the minutes of the Great Grimsby Project Board meeting held on 15th July, 2020 (copy attached).

5. Governance Framework

To consider a report on the above (copy to follow).

6. Skills

To receive a presentation and to further discuss the above.

7. Low Carbon / Energy

To receive presentations on the following:

- a. Velocys
- b. Offshore Renewable Energy Catapult Centre of Excellence
- c. Green Hub
- d. Offshore Wind Prospectus

8. Grimsby Town Centre Masterplan

To receive a presentation and further discuss the development of the Grimsby Town Centre Masterplan.

9. Town Investment Plan

To receive a presentation and further discuss the above.

10. Any Other Business

11. Date and time of next meeting



Greater Grimsby Board
***DRAFT* - Assurance Framework**
2020

Contents

Contents

1. INTRODUCTION.....	3
2. GREATER GRIMSBY BOARD	4
3. GOVERNANCE ARRANGEMENTS.....	8
4. POLICIES.....	11
Appendix 1 - Nolan Principles: The Seven Principles of Public Life	17

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1. INTRODUCTION

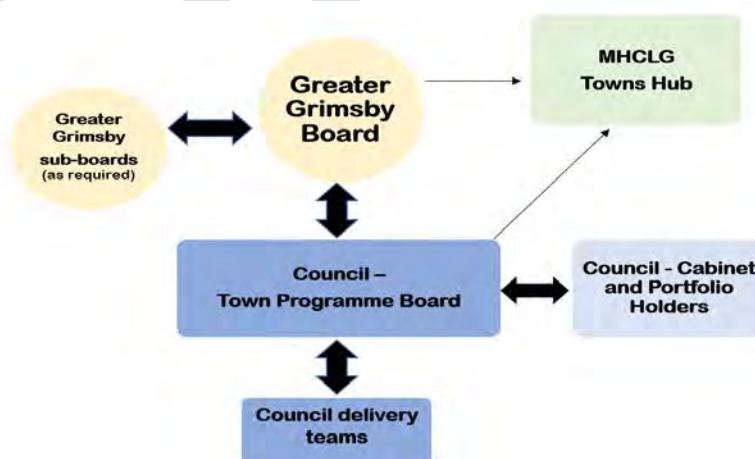
What is the Assurance Framework?

- 1.1 This 2020 Assurance Framework sets out the governance and decision-making structure of the Greater Grimsby Board (GGB) in relation to the Towns Fund. Its purpose is to:
 - Enable accountable decision making
 - Ensure value for money
 - Provide for effective monitoring and evaluation
- 1.2 The Framework is underpinned by a suite of documents, including terms of reference, policies and procedures which apply to all the activities in which the Greater Grimsby Board are involved.
- 1.3 The GGB works closely with North East Lincolnshire Council (NELC) as the Accountable Body for the Grimsby Towns Fund Programme in fulfilling its Assurance Framework.
- 1.4 The Framework is divided into five parts:
 - Section 1 - Introduction
 - Section 2 – Greater Grimsby Board
 - Section 3 – Governance Arrangements
 - Section 4 - Policies
 - Section 5 - Appendices
- 1.5 This Framework will be reviewed annually and will be approved by the Accountable Body, NELC's Section 151 Officer. Any in-year changes will be made within one calendar month or following the next Board meeting if changes require Board approval.

2. GREATER GRIMSBY BOARD

2.1 Greater Grimsby Board Role

- 2.1.1 The Greater Grimsby Board (GGB) will adopt the role of a senior strategic advisory body working in partnership with North East Lincolnshire Council. It will steer and provide strategic advice to the development and implementation of the Towns Fund programme for Grimsby.
- 2.1.2 Specifically, it will be the vehicle through which the vision and strategy for the town is defined. It will produce a Town Investment Plan (TIP) to drive long-term transformative change and inform the Town Deal, including the amount of investment secured through the Towns Fund. The Board will sign off each stage of a Town Investment Plan and Town Deal ensuring diversity in its engagement with local communities and businesses.
- 2.1.3 The Town Programme Board, a Council board consisting of the Council's CEO and/or Director of Economy and Growth, the Assistant Director of Economy and Growth, Section 151 Officer and relevant project managers will report to the GGB, managing information and activity between the GGB, its sub-groups and panels and the Council delivery teams, Portfolio Holders and the Council's Cabinet. The Council delivery teams who carry out the Towns Fund activity will report to the Town Programme Board.
- 2.1.4 Overarching responsibility for steering and overseeing Grimsby's pre-existing Town Deal and the 2020 Towns Fund programme lies with the Greater Grimsby Board however as the Towns Fund progresses some of the detailed work may be delegated to specific sub-boards or panels. These sub-boards will be chaired by a member of the Greater Grimsby Board who will report to the main Board on the sub-board activity.
- 2.1.5 The organogram below describes the board structure and relationship between the GGB and the Council.



2.2 Membership

2.2.1 The Board membership will comprise of a private sector chair and representatives from local government for North East Lincolnshire, local MP's, the Local Enterprise Partnership, local businesses and investors, community and local voluntary community sector representatives and relevant local organisations like the FE colleges.

2.2.2 The current membership of the Greater Grimsby Board is listed below:

NAME	ORGANISATION
Beatrice Andrews	Dept for Business, Energy and Industrial Strategy (BEIS)
Simon Bird	Associated British Ports
Louise Brennan	Historic England
Peter Campey	Cities and Local Growth Unit
Ruth Carver	Greater Lincolnshire LEP
Neale Coleman	London Legacy Development Corporation
Darren Cunningham	Phillips66
Pat Doody	Greater Lincolnshire LEP
Julian Free	University of Lincoln
Cllr Philip Jackson	North East Lincolnshire Council
Lord Kerslake	House of Lords
Lord Lamont of Lerwick	House of Lords
Susan Lea	University of Hull
Lia Nici MP	Member of Parliament
Stephen Parnaby	Humber LEP
David Ross	CHAIR David Ross Foundation
Martin Smithurst	Engie
Kishor Tailor	Humber LEP
David Talbot	Catch
Emma Toulson	Orsted
Martin Vickers MP	Member of Parliament
Julie Walmsley	Voluntary, Community & Social Enterprise Alliance
Rob Walsh	North East Lincolnshire Council

2.3 Role of the Board Chair

2.3.1 The role of the Chair of the Board will be to:

- provide high quality strategic leadership to the town's economic regeneration predominantly the development and implementation of Grimsby's Towns Fund programme
- to build and manage national and local business and political relationships to facilitate collaborative working towards the achievement of the town's economic plans
- provide leadership and direction to the Board, ensuring the Board is run in a transparent and equitable manner, upholding the Seven Principles of Public Life (the Nolan Principles)
- leading the Board in achieving its objectives, maintaining an overview of activity, and championing and supporting partnership working
- signing the Head of Terms Agreement with government, acting alongside the Accountable Body

- ensuring that decisions are made by the Board in accordance with good governance principles

2.4 Responsibilities of the Board

2.4.1 The Board is responsible for:

- upholding the Seven Principles of Public Life
- providing strategic direction to the development of the Town Investment Plan (TIP)
- establishing a clear programme of interventions for the town's development
- endorsing the final TIP
- ensuring communities' voices are involved in shaping design and decision making at each phase of the development of the TIP
- coordinating resources and engaging stakeholders
- overseeing each step of agreeing a Town Deal, and overseeing compliance with the Heads of Terms Agreement with government
- overseeing the:
 - o development of agreed TIP projects
 - o regular submission of monitoring reports to the Towns Hub
 - o accounting for the Town's funding allocation
 - o monitoring and evaluation of the delivery of individual Towns Fund projects

2.4 Role of the Accountable Body (NELC)

2.4.1 The Council will:

- uphold the Seven Principles of Public Life
- develop a delivery team, delivery arrangements and agreements
- ensure decisions made by the board are made in accordance with good governance principles
- ensure transparency requirements are met through publication of information on their website
- develop agreed projects in detail and undertaking any necessary feasibility studies
- undertaking any required Environmental Impact Assessments or Public Sector Equalities Duties
- develop detailed business cases for projects
- liaise with potential private investors in identifying local projects
- sign the Heads of Terms Agreement with government
- lead and manage the delivery of public sector projects within the TIP
- work with partners on the delivery of joint private and public sector projects
- monitor and evaluate the delivery of individual projects
- submit regular monitoring reports on all TIP projects to the Towns Hub
- receive and account for any project funding including Towns Fund monies

2.5 Member Conduct

- 2.5.1 All Members of the Greater Grimsby Board, sub-board or Panel or any other Group will be required to sign up to and act in accordance with the GGB Members Code of Conduct, which incorporates the Nolan Principles, described on page 13.
- 2.5.2 If any Member's conduct falls short of the standards set in the Member's Code of Conduct they may be dismissed from any or all, of their roles by a majority vote of the Board. The member in question will not be allowed to participate in this vote. This will also apply if there has been any proven misconduct in a non-Town Deal role or illegal activity that may bring the Town's Fund activity into disrepute.

2.6. Communication and Engagement

- 2.6.1 The Board will operate in a transparent and objective way for the benefit of Grimsby and its communities. In doing so it will publish its membership, governance arrangements, meeting documents, decisions and programme performance on a designated Towns Fund webpage on North East Lincolnshire Councils website, this can be found at [Greater Grimsby Board](#).
- 2.6.2 Communities and organisations will be able to access regular updates on the Towns Fund, published on the webpage and a newsletter will be circulated to consultation participants who registered an interest in receiving Towns Fund news. The Grimsby Towns Fund - Stakeholder Engagement Plan, developed to support the Town Investment Plan describes a programme of engagement which will be supported by the Council Communication Team. It outlines the methods of engagement the Board and the Council delivery teams plan to use to engage with communities and organisations to maintain a regular two-way flow of communication during the delivery of the Towns Fund programme. It explains how information will be shared and how further consultation exercises and events will be scheduled to take place across the lifetime of the programme.
- 2.6.3 The Stakeholder Engagement Plan will be reviewed on an annual basis by the Board.

2.7 Data Protection and Information Governance

- 2.7.1 The Greater Grimsby Board Assurance Framework will comply with the Council's Information Governance Framework which is aligned to requirements of the General Protection Data Regulation (GDPR) 2015 and Data Protection Act 2018. The Council's Data Protection Officer will support the Board in dealing with any data protection questions. The Council framework can be found at: [Information Governance & Data Protection](#).

2.8 Whistleblowing

- 2.8.1 If a Board member considers any suspicion of any fraudulent or corrupt act this should be reported in line with the Councils' whistleblowing policy found at – [Whistleblowing Policy](#)

3. GOVERNANCE ARRANGEMENTS

3.1. Managing Public Money

The accountable body for the Towns Fund activity is North East Lincolnshire Council. The Council will work in partnership with the Greater Grimsby Board (GGB) in developing and implementing economic regeneration plans for the town, with the Board acting as a strategic advisory body, offering advice and direction to development plans. The Council will take receipt of and defray any programme funds and will provide the executive who will support the Board and any sub-boards or panels. The Council will also provide the programme delivery teams along with the services of its legal, human resource, and financial departments, in the development and implementation of the proposals within the Town Investment Plan. The Council staff adhere to the Council's policies and procedures and the Council's Section 151 Officer will take responsibility for ensuring the Board adhere to the Greater Grimsby Board Assurance Framework. To ensure compliance and day to day support for good governance and practice, the Council will attend all the GGB meetings.

3.1.2. The Council will ensure proper management of any public money relating to the Towns Fund. These considerations include:

- All funding decisions being made on merit taking into account all the relevant information available at the time
- State Aid implications
- Overseeing the development and application of any procurement process
- Ensuring any funding agreements reflect the conditions that need to be in place and that these are upheld
- Retaining copies of all relevant documentation as required
- Ensuring transparency of quarterly and annual accounts
- Maintaining the official record of the GGB proceedings and documents
- Reviewing GGB decisions are lawful and follow the correct procedures.

3.2 Delivery

3.2.1 Delivery of Towns Fund projects will be the responsibility of the Council, with the Greater Grimsby Board having oversight. The Council, with their regeneration partner Engie, have a long and proven track record of delivering large, complex multi-million-pound government funded programmes. They have delivered large scale Public Realm and Infrastructure projects as well as a number of regional grant funded programmes. The Council has a skilled in-house Programme Delivery Team (PDT) with considerable knowledge and experience of project managing both Council and public/private partnership-based projects, monitoring performance and financial expenditure in order to achieve required outputs. The PDT draws upon the support of specialist colleagues from other relevant services areas such as legal, finance, risk and procurement to ensure that programmes follow the Green Book methodology and are State Aid Compliant.

3.3 Performance Management and Monitoring

3.3.1 **The PDT's key responsibilities**, in relation to the Towns Fund programme, will be to:

- work with their regeneration partner Engie to co-ordinate and support the administration of the Towns Fund programme
- take responsibility for overseeing the delivery of all TIP projects
- ensure that projects remain state aid compliant
- oversee appropriate due diligence (whether internal or external)
- draft and issue funding agreement letters/contracts (approved by NELC's legal department)
- communicate as required with private sector partners and any individual grant beneficiaries
- performance manage each grant award, monitoring milestones, outputs and the terms and conditions
- claim, drawdown, defray and account for funds from MHCLG
- liaise with MHCLG/Towns Fund Team to ensure that they receive monitoring updates and progress reports as required
- support 3rd party project teams in their delivery of Towns Fund projects, monitoring progress where appropriate through a grant agreement
- report on Towns Fund progress to the Council's Town Programme Board who will provide information to the Greater Grimsby Board

3.4 Financial Regulations

- 3.4.1 The Council must conduct its business efficiently and ensure it has sound financial management policies in place, including arrangements to monitor compliance. The Council's statutory Section 151 Officer is also charged with ensuring that proper financial management processes are in place. NELC's financial regulations provide clarity about the financial accountability of individuals. The regulations identify responsibilities of individuals across all levels. Written records are a requirement where decision making has been delegated to members of staff in order to give assurance that tasks or decisions have been performed in accordance with the Financial Regulations.
- 3.4.2 A scheme for further delegations will be put in place by the Accountable Body with specific reference to the delegation of authority for the Towns Fund programme. This proposal will ensure the most efficient and timely management of the programme, in the context of the tight delivery timeframes.

3.5 Risk Management

- 3.5.1 Risk management is an important part of how NELC achieves its priorities. The Council proactively manages its risks, and this allows us not only to manage current priorities but meet future challenges. Risk management is noted as one of the key pillars of good decision making and therefore a crucial element of good governance. NELC continually develops their risk management processes and the 'Risk and Opportunities Management Policy' defines how risks will be managed by the authority and provides guidance on the processes, procedures, roles and responsibilities for risk and sets the context on how risks are managed.
- 3.5.2 A programme delivery risk assessment will be completed and reviewed quarterly at the Council Town Programme Board as part of the monitoring process ensuring that

identified risks are minimised where possible and do not impact negatively on us achieving our priorities, outputs and outcomes.

3.6 Risk Register

- 3.6.1 The Council Risk Register will record the Towns Fund programme and will be updated on a regular basis recording a list of any significant risks which may prevent the programme from achieving its priorities, outputs and outcomes. It will hold both strategic and operational risks. The Register identifies the lead individual to manage the risk, identify the controls or mitigation that needs to be in place to continually monitor the risk and record the outcome of any audit review.
- 3.6.2 The register is used for reporting and monitoring of risks at a variety of levels and is configured in risk groups aligned to the directorate structure of the Council. It is overseen by the Audit and Risk section, who will also maintain evaluations of Council wide and confidential risks. Key risks are also be recorded in the NELC's electronic risk register and are escalated to the Strategic Risk Management Board chaired by the Chief Executive and to the Audit Committee if the risk reaches a defined level.

3.7 Procurement

- 3.7.1 As a public sector body, NELC employs rigorous procurement processes which fully comply with the European and HM Treasury regulation on tendering and procurement and is a 'contracting authority' under the Public Contracts Regulations. Any procurement carried out as part of the Towns Fund programme will follow the Council's procurement procedures which can be found at: [Joint Procurement Strategy](#)

4. POLICIES

Terms of Reference - Greater Grimsby Board

1. Objectives:

- 1.1 The Greater Grimsby Board will adopt the role of a senior strategic advisory body working in partnership with North East Lincolnshire Council. It will steer and provide strategic advice to the development and implementation of the Towns Fund for Grimsby.
- 1.2 Specifically, it will lead on Grimsby's Town Fund and will be the vehicle through which the vision and strategy for the town is defined. It will produce a Town Investment Plan (TIP) to drive long-term transformative change and inform the Town Deal, including the amount of investment secured through the Towns Fund. The Town Deal Board will sign off each stage of a Town Investment Plan and Town Deal ensuring diversity in its engagement with local communities and businesses.
- 1.3 Key activity for 2020/21 will be to:
 - develop and agree an evidenced based Town Investment Plan
 - develop a clear programme of interventions for the town
 - coordinate resources and influence stakeholders

2. Membership will include:

- Senior Member and Officer representatives from the Council
 - Members of Parliament
 - Representatives from the Humber and Greater Lincolnshire Local Enterprise Partnerships (LEP)
 - Local businesses and investors
 - Community representatives
 - Senior representatives from MHCLG and BEIS
 - Representatives from relevant statutory agencies e.g. Homes England, Historic England, Environment Agency.
- 2.1 The Board will be supported and advised by representatives of North East Lincolnshire Council and independent experts as needed.

3. Conduct:

- There will be a non-executive Chair from the private sector, with a Vice Chair elected from the Board's membership
- The Vice Chair will chair meetings in the Chair's absence
- The Board will make their governance structure, profiles on key stakeholders, meeting agendas and minutes and any supporting documents publicly available.
- The Board's governance standards and policies will be aligned to those of the North East Lincolnshire Council and have been collated into the Greater Grimsby Board Assurance Framework Board which members will adhere to.

- Meeting documentation will be recorded and published as described in the Assurance Framework
- Members will conduct themselves according to the 'Nolan Principles' [Nolan Principles](#)
- The Board will meet quarterly, with the proviso that more frequent meetings may be scheduled when business needs require it
- Declarations of interest in any agenda items of a personal, commercial or financial interest must be declared at the beginning of the meeting and recorded in the meeting minutes. Members declaring an interest will be asked not to participate in discussion on the relevant agenda items.
- Meetings are confined to Board members and advisors except for external presenters and observers which have been agreed with the Chair in advance.

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Code of Conduct

1. Purpose

This Code of Conduct sets out the standards members of the Greater Grimsby Board and sub-groups and panels are required to meet.

2. Definitions

2.1 The definitions used in this code of conduct for pecuniary interest and those of a 'sensitive interest' are being taken from the [Localism Act 2011](#) and the nonpecuniary interests as listed in the [Schedule to The Relevant Authorities \(Disclosable Pecuniary Interests\) Regulations 2012 \(No.1464\)](#).

2.2 Member means a member of the Greater Grimsby Board or any sub-boards, panel, group or committee established under the Greater Grimsby Board.

3. Code of Conduct

3.1 All members shall have regard to the Seven Principles of Public Life agreed by the Nolan Committee – selflessness, integrity, objectivity, accountability, openness, honesty and leadership – in their conduct at all times. These are summarised in Appendix 1.

3.2 Accordingly, when acting in your capacity as a Member:

- You must act in a manner consistent with the Greater Grimsby Board's commitment to equality and diversity and treat your fellow board/group members, members of staff and others you come into contact with when performing your role with respect and courtesy at all times.
- You must act solely in the public interest and should never improperly confer an advantage or disadvantage on any person or act to gain financial or other material benefits for yourself, your family, a friend or close associate.
- You must not place yourself under a financial or other obligation to outside individuals or organisations that might be reasonably regarded to influence you in the performance of your Greater Grimsby Board role.
- When carrying out your Greater Grimsby Board role you must make all choices based on evidence.
- You are accountable for your decisions and you must co-operate fully with whatever scrutiny is appropriate to your position. You must be as open as possible about both your decisions and actions and the decisions and actions of the Greater Grimsby Board. In addition, you should be prepared to give reasons for those decisions and actions.
- You must declare any private interests, both pecuniary and nonpecuniary, including membership of any Trade Union, political party, business or professional membership organisation or local authority that relates to your LEP duties. Furthermore, you must take steps to resolve any conflicts arising in a way that protects the public interest. This includes registering and declaring interests in a manner conforming with the procedures set out in the section "*Registering and declaring pecuniary and non-pecuniary interests*".
- You must, when using or authorising the use by others of the resources of the town's programmes, ensure that such resources are not used improperly for

- political or personal purposes (including party political purposes).
- You must promote and support high standards of conduct when serving in your Greater Grimsby Board role, in particular as characterised by the above requirements, by leadership and example.

4. Registering and declaring pecuniary and non-pecuniary interests

- 4.1 The Council will provide a Register of Interests pro forma for members to complete and return. These must be returned within 28 days of joining the board/group. The pro-forma must also be updated annually when requested by the Council.
- 4.2 Members should review their individual register of interest before each meeting. If an interest has not been entered onto the register, then the member must disclose the interest at any meeting of the Greater Grimsby Board at which they are present, where they have a disclosable interest in any matter being considered and where the matter is not a 'sensitive interest'. Following any disclosure of an interest not on the register or the subject of pending notification, you must return an updated pro forma within 28 days beginning with the date of disclosure. The Council's Section 151 Officer will sign the form to confirm receipt.

5. Declaring an Interest

- 5.1 While in attendance at Board meetings, members should consider whether they have a pecuniary or nonpecuniary interest in the matter under discussion, regardless of whether or not a decision is expected to be made. Unless the interest is 'sensitive' a declaration should be made promptly before the item is discussed, or discussed any further. A declaration must be made regardless of whether or not the interest has previously been registered.
- 5.2 Whenever a conflict of interest, or potential conflict of interest, arises, you will not be:
- entitled to participate in the discussion of that matter
 - entitled to remain in the room for the discussion of that matter
 - counted in the quorum for that part of the meeting
 - entitled to vote on the matter
- 5.3 Notwithstanding the above, at the discretion of the Chair you may be allowed to remain present for the applicable part of the meeting so long as the interest is declared and you do not participate in the vote on the matter.
- 5.4 Where decisions or recommendations are made by written procedure, any member with a conflict of interest or potential conflict of interest should immediately notify the Board Executive and take no part in the voting or discussion. The Board Executive will record this.
- 5.5 The Board executive officer for the group will be able to advise on the policy and whether or not an interest should be declared. Where there is doubt, the presumption should be in favour of declaring the interest.

Conflicts of Interest Policy

1. Introduction

- 1.1 This policy exists to ensure that any conflicts of interest which may arise in the Greater Grimsby Board (GGB) decision making processes are managed and recorded properly. It offers stakeholders confidence in the Board decision making and protects the reputation of the members of the Board and the Accountable Body for the programme, North East Lincolnshire Council.
- 1.2 Additionally, members of this Board, sub-boards, and Panels are required to abide by a Code of Conduct which incorporates the Seven Principles of Public Life (“the Nolan Principles”).

2. Conflicts of Interest Policy

- 2.1 The Greater Grimsby Board will manage any conflicts of interest that do arrive by recording any interests their members have so as not to affect the decision-making process.

3. Maintaining records

- 3.1 The GGB executive will maintain a Register of Interests.
- 3.2 Upon joining the Member will complete a form declaring their interests. They will be asked to update this yearly.
- 3.3 The Members will be asked to update their forms within 28 days of any new interests arise during the year.
- 3.4 The Register of Interests will be signed by Members and NELC’s Section 151 Officer to confirm receipt.
- 3.5 The GGB Executive will publish an up-to-date Register of Interest on the Council’s Towns Fund webpage.
- 3.6 Additionally a register of gifts and/hospitality provided to individual Board Members or the Board as a whole, will be maintained by the Board’s executive.

4. Managing potential conflicts of interest

- 4.1 Potential conflicts of interest, including perceived conflicts of interest, may arise for members when participating in the GGB decision-making processes.
- 4.2 “Declarations of Interest’ will be a standing item at the beginning of the agenda for every GGB, sub-group or Panel meeting. The Board Executive will ask Members to declare any potential conflicts of interest (pecuniary or nonpecuniary) for the meeting at this point, and again when the relevant item is reached on the agenda, regardless of whether this is included in the Register of Interests.

- 4.3 Such declarations will be recorded in the minutes of the meeting along with the actions taken.
- 4.4 Whenever the conflict of interest, or potential conflict of interest, arises, the Member will not be:
- Allowed to remain in the room during the discussion on this matter
 - Allowed to participate in the discussion on this matter
 - Counted in the quorum for that part of the meeting
 - Allowed to vote on the matter
- 4.5 Notwithstanding the above, at the discretion of the Chair of the Member may be allowed to remain present for the applicable part of the meeting so long as the interest is declared and they do not participate in the vote on the matter.
- 4.6 If on occasion decisions are made by written procedure any Member with a conflict of interest or potential conflict of interest should immediately notify the Board Executive and take no part in the voting. This will be recorded.
-

5. Policy for Members of the GGB Executive

- 5.1 Members of the GGB Executive employed by North East Lincolnshire Council are required to abide by the Council's Code of Conduct.

Appendix 1 - Nolan Principles: The Seven Principles of Public Life

The following principles have been set out by the Committee on Standards in Public Life

Selflessness

Holders of public office should act solely in terms of the public interest. They should not do so in order to gain financial or other material benefits for themselves, their family, or their friends.

Integrity

Holders of public office should not place themselves under any financial or other obligation to outside individuals or organisations that might seek to influence them in the performance of their official duties.

Objectivity

In carrying out public business, including making public appointments, awarding contracts, or recommending individuals for rewards and benefits, holders of public office should make choices on merit.

Accountability

Holders of public office are accountable for their decisions and actions to the public and must submit themselves to whatever scrutiny is appropriate to their office.

Openness

Holders of public office should be as open as possible about all the decisions and actions that they take. They should give reasons for their decisions and restrict information only when the wider public interest clearly demands.

Honesty

Holders of public office have a duty to declare any private interests relating to their public duties and to take steps to resolve any conflicts arising in a way that protects the public interest.

Leadership

Holders of public office should promote and support these principles by leadership and example.

Towns Fund Governance

Towns Fund Requirements

“The Town Board should operate in a transparent and objective way for the benefit of the town it represents”

- A dedicated Towns Fund webpage on the Council website
 - Page 1 - Towns Fund information
 - Page 2 - Greater Grimsby Board includes a list of board membership
- **Further requirements**
 - member profiles
 - pre + post meeting – **all** papers to be published on the webpage
 - on-going consultation with communities and organisations (during the lifetime of the programme)
 - 1st edition of a Towns Fund Newsletter drafted and ready for publication
 - Stakeholder Engagement Plan currently being drafted – describes future communication plans

Greater Grimsby Board - Assurance Framework

“Expectation for the board to align with government standards and the policies of the Lead Council”

Assurance Framework (drafted)

- Requires the Board's sign off
- For submission with the TIP, must be published on the webpage
- Its purpose is to:
 - Enable accountable decision making
 - Ensure value for money
 - Provide for effective monitoring and evaluation
- The Framework is underpinned by a suite of documents, including terms of reference, policies and procedures which apply to all the activities in which the Greater Grimsby Board are involved

Assurance Framework - content

Outlines the:-

- remit of the Board:
 - ‘ a strategic advisory board, leading on Towns Fund activity in partnership with the Council’
- roles and responsibilities of the Chair and Membership
- accountable body – NELC arrangements
- board structure e.g. sub-groups/panels and reporting arrangements
- Policies:
 - Code of Conduct (Nolan Principles: The Seven Principles of Public Life)
 - Conflicts of Interest
 - Whistle Blowing
 - Complaints
 - General Data Protection Regulations (GDPR)

Next Steps

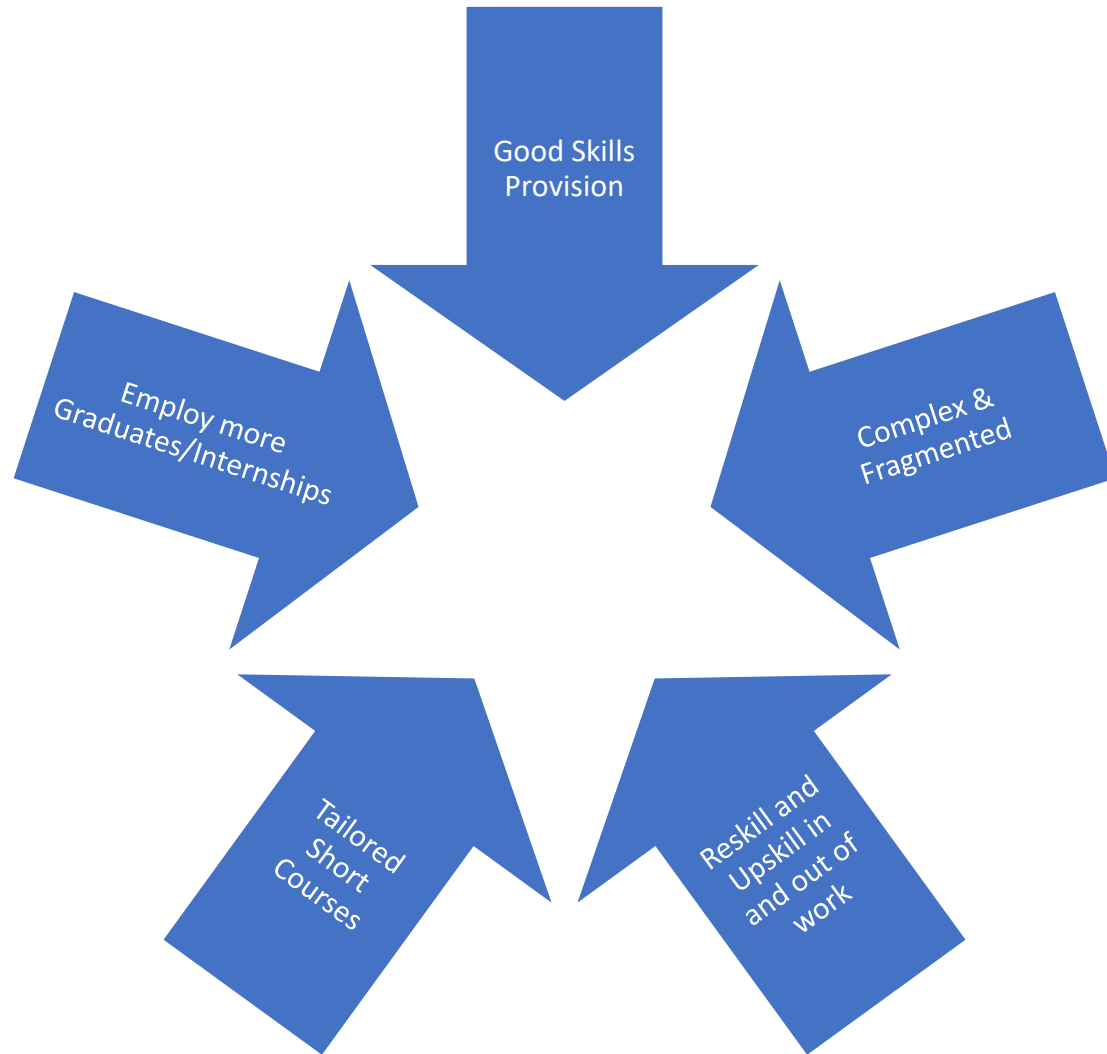
- Complete Board Member Profiles
- Complete stakeholder engagement plan
- Receive feedback and amend as required
- Delegate authority to the Chair in consultation with the Leader and Chief Executive of North East Lincolnshire Council

Greater Grimsby Board

Skills Update

29th September 2020

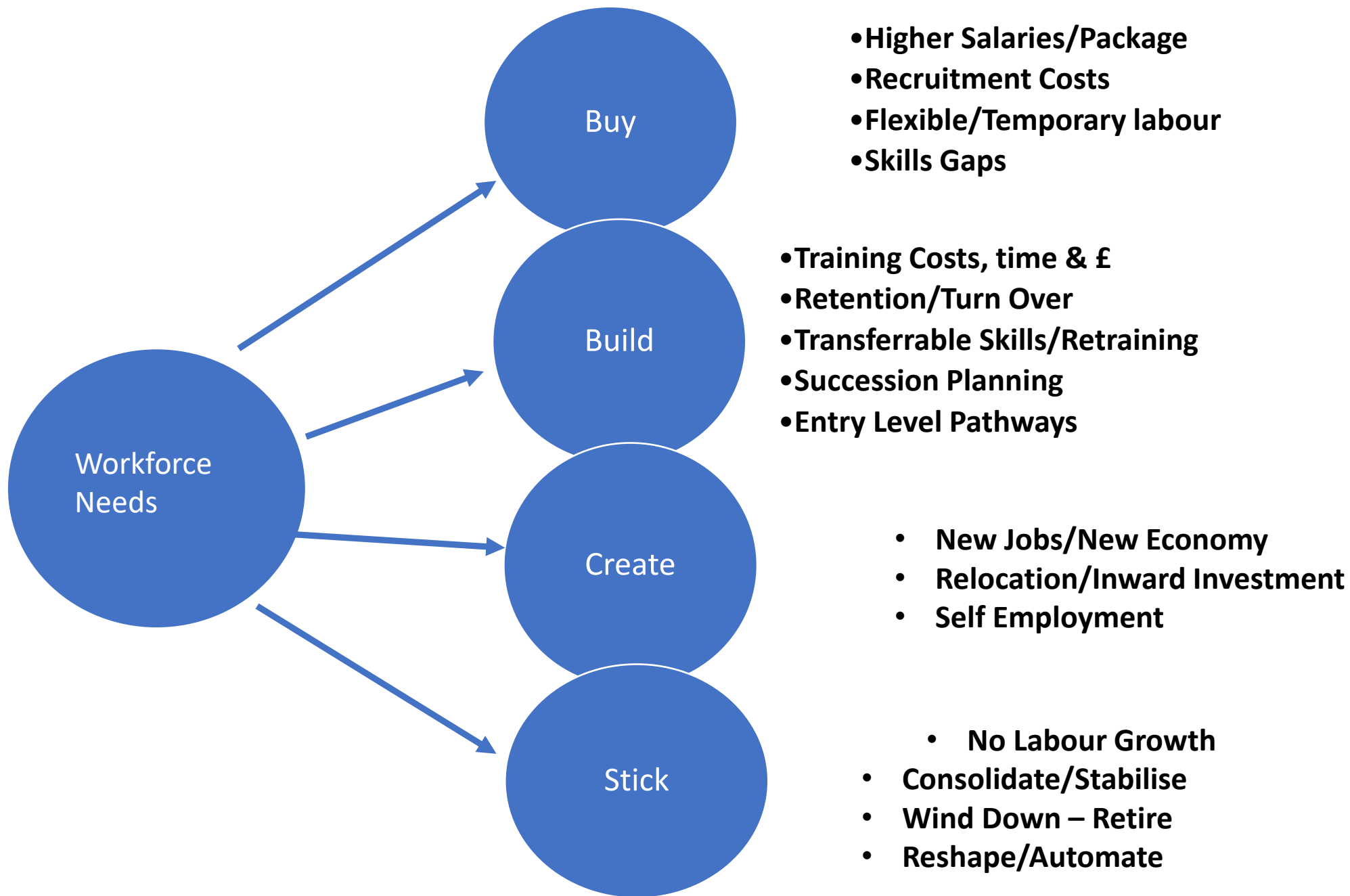
Employer Led Review Skills Headlines – June 2020



- Digital & Green Skills
- Prepare for new Technologies
- Stronger People Management
- Strengthen Business Education understanding of local career opportunities

Sector Skills Health Check Summary

Sector	Overall Comment	Star Rating 1 to 5, where 5= Full Match
Chemical Engineering	Good	4
Construction	Good	4
Energy	Good	3
Food Processing & Manufacturing	Good	3
Health Care	Good	3
Ports & Maritime	Good	3
Visitor Economy, Heritage and Retail	Average	2



Recovery & Renewal Skills Priorities

BUILD

- Encouraging more employers to 'grow their own talent pool'
- Helping more individuals to return to study, reskill or upskill, in and out of work – Adult Retraining Funds
- Tackle Youth Unemployment 16-24 years old

CREATE

- Focus on Green Energy Skills - growing low carbon economy & drive in new investments and enterprise
- Accelerate actions to support digital skills for business to support recovery
- Strengthen enterprise & entrepreneurial skills by expanding advisory capacity to increase business uptake and support the increase in new start-ups

Next Steps

- Scenario testing, establishing the new economic baseline
- Continued integration into Town Centre Masterplan and Investment Plan
- Opportunities for influence and funding against priorities
- Wider sector and partner engagement, including CVS
- Refresh of NEL Economic Development Plan, recovery and renewal
- Influence and inform skills policies and responses to Covid Recovery plans
- Living skills action plan, resourced with ongoing review and development

29 September 2020

Building a world-leading Sustainable Aviation Fuel industry

Presentation to Greater Grimsby Board



Why Sustainable Aviation Fuel?

Essential for Jet Zero ambition

- Hydrocarbon fuel has 7x the energy density of state-of-art batteries and provides high thrust
- No change to planes or fuelling systems



- Approved globally for use in all commercial aircraft at up to 50%
- Ready for market now
- Can achieve 70% greenhouse gas reduction: over 100% with Carbon Capture and Storage

Cleaner burning drop-in fuel improves air quality

- Product is Synthesized Paraffinic Kerosene (SPK) meeting ASTM D7566 Annex A1
- Synthetic aviation fuel made by this route **burns more cleanly than conventional fuel**
 - **Particulate matter** emissions reduced by up to 90%
 - **Sulphur** close to zero
- Blended with conventional fuel, can be **used in existing engines without any modifications**
 - Approved at up to 50% in blend for commercial aviation worldwide



Diesel made using
Velocys process

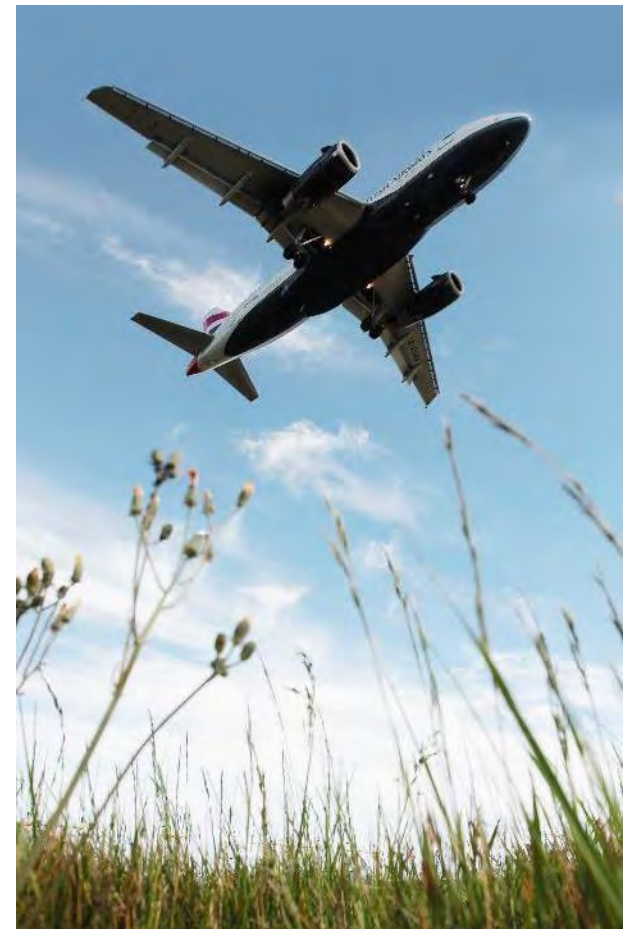
Diesel from filling
station

What the Altair Immingham plant will do



Over 500,000 tonnes of black bag waste saved from landfill or incineration...

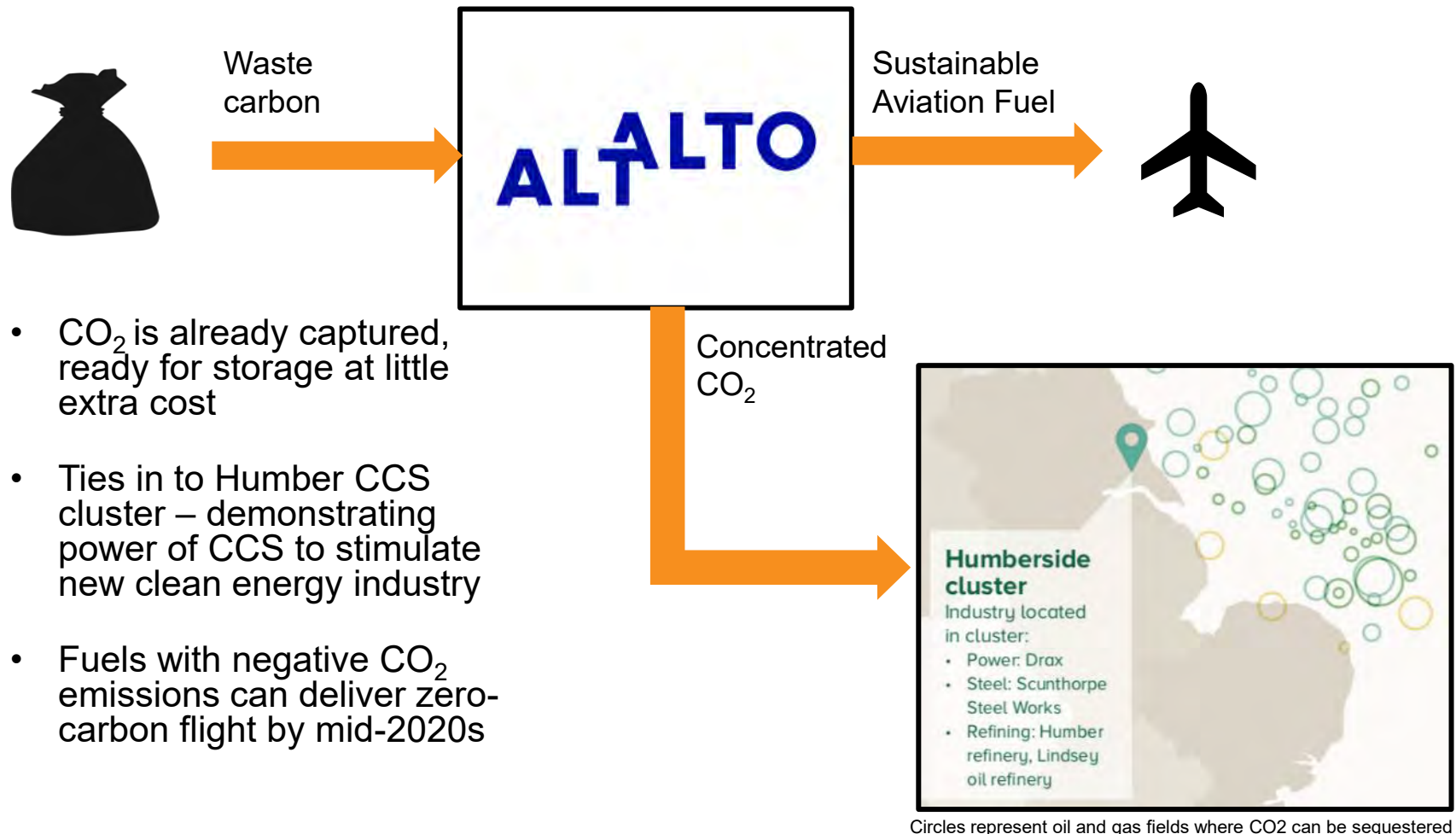
...making enough clean Sustainable Aviation Fuel...



...to power over 1,000 transatlantic flights a year

With CCS, we can make negative emission fuels

From 70% CO₂ reduction to well over 100%



Altalto project status and plans

- **Velocys** leading project; co-investors **British Airways** and **Shell**
 - £8.3M invested to date + £0.9M from Dept for Transport F4C¹
- **Planning consent granted June 2020**
- Target timeline (subject to funding)
 - FEED² decision (target 2021)
 - Final Investment Decision 2022
 - Be in production by 2025



¹ Future Fuels for Flight and Freight Competition

² Front End Engineering Design

Altalto: economic benefits and a new industry

Local / regional

- **Jobs**
 - 100+ permanent
 - ~500 construction
 - Many hundreds more in supply chain
 - Uses skills of chemical and oil industries
 - Thousands to follow from future plants
- Hundreds of £millions **investment** into region
 - Attracts other low-carbon industries
 - Link with Humber CCS cluster to strengthen low-carbon hub

National

- Up to £70M per year improvement in **balance of payments**
 - Reduces jet imports
 - Reduces waste exports
- Opportunity for **UK to be a leader** in waste-based aviation fuels
 - First waste to fuels plant in Europe, only two under construction in US
- Creates new **export industry** for UK technology, playing into world market of over 300 million tonnes of jet fuel

What is needed to finance such projects

Revenue

- Structure to reward low-carbon fuels is not conducive to finance
 - dRTFC market thinly traded, no downside protection
 - Investors unwilling to take price risk on regulated asset
 - Need **price clarity (e.g. Contracts for Difference mechanism)**
- Rewards for SAF are not enough to justify the cost of making it
 - **Recycled Carbon Fuels** need to be included (i.e. dRTFCs for non-biogenic waste fraction)
 - **SAF multiplier** or additional value over diesel required

Capital

- First-of-a-kind plants are hard to finance
 - Conventional debt not available (or cost-prohibitive)
 - **Loan guarantees** could unlock finance: CSR request for **£500M for SAF** industry
- Development capital is at high risk until policy certainty in place
 - Tens of millions required to get projects to Financial Close, much of it on engineering

¹ "Development Fuel" Renewable Transport Fuel Certificates

Seizing the opportunity

Altalto is the best chance to build a SAF industry in the UK

Planning consent	✓
Local community support	✓
High profile (Panorama, Sky News, FT, PM radio etc)	✓
£8M private investment to date	✓
Strong team, technology and industry partners	✓
Just in time for UK to get a lead in waste to fuels	✓
Ready to progress into FEED in early 2021	✓
Policies to enable financing	Not yet

Can only proceed to FEED with clear evidence that policies to support business case will be in place by the time of Financial Close (2022)

Thank you

Altalto site, Hobson Way, Stallingborough





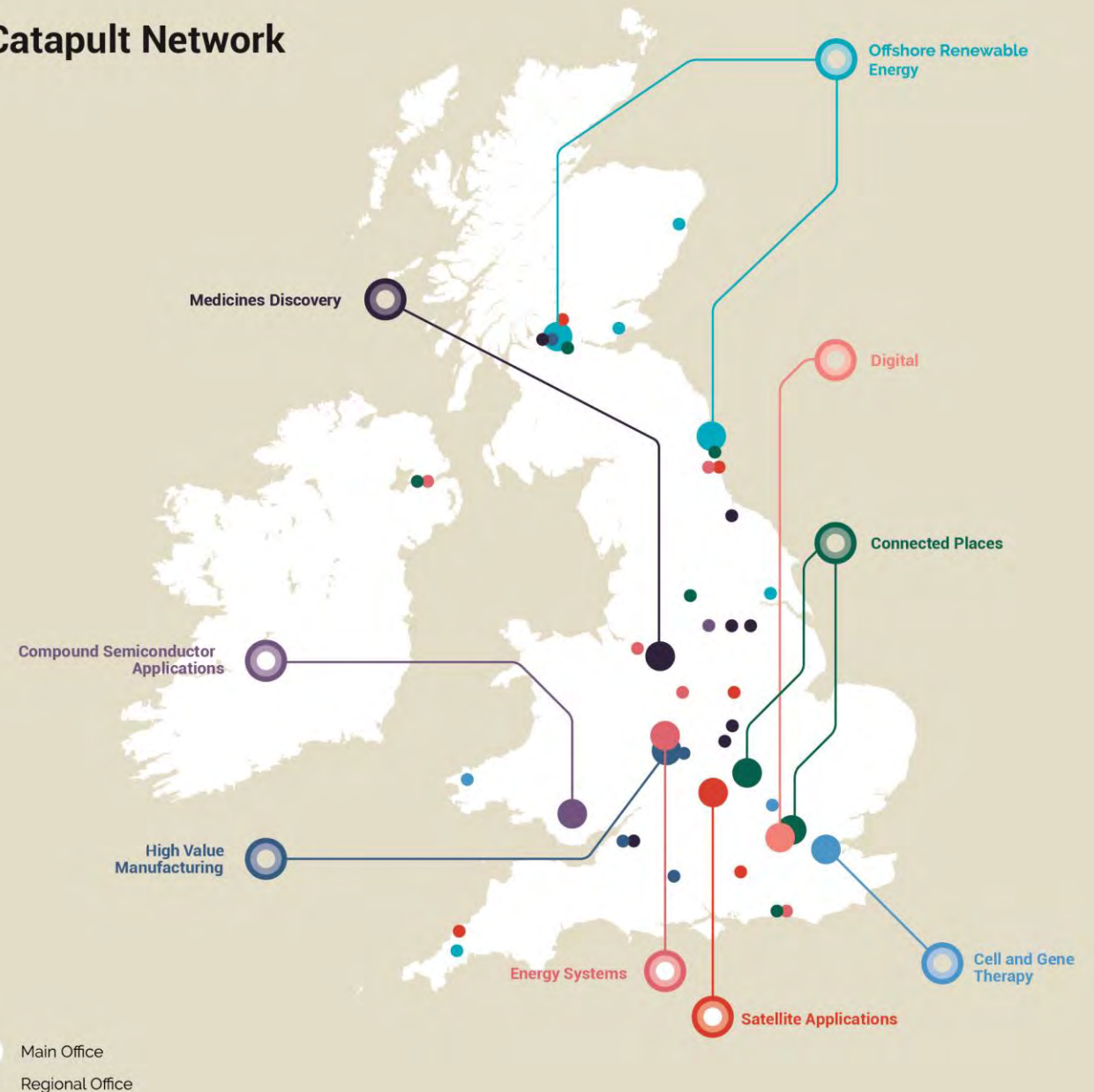
Offshore Wind O&M Opportunity for Grimsby and UK

29 September 2020 | Ben George, Chris Hill

The Catapult Network – a national capability

- Network of 9 world-leading technology innovation centres
- Goal is to transform the UK's capability for innovation
- Core grant leveraged with industry and other public funding

Catapult Network



- Over 200 engineering, research and sector experts
- World-leading test and demonstration facilities

8 UK Regional Centres

Aberdeen • Blyth • Fife • Glasgow • Hayle • The Humber
Lowestoft • Pembroke Dock

3 UK Academic Research Hubs

Universities of Manchester & Strathclyde - Electrical
Infrastructure

University of Bristol - Blades

University of Sheffield - Power Trains

International Research and Innovation Centre

Yantai, China



Our Impact



SMEs supported

235

803

SINCE 2013



International projects

63

114

SINCE 2013

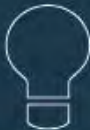


Active R&D projects

156

328

SINCE 2013



Value of test facilities

1/4 bn



CATAPULT
Offshore Renewable Energy

OUR IMPACT
IN 2019/2020

Companies supported with product development

44

188

SINCE 2013



Year-on-Year uplift in total revenue

36%



Year-on-Year uplift in competitive R&D

9%



Academic collaborations

264

556

SINCE 2013



Industry collaborations

154

802

SINCE 2013



Global Operational Expenditure

- Today: £1.6bn
- 2030: £7bn
- 2040: £13bn

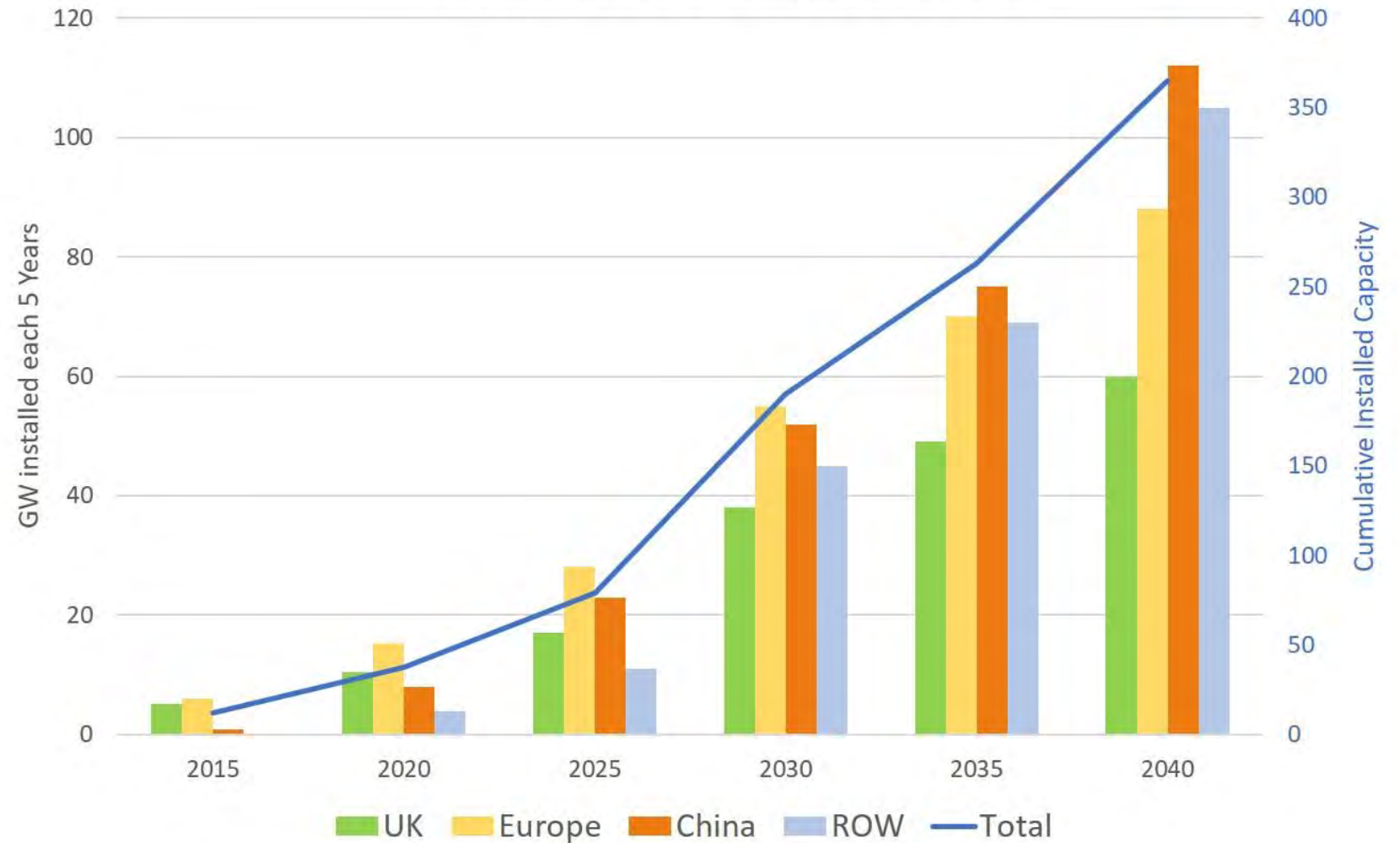
O&M is “home grown” in the UK

Enormous local & export market

UK is current global leader, but not for long

Needs intervention to stay No.1

Global Offshore Wind Forecast



- O&M is often overlooked, but has biggest share of UK content
 - Market pressure for reduced cost & improved H&S performance
 - Drive for remote operation
 - New “Industry 4.0” led solutions required – opportunities for X sector expertise & supply chains
-
- Grimsby is the single largest O&M port in UK
 - Humber is premier OSW region in the UK and the world
 - Central on East Coast with good transport links inside and outside

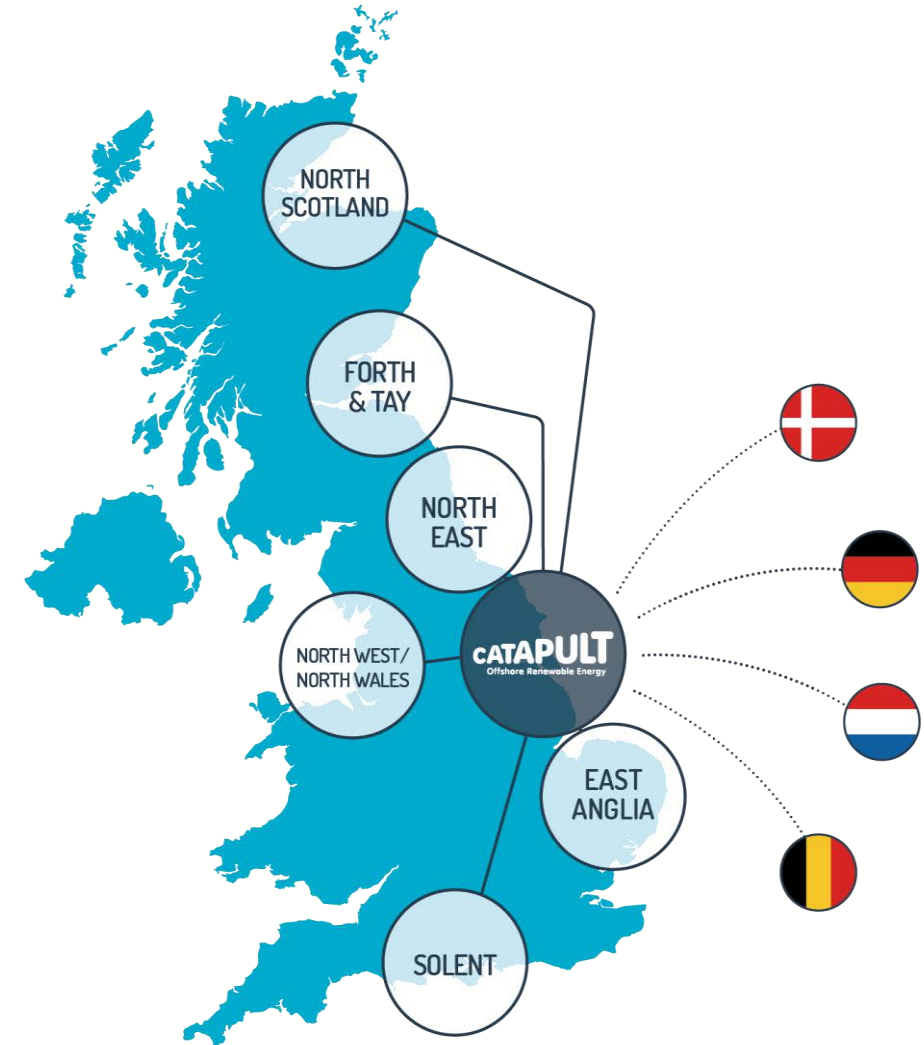
The national centre of excellence for O&M innovation and demonstration, based in Grimsby:

- Give thematic and physical focus to O&M
- Build UK PLC content - domestic and export
- Cross sector businesses into the industry

3 Interconnected Themes:

- Next Gen Ops and Control
- Inspection, Maintenance and Repair (IMR)
- O&M Decarbonisation

National coverage, international influence





>>> ADVANCED COMMS/5G



>>> DATA & DIGITAL SERVICES



>>> CLEAN MARITIME



Partner
operational
windfarm



>>> ROBOTICS & AUTONOMOUS
SYSTEMS



>>> NET ZERO PORT



Link to wider
transport networks

GRIMSBY

O&M Centre of Excellence: **£30M**

- Development and testing infrastructure, programmes, equipment and building
- All in Grimsby
- Makes Grimsby *the* place for O&M innovation - globally

BEIS: £50M: (Match funded by industry) for Industry projects, mainly through OMCE

Grimsby	Current	2030 (no OMCE)	2030 (with OMCE)	Uplift*
Jobs	1550	3621	4426	805
GVA (£M/yr)	148	370	452	82

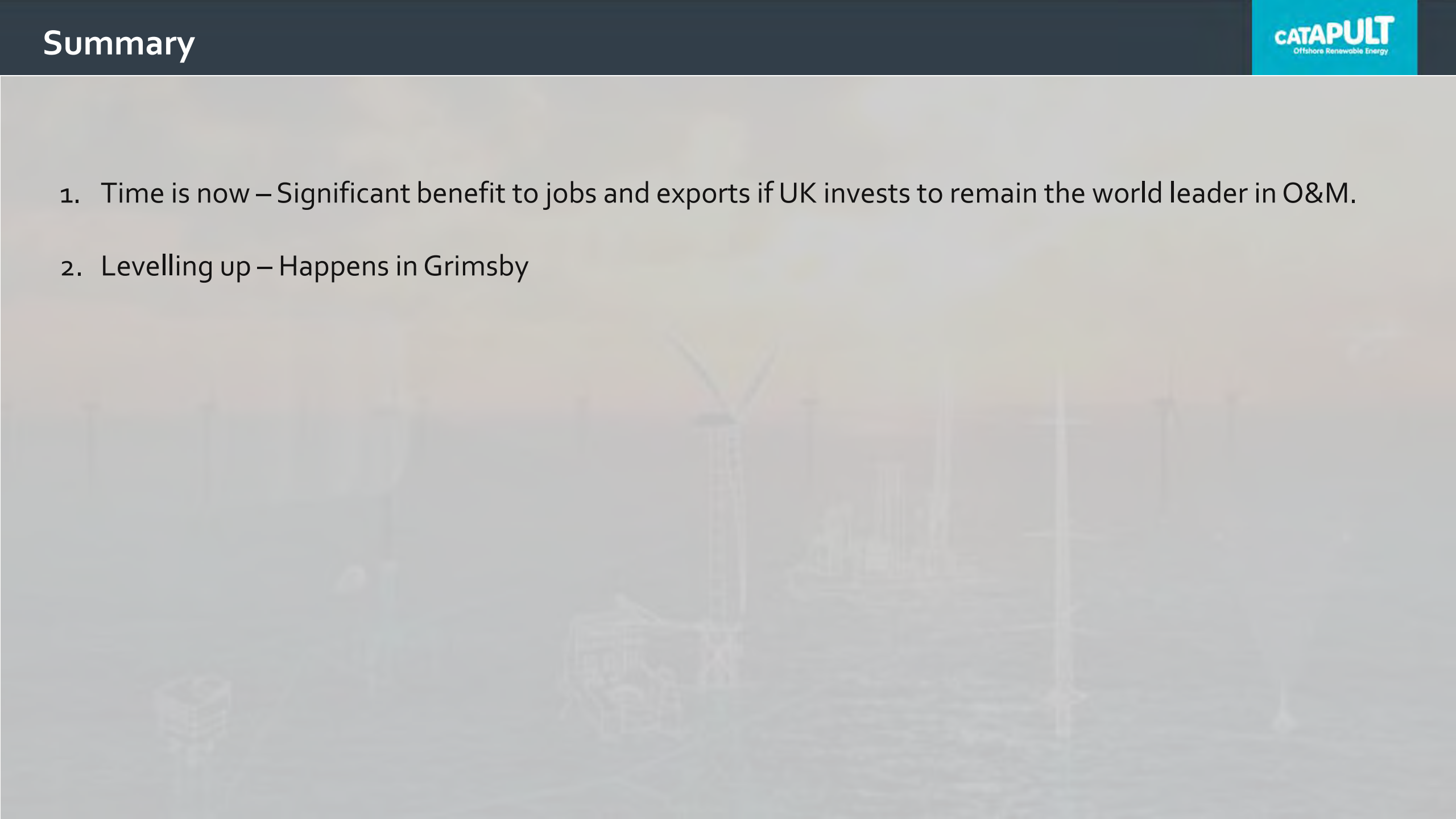
National	Current	2030 (no OMCE)	2030 (with OMCE)	Uplift*
Jobs	5926	17948	20029	2081
GVA (£M/yr)	578	1840	2073	232

* Based on: Increasing UK content in UK projects by 5%, increasing UK content in global exports by 2%

UK PLC providing world leading products and services (domestic and export) in:

- Data analytics, simulation and cybersecurity
- Robotics & Autonomous Systems
- Low carbon vessels and supply chain

1. Time is now – Significant benefit to jobs and exports if UK invests to remain the world leader in O&M.
2. Levelling up – Happens in Grimsby



Sector Led Engagement – Sample O&M Collaborators



Contact us

Email us: info@ore.catapult.org.uk

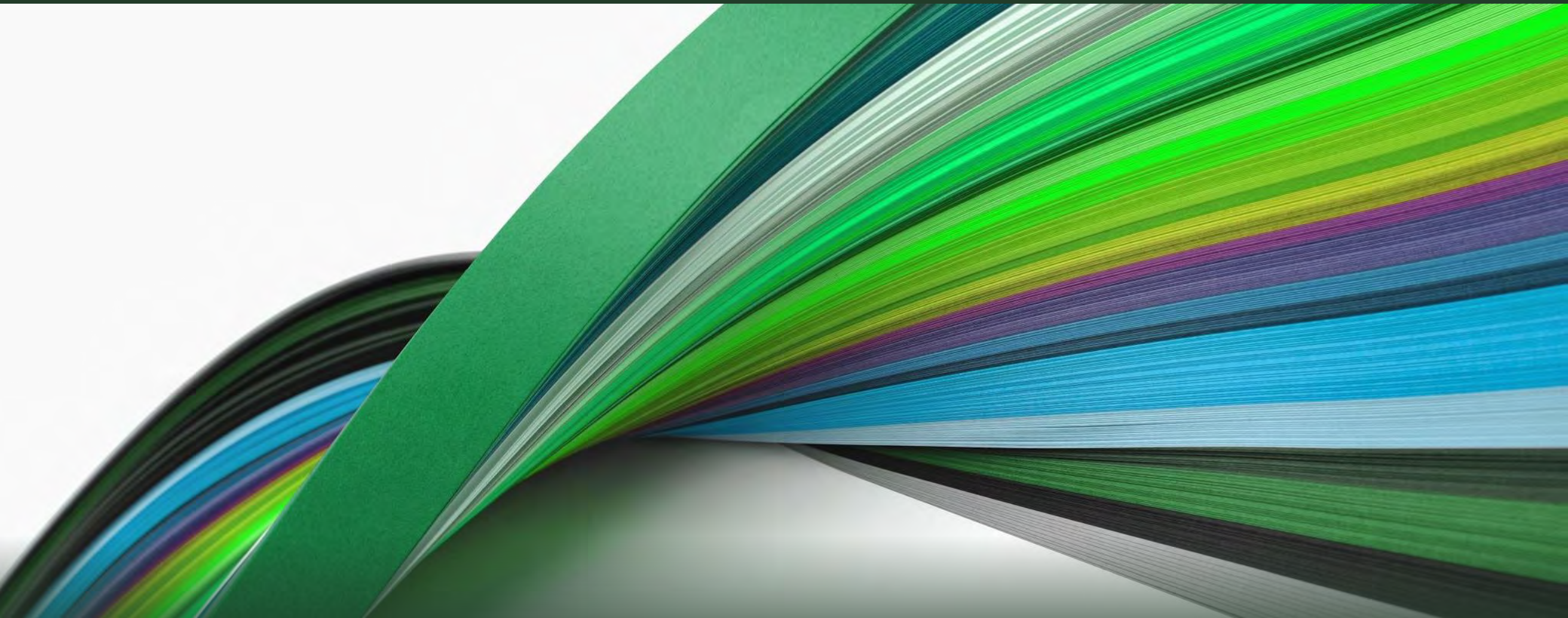
Visit us: ore.catapult.org.uk

Engage with us:



GLASGOW | BLYTH | LEVENMOUTH | GRIMSBY | ABERDEEN | CORNWALL | LOWESTOFT | PEMBROKESHIRE | CHINA

Green Energy Hub



Green Energy Hub Core Activities



Energy Training Centre – Delivered in the Hub, through CATCH, GIFHE and workplaces, blended delivery using hands on, simulation and online learning methods.



Innovation and Incubation Centre – Delivered in Hub, plus connections to Business Hive, University Centres in Grimsby and Lincoln

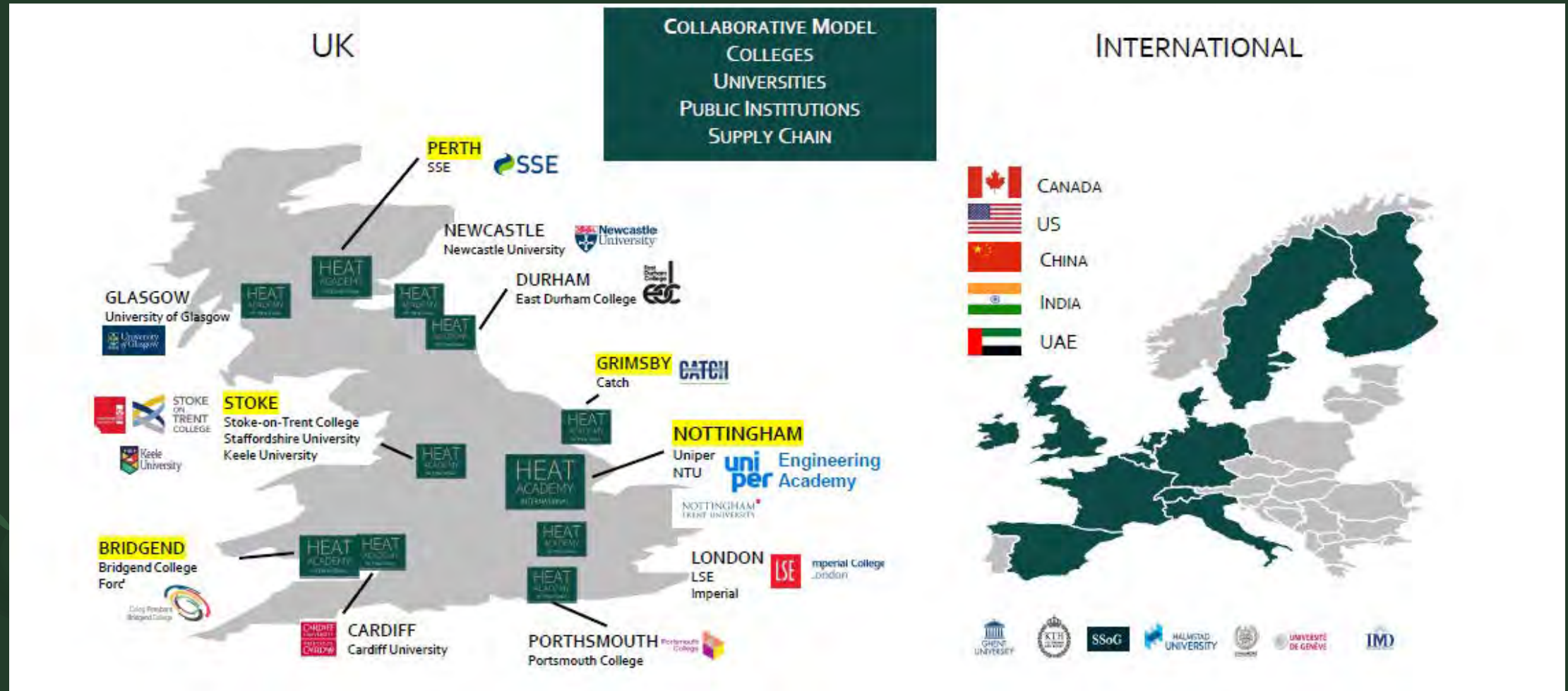


Energy Membership and Collaboration Centre – Administered by the Hub



Inspiring Green Futures

The Heat Academy Concept – where the journey started!



BEIS – District Heating Skills Paper (June 2020)

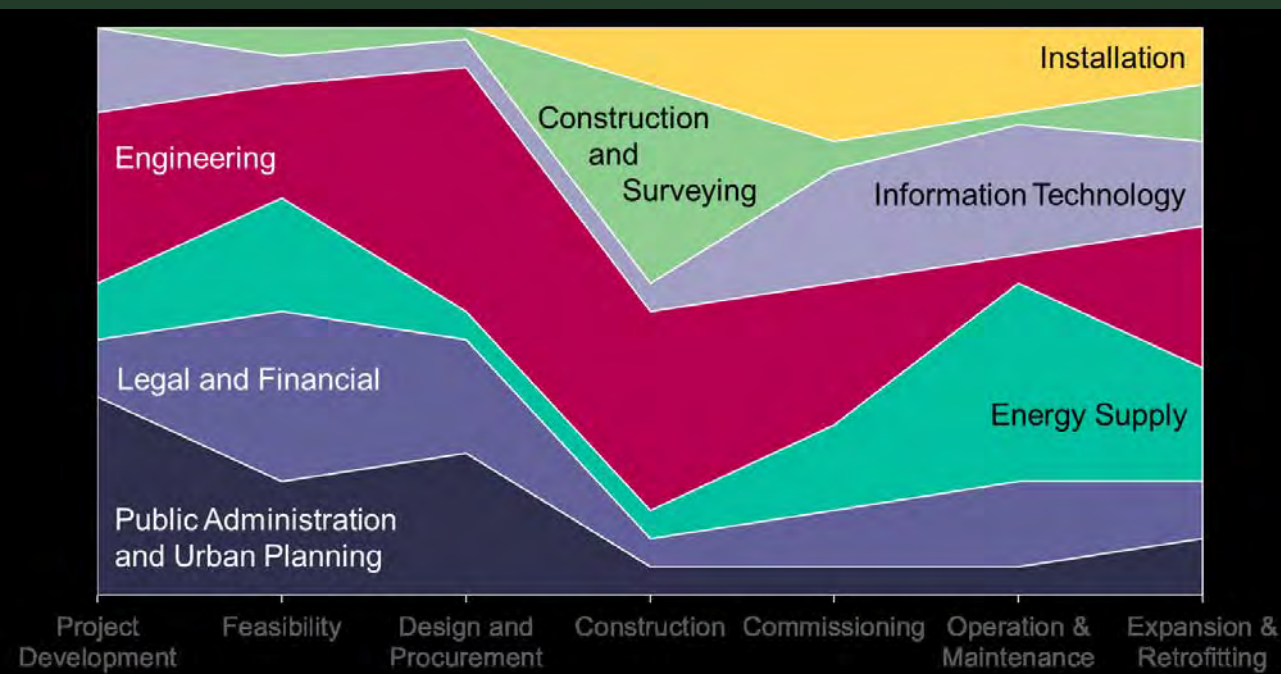







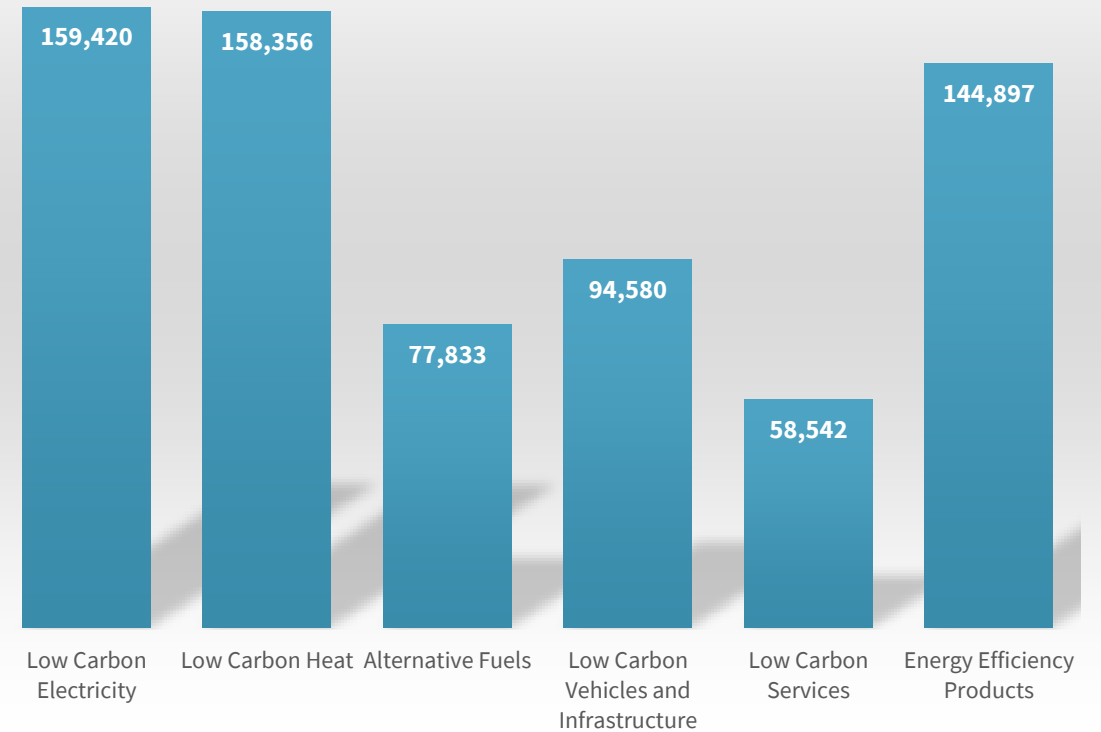
Figure 1.4: Summary of interventions

Broad goals	Levers
 <p>Facilitate development of necessary skills <u>within</u> the sector</p>	<ul style="list-style-type: none"> Develop technical standards and certification/ accreditation Encourage Continuing Professional Development (CPD) Increase support to local authorities Support smaller businesses access and provide training
 <p>Develop more specialised heat network skills among potential entrants</p>	<ul style="list-style-type: none"> Adapt degree courses to incorporate heat network skills Revise or introduce new apprenticeship standards / frameworks with heat network content
 <p>Encourage transfer of skills into the sector from elsewhere</p>	<ul style="list-style-type: none"> Reach out to workforces in declining sectors where some crossover exists Facilitate international workers entering the industry (incl. reviewing the Offshore Energy Passport)
 <p>Increase pool of young and diverse talent entering the sector</p>	<ul style="list-style-type: none"> Raise awareness of sector in universities and make more attractive to students Promote the sector among young people (e.g. in schools / colleges) Consider introducing diversity targets
 <p>Improve data metrics in the sector</p>	<ul style="list-style-type: none"> Introduce a workforce and skills model to track and report workforce data

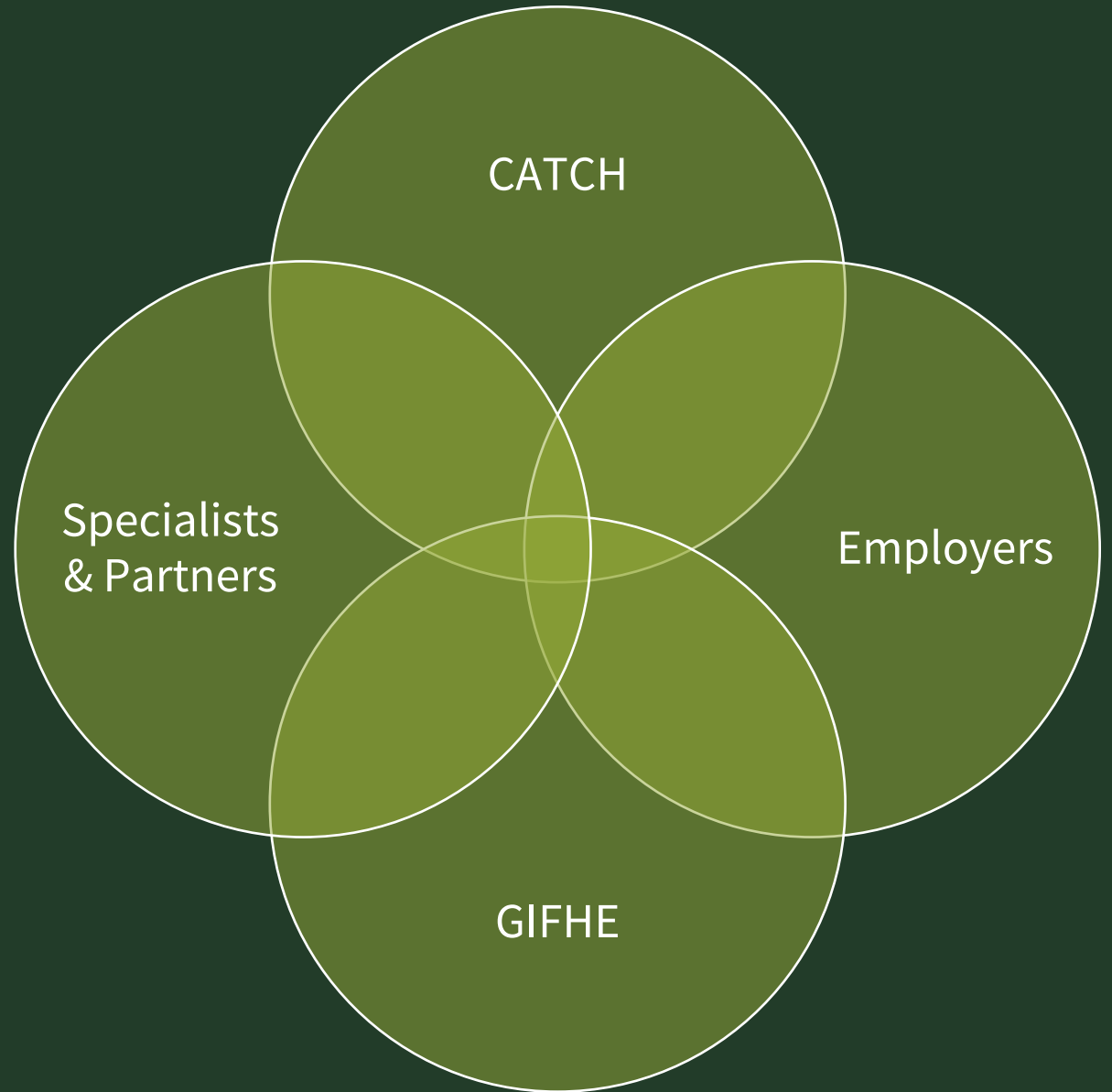
Low Carbon Energy – Sectors & Sub Sectors

Low carbon and Renewable Energy Sectors	Key sub Sectors
Low Carbon Electricity	Wind power, Solar PV, hydropower, nuclear and CCS
Low Carbon Heat	Renewable heat, heat pumps, heat networks, and CHP
Alternative Fuels	Bioenergy, anaerobic digestion, and Hydrogen production
Low Carbon Vehicles and Infrastructure	Low emission vehicles and infrastructure, fuel cells, and energy storage systems
Low Carbon Services	Low carbon financial, IT and advisory services
Energy Efficiency Products	Insulation, lighting, monitoring and smart control systems.

Equity Consulting Forecast of Jobs in Low Carbon Sector by 2030



Potential Hub Operating Model

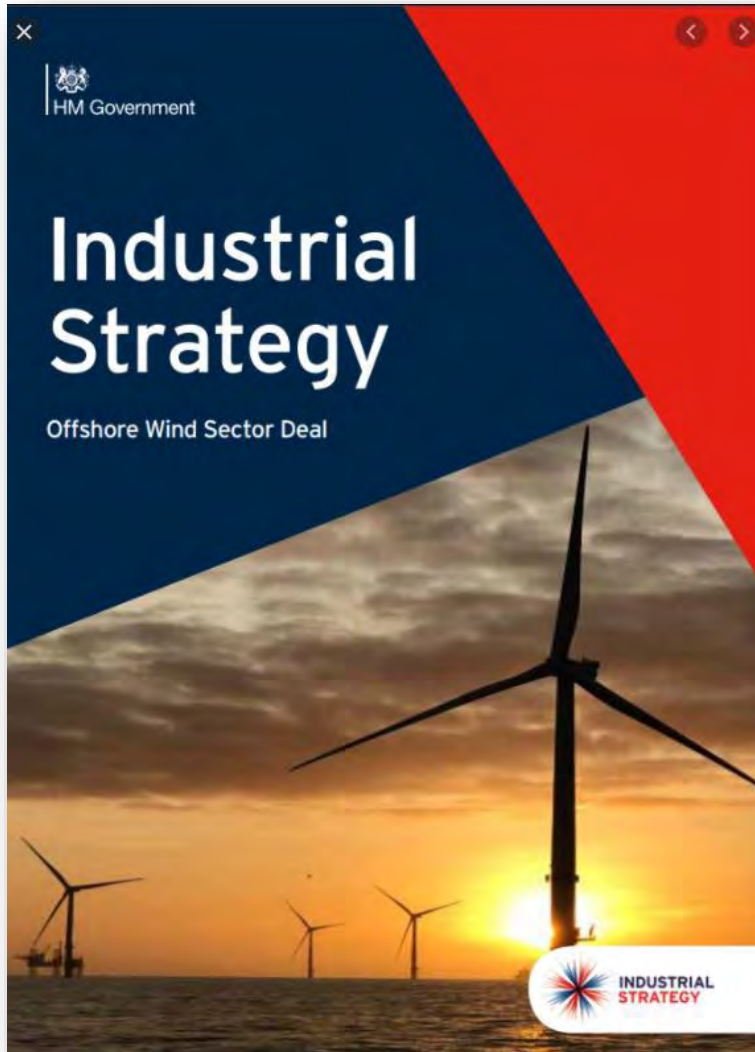


A large offshore wind turbine stands in the dark sea under a blue sky. In the distance, a service vessel is visible on the horizon.

UK Offshore Wind Industry Clusters

Supporting offshore wind growth in places...

Delivering a World Leading Offshore Wind Industry



- In response to UK Government Industrial Strategy
- Deal between UK Government and the Offshore Wind industry to support future growth
- By 2030:
 - 40GW of offshore wind capacity (today around 10GW)
 - Over 27,000 skilled jobs (today around 11,000)
 - £2.6bn/yr exports (today around £0.5bn)
- Committee on Climate Change stated a need of 75GW by 2050

UK Offshore Wind Industry Clusters

- Offshore wind clusters in the UK have grown up as offshore wind projects have developed – they are generally located close to the offshore windfarms or where a strong pre-existing manufacturing or knowledge base.
- Offshore wind clusters drive...
 - Competitiveness
 - Economies of scale
 - Productivity
 - Knowledge
 - Innovation
- What can we expect to see with cluster growth?
 - More business opportunity
 - More inward investment
 - More employment
 - Growth in the local economy and cumulatively for the UK as a whole



The Playbook

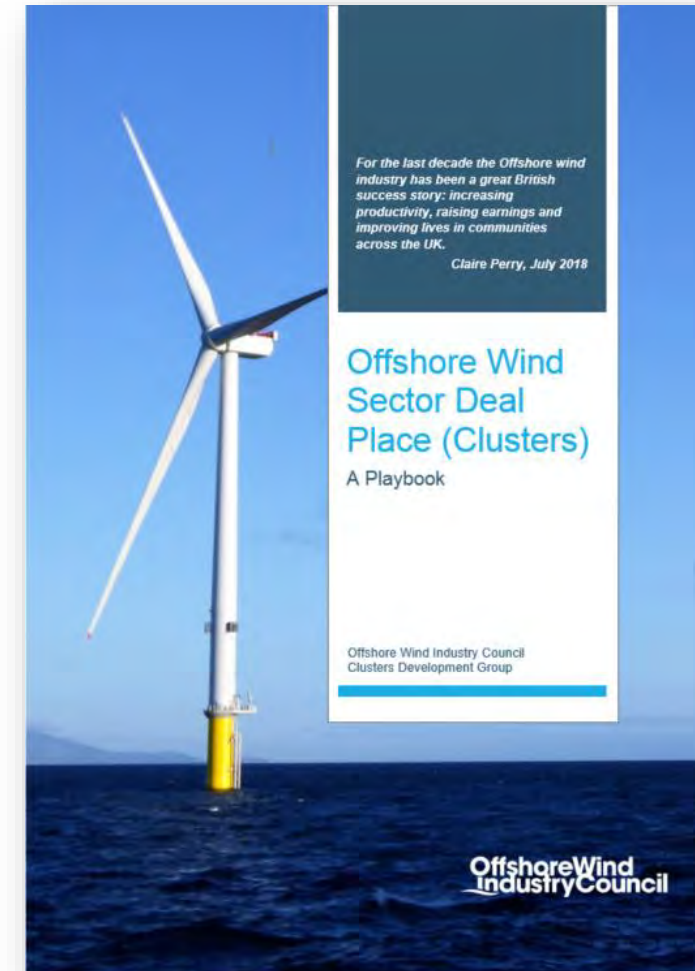
The Clusters Workstream formed a group of industry and enablers which identified a number of deliverables which it will work with government and cluster regions to develop over the long term to enable the full opportunities to be realised. These are:

- A model of cluster development*
- Identification of key UK clusters*
- Analysis key UK clusters *
- Industry leads identified to sponsor and develop clusters*
- Identification of the industrial clusters next steps for development to a more advanced stage
- **Roll out of national Offshore Wind Sector Deal programmes/projects/initiatives in regions – working closely with the Offshore Wind Growth Partnership to identify places for deployment**

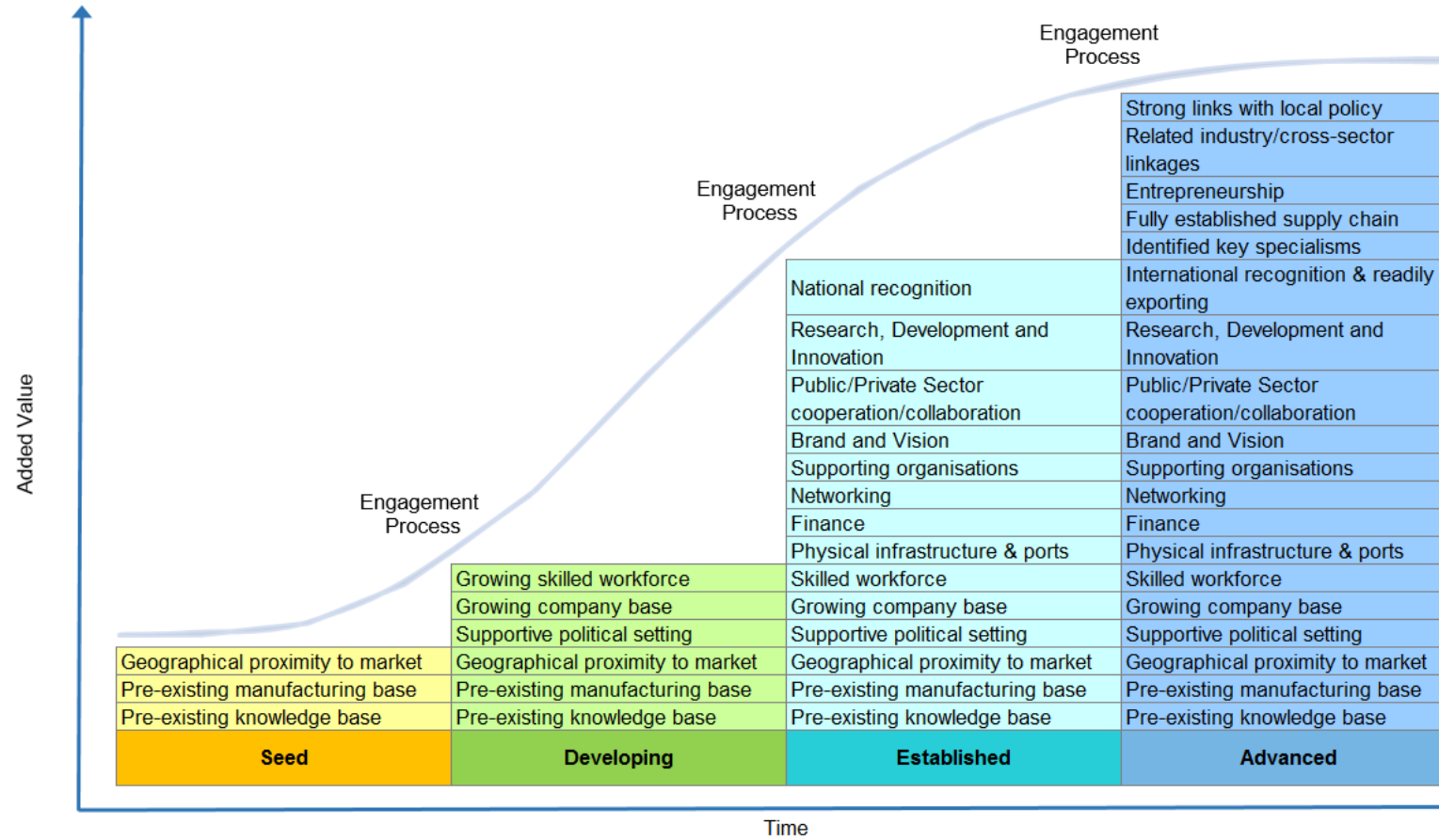
**documented in the 'Clusters Playbook'*

Delivery

- Local ownership and implementation through Leadership and Governance Structure in the Cluster



Offshore Wind Cluster Stages of Development



8. North West and North Wales



With 12 offshore wind farms (approx. one third of UK offshore wind capacity), the North West North Wales region boasts physical infrastructure and ports, a growing industry base and local supply chain, a skilled workforce and established apprentice schemes at local colleges. Collaborative supply chain activity is facilitated via The Offshore Energy Alliance (OEA) and the region has been identified by The Crown Estate as a key area for further offshore wind development.



7. Celtic Sea Cluster



Founded on existing offshore renewable and marine businesses and their supply chains, the cluster draws on regional offshore renewables R&D excellence and technology transfer from the fixed offshore wind, wave and tidal, and oil and gas sectors.



6. Solent



The Solent is a leader in the field of composites and the region's companies have been successful in applying this expertise to the offshore wind industry; from MHI Vestas Offshore Wind producing 80-metre blades at their facility on the Isle of Wight, to Seacat Services and South Boats manufacturing vessels for the industry.



5. East Anglia



East Anglia aims to produce 8.4GW by 2032. It has world class physical infrastructure, suitable ports, an established supply chain and a skilled workforce. The All Energy Industry Council will oversee the regional cluster development.



Offshore Wind Sector Deal

The development of UK clusters

The Offshore Wind Sector Deal committed industry to work alongside local government to help bolster the UK's regional offshore wind 'clusters'. Clusters are a collaboration between developers and the regional supply chain, public sector and education bodies. The ambition is to increase the industry's productivity, competitiveness and innovation, while helping to grow these coastal economies.



Key specialisms



1. DeepWind (North Scotland)



With almost 1.7GW of projects operational or under construction, DeepWind already has the established ports infrastructure, fabrication and construction supply chain to support the new ScotWind leasing round. It also has recognised significant expertise in the areas of subsea engineering and floating offshore wind.



2. Forth and Tay Offshore



With 2.5GW of projects in development and led by a close collaboration of local authorities and developers, Forth and Tay seeks to build on well-established strengths to deliver a growing and internationally-recognised offshore energy supply chain.



3. North East England



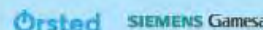
Home to the UK's first offshore wind farm in Blyth in 2000, the region now has a world class offshore wind supply chain. The cluster, driven by NOF, is innovative and collaborative with key strengths in subsea technologies, heavy engineering and fabrication.



4. Humber

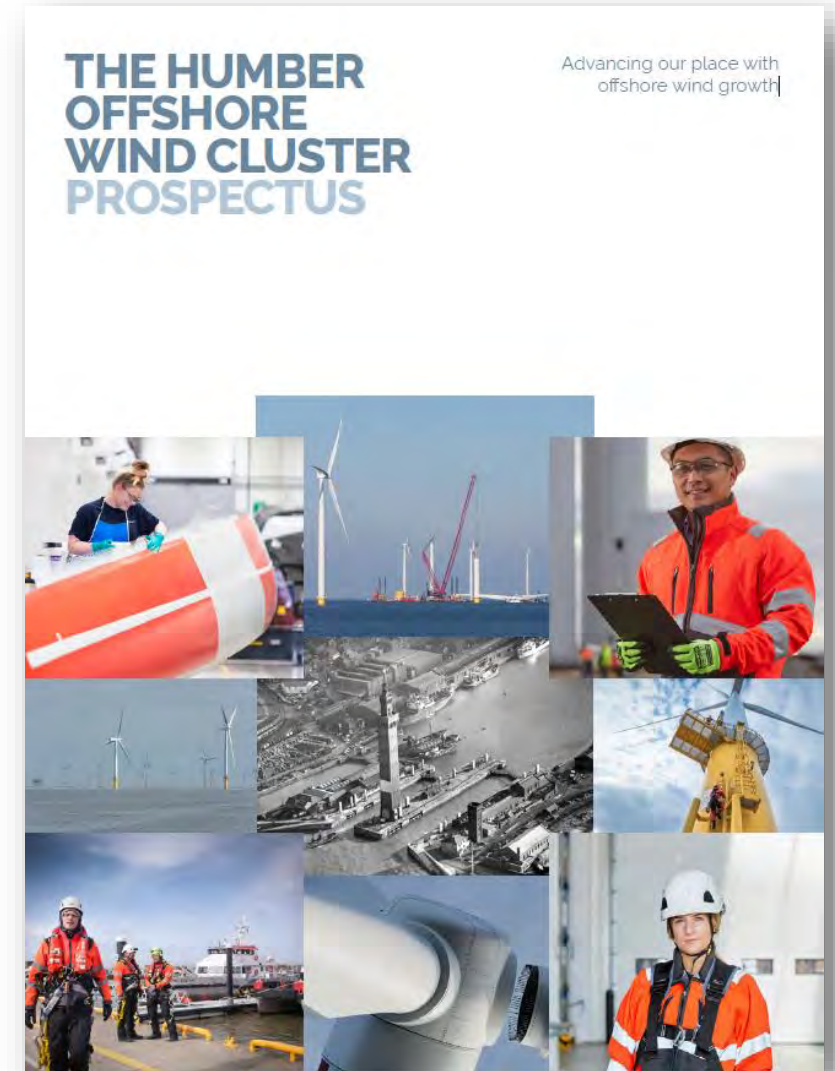



A well-established cluster, the Humber is building on its powerful maritime history to harness the 1.4GW generated by wind farms offshore from Hull and Grimsby. Aura brings together the stakeholders in the region through a strong collaboration, led by the University of Hull, supported by regional government, industry, educational bodies and others.



Further Development of the Humber Cluster

- The Humber is recognised as an established cluster demonstrating many key attributes.
- Orsted are recognised as key industry
- Moving the cluster to a more advanced stage means coming together around the key aspects (cited in Industrial Strategy and Offshore Wind Sector Deal) within the Place:
 - Business Environment (Supply Chain)
 - People (Employment and Skills)
 - Ideas (Innovation)
 - Infrastructure
- In the past 12 months:
 - We held a dinner bringing together representatives in the region
 - We held a workshop with representatives to formalise ideas and action
 - Further interviews and consultation
 - Today: We are near finalisation of the Humber Offshore Wind Cluster Prospectus which provides a strategy for future development with respect to the offshore wind opportunity. We will be looking to **launch the document over the coming month** by means of a webinar.



An aerial photograph of an offshore wind farm. In the foreground, a large white wind turbine stands prominently, its three blades extending outwards. The turbine is mounted on a yellow and white jacket foundation. In the background, a red service vessel is visible on the water. Numerous other wind turbines are scattered across the horizon, creating a sense of scale. The sky is a clear, deep blue, and the water is a calm, dark blue. The overall scene is serene and industrial.

Thank you for listening

Grimsby Town Centre Masterplan and Town Investment Plan

29 September 2020

Update to the Greater Grimsby Board

The Masterplan for Grimsby Town Centre



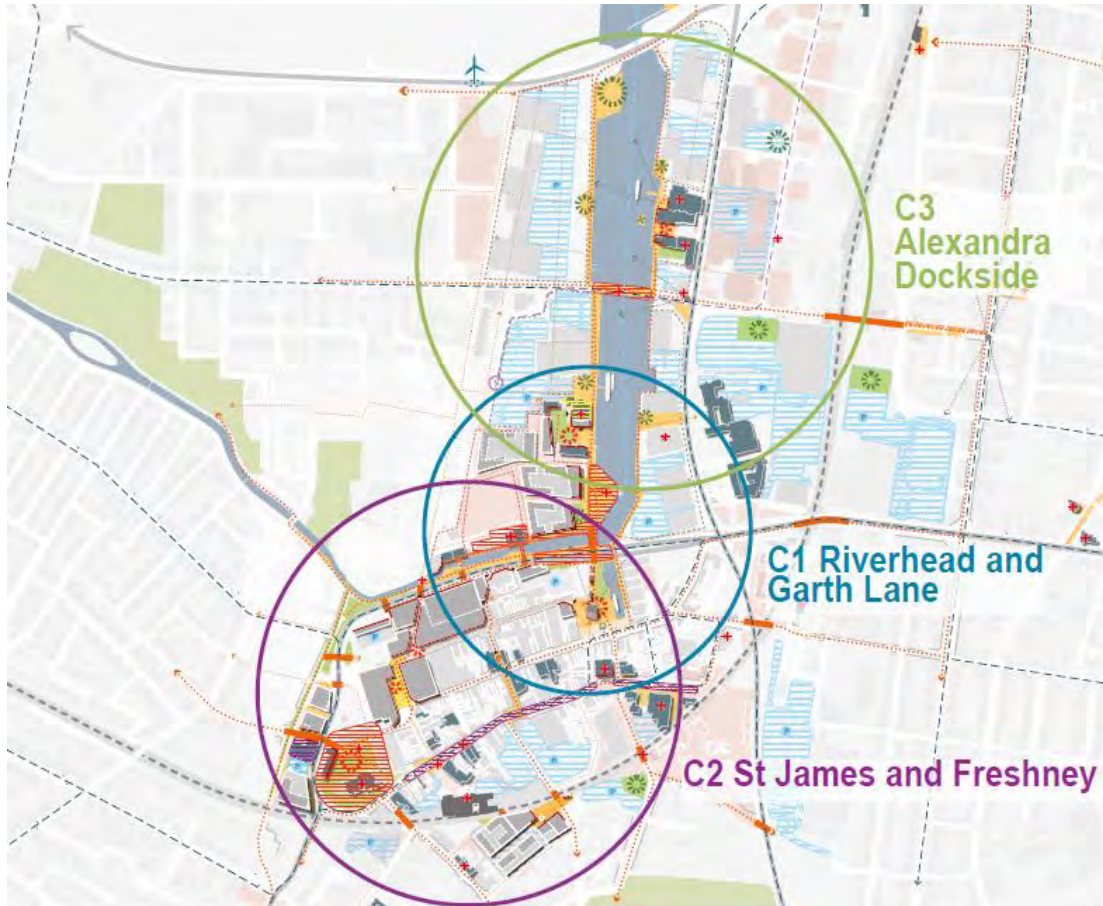
Purpose and Process

- The Masterplan provides the overarching framework for change in Grimsby town centre, including a series of priority areas for change and specific projects and proposals.
- Members have been instrumental in helping to shape and develop this document over recent months.
- It has been developed with extensive stakeholder and community input including a public consultation over the summer.
- It is a non-statutory document but will be used to guide development in the town centre over coming years
- The masterplan has been used to help identify priority projects to be considered for the TIP – and assessed the MHCLG eligibility criteria.



Masterplan Vision and Principles

Grimsby town centre will be an attractive, vibrant place, home to a growing business and residential community, with enlivened public areas and water-spaces, where culture and heritage is embraced, and a broad offer of activities and pastimes can be enjoyed by all.



1. Introduce more diverse uses into the town centre



2. Reconnect the town centre with the waterfront



3. Celebrate and enhance our heritage assets



4. Promote and support community ownership and participation



5. Improve permeability of the town centre



6. Identify development opportunities



7. Prioritise health and wellbeing



8. Enhance opportunities for employment, skills and enterprise

10

Supporting Commitments

- A commitment to clean growth and sustainable development (contributing to the Council's low carbon route map)
- Ongoing community, stakeholder and local business participation.
- Opportunities for small projects and interventions that help activate the town centre quickly.
- Fostering skills, innovation and entrepreneurial spirit.
- Support for a shift towards more active travel and healthy lifestyles.



Character Area 1: Riverhead and Garth Lane

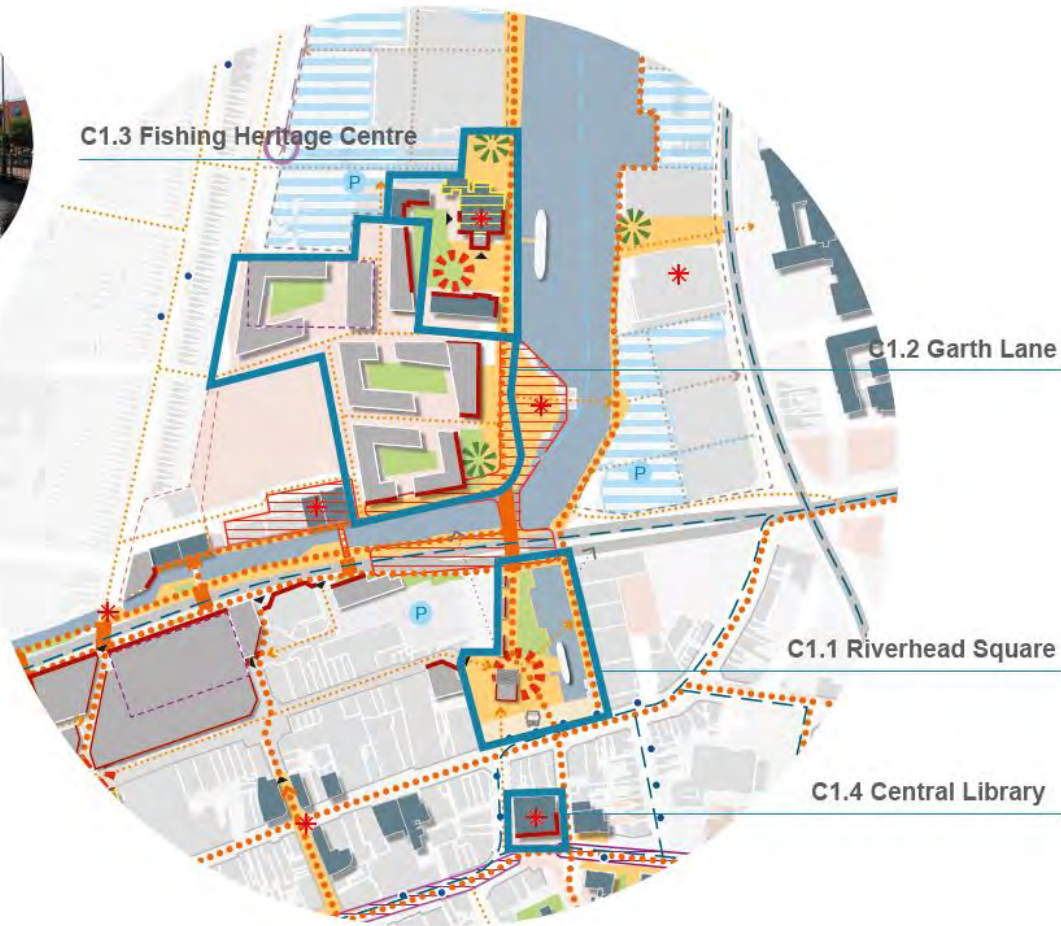
Where Grimsby town centre comes together with the water.



© NELC

Includes:

- Riverhead Square, the largest public space in the town centre;
- Garth Lane, a significant opportunity site for town centre living;
- The Fishing Heritage Centre, one of Grimsby's key heritage assets; and
- The Central Library, a building with architectural value and well located in the heart of the town centre.





Key messages from consultation

Respondents support the ideas for Riverhead Square, particularly 'A place for people to meet and spend time' and 'Introduce new uses to create activity'.

Respondents support the ideas for Garth Lane, particularly 'Strengthen existing heritage and cultural assets' and 'Activate the water space'.

"Grimsby needs to set itself up as a town of the future...it must be both acting to reduce climate change but also prepared for sea level rise."

"It would be great to see a way to bring nature into the town centre; like an oasis in an urban setting."

"Garth Lane should be a desirable place for new businesses to setup...make it a desirable place for young professionals."

"Be ambitious and link back to the area's net zero targets...bring the natural environment into the built environment."

"I want to see a cafe culture with outdoor tables at The Riverhead, with trees for shading and different styles of seating"

Source: NELC


Character Area 2: St James and Freshney

Diversifying and enhancing the traditional heart of the town centre.

Includes:

- The focus is on diversifying uses in the area, driving footfall and activity;
- Complements investment planned for Freshney Place and currently underway in St James Square;
- St James House, bringing an important building back into use;
- Potential for a mixed-use development on a significant site at Station Gateway South (with residential); and
- Further development at Cartergate over time.





"With some love and community attention St James House could be lovely"

"Reuse any old buildings to make them look new and full of life again"

"I would like to see an upgrade to the library facilities in order to make the space more user friendly and have more potential uses."

"Restaurants in the arches of St James House overlooking the Minster would completely transform the area and attract more people to that end of town"

Key messages from consultation

Respondents support the ideas for St James, particularly 'Highlighting Grimsby's history' and 'Improvements to St James Square'.

Source: NELC

Character Area 3: Alexandra Dockside

Creating a new waterfront district

Includes:

- A long term and strategic opportunity at Alexandra Dock to create a new waterfront neighbourhood;
- Victoria Mill Quarter presents an opportunity to create a cluster of new uses in heritage buildings –kickstarting this process;
- Making the most of the water itself and enhancing heritage assets such as Corporation Bridge through an area wide lighting strategy; and
- Improving connections between Freeman St and Alexandra Dock to ensure regeneration in one area benefits the whole of the town.



© NELC



C3.4 Alexandra Dock
Opportunity Sites

C3.1 Victoria Mill
Quarter

C3.2 Corporation
Bridge

C3.3 Freeman St
- Alexandra Dock
Connectivity



"Movement between shopping areas should be easier...easy, attractive routes should be in place and lined with shops to encourage use particularly for pedestrians."

"I'd like something different to help us stand out from other towns."

"It would be nice to include cycle lanes that connect all the heritage sites and key zones together."

"I love the idea of creating nice social space around the water."

"I would like to see the use of old industrial buildings for quirky restaurants, cafés and bars."

Source: NELC

Key messages from consultation

Respondents support the ideas for Alexandra Dockside, particularly 'A place for fun and entertainment' and 'Create new routes for walking and cycling around the area'.

Supporting Projects



S1: Public Realm Connectivity



S3: Activating Spaces



S2: Heritage Links



S4: Supporting a Sustainable, Low Carbon Future

The Emerging Town Investment Plan

Stronger Towns Fund in Context

Whilst the Stronger Towns Fund programme is the catalyst for this Masterplan, it is not the only funding option available.



Role of the Town Investment Plan (TIP)

- The purpose of the TIP is the main ‘ask’ document to MHCLG requesting funding for the projects selected. There are strict guidelines and formatting requirements of our submission.
- The TIP submission is split into two sections:
 - **Section 1** – This covers the context and vision for Grimsby setting out its Theory of Change and Intervention Framework and how this aligns with wider UK policy objectives such as COVID recovery and the Levelling Up agenda. Commentary is also provided on the approach to public and stakeholder engagement and NELC’s approach to assurance and the rationale for the selection of shortlisted projects presented in Section 2.
 - **Section 2** – This covers each of the projects we are seeking funding for. A description of each of the projects is required along with the rationale and how it fits into the Theory of Change and Intervention Framework. Details are given regarding the level of investment sought as well as any delivery partners and alternative funding sources. The funding request is supported by analysis identifying the viability gap linked to the funding ask and the delivery timescales and spend profile.

Prioritisation of Projects for the TIP

- Priorities for the TIP have been identified from the masterplan, reflecting the process of continuous engagement with stakeholders and the public (including the Greater Grimsby Board) and having regard to MHCLG guidance for funding.
- This has resulted in the following priority projects proposed to be included in the TIP:
 - Major enhancements to **Riverhead Square** and enhancements of **public realm** around the town centre through to the Victoria Mills Quarter.
 - Redevelopment of **Garth Lane** into a major new district of the town centre with a new waterfront residential community.
 - Redevelopment of the **Victoria Mills Quarter** including support for new uses in this area.
 - Redevelopment of the **St James Quarter** including the introduction of new uses.
 - A programme of **support for community and local business** based initiatives that support activity in the town centre.
- *Indicative figures for each project are provided and will be subject to ongoing refinement.*

Riverhead Square



(c) NELC

Connection to the waterfront

Improving connections to the Alexandra Dock area making it easier for people to discover Grimsby's unique waterside heritage.

Bus facilities

Quality bus passenger facilities to be located in the square

A space for special events

A public space that can be used throughout the year for special events - whether Christmas Markets, or concerts in the summer.

A new heart

Riverhead Square is in the heart of the town centre with potential to provide a combination of social, commercial, community and leisure uses.

A place for people
An attractive and safe place for people to meet and spend time, where everyone feels welcome.

Cycle hub

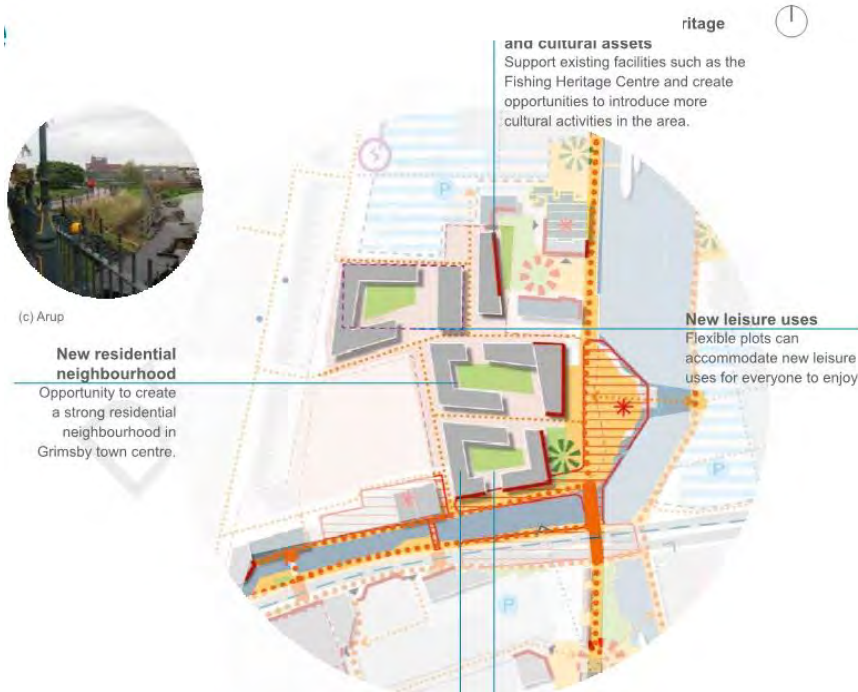
Additional cycle parking to be located in the square

68

TIP PROPOSAL

- Creation of a major new public square for Grimsby that reconnects with the Waterfront.
- Will help pivot the town centre towards the water – leveraging off the improvements already funded/underway on Frederick ward Way.
- A new space for events, meanwhile uses and enhanced facilities for public transport users and cyclists – a focal point for the community.
- Incorporates enhancements to the setting and access to the water.
- **Capital cost estimate – c £4m with £1m already secured (Advanced Towns Fund) – Stronger Towns Fund contribution of £3m sought.**
- Advanced Towns Fund work concept design work underway (recent and ongoing discussions)

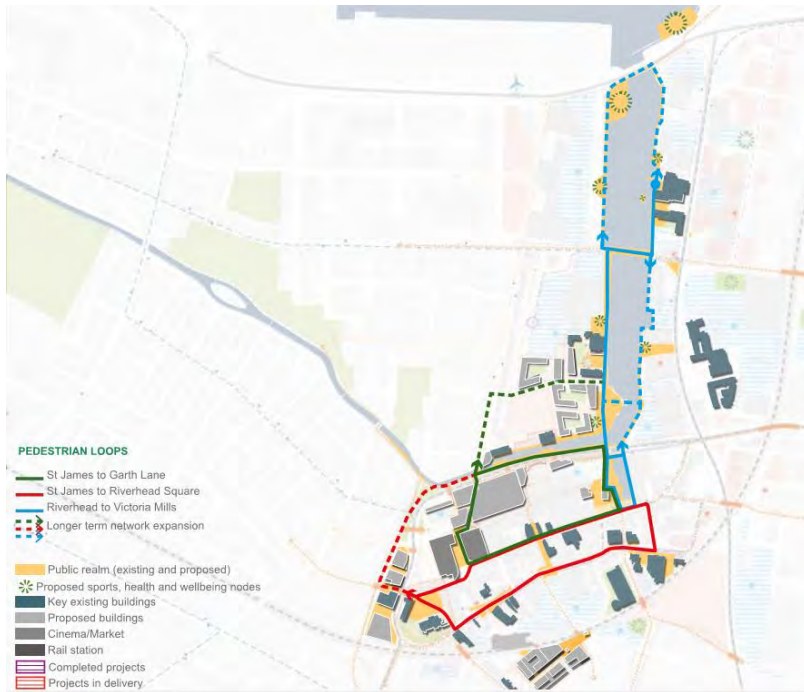
Garth Lane



TIP PROPOSAL

- Creation of a major new waterfront district in the town centre – with a strong residential focus and a mixture of other leisure and commercial uses and a catalyst for a much wider residential neighbourhood spreading along the Alexandra Dock.
- Incorporates public realm works that are already funded and integrates with the OnSide development and has the potential to integrate with proposals for the Fishing Heritage Museum, should these be funded.
- We have tested a mixed residential/commercial/leisure scheme with a total of 240 units plus a 10% contingency allowance due to ground conditions. Viability gap for all three phases is £11.6m (Note 3 phases profiled as follows Phase 1 is 60 dwl , Phase 2 is 60 dwl Phase 3 is 120 dwl).
- Recognising there is flexibility around the phased delivery of GL (pushing delivery beyond the STF 6 year programme) and the opportunity to test and prove the market and the possibility of other sources of funding, including HE funding.
- Request STF cover gap of just phases 1 and 2 only (60 dwellings each = 120 dwellings) gap is £6m. Assuming Phase 3 happens 6yrs + (beyond STF) the potential phase 3 gap will be reduced by a proven market and supported by other funding options (HE/NELC).
- This creates headroom to support more investments in Garth Lane including a contribution towards the Fishing Heritage Museum proposed improvements, and complementary public realm (c£1m).
- With a larger allowance for contingency given challenges on the site (c£1m).
- **Stronger Towns Fund contribution of £8m sought.**

Public Realm & Connectivity



TIP PROPOSAL

- Investing in public realm to better connect the town centre and specifically to link Riverhead Square through Garth Lane to the Victoria Mills Quarter.
- Opening up waterfront access for local people and visitors will dramatically change perceptions of Grimsby town centre.
- Creating a new walking and cycling route for local people – contributing to healthy and active lifestyle.
- Addressing areas of poor connectivity and permeability in the town centre and making it an easier and more attractive environment to move around on foot.
- **Stronger Towns Fund contribution of £3.6m sought.**

Central Library



(c) Sheila Bennet/DCMS Libraries

Space for learning and innovation
This building can become an exciting new space in the town centre



TIP PROPOSAL

- Creation of a new town centre, skills, enterprise and innovation hub.
- Incorporating a range of training and skills providers and new collaboration space for partners – helping to promote innovation and collaboration.
- Could retain the library function, subject to upgrading to modern feel/ style of use. If wish to move the library functions, alternative options include incorporating at Garth Lane or St James.
- Would involve all the building coming back into use – contributing activity and footfall in the area.
- Refurbishment cost of the building c£3.8m –options for delivery being considered including potential partners and collaborators.
- **Stronger Towns Fund contribution of £3.8m sought.**

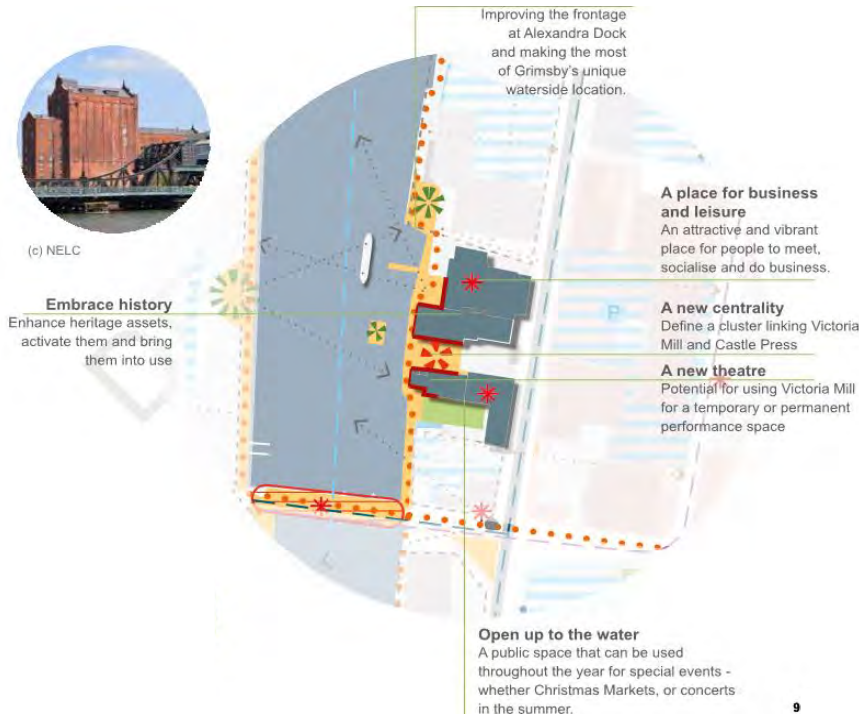
St James Quarter



TIP PROPOSAL

- Supporting the introduction of new uses in this area – including residential, commercial and leisure/cultural uses – helping to diversify the town centre, introduce activity and drive footfall.
- Complements investment already underway in St James Square and with the Future High Streets Fund proposal.
- Bringing St James House back into use (feedback from consultation) – potentially as a high quality residential scheme with new ground floor uses – could require a contribution to support active ground floor uses.
- Introducing new residential uses in the Cartergate area (such as Assisted Living) would also require some viability funding.
- **Stronger Towns Fund contribution of £1.5m sought.**

Victoria Mills Quarter



TIP PROPOSAL

- This is an important part of the Alexandra Dockside with the opportunity to create a mixed residential, commercial and leisure district on the waterfront.
- This would incorporate some existing vacant buildings and integrate with plans for refurbishing the Corporation Bridge.
- Creating a market for uses through investment in public realm and support for specific initiatives will help the viability of options for the use of the Victoria Mills Silo building in the longer term.
- There is a specific proposal for the Castle Press site that would make a major contribution to the redevelopment of this area – which would require some gap funding and support.
- **Stronger Towns Fund contribution of £1.5m sought.**

Activation and Community Enterprise Fund



TIP PROPOSAL

- Community and small business led enterprises will play a significant role in driving change in the town centre – helping to bring forward events, activities and supporting new business and enterprises.
- Engaging the local business community and other stakeholders will ensure the changes happening in the town centre are supported.
- Often, small contributions of funding are enough to bring forward new opportunities – helping to bridge the gap and get projects “over the line”.
- Creating a town centre fund to help unlock such opportunities – with clear criteria, governance and assurance processes in place, will help support these initiatives – complementing other physical changes taking place in the town centre.
- This fund could be supplemented by other grants and contributions (including crowd funding ?).
- **Stronger Towns Fund contribution of £1m sought to start this programme – and act as a catalyst for other funding sources.**

Summary of Proposed TIP projects

Project	Stronger Town Fund Request
Riverhead Square	£3m
Garth Lane	£8m
Public Realm Connectivity	£3.6m
Central Library	£3.8m
St James Quarter	£1.5m
Victoria Mills Quarter	£1.5m
Activation and Community Enterprise Fund	£1m
<i>Contingency</i>	<i>£2.6m</i>
Total	£25m

Next Steps



*Towns Fund Delivery Partner – consultancy consortium working for MHCLG