

CABINET

REPORT OF	Cllr Stephen Harness, Portfolio Holder for Finance, Resources and Assets
RESPONSIBLE OFFICER	Sharon Wroot, Executive Director Place & Resources
SUBJECT	Council Plan Resources and Finance Report Quarter 2 2024/25
STATUS	Open
FORWARD PLAN REF NO.	CB 11/24/01

CONTRIBUTION TO OUR AIMS

The Council Plan, and the Budget, Finance and Business Plan were adopted by Council in February 2024. The Council Plan sets out the key actions for North East Lincolnshire Council that contribute to the priorities of 'Stronger Economy, Stronger Communities'. The finance and business plans underpin delivery and focus on long-term financial sustainability

EXECUTIVE SUMMARY

This report provides key information and analysis of the Council's position at the end of Quarter 2. Further detailed information is provided within Appendix 1 to this report. Appendix 2 of the report provides information regarding the current status of our major capital projects.

RECOMMENDATIONS

It is recommended that Cabinet:

1. Notes the content of the reports and refers the reports to all Scrutiny Panels for further consideration and oversight appropriate to the scope of the panel.
2. Approves the revised Capital Programme for 2024/27 included in Appendix 1 (Page 11)

REASONS FOR DECISION

The report is important in informing Cabinet of the performance and financial position of the Council and highlighting risks and opportunities.

1. BACKGROUND AND ISSUES

Council Plan Performance

- 1.1 The Council has an ambitious programme of transformation and improvement which impacts on every area of the organisation. This report aims to inform elected members and residents about the progress that is being made to deliver against the priorities that are detailed within the [Council Plan](#).
- 1.2 Appendix 1 is structured by each area of the organisation, detailing financial

performance, performance against the 'vital signs', priorities and achievements in this quarter, challenges and risk.

- 1.3 Performance information is shown in the report by way of a summary snapshot taken from a live performance dashboard. The live dashboard provides additional context for each indicator. The link to the dashboard is on our Council Plan website here: [Council Plan – Our vision and aims | NELC \(nelincs.gov.uk\)](https://nelincs.gov.uk).
- 1.4 Data on its' own does not present a complete picture. Equally important is the narrative within the attached report that provides context on the delivery of priorities for each service area.
- 1.5 Delivery of the range of priorities identified within the Council Plan is a challenge in terms of capacity to support several high-profile service transformation programmes, major regeneration programmes, and increasing demand in the day-to-day business of demand-led services. In the main, performance delivery is rated as amber, reflecting these risks.

Major Projects

- 1.6 The Council is delivering a number of high profile major capital projects that cut across regeneration, transport and highways, housing and education.
- 1.7 Appendix 2 provides an additional update on the delivery of these projects, including current issues and challenges, and any required mitigation.

Financial Position

- 1.8 At the end of the second quarter of the 2024/25 financial year, the Council is forecasting a £1.5m overspend against budget. This represents a £1.7m improvement to the forecasted position at the end of the first quarter. Whilst the main driver for this overspend is Children's Services, restorative actions are now beginning to significantly impact numbers of children looked after; resulting in an improved forecast position for the financial year. The overall improved forecast position also reflects the establishment of income generation from the new Border Target Operating Model (BTOM) within Environmental Regulation, work is ongoing in developing and optimising this service.
- 1.9 In addition, the socio-economic environment in which the Council is operating remains challenging, with additional demand for Council services and more general pay and inflationary pressures impacting on overall financial performance.
- 1.10 Despite these financial pressures, the Council continues to take a more commercial approach through its capital programme and investments, supporting the Council's strategic objective of enabling the growth of a strong and sustainable economy. Major investments continue to progress and will support the Borough at a time of economic challenge.

- 1.11 Importantly, the capital programme remains under ongoing review to ensure it reflects current priorities and projects remain viable. This approach will help to ensure any borrowing the Council undertakes remains affordable, sustainable and prudent. The current forecasted position reflects the impact of these reviews, through the reduction in borrowing costs for 2024/25 of £2.0m.
- 1.12 Moreover, the Council is continuing to operate within its approved Treasury Management Strategy and all treasury management decisions are being taken with reference to agreed prudential indicators. Taking into account the rise in interest rates seen since 2022, we anticipate continuing to utilise short-term borrowing where possible to meet our borrowing requirement until longer term rates stabilise.
- 1.13 The overall funding position for the year is aligned with the one-year financial settlement from Central Government. Further updates on changes to the local government financial model and the review of fair funding are still awaited. Early indications are that a multi-year settlement is being developed.
- 1.14 The Council does not operate in isolation from the communities and businesses it serves, and we are continuing to carefully monitor the collection of local taxation given the challenges and wider impacts across the area. In Q2 2024/25 53.8% of Council Tax had been collected, this is in line with the collection rate of for the same period in 2023/24. For Non Domestic Rates, the % collection for Q2 2024/25 (56.3%) has increased, compared to the same quarter last year (53.8%).
- 1.15 Focus remains on delivering long term financial sustainability, via efficient and affordable public services and addressing identified funding gaps in future years of the medium-term financial plan. Priorities identified within the Council's 2024/25 business plans continue to be reviewed and developed, alongside the productivity plan recently reported, which focuses on transformation, the use of technology and barriers to change.

2. RISKS AND OPPORTUNITIES

- 2.1 Key risks and opportunities are detailed with the appendix to this report.

3. OTHER OPTIONS CONSIDERED

- 3.1. Not applicable to monitoring report.

4. REPUTATION AND COMMUNICATIONS CONSIDERATIONS

- 4.1. The environment in which the Council is operating is challenging in terms of capacity to deliver our priorities within financial resources. It is important that the Council is transparent about the delivery of planned activities and any issues that affect delivery of the plans

5. FINANCIAL CONSIDERATIONS

- 5.1. The activities detailed within the plan were developed in conjunction with the agreed budget proposals for delivery within the approved budget envelope.

- 5.2. The financial environment in which the Council is operating remains challenging and this can impact on our capacity to deliver the change we need to achieve our aspirations and support the residents of the Borough.

6. CHILDREN AND YOUNG PEOPLE IMPLICATIONS

- 6.1. The Council Plan is focussed on aspiration, innovation and ambition that will create better opportunities and outcomes for our children and young people to thrive and achieve their potential within North East Lincolnshire. The report provides details of the resources allocated towards children and young people across a wide range of services.
- 6.2. Impact assessments are undertaken for individual programmes and projects where required, including consideration of impact on Children Looked After and Care Leavers in accordance with the Corporate Parenting Pledge

7. CLIMATE CHANGE AND ENVIRONMENTAL IMPLICATIONS

- 7.1. Ultimately all resourcing decisions taken by the Council impact upon the environment. For this reason, the Council must take climate change and environmental issues into account in the establishment of its plans. The Council's financial strategy looks towards consuming resources more efficiently, eliminating waste and supporting and developing the green economy and infrastructure. This includes recognising and realising the economic and social benefits of a high-quality environment.

8. CONSULTATION WITH SCRUTINY

- 8.1. The report is to be forwarded to all scrutiny panels.

9. FINANCIAL IMPLICATIONS

- 9.1. As set out in the report.

10. LEGAL IMPLICATIONS

- 10.1. There are no direct legal implications arising from the above report. The referral to all scrutiny panels is prudent.

11. HUMAN RESOURCES IMPLICATIONS

- 11.1. There are no direct HR implications arising from the contents of this report.

12. WARD IMPLICATIONS

- 12.1. All wards

13. BACKGROUND PAPERS

- 13.1. Council Plan [Council Plan – Our vision and aims | NELC \(nelincs.gov.uk\)](#)
Budget, Finance & Business Plans [Council \(Budget\) | NELC \(nelincs.gov.uk\)](#)

14. CONTACT OFFICER(S)

- 14.1. Sharon Wroot, Executive Director Place & Resources
Guy Lonsdale, Assistant Director Finance

Joanne Robinson, Assistant Director Policy Strategy & Resources

CLLR STEPHEN HARNESS
FINANCE, ASSETS & RESOURCES

Appendix 1

North East Lincolnshire Council. Council Plan Resources & Finance Report

Q2 2024/25



**Stronger Economy: Stronger Communities.
Together we can be stronger.**

Our Council Plan pledges to work with partners to invest in our people and our place.

Introduction

The Council Plan states the ambitions of the Council and the priority programmes that underpin our strategic priorities of 'stronger economy, stronger communities'.

This report is a combined performance and budget report that is designed to inform elected members, residents and partner organisations about our progress in the delivery of the plan and the budget.

For each area of the business the report includes:

- The vision that describes our aspiration.
- Performance against our 'vital signs' indicators.
- Current budget position (revenue and capital where appropriate)
- A Red, Amber, Green rating for performance and finance.
- Highlights, exceptions and risk relating to delivery of our aims.

The report also includes corporate budget information that impacts across the organisation.

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Performance & Delivery Overview

The Council has an ambitious programme of transformation and improvement which impacts on every area of the organisation. This report aims to inform elected members and residents about the progress that is being made to deliver against the priorities that are detailed within the [Council Plan](#).

The report is structured by each area of the organisation, detailing financial performance, performance against the 'vital signs', achievements in this quarter, challenges and risk.

Performance information is shown in the report by way of a summary snapshot taken from a live performance dashboard. The live dashboard includes links to more detailed information including historic and comparator data, and any defined targets. We are continuing to develop the dashboard to reflect feedback from Elected Members received through Scrutiny. You can view the most up to date version and the further detail that sits behind the information presented in this report through this link on our [Council Plan](#) web page.

Data on its' own does not present a complete picture. Equally important is the narrative within this report that provides context for each service area.

Delivery of the range of priorities identified within the Council Plan is a challenge in terms of capacity to support several high-profile service transformation programmes, major regeneration programmes, and increasing demand in the day-to-day business of demand-led services.

The requirement for additional capacity is factored into external funding bids, and we utilise the flexible use of capital receipts where appropriate for transformational activity. There is a particular challenge recruiting to roles requiring specialist skills such as social work, project management, surveying, legal and procurement. Our programme of 'growing our own' through graduate roles and apprenticeships is on-going however this will take some time to reach fruition.

Dedicated work to improve our recruitment marketing, showcasing North East Lincolnshire as a great place to live and work, and the Council as an employer of choice is also on-going and is proving particularly successful in stabilising the workforce within Children's Services, recognised in the most recent Ofsted Monitoring Visit letter published 17th October 2024.

In addition to our internal measures of performance, the **Office for Local Government (OfLog)** is developing a dashboard of comparator performance information for North East Lincolnshire.

The published data relates to a mix of the 2021-22 and 2022-23 financial years and can be filtered to compare the Council's performance with our statistical neighbours, or with all authorities in England with these responsibilities. This is an on-line tool that is available here: [Home - Local Authority Data Explorer - GOV.UK](#)

Information on the OfLog website now includes data pertaining to :

- Waste Management
- Planning
- Adult Social Care
- Roads
- Adult skills (regional data)
- Corporate and Finance

Performance & Delivery overview (2)

Service Area	Performance RAG	Finance RAG
Resources	Green	Green
Environment & Regulatory Services	Green	Green
Economy (Regeneration)	Amber	Amber
Economy (Housing, Highways & Transport)	Amber	Amber
Economy (Safer & Stronger Place)	Green	Green
Children's Services (Safeguarding & Early Help)	Amber	Red
Children's Services (Regulated Provision)	Amber	Red
Children's Services (Education & Inclusion)	Amber	Red
Adult Services	Amber	Amber
Public Health	Amber	Green

Key:

Green
As planned.

Amber
Under target with plans in place to mitigate risk of non-delivery within this financial year.

Red
Under target, longer term plans are in place to mitigate within the Medium-Term Financial Plan (MTFP) period.

Financial overview

At the end of the second quarter of the 2024/25 financial year, the Council is forecasting a £1.5m overspend against budget. This represents a £1.7m improvement to the forecasted position at the end of the first quarter. Whilst the main driver for this overspend is Children's Services, restorative actions are now beginning to significantly impact numbers of children looked after; resulting in an improved forecast position for the financial year. The overall improved forecast position also reflects the establishment of income generation from the new Border Target Operating Model (BTOM) within Environmental Regulation, work is ongoing in developing and optimising this service.

In addition, the socio-economic environment in which the Council is operating remains challenging, with additional demand for Council services and more general pay and inflationary pressures impacting on overall financial performance.

Despite these financial pressures, the Council continues to take a more commercial approach through its capital programme and investments, supporting the Council's strategic objective of enabling the growth of a strong and sustainable economy. Major investments continue to progress and will support the Borough at a time of economic challenge.

Importantly, the capital programme remains under ongoing review to ensure it reflects current priorities and projects remain viable. This approach will help to ensure any borrowing the Council undertakes remains affordable, sustainable and prudent. The current forecasted position reflects the impact of these reviews, through the reduction in borrowing costs for 2024/25 of £2.0m.

Moreover, the Council is continuing to operate within its approved Treasury Management Strategy and all treasury management decisions are being taken with reference to agreed prudential indicators. Taking into account the rise in interest rates seen since 2022, we anticipate continuing to utilise short-term borrowing where possible to meet our borrowing requirement until longer term rates stabilise.

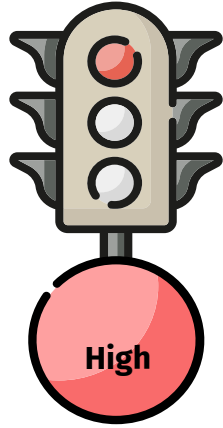
The overall funding position for the year is aligned with the one-year financial settlement from Central Government. Further updates on changes to the local government financial model and the review of fair funding are still awaited. Early indications are that a multi-year settlement is being developed.

The Council does not operate in isolation from the communities and businesses it serves, and we are continuing to carefully monitor the collection of local taxation given the challenges and wider impacts across the area. In Q2 2024/25 53.8% of Council Tax had been collected, this is in line with the collection rate of for the same period in 2023/24. For Non Domestic Rates, the % collection for Q2 2024/25 (56.3%) has increased, compared to the same quarter last year (53.8%).

Focus remains on delivering long term financial sustainability, via efficient and affordable public services and addressing identified funding gaps in future years of the medium-term financial plan. Priorities identified within the Council's 2024/25 business plans continue to be reviewed and developed, alongside the productivity plan recently reported, which focuses on transformation, the use of technology and barriers to change.

Sharon Wroot – Executive Director, Place and Resources (Section 151)

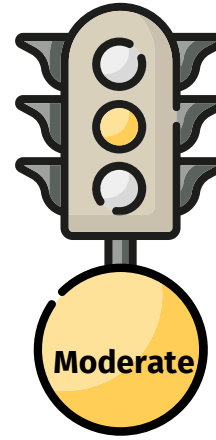
Financial Outlook



The current Medium Term Financial Plan (MTFP) showed an opening gap in future years when it was approved in February 2024. The opening MTFP gaps were £8.6M (2025/26) and £8.6M (2026/27).

Pay represents a significant element of the Council's cost base and future years pay awards remain a significant risk for the Council over the MTFP.

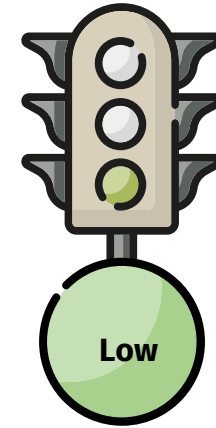
Whilst restorative actions continue within Childrens Services, this still remains an area of Financial risk. As the ongoing improvement journey continues, further actions to reconfigure staffing structures, the introduction of a renewed sufficiency strategy to reduce reliance on high-cost external placements and a new case management system will deliver further efficiencies.



Inflation continues to affect Council finances, particularly inflation linked contracts. Although the wave of high inflation seen over the previous financial year is declining and inflationary contract uplifts are included within service budgets, these costs will continue to be monitored to assess future impacts on finances.

Energy costs continue to be closely monitored as prices remain above the pre-"energy crisis" levels.

Interest rates remain elevated, and this creates pressure for the Council in future years in terms of its anticipated borrowing costs. The Council's capital programme continues to be reviewed and reprioritised in light of these issues.



The 2024/25 Local Government financial settlement again covered a single year. Longer term changes to the local government financial model, including fair funding and business rate retention, were once again postponed as part of the Settlement announcement.

With the change in Central Government, the council awaits indication of future financial settlement information in the 2024 Autumn Budget. The council remains committed to working with the Government on a long-term plan to fund local services.

Announcement of the Greater Lincolnshire Devolution deal ensures that local leaders have access to sustainable funding and greater freedom to take decisions on how to provide vital services in our communities.

Revenue Budget Overview

£1.5M

Total Revenue
Forecast Overspend

£2.3M

Service Budgets
Forecast Variance

1.28%

% Representation of Service
Budget Overspend to Net Budget

Revenue Overview Comments:

Whilst the £2.3M overspend in service areas largely reflects the ongoing challenges being experienced within Childrens Services, work remains ongoing within the service to continue this trajectory over the coming months.

The improved position within Environmental Services reflects the initial establishment of income generation from the BTOM within Port Health.

Please see next page for description of movement between original and revised service budgets.

REVENUE	Original Approved Budget £'M	Revised Budget £'M	Forecast £'M	Variance £'M
Resources	8.9	9.4	9.2	(0.2)
Environment	18.7	18.7	16.9	(1.8)
Economy & Growth	30.8	31.3	31.9	0.6
Children & Family Services	57.5	56.2	59.4	3.2
Public Health	1.3	1.4	1.4	0.0
Adult Services	61.7	63.2	63.7	0.5
	178.9	180.2	182.5	2.3
Corporate Budgets	2.8	4.9	4.1	(0.8)
	181.7	185.1	186.6	1.5
Earmarked reserves	6.9	5.0	5.0	0.0
School Balances	0.0	(1.5)	(1.5)	0.0
Total	188.6	188.6	190.1	1.5
Funding	(188.6)	(188.6)	(188.6)	0.0
Net	0.0	0.0	1.5	1.5

Revenue Budget Movement Overview

Revenue Overview Comments:

During the financial year, budgets continue to move to reflect service and structural changes.

The following table highlights the budget virements over £0.35M requiring approval within service areas during the current financial year.

BUDGET ADJUSTMENT DESCRIPTION	Resources £'M	Economy & Growth £'M	Childrens & Family Services £' M	Environment £'M	Public Health £'M	Adult Services £'M
Budget Transfers between Services						
School Budget Setting Virement			(2.5)			
Social Care Grant Allocation			0.8			0.8
Earmarked Reserve (EMR) Adjustment/Utilisations						
Total Service Budget Movement	0	0	(1.7)	0	0	0.8

Capital Budget Overview

(£0.1M)

Capital Forecast
Underspend

0.10%

% Representation of Service
Capital Underspend to Approved
Programme

CAPITAL	Approved Programme £'M	Forecast £'M	Variance £'M
Resources	25.4	25.4	0.0
Environment	6.7	6.7	0.0
Economy & Growth	54.0	53.9	(0.1)
Children & Family Services	11.9	11.9	0.0
Public Health	0.0	0.0	0.0
Adult Services	0.0	0.0	0.0
Total Capital Budgets	98.0	97.9	(0.1)
Funding	(98.0)	(97.9)	0.1
Net	0.0	0.0	(0.0)

Capital Overview Comments:

Review of the capital programme is ongoing, reprofiling and decommitment of projects is undertaken to reflect the latest spending plans.

Full details of the prior capital reprofiling and programme adjustment requests (including those >£350k requiring approval) are shown on the following page.

Capital Movement Overview (Periods 4 – 6)

SCHEME	Changes to the Programme 2024/25	Changes to the Programme 2025/26	Changes to the Programme 2026/27	Comments
	£m	£m	£m	
ECONOMY AND GROWTH				
Regeneration				
Clee HLF Townscape Heritage	- 0.228	0.228	-	Reprofile budget into 25/26 to reflect latest spending plans
SHIP Scheme	- 0.936	0.529	0.407	Reprofile budget into 25/26 and 26/27 to reflect latest spending plans
Playing Pitch Reprovision	- 0.654	0.654	-	Reprofile budget into 25/26 to reflect latest spending plans
Town Deal Investment	- 0.631	0.631	-	Reprofile budget into 25/26 to reflect latest spending plans
Cleethorpes Masterplan - Market Place LUF Scheme	- 1.050	0.941	-	Reprofile budget into 25/26 to reflect latest spending plans, plus transfer to other LUF Projects
Cleethorpes Masterplan - Sea Road LUF Scheme	- 0.880	0.673	-	Reprofile budget into 25/26 to reflect latest spending plans, plus transfer to other LUF Projects
Cleethorpes Masterplan - Pier Gardens LUF Scheme	- 1.502	1.298	-	Reprofile budget into 25/26 to reflect latest spending plans, plus transfer to other LUF Projects
Tennis Court Refurbishment	0.003	-	-	Additional Grant
Freshney Place Fit Outs	- 0.350	0.350	-	Reprofile budget into 25/26 to reflect latest spending plans
Cleethorpes Masterplan - LUF Wayfinding	0.100	0.272	-	Allocation of funding from existing LUF schemes
Cleethorpes Masterplan - LUF Logistics	0.100	0.050	-	Allocation of funding from existing LUF schemes
Housing, Highways and Transport				
Local Transport Plan Schemes	- 0.540	-	-	Transfer of budget between projects to reflect grants received
Housing Assistance Grants and Loans	- 0.272	0.272	-	Reprofile budget into 25/26 to reflect latest spending plans
Towns Fund - Garth Lane	- 1.995	1.995	-	Reprofile budget into 25/26 to reflect latest spending plans
Greater Lincs Groundwater Project	- 0.750	0.750	-	Reprofile budget into 25/26 to reflect latest spending plans
Car Park Schemes	0.250	0.150	-	New scheme approved
Policy, Strategy and Resources				
M365 Transformation Programme	0.061	0.252	0.457	New scheme approved
Childrens Services Platform	- 1.085	1.045	-	Reprofile budget into 25/26 to reflect latest spending plans plus transfer of funds to CS Platform Residential Homes
Digital Platform	- 0.251	0.251	-	Reprofile budget into 25/26 to reflect latest spending plans
CS Platform Residential Homes	0.040	-	-	New scheme approved
ENVIRONMENT				
Fleet Replacement Programme	- 0.441	0.441	-	Reprofile budget into 25/26 to reflect latest spending plans
Enhancement of Bereavement Services	- 0.371	-	-	Scheme no longer viable, remaining budget decommitted.
Environmental Services Mgt System	- 0.047	-	-	Project complete, remaining budget decommitted
Memorial Testing & Repairs	- 0.025	-	-	Project complete, remaining budget decommitted
TOTAL CAPITAL PROGRAMME	- 11.454	10.782	0.864	

Funding				
External Grants	- 6.547	6.162	-	
Corporate Borrowing	- 4.907	4.620	0.864	
Capital Receipts	-	-	-	
Revenue Contributions	-	-	-	
Other Private inc S106	-	-	-	
TOTAL FUNDING	- 11.454	10.782	0.864	

Denotes a Major Project

Denotes a Major Education Project

Resources

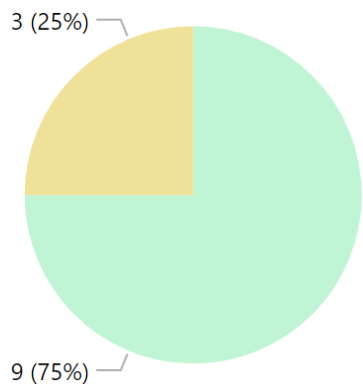


Vision

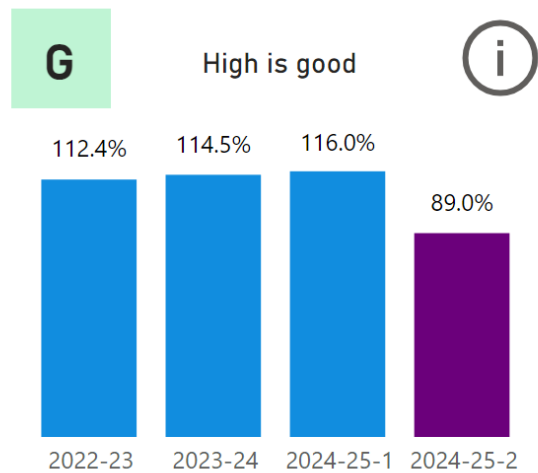
To support the organisation in a way that is pro-active, flexible, efficient, and responsive to the needs of services, residents, partners and businesses and elected members, whilst ensuring that we have robust governance arrangements in place that mitigate the risk of financial, reputational, safeguarding and service delivery failure.

Summary of Indicators against Target

Green Amber



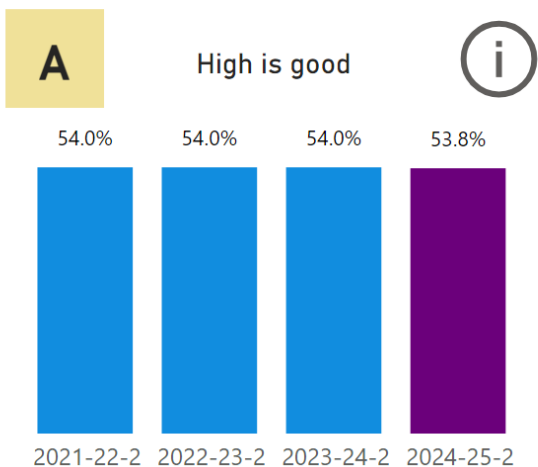
Apprentice Levy Year To Date Spend



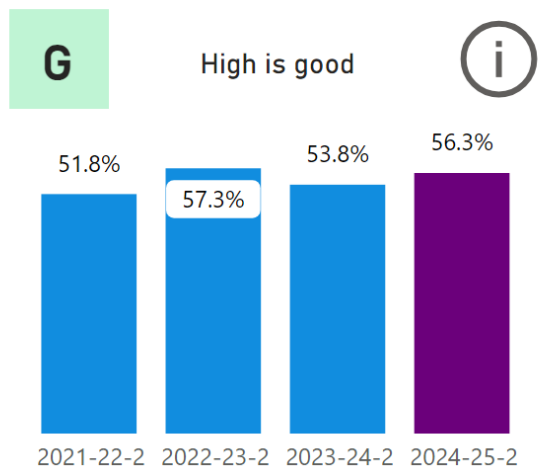
New placements offered and engaged.
Number of placements transferred to substantive posts within the place period.

Under construction ⓘ

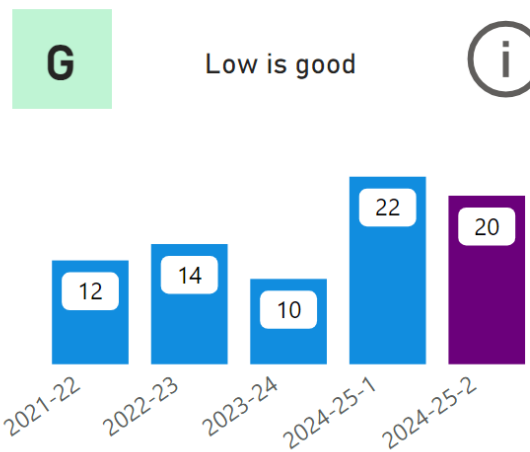
Council tax collection achieved (%)



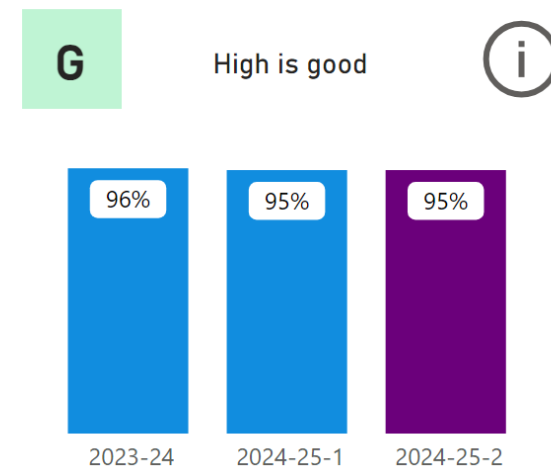
National non-domestic rates collection achieved (%)



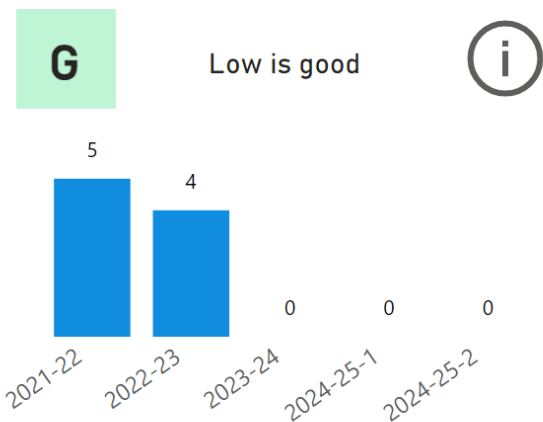
Housing Benefits average days to process



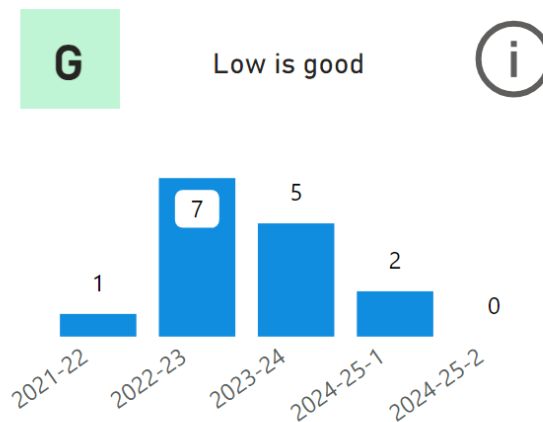
The average attendance per full time employee (FTE)



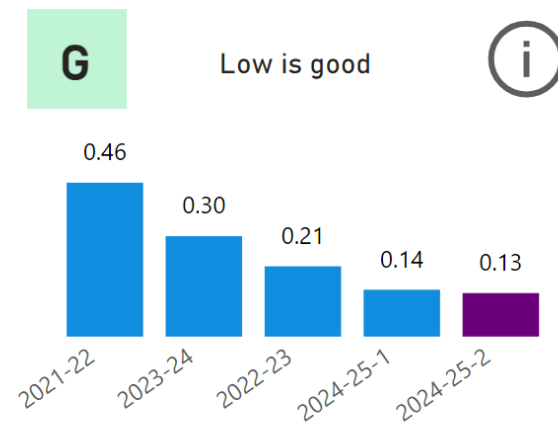
Freedom of Information cases referred to the Information Commissioner which are upheld



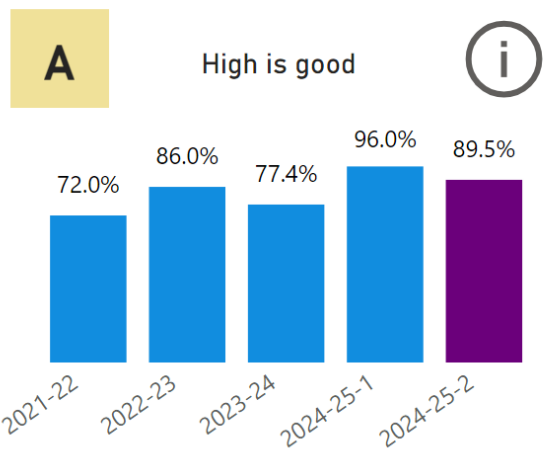
Complaints referred to the Local Government and Social Care Ombudsman which are upheld



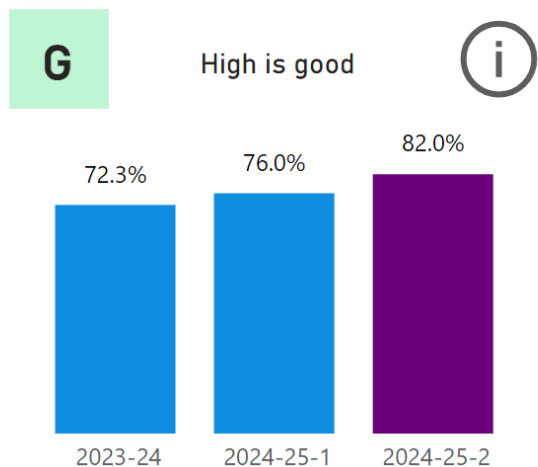
Total RIDDOR incident rate



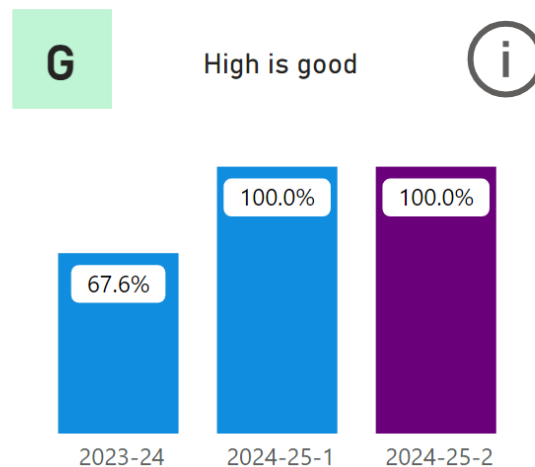
Percentage of capital programmes delivered (against revised budget)



M365 Project - Percentage of total number of tasks completed



Delivery of the Customer and Service Management Platform



Revenue

Resources Budget

5.22%

Of Total Revenue Service Budgets

(£0.2M)

Forecast Revenue Underspend

(2.13)%

Variance as % Of Total Budget Envelope

REVENUE	Revenue Budget £'M	Revenue Forecast £'M	Variance £'M
Deputy s151	2.0	2.0	0.0
Law and Governance	2.6	2.1	(0.5)
Policy, Strategy and Resources	(0.4)	0.4	0.8
Assistant Chief Executive	1.6	1.6	0.0
Assistant Director People & Organisation	3.6	3.1	(0.5)
	9.4	9.2	(0.2)

VARIANCE ANALYSIS	£M
Pressures	1.0
Opportunities	(1.2)
Income Shortfall	0.0
	(0.2)

Service Comments:-

Facilities management and commercial estate are both forecasting overspends. Facilities management is due to increased costs for cleaning, grounds maintenance, utilities and business rates. Commercial Estate is also affected by increased utility costs and there is a historic pressure relating to underoccupancy. Work is on-going to improve occupancy. This area will be impacted by the assets disposal programme. ICT staff savings are being achieved through the capitalisation of staff costs in ICT for a number of major projects. These pressures are being offset by achieved savings across other area due to staff vacancy management and utilisation of additional identified funding streams. People & organisation are currently retaining vacancies in line with the current vacancy freeze & also as a strategic decision to assist in meeting the vacancy factor target. Both the holiday extra and additional AVCs scheme are forecast to come in over their target. The Business Support Re-design has realised (£183k) of savings, this is outside of the vacancy factor.

25.9%

Of Total Capital Programme

£0.0M

Forecast Capital Overspend

CAPITAL	Approved Programme £'M	Capital Forecast £'M	Variance £'M
Law and Governance	0.1	0.1	0.0
Deputy S151	16.0	16.0	0.0
Policy, Strategy and Resources	9.3	9.3	0.0
	25.4	25.4	0.0

Service Comments:-

The capital programme remains on track

Resources

Delivery of Priorities – Achievements, Challenges & Risks

Performance RAG :

Green

Finance RAG :

Green

Overview of priorities & achievements this quarter:

AcademyNEL - Phase 2 of AcademyNEL presented to leadership, roadshow to showcase the new learning offer planned to roll out further. Continued progress is being made with Achieve and Agile programmes on track for Q3 launch. CPD accreditation is ongoing. Recruitment to our Grow Your Own programmes for 2024 has been successful and succession planning is ongoing.

Agency Framework - Procurement completed, and award made. 77% reduction in agency spend since 2022. Tighter governance and compliance arrangements in place managing and challenging spend through our preferred routes. Working with our suppliers on the 2025 Social Work regulation changes to safeguard the organisation in readiness for them.

Business Support Re-design - New structure is in place and all transitional plans and recruitment completed. Savings target achieved through the restructure. Work is progressing on service level agreements, performance measures, process efficiency and working with Learning and Development on new training programmes

Property Rationalisation – Having completed phase 1 of the property rationalisation programme we are now finalising the detachment of the Civic Offices from Cleethorpes Town Hall that is required for the sale of the offices.

Disposal Programme – several sites are currently under offer, subject to planning consent. During quarter 2, PPH Commercial have been instructed to market Beacon House & Bungalow, the Eleanor Centre and Scartho Cemetery Lodge, all of which are not required for operational use.

Elections – local and general elections successfully delivered.

Legal Services - continue to see reductions in spend, largely due to the improvements experienced, and overall transformation of, Children’s Services.

Local Taxation & Benefits – A review of all households in receipt of a single person discount to ensure the discounts are correctly awarded is underway. Recent consultation on proposals for a new simplified Council Tax Support scheme to support lower income households. Improvements in Housing Benefit processing times observed.

Resources

Delivery of Priorities – Achievements, Challenges & Risks (2)

Key challenges:	<p>AcademyNEL - access to training facilities to enable delivery of the programmes. Phase 2 of property rationalisation should provide training facilities but there is a challenge in the interim period to locate suitable training facilities within the available budget.</p> <p>Business Support Re-design - 13% vacancy rate is being managed with recruitment events taking place, and overtime however this may affect ability to move progress forward.</p> <p>Property Disposals – whilst disposals are being agreed, offers are invariably subject to planning agreement and/or further due diligence. This creates a challenge in terms of cashflow, as the capital receipt is only realised on completion.</p> <p>There is an on-going challenge within the Resources area in terms of capacity to support the programmes and projects in service areas that require any combination of legal, finance, ICT, People & Culture, project management and procurement expertise. For major projects, additional external capacity is being utilised to help to mitigate the challenge.</p>
Risks to non-delivery:	<p>The key risk relating to Resources is capacity to support the delivery of priorities identified throughout this report. This risk is mitigated through a robust Business Development Framework, which requires services to bring forward business cases and identify the resource that will be needed to support their business case, whether that be finance, legal, ICT, procurement, project management or people & culture capacity.</p> <p>In some cases, particularly the larger programmes, the procurement of external capacity is factored into the programme. However, this does not always solve the issue as recruitment of suitable expertise for a limited time can be challenging.</p> <p>There are risks around the property disposal programme relating to fluctuating market conditions and the wider economy that can have a significant impact on property values and the market appetite. We work closely with our contracted marketing agents PPH Commercial Ltd. to monitor this.</p>

Environment & Regulatory Services

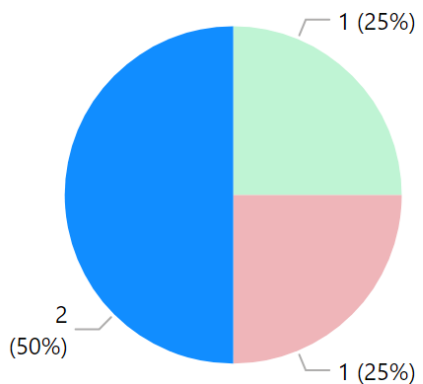
Vision

North East Lincolnshire to lead the way towards a green future.

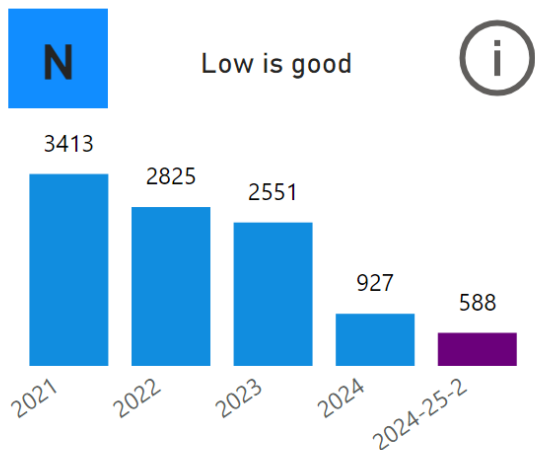
We recognise that we are part of a larger system of change and need to work with others to achieve a sustainable future for our place. We must prioritise our actions so that we use our resources in the best way to have the greatest impact. We will do this by considering our strengths as an organisation and sphere of influence, to guide where our resources are best placed.

Summary of Indicators against Target

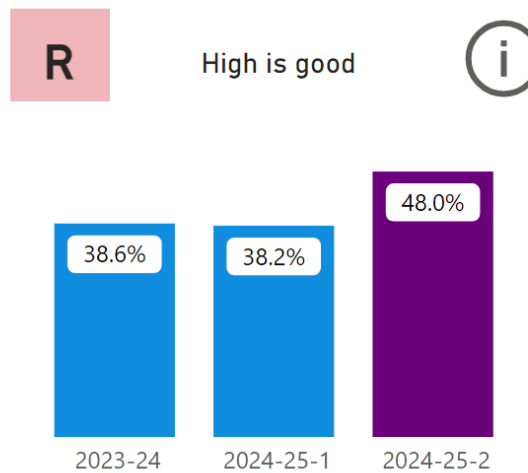
● Green ● Red ● No Target Set



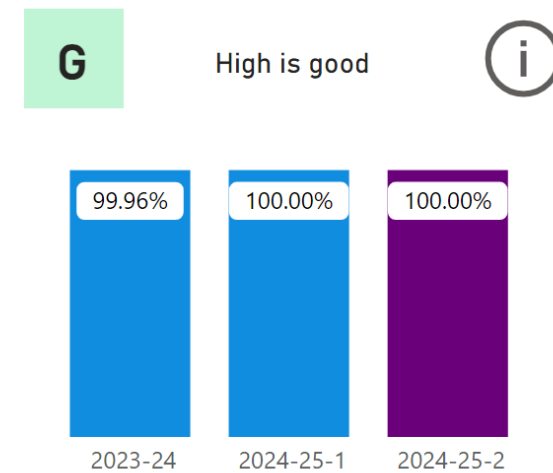
Number of fly tipping jobs logged this calendar year



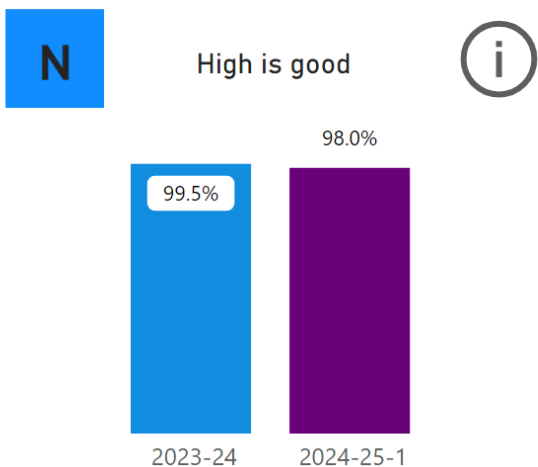
Household recycling rate



Amount of household waste diverted from landfill



% waste collections completed on time



Revenue

Environment Budget

10.4%

Of Total Revenue Service Budgets

(£1.8M)

Forecast Revenue Underspend

(9.6)%

Variance as % Of Total Budget Envelope

REVENUE	Revenue Budget £'M	Revenue Forecast £'M	Variance £'M
Environment	18.7	16.9	(1.8)

VARIANCE ANALYSIS	£M
Pressures	0.4
Opportunities	(2.2)
Income Shortfall	0.0
	(1.8)

Service Comments:-

The forecast underspend is driven by the new Border Target Operating Model (BTOM), which has started to generate fees associated with a much expanded offer, and now applies a risk based approach to imports. It is acknowledged that further resource will be required to ensure that in the longer term we meet the required level and quality of service.

There remains a pressure in waste disposal associated with the inflationary uplift and gate fees.

Capital

6.9%

Of Total Capital Programme

£0.0M

Forecast Capital Underspend

CAPITAL	Approved Programme £'M	Capital Forecast £'M	Variance £'M
Environment	6.7	6.7	0.0

Service Comments:-

The capital programme remains on track

Environment & Regulatory services

Delivery of Priorities – Achievements, Challenges & Risks (1)

Performance RAG :

Green

Finance RAG :

Green

Overview of priorities & achievements this quarter:

Decarbonisation plans in place for all our council buildings and a pipeline for future funding bids for energy efficiency works.

- Delivery stage of Phase 1 of the Salix: Public Sector Decarbonisation Scheme (PSDS) 3c funded project. This includes the technical design requirements to progress to the infrastructure works in 2025/26.
- Successful application to Phase 5 Public Sector Decarbonisation Fund: Low Carbon Skills Fund to support the feasibility studies and technical design for 8 more council buildings. Equans have been commissioned and are progressing with this work.
- Preparing the Salix PSDS 4 application for submission in November 2024.

Street Scene

- Depot Rationalisation, Work ongoing to deliver a single modern operational depot which will see all the frontline services in one location along with supporting higher town centre footfall and more efficient service delivery.
- Continue to improve recycling rates to support the governments recycling targets.
- Household Recycling Rate has increased to 48%.
- The service is achieving zero waste to landfill.
- Fleet continue to improve new EV technologies with over 20% of the fleet being electric vehicles.

Continue the programme of delivering behaviour change through robust enforcement and targeted communications.

- Officers from Environmental Enforcement have joined the Lincolnshire Environmental Crime Partnership to develop a co-ordinated approach across agencies and police to tackle waste and environmental crime in the county.
- WISE Officers contribute to Operation Mastery days of action in Q2 issuing fixed penalty notices to tackle anti-social behaviour in Grimsby Town Centre.
- 3200 illegal vapes seized from around the borough by Trading Standards as part of Operation Joseph, a National Trading standards initiative weighing nearly half a tonne recycled.
- Retailer in Cleethorpes convicted after seizure of nearly 1000 illegal vapes. 3 convictions for Cycling in a PSPO restricted area and 1 for smoking in a smoke free zone.

Environment & Regulatory services

Delivery of Priorities – Achievements, Challenges & Risks (2)

Overview of priorities & achievements this quarter:

An approved tree strategy and identification of sites and funding to improve our tree canopy cover

- Preparing for Phase 2 of 'Greening Up Our Place Project', which is due to commence in November 2024 – March 2025. This was supported by our funding award from the Forestry Commission - Urban Tree Challenge Fund and Local Authority Treescapes Fund.

Revised Cleethorpes Habitat Management Plan, supported by Natural England

- Submitted an application to National Lottery Heritage Fund to support our Dynamic Understanding of the Natural Environment Project. The project aims to increase understanding and awareness of the SSSI, improve alternative recreational greenspace and reduce the recreational pressures on the SSSI.

Local Nature Recovery Strategy

- Continued consultation on the LNRS, including workshops with landowners, farmers, environmental professionals, supporting authorities, non-governmental organisations and charitable groups, Community Groups and businesses to feed into the development of the Strategy.

Completion of the expansion of the port health service

- Commercial Regulatory team delivered first full quarter of new border controls operating over 7 days with 2 shifts. Approx 23,000 notifications received, and 600 physical checks carried out. Over 1000 export health certificates issued.

Heritage Asset Work in Bereavement Services

- Work on the buildings continues to enable the Lodge to be sold and the Waiting Room to be leased at Scartho Road Cemetery.

Street Scene and Grounds Maintenance Enhanced Provision

- £150k investment on dedicated seasonal, out of hours street cleansing in the resort of Cleethorpes delivers improved cleanliness. Hit Squad responding to fly tipping and requests for street cleansing has improved response times and overall cleanliness.
- £100k investment on 3 additional Grounds Maintenance Technicians for 12 months has supported grass cutting and weed spraying operations supporting pressure points due to impacts of inclement weather.

Environment & Regulatory services

Delivery of Priorities – Achievements, Challenges & Risks (3)

Key challenges:

Managing expectations about delivery of priority frontline services with finite resources and managing demand.

- External factors theft and vandalism on work schedules.
- Capacity.
- Delivery of external grant funding projects for decarbonisation plans through Salix Funding.

Street Scene

- Further clarity required from Defra regarding the implementation dates of government Resource and Waste Strategy. Impacting on progress towards improved recycling rates and funding.
- Current levels of recycling borough wide will make it difficult to meet the government recycling targets.
- Capital and revenue food waste grant allocation will not meet the funding required for the roll out of kerbside food waste collections.
- Recruitment and retention of front-line staff within the whole of the environment area, support has been sort from resourcing team.
- Alignment of Salix funding and internal project timelines for the Doughty Road Depot rationalisation so decarbonisation improvements will need to be retrofitted.

Port Health

- Adapting the service to respond to the increased service demands generated by the new Border Target Operating Model.

Risks to non-delivery:

At this point there is no risk of non-delivery of Environment and Regulatory Services priorities detailed within the Council Plan.

Street Scene

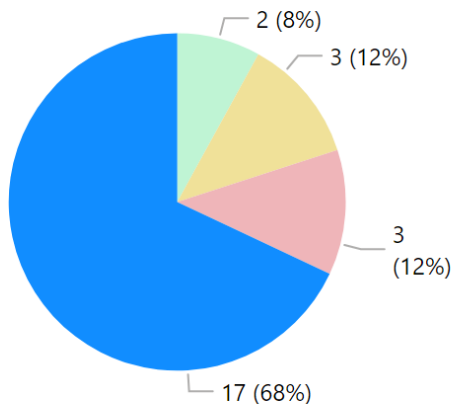
- Current levels of recycling borough wide will make it difficult to meet the government recycling targets.
- Capital and revenue food waste grant allocation will not meet the funding required for the roll out of kerbside food waste collections.

A photograph of a waterfront area. In the foreground, there is a paved walkway with a white metal railing. To the left, a large yellow crane structure is visible. In the background, there is a brick building and a paved area with some greenery. The sky is blue with some clouds.

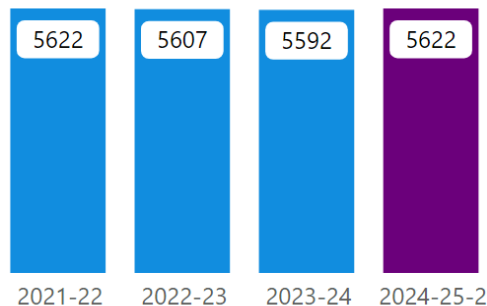
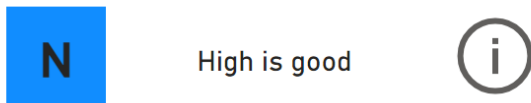
Economy & Growth, Leisure & Tourism

Summary of Indicators against Target

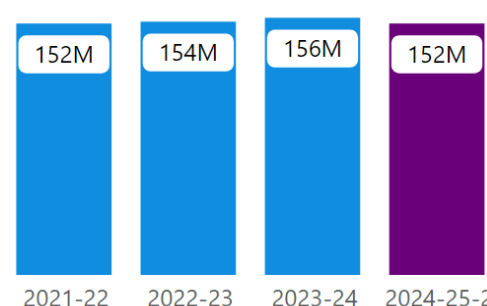
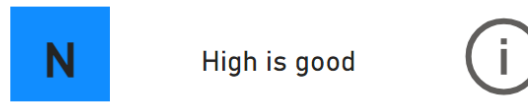
● Green ● Amber ● Red ● No Target Set



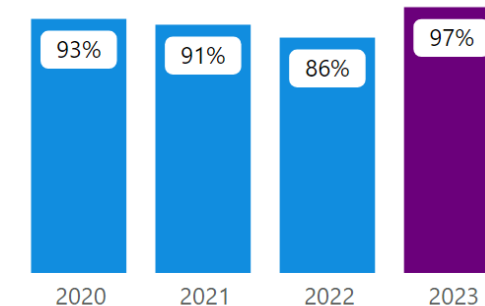
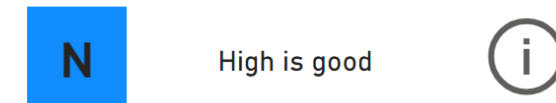
Number of businesses in rated premises



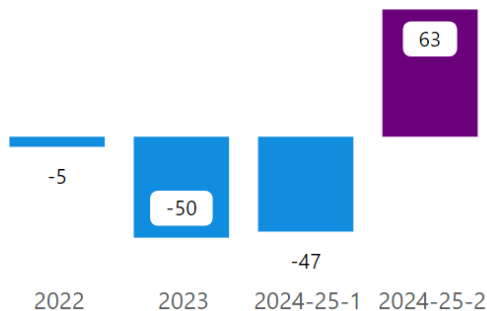
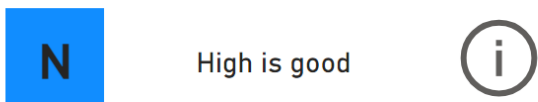
Total rateable value of NEL business premises



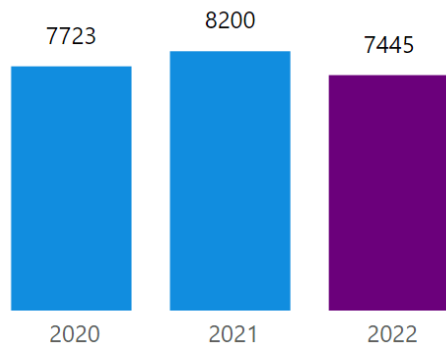
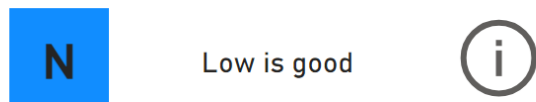
Gross weekly pay for full-time workers in NEL, as a % of England average



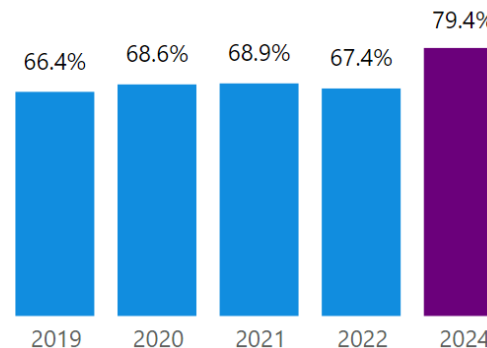
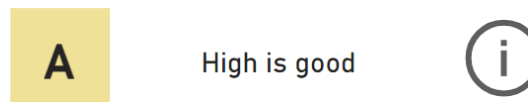
Net change of registered enterprises in North East Lincolnshire



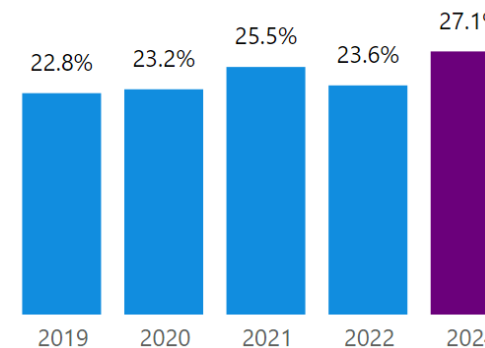
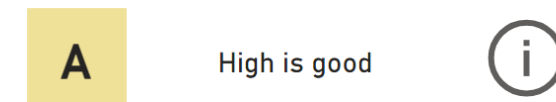
Number of workless households



% of adults qualified to level 2 and above

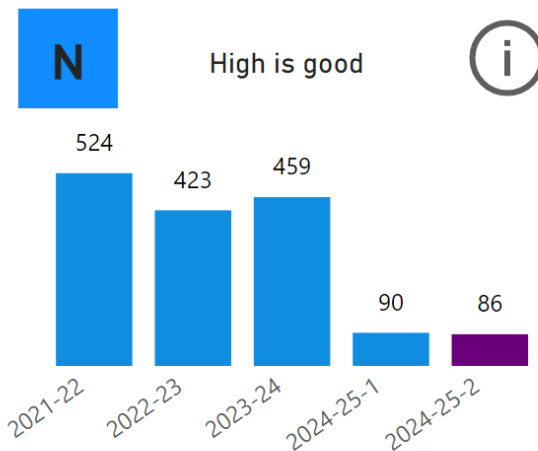


% of adults qualified to level 4 and above



Percentage of Disabled Facilities Grant referrals complete/in progress

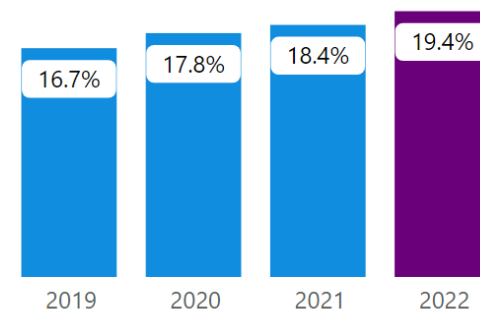
Under construction



Proportion of households fuel poor



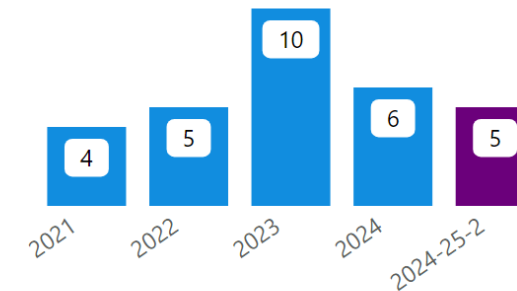
N Low is good



Number of rough sleepers identified in the borough



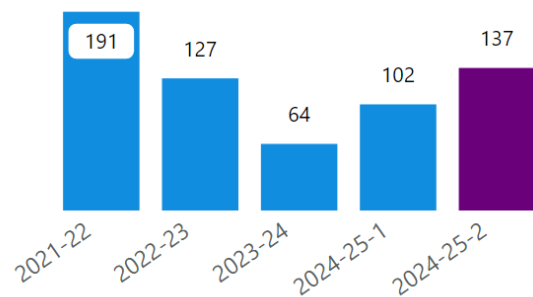
N Low is good



Interventions to bring home up to the Decent Homes Standard



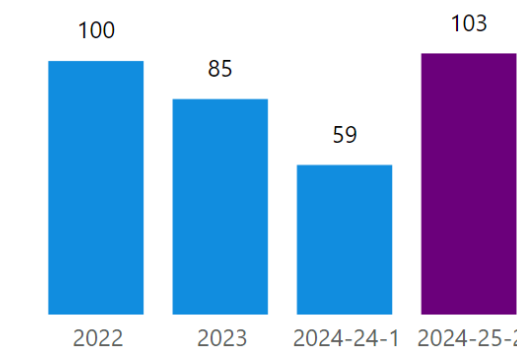
N High is good



Temporary accommodation placements



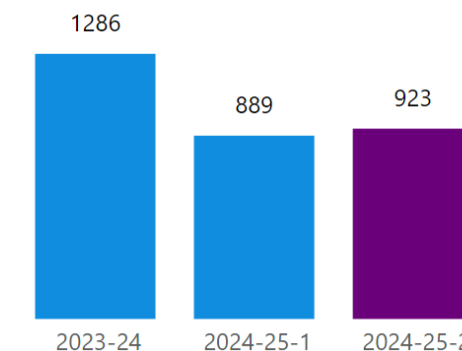
N Low is good



Number of properties empty for Between 6 months and 2 years



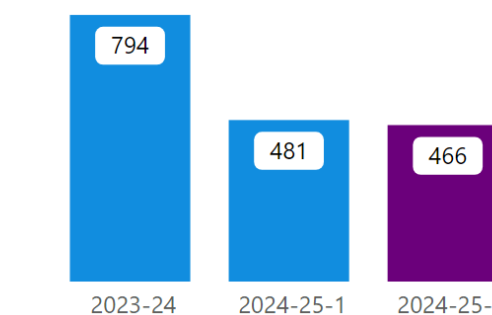
R Low is good



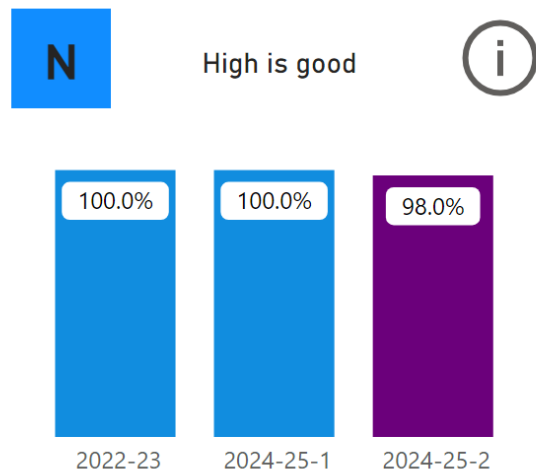
Number of properties empty for over 2 years



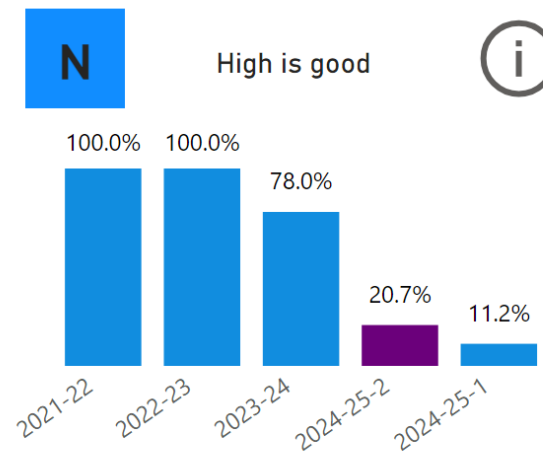
R Low is good



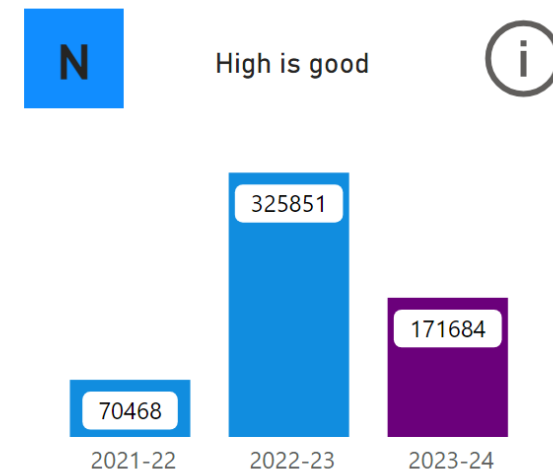
Percentage of repairs to dangerous highways within 24 hours of notificati...



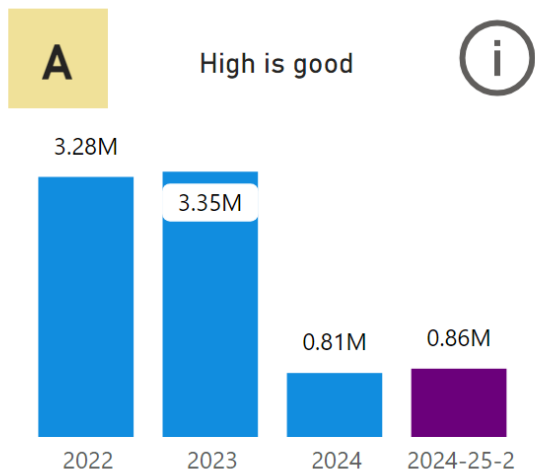
Percentage spend of LTP allocation



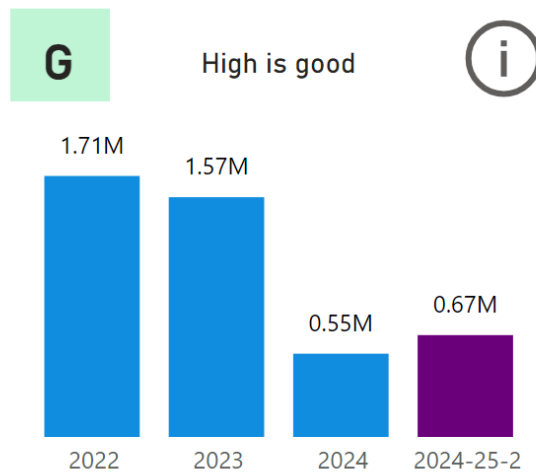
Capital Spend on Road Safety (£)



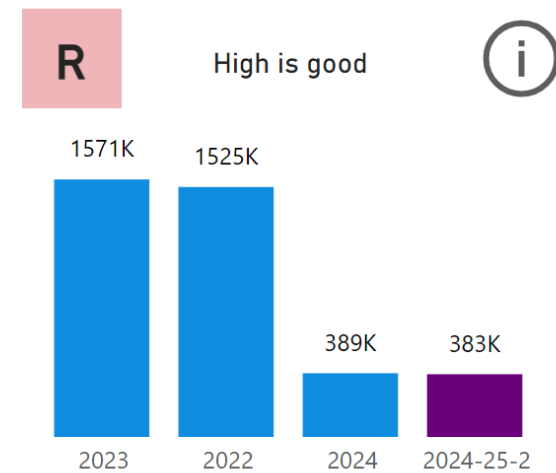
Rolling 12 month year on year change for footfall at Victoria Street, Grimsby



Rolling 12 month year on year change for footfall at the Promenade, Cleethorpes



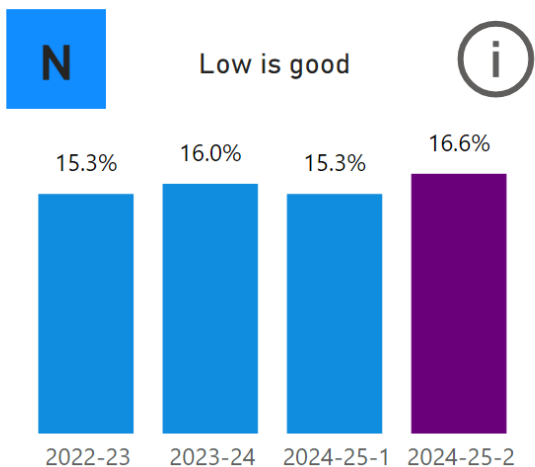
Rolling 12 month year on year change for footfall at St Peter's Avenue, Cleethorpes



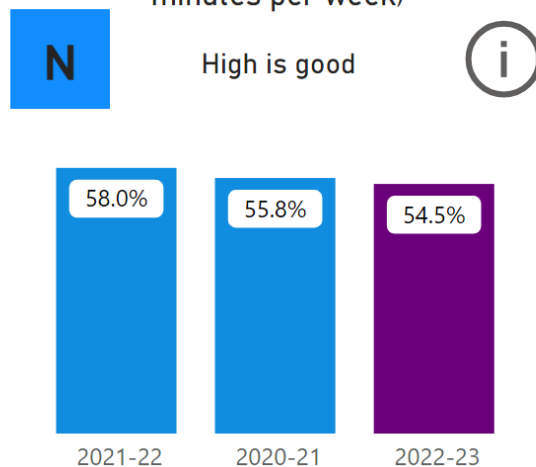
Visitor numbers (estimated number of individual visits to the area)



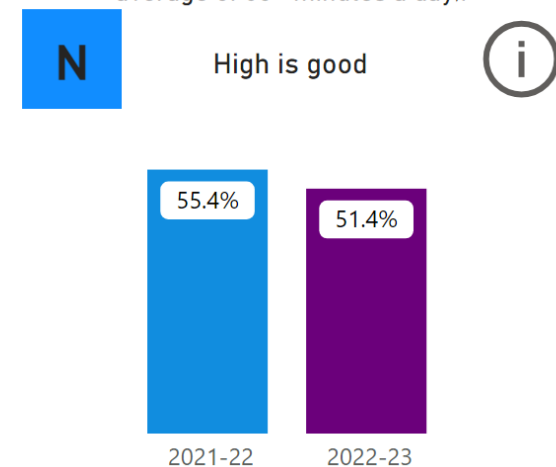
Town centre units vacant for 6 months or longer



% of adults that are identified as physically active (active at least 150 minutes per week)



% of children and young people that are identified as physically active (active at an average of 60+ minutes a day).



Regeneration

Vision

To promote the towns within North East Lincolnshire as great places to live, work, visit and stay, by revitalising our town centres, supporting the growth of existing businesses and attracting new investment.



Revenue

Economy (Regeneration) Budget

2.83%

Of Total Revenue Service Budgets

£0.2M

Forecast Revenue Overspend

3.9%

Variance as % Of Total Budget Envelope

REVENUE	Revenue Budget £'M	Revenue Forecast £'M	Variance £'M
Regeneration	5.1	5.3	0.2
	5.1	5.3	0.2

VARIANCE ANALYSIS	£M
Pressures	0.2
Opportunities	0.0
Income Shortfall	0.0
	0.2

Service Comments:-

Significant economic and regeneration works ongoing within the town centre are impacting on the reported revenue position.

Capital

24.29%

Of Total Capital Programme

£0.0M

Forecast Capital Underspend

CAPITAL	Approved Programme £'M	Capital Forecast £'M	Variance £'M
Regeneration	23.8	23.8	0.0
	23.8	23.8	0.0

Service Comments:-

All the projects have established governance arrangements in place, including external engagement for schemes that are in receipt of external funding. The key challenges faced are cost inflation and supply chain pressures (in terms of securing materials and works). NELC is working closely with key intermediaries and constantly reviewing this situation.

The availability of project management resource, whether internal or external, continues to be a challenge and it is essential the right calibre of project management is in place to oversee what are in many instances complex and multi-faceted schemes. The Assistant Director for Regeneration is holding further budget challenge meetings to challenge in year spend projections. Several large projects are advancing towards tender and/or decision point and this will further inform the likely outturn and other slippage that may be required.

0.11% Of Total Revenue Service Budgets (£0.2M) Forecast Revenue Underspend 100% Variance as % Of Total Budget Envelope

REVENUE	Revenue Budget £'M	Revenue Forecast £'M	Variance £'M	VARIANCE ANALYSIS	
					£M
				Pressures	0.0
				Opportunities	(0.2)
PMO Team	0.2	0.0	(0.2)	Income Shortfall	0.0
	0.2	0.0	(0.2)		(0.2)

Service Comments:-

This area is in support of the project management team that support schemes over all areas of the authority. There is a small revenue budget currently forecasting an underspend due to capitalisation of staff over the ongoing capital projects for the authority.

Regeneration

Delivery of Priorities – Achievements, Challenges & Risks

Performance RAG :

Amber

Finance RAG:

Amber

Overview of priorities & achievements this quarter:

Grimsby Town Centre and Cleethorpes Masterplans

Cleethorpes Masterplan/LUF:

- Technical design underway and continued stakeholder engagement for Market Place and Pier Garden schemes.
- Sea Road: Principal contractor appointed and works commenced.

Town centre leisure scheme:

- Independent contractor analysis of the PCSA/RIBA 4 designs completed.
- St James House: E-factor led project, construction works progressing well.
- Riverhead Square – practical completion achieved, snagging underway and awaiting final utility connection from NPG.

Economy and Funding

- Freeport MoU signed. Seed capital funding due to be released to Accountable Body 14th October.
- NELC led Speculative unit grant released to prospective developers with a closing date of 14th November.
- Final Enterprise Zone plot at Pioneer Park placed on open market for sale.
- High Street Accelerator and Green Spaces Fund facilitating new flags and planting in phase 1 of revitalisation of Victoria Street, Grimsby.

Culture, Heritage, Leisure and Tourism

- Clee Fields 3G pitches & pavilion opening launch in partnership with YMCA Humber.
- Tennis court refurbishments at Barretts Rec Ground, Sussex Rec Ground, and Haverstoe Park opening launch in partnership with We Do Tennis.
- Create NEL continues to grow the local heritage and creative sectors e.g. The Humber Hovercraft project by Paul Drury Bradley and Humber Taiko's workshops.
- Linkage Community Trust secured £3.5m from Heritage Fund to secure the future of Weelsby Hall.
- LUAP's 'Dig My Sandy Grave Whilst I Eat This Melting Ice Cream' completed as part of the Paint the Town Proud.

Regeneration

Delivery of Priorities – Achievements, Challenges & Risks

Overview of priorities & achievements this quarter:

- Heritage Open Days took place in September attracting new audiences to Grimsby Docks, Cleethorpes and heritage assets across NEL.
- Peterson's Project completed renovating two building on Grimsby Docks
- Humber Museum Partnership progressing well. New exhibition Hometown Heroes' opened in July 2024. Community Curator is continuing work on the collections review to identify gaps and developing a new exhibition on community memories of their local streets. New Education and museum newsletters and blog have been produced.
- Dynamic Collections volunteers working through the museum's ephemera collection. Planning for the May 2025 exhibition. Heritage Heroes group for adults with additional needs is going well, with the full team engaged in delivery of weekly workshops.
- Discover North East Lincolnshire followers for social media channels and newsletter subscribers continue to grow in Q2. The spring marketing campaign went well with the theme of 'Coastal Holiday Time' highlighting various elements of our visitor offer.
- 8 events held at the Meridian Showground including the inaugural Docksfest with a c 4,600 audience.

Skills and Employment

Ongoing work to deliver the Skills and Employment Devolution Deal. This is split into three workstreams: Adult Skills Funding Readiness , Careers and Care Leavers
Ongoing delivery of the Skills Action Plan which is monitored by the NELi Skills Board.

- UK Shared Prosperity Funded People & Skills projects in delivery directly against the priorities set out in the NEL Skills Strategy and Local Skills Improvement Plan.
- Funding bid to continue the delivery of careers events for young people and adults.
- Training Timetable in place in Family hubs to deliver Adult Learning in the community.
- Increase by 30 people per month in adults accessing the National Careers Service.
- Development of an Apprenticeship Levy interactive booklet and blog.
- National Citizenship Service Funding for 16-18 year olds has been extended due to successful programme delivery.

Regeneration

Delivery of Priorities – Achievements, Challenges & Risks

Key challenges:

- Wider inflationary pressures are a cost risk. Greater cost certainty will be achieved as tender processes move to completion stage.
- Year on year footfall for Q2 in retail areas was down -6% in St Peters Avenue, Cleethorpes and down -4% in Victoria Street, Grimsby – this is in line with wider national trends. However, a positive picture is presented on the Promenade in Cleethorpes where footfall was up year on year for Q2 with a +10% rise, noting that the equivalent quarter in 2023 was affected by poor weather.
- Maintaining appropriate levels of project management and supporting resource.
- The wider financial climate represents a potential challenge to the overall ambition of projects.
- Low engagement of 16-18 year olds in skills projects.
- Substantially reduced timescale to deliver Freeport seed capital projects.

Risks to non-delivery:

- The previous high inflationary environment has resulted in significantly more expensive construction materials and labour shortages have materially increased costs also. This presents a risk to the scope of any project wherever it may be. The primary mitigation measure is to include enhanced inflation contingency and explore value engineering opportunities.
- The availability of specialist resource across a variety of disciplines remains a challenge.
- General capacity to deliver projects and services is an ongoing challenge.
- Facilitation of marketing and events is largely reliant on external funding sources.
- Strategy, programme and project delivery across the service, notably Culture and Heritage, are heavily reliant on securing and maintaining external grant funding and therefore where this does not materialise this presents a risk to delivery.
- Have established working relationship with Anglian Water in relation to industrial water scarcity.

Housing, Highways & Transport

Vision

To responsibly support the economic development and growth of the borough through sustainable infrastructure and travel and by delivering housing, that meets residents needs and aspirations, promoting health and wellbeing – all underpinned by the effective and efficient use of council owned assets and resources delivering positive services/outcomes for NEL and its residents.



Revenue

14.1% Of Total Revenue Service Budgets **£0.6M** Forecast Revenue Overspend **2.4%** Variance as % Of Total Budget Envelope

REVENUE	Revenue Budget £'M	Revenue Forecast £'M	Variance £'M
Housing, Highways and Transport	25.4	26.0	0.6
	25.4	26.0	0.6

VARIANCE ANALYSIS	£M
Pressures	1.1
Opportunities	(0.5)
Income Shortfall	0.0
	0.6

Service Comments:-
Additional Street Works income will assist in reducing the current forecast pressure, together with further careful management of remaining budgets.

Capital

30.41% Of Total Capital Programme **(£0.1M)** Forecast Capital Underspend

CAPITAL	Approved Programme £'M	Capital Forecast £'M	Variance £'M
Housing, Highways and Transport	29.8	29.7	(0.1)
	29.8	29.7	(0.1)

Service Comments:-
Towns Fund Garth Lane – Appointment of a developer is imminent; this will initiate the planning process, with expected commencement in Q4.

Housing, Highways & Transport

Delivery of Priorities – Achievements, Challenges & Risks

Performance RAG :

Amber

Finance RAG :

Amber

Overview of priorities & achievements this quarter:

Schemes within the local transport plan continue to be delivered as part of this financial years the delivery programme, these include maintenance work, resurfacing, road safety amongst other highway and transportation related schemes. The programme is currently on track in regards delivery and spend of this years funding and scheme commitments.

Bus Service Improvement Plan (BSIP) continues to be delivered in line with this financial years funding profile and scheme delivery programme. Improvements which have already been delivered via this programme are, bus service improvements, increased mobile cctv units on bus routes, discounted fares for youths, enhanced parking enforcement, £1 leisure shopper tickets and the introduction of pre 09:30 concessionary travel. Further work on promotional ticket schemes will be delivered along with further bus priority enhancements during the remainder of this years programme.

Western and Matthew Humberston former school sites disposals are both ongoing with potential completions dates within 2024/25 financial year. These schemes combined will deliver over 350 new homes. The Western site is close to completions with regards to the land sale which should be finalised within Q3. Options for the sale of the Matthew Humberston site continue to be pursued.

Temporary Accommodation - The Council are working hard manage the pressure the homelessness team and wider housing service are facing in relation to discharging the councils' duties and responsibilities. Support from across the corporate centre and wider external stakeholders is in place to build in additional resource to manage front door demand and back-office process.

Swan House continues to welcomed tenants into the facility, Humber Care have been appointed to provide support to the rough sleeper wing with and an internal proposal being developed to provide less intensive housing related support in house.

Housing, Highways & Transport

Delivery of Priorities – Achievements, Challenges & Risks

Key challenges:

There is an on-going challenge to meet homelessness requirements. This is a demand-led service and there is a shortage of available properties. Work is underway in regard to a service wide review to ensure the resource we have is fit for purpose, efficient and able to flex where demands such as severe winter weather occur. This process is ongoing and supported by the wider council resources to ensure sustainable outcomes are achieved.

Large schemes such as corporation bridge and the A180 bridges project continue to offer challenges as both projects progress, the project teams and board continue to manage risk and introduce measure to mitigate impact where appropriate.

Risks to non-delivery:

As referred to above, ongoing inflationary pressures are meaning both material and labour costs remain unpredictable over the long term along with the availability of consultants and contractors. This presents a risk to the scope of any project during development and feasibility. The primary mitigation measure is to include realistic contingency budgets for all programmes, monitoring spend forecasts.

In terms of housing, there are risks relating to securing properties that we have identified as a way of mitigating our pressures relating to homelessness and reducing our reliance on B&B accommodation. We are working closely with colleagues across NELC to secure these properties as swiftly as possible.

Safer Towns & Communities

To work in partnership to make communities safer, supporting victims of crime and ASB and creating opportunities to change people's lives for the better.

To provide attractive, vibrant SAFE town and resort centres, alive with the hustle and bustle of a variety of thriving businesses and a growing residential community where culture and heritage is embraced, and a diverse offer of recreational activities and pastimes can be enjoyed by all.



Revenue

0.33% Of Total Revenue Service Budgets £0.0M Forecast Revenue Overspend 0.0% Variance as % Of Total Budget Envelope

REVENUE	Revenue Budget £'M	Revenue Forecast £'M	Variance £'M
Safer Towns & Communities	0.6	0.6	0.0
	0.6	0.6	0.0

VARIANCE ANALYSIS	£M
Pressures	0.0
Opportunities	0.0
Income Shortfall	0.0
	0.0

Service Comments:-
 A balanced position for quarter two has been maintained, with small pressure and opportunities being managed within the budget envelope. The Green Spaces sums are to be spent by the end of the year.

Capital

0.41% Of Total Capital Programme (£0.0M) Forecast Capital Underspend

CAPITAL	Approved Programme £'M	Capital Forecast £'M	Variance £'M
Safer Towns & Communities	0.4	0.4	0.0
	0.4	0.4	0.0

Service Comments:
 Plans are currently underway for the HSA fund to be utilised on Victoria Street Projects.

Safer & Stronger Towns

Delivery of Priorities – Achievements, Challenges & Risks

Performance RAG :

Green

Finance RAG:

Green

Overview of priorities & achievements this quarter:

- High Street Accelerator delivery plan is showing good progress against the 3 identified priorities of safe and secure, activities and clean and vibrant high street with planting in Victoria street commencing and new lighting planned for January.
- Agreement has been reached to introduce additional Street Marshalls in the Town centre from October for a trial period to enforce littering, no cycling and wider anti-social behaviour issues.
- Monthly multi-agency Days of Action continue to take place in the Town Centre
- A Young Peoples Street Art Project has been erected at St. James House in the town Centre following engagement via the Haven & Safer Streets 5 Project.

Key challenges:

- The Community Safety Partnership has recently completed its annual Joint Strategic Intelligence Assessment which pulls together annual crime data. This has indicated that overall crime in North East Lincolnshire increased by 3.5% when comparing 2022/23 data to 23/24 data (from 17,615 to 18, 234 recorded crimes). East & West Marsh wards continue to record the highest number of crimes when compared to other wards with East Marsh recording 3107 offences and West Marsh 2665 offences.
- All ASB has increased this quarter when compared to the same period 2023. from 537 – 652, an increase of 17% (115) with youth related ASB also showing a 17% increase (+ 39 cases) from 181 – 220.
- Multi-agency Area Based Tasking continues to be developed to drive partnership problem solving at a place based geographical level. This includes a risk management process to prioritise action to tackle crime and anti-social behaviour, support repeat victims and identify repeat perpetrators and repeat locations. This process also aligned to the refresh of Operation Python, a patrol dedicated to reducing youth related crime and disorder at weekends.

Risks to non-delivery:

- Work continues to be coordinated via the Community Safety Partnership arrangements and wider Council ASB Team and Town Centre Manager. It is imperative moving forward that resources remain in place to meet the current demand and drive forward improvements.

Children and Family Services 'Our children our future'

Vision

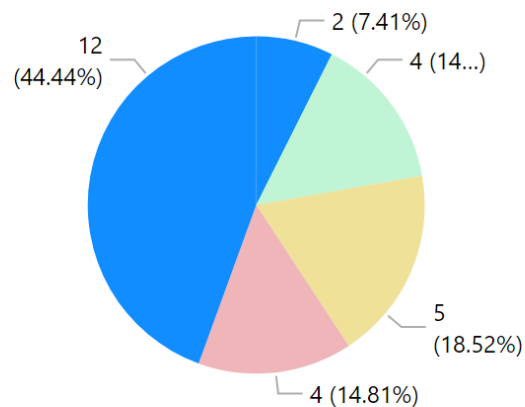
Children, young people and their families are at the centre of all we do .and we want North East Lincolnshire to be a place our children can grow up happy and healthy, safe in their homes, with people that love them. We are ambitious for a child's future with a focus on learning and aspiration so they can be the best they can be throughout their lives.

By being stronger together, we can achieve our vision of 'Our Children, Our Future'

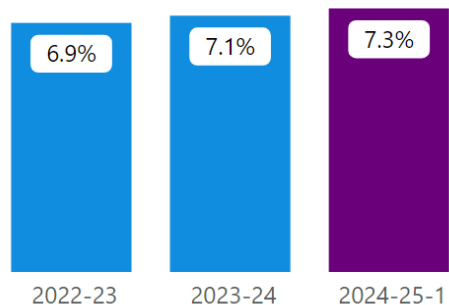
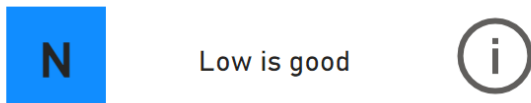


Summary of Indicators against Target

● (Blank) ● Green ● Amber ● Red ● No Targ...



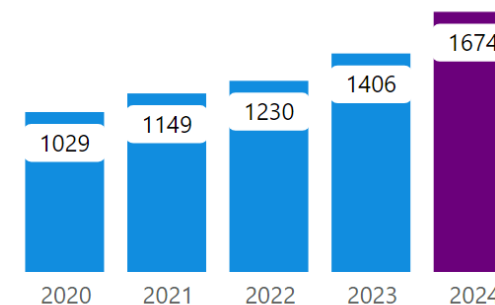
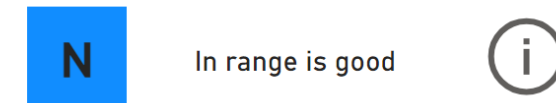
% not in Education, Employment or training



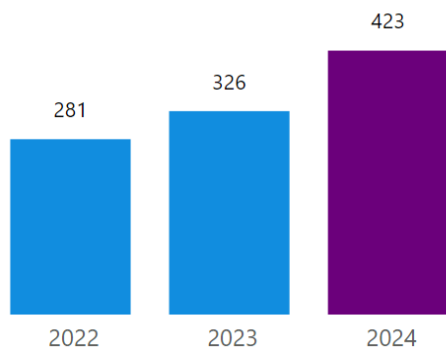
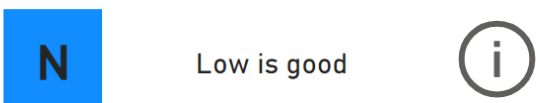
Early Years Foundation Stage Profile (EYFSP) - % achieving a Good ...

External Dataset ⓘ

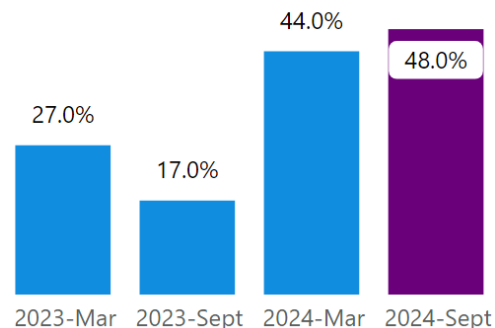
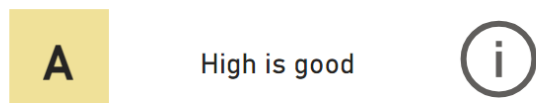
Total number of Education Health and Care plans open (0-25 year olds)



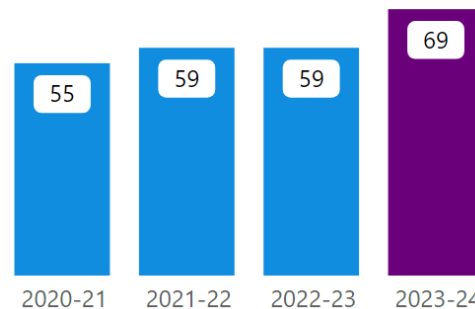
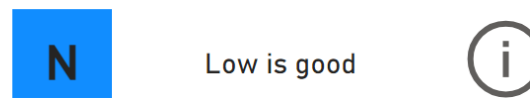
Number of initial requests for an Education Health and Care Plan



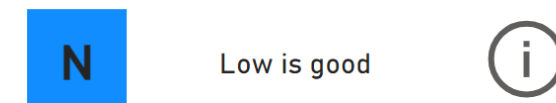
Cummulative % Education Health and Care Plans provided within 20 w...



Numbers of overall Permanent exclusions

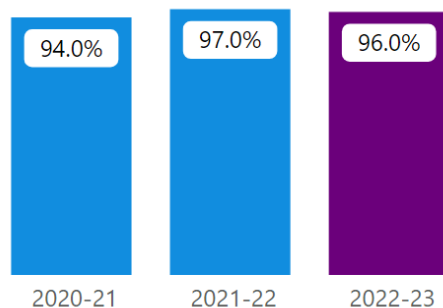


Numbers of overall suspensions



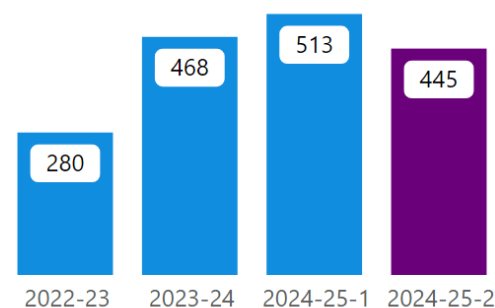
Take up by 3 and 4 year olds into childcare places

N In range is good ⓘ



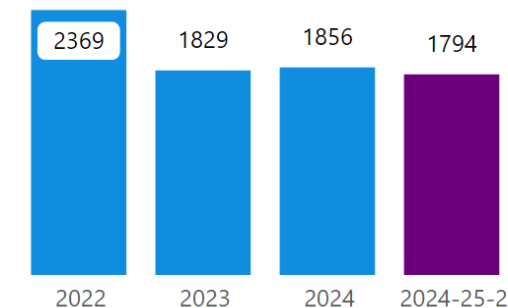
Numbers of children who are electively home educated

A Low is good ⓘ



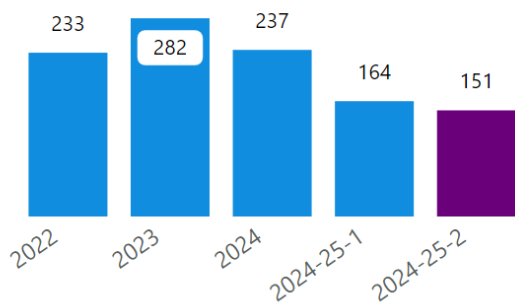
Number of CIN (all open cases)

A Low is good ⓘ



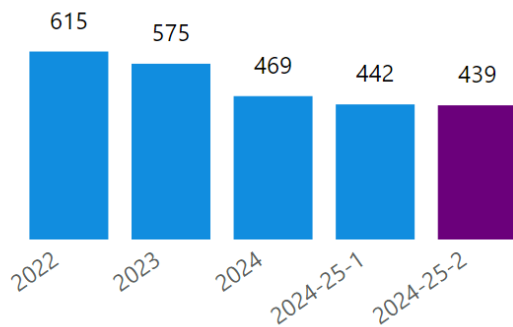
Number of CP

G Low is good ⓘ



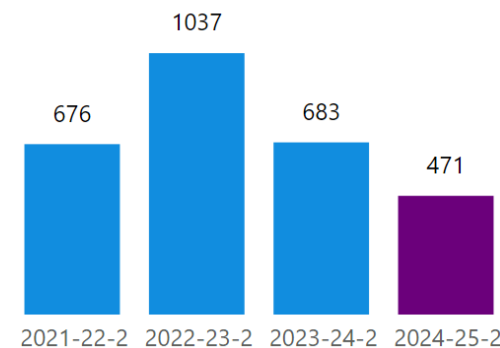
Number of CLA

G Low is good ⓘ



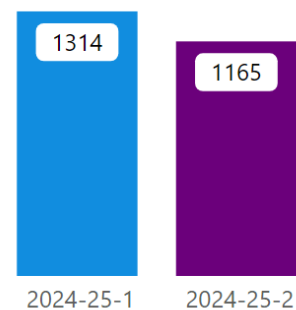
Number of referrals at the front door

R Low is good ⓘ



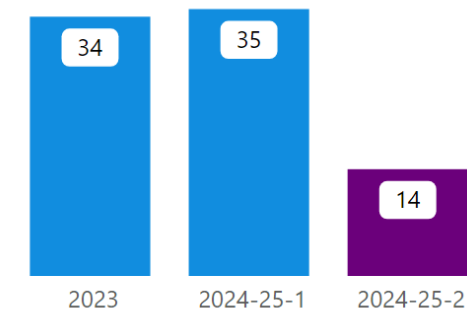
Number of young people identified at risk of abuse and neglect

N Low is good ⓘ



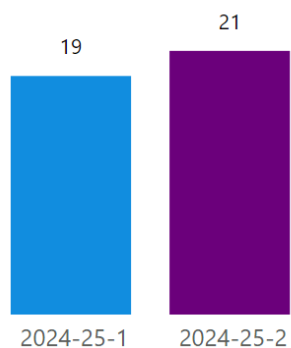
Number of young people identified at risk or experiencing child exploitation

N Low is good ⓘ



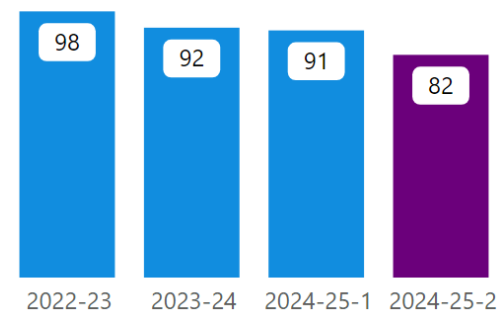
Number of first time entrants to youth justice

N Low is good ⓘ



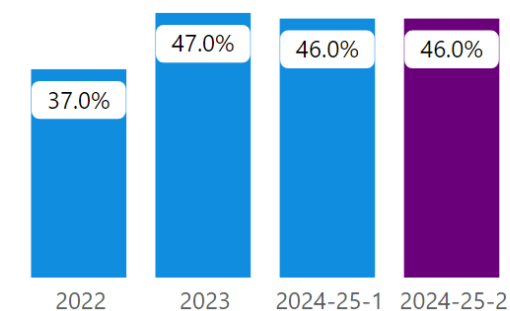
Mainstream foster carers recorded

N High is good ⓘ

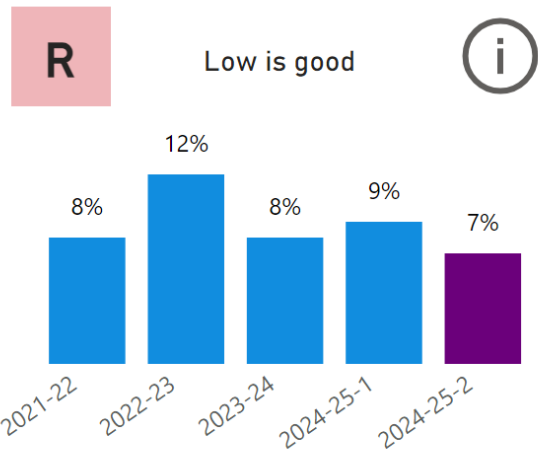


% children placed out of area

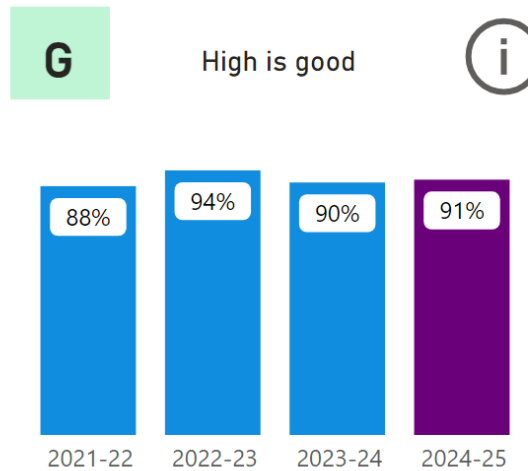
R Low is good ⓘ



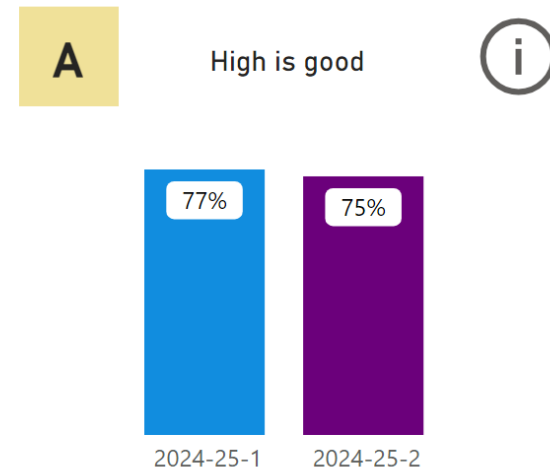
% of children with 3 or more placement moves in a 12 month period



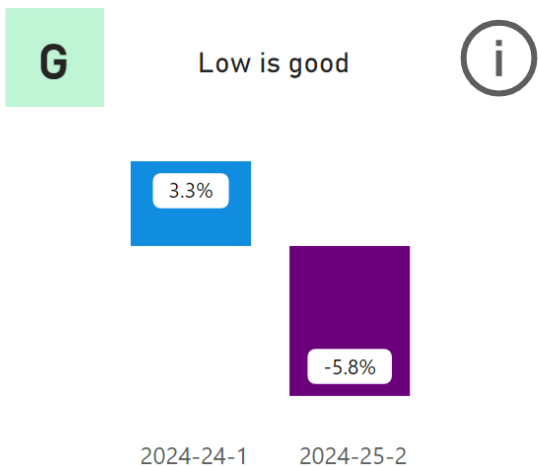
Sufficiency of early years and school places across the Borough



Proportion of permanent social work qualified staff



Stability of the workforce (turnover)



31.2%

Of Total Revenue Service Budgets

£3.2M

Forecast Revenue Overspend

5.7%

Variance as % Of Total Budget Envelope

REVENUE	Revenue Budget £'M	Revenue Forecast £'M	Variance £'M
Education and Inclusion	7.8	9.7	1.9
Women, Childrens and Families	0.3	0.3	0.0
Director Childrens Services	(4.0)	(4.1)	(0.1)
Safeguarding and Early Help	12.1	13.3	1.2
AD Regulated Provision	40.0	40.2	0.2
Total Children's & Family Services	56.2	59.4	3.2

VARIANCE ANALYSIS	£M
Pressures	6.1
Opportunities	(2.9)
Business Plan Shortfall	0.0
	3.2

Service Comments:-

Restorative actions are now beginning to significantly impact numbers of Children Looked After with a real cash reduction in expenditure against 2023.24, despite this, an overspend of £3.2M is forecast for Qtr. 2, which is a reduction of £0.7M since Qtr. 1. Key variances are detailed below:

Education transport is reporting £1.2M overspend reflecting increase demand and costs within the system. The broader local authority transport review has highlighted areas to explore, including if the decision to award education transport is because of need, distance, or choice. An Education Transport group has been developed to explore awards and strengthen the independent travel offer. Activity around increasing specialist education places within borough has gained traction, with several schools now in the development of resource specialist provisions (RSPs), thereby reducing the need to transport children out of borough. The planned SEMH free school planned build for 2027 is now at concept design stage.

The use of agency staff to cover Education Psychology vacancies, a review of Dedicated Schools Grant High Needs Block allocations and other variances across education services results in a further £0.7M net overspend

Integrated Front Door, which includes the CASS teams, relies on agency staff to cover vacancies at a cost of £0.2M. This continues to reduce due to social worker recruitment campaigns and as staffing re-configurations are finalised. An overspend of £0.5M in relation to Direct Payments is also forecast.

External Placements overspend is £1.3M, this is due to high cost, complex care placements and annual market increases. This is being offset by underspends of (£0.5M) in in-house residential care due to one unit being closed, additional supported accommodation grant, and a net underspend in foster care of (£0.5M). Other variances across of Regulatory Services total £0.3M pressure.

Negotiations continue with the ICB for contributions to placements costs, and these have now been recognised in the forecast. This has reduced the forecast overspend overall since Quarter 1, and any variation to these assumptions would cause an increase to the overspend reported.

Dedicated Schools Grant (DSG) - The P6 forecast cumulative deficit at 31st March 2025 is £10.7m, an increase of £6.7m on the previous year. Out of area placement costs, top up funding to high needs settings and mainstream settings and EOTAS packages account for a significant part of the current forecast in year High Needs Block overspend.

12.14%

Of Total Capital Programme

(£0.0M)

Forecast Capital Underspend

CAPITAL	Approved Programme £'M	Capital Forecast £'M	Variance £'M
Childrens & Family Services	11.9	11.9	0.0

Service Comments:-
The capital programme fpcused on new schools remains on track

Safeguarding & Early Help

Delivery of Priorities – Achievements, Challenges & Risks

Performance RAG :

Amber

Finance RAG :

Red

Overview of priorities & achievements this quarter:

MONITORING VISIT: Positive feedback from visit in September which found that children subject to child in need and child protection planning are better safeguarded and benefit from greater consistency of worker

INTEGRATED FRONT DOOR: Regional Sector Led partners revisited the front door and fed back that partnership arrangements are completely transformed and unrecognisable to previous with strong partner connectivity and decision making for children

WORKFORCE: We have been successful in qualified social work appointments over the last 9 months with the permanent recruitment of 20 social workers since January 2024. This compares to no successful appointments throughout 2023. We have reviewed the establishment and increased the number of social worker posts across children's social care to 116.68 (wte), of which 71% are permanent, qualified, front line social workers

QUALITY OF PRACTICE: We have revised our audit framework to further strengthen opportunities to learn from and improve practice i.e. by improving our direct work

MANAGING POPULATIONS AND DEMAND: Refreshed practice approach and threshold document, and partners being reintegrated into the front door. Reduced number of children requiring statutory intervention, fewer children in need of protection and more children who can be cared for in their family (fewer children in care)

PARTNERSHIPS: Agreement in principle to develop an umbrella partnership strategy across the scope of children, young people and families and multi agency working group.

SCP strategies and underpinning delivery plans in place to address priority areas of focus in relation to neglect, child sexual abuse, child exploitation and early help

SUPERVISION - Continuing to strengthen management oversight of children's plans to drive forward planning and intervention for children and families

Key challenges:

WORKFORCE - Ongoing need for amplified focus on recruitment of a stable and permanent frontline social work team

FAMILY HELP RESTRUCTURE - The review of the family help system to ensure a streamlined sustainable offer for children and families to meet need at the lowest level

MEETING NEED AT THE LOWEST LEVEL - Work is continuing to strengthen the partnership approach to stepping down children from statutory intervention to family help internally and with partner agencies for example health

Risks to non-delivery:

Financial pressure of using agency social workers pending further successful recruitment of social workers

Regulated Provision

Delivery of Priorities – Achievements, Challenges & Risks

Performance RAG :	Amber	Finance RAG :	Red
Overview of priorities & achievements this quarter:	<p>FOSTERING: As a result of recruitment activity, there are now 69 foster friendly businesses and 23 foster friendly schools/colleges, which has resulted in a significant increase in fostering enquiries (45 in the first 6 months, compared to 45 for the whole of 2023/24), from which 8 are going through assessment and 1 is pending approval Fostering allowance has been approved and is being implemented from October 2024</p> <p>CARE LEAVERS: Care leaver offer co-produced with young people Additional housing capacity has been created for care leavers and further options are being explored Protected characteristics for care leavers is expected to be endorsed at Full Council in October 2024</p> <p>CORPORATE PARENTING: Amplified focus on raising awareness of corporate parenting and programme developed for Corporate Parenting Fortnight</p> <p>COMMISSIONING: Amplified focus on oversight of external placements and high challenge to negotiate associated costs, in line with children and young people's care plans</p> <p>STABILITY: Continuing lower number of placement moves by children in care and reduced changes in Social Worker</p> <p>WORKFORCE: Ongoing progress to deliver against the workforce development strategy</p>		
Key challenges:	<p>SUFFICIENCY: There is an ongoing challenge in having sufficient local provision to meet the needs of the care population and reduce external placement costs. This includes both fostering and children's home provision and the continuing need to deliver provision that meets the needs of children with very complex needs who have also experienced trauma There continues to be a challenge in ensuring sufficient safe, good quality accommodation for care leavers aged 16-25, particularly for those making the transition from care provision to their own supported accommodation</p> <p>WORKFORCE: Continued focus on recruiting permanent staff across children's services including specific challenges within the Council's children's homes and leaving care provision</p>		
Risks to non-delivery:	<p>The partnership contribution to children placed with external providers has been agreed by the ICB at 10% as an interim arrangement whilst further work is undertaken by the ICB to consider their contribution. Negotiations continue regarding future arrangements Ongoing staffing challenges and increased competition across the sector including in pay rates – including residential staff and managers</p>		

Education & Inclusion

Delivery of Priorities – Achievements, Challenges & Risks

Performance RAG :	Amber	Finance RAG :	Red
<p>Overview of priorities & achievements this quarter:</p>	<p>CAPITAL BUILD: Concept designs for SEMH free school are in place The builds of the two new primary schools in Scartho and Waltham are progressing with the planned 12 place resource specialist provisions. Several mainstream settings have now committed to the development of RSPs and are progressing at the recruitment stage This will reduce the need for children to have to travel out of area for specialist places, meaning children are educated and supported locally</p> <p>EARLY YEARS: The early years sufficiency team are working closely with colleagues and the job centre to promote early years as a career of choice (in the context of sufficiency issues)</p> <p>SENDAP: Developing partnership governance and amplified focus on data development, voice and engagement and inspection preparedness</p> <p>EHCP: Timeliness of EHCP assessments has stabilised and we have successfully recruited permanent Educational Psychologists (Principal and Senior roles)</p>		
<p>Key challenges:</p>	<p>EHE: Reducing EHE numbers, particularly for KS4 remains a priority with the aim of developing a standalone EHE strategy. Mitigating actions underway and next steps identified in the short, medium and long term</p> <p>NEET: Young people who are not in employment, education or training (NEET) remain high across the Borough.</p> <p>EDUCATION TRANSPORT: Increasing demands on the education transport service, with increasing requests for both EHCPs and the need for specialist transport provision due to complex health needs of the young people. The development of an Education Transport Project group has strengthened the decision-making process to determine need, distance or choice</p>		
<p>Risks to non-delivery:</p>	<p>Secondary schools continue to be impacted by the large numbers of families opting to EHE their children, therefore impacting on their staffing and planning. Increasing education transport costs is adding significant pressure to the overall Children's Budget. A whole local authority transport review has identified the pressures to be determined by need (complex health needs), distance (travel to out of area special schools) and choice .</p> <p>A significant number of children continue to be educated in special schools out of area, impacting the need for education transport</p>		

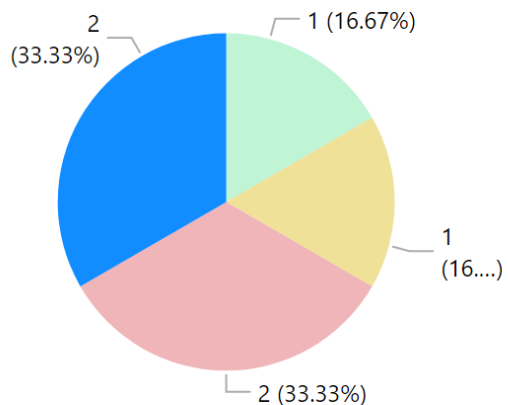
Adult Services

Vision

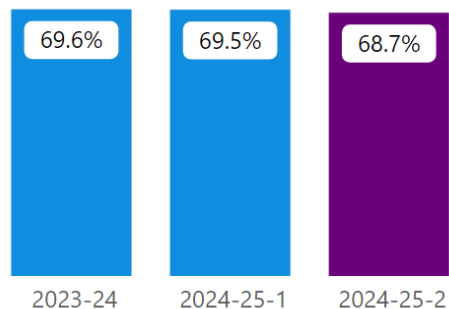
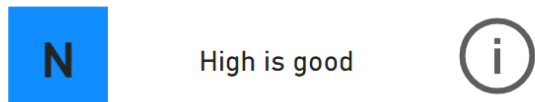
All adults in North East Lincolnshire will have healthy and independent lives with easy access to joined up advice and support, helping them to help themselves.

Summary of Indicators against Target

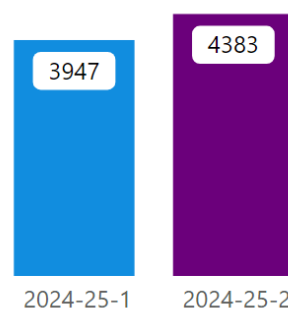
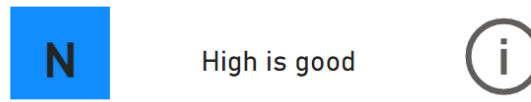
● Green ● Amber ● Red ● No Target Set



Proportion of people in receipt of long term support who have Support at Home

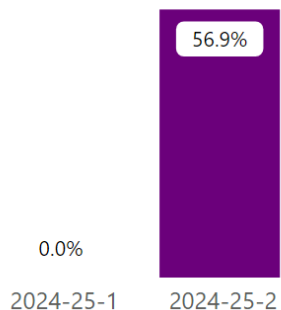


The number of carer prevention interventions per quarter

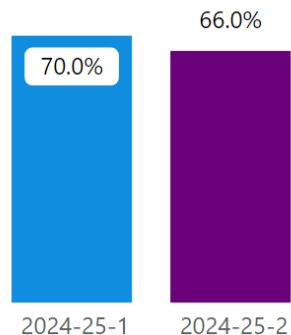
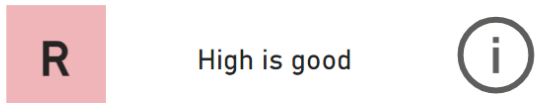


% of people offered a direct payment that are eligible for care and support.

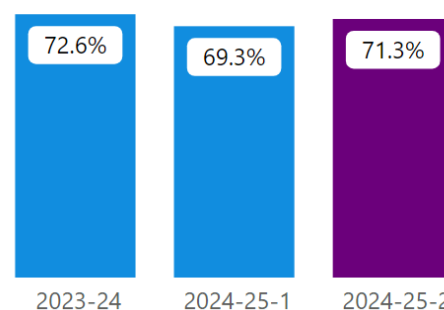
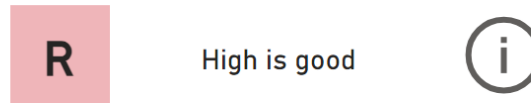
Under construction ⓘ



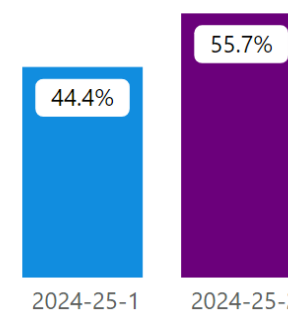
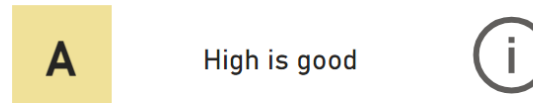
% of people whose outcomes were met following a safeguarding notification



The proportion of people accessing the SPA signposted to low level advice and information



The proportion of people who have received a full assessment who then go on to receive a package of care



35.1%

Of Total Revenue
Service Budgets

£0.5M

Forecast Revenue
Overspend

0.73%

Variance as % Of Total
Budget Envelope

REVENUE	Revenue Budget £'M	Revenue Forecast £'M	Variance £'M
Community (ICB)	43.0	43.5	0.5
Residential and Nursing (ICB)	23.5	23.5	(0.0)
ASC Infrastructure (ICB)	1.8	1.8	0.0
Better Care Fund (ICB)	(5.6)	(5.6)	0.0
Adult Services (NELC)	0.5	0.5	0.0
	63.2	63.7	0.5

VARIANCE ANALYSIS	£M
Pressures	0.5
Opportunities	0.0
Income Shortfall	0.0
	0.5

Service Comments:-

Adult social care forecast is based on current known risks particularly demographic demand and increasing complexity. The average cost of a community care package has increased since 2023/24 due to acuity of individuals requiring social care support. Whilst the increase in the net number of people receiving support is not significant the turnover of people requiring care and support shows that nearly every new package is costing more than those that have left the service.

Community: Year to date the number of clients supported have increased across supported living and personal support, a net increase of 5 compared to budgeted. Direct payment clients have reduced by 2, and Support at Home numbers have increased by 5 against budget. As at P6, client income is forecast to underachieve, which is being monitored. There has been some one off recoup of direct payment funding and a reduction in forecast for community contracts. These issues have in part been mitigated in year by the release of discharge funding and transitions funding to cover expenditure.

Residential: High cost placements continue to be reviewed to achieve best value. A forecast increase in client income is offset by an increase in residential and nursing placements from the budgeted value.

Adult Services

Delivery of Priorities – Achievements, Challenges & Risks

Performance RAG :	Amber	Finance RAG:	Amber
Overview of priorities & achievements this quarter:	<p>Implementation phase of the reablement review is well under way. Key commissioning activity (support at home, shared lives and supported living) are on track to be delivered to schedule. Recruitment of AD in commissioning has been completed and the person has started in post. Future of Adult Social Care Report completed. Recruitment of a delivery managed has been completed. CQC preparation continues as planned.</p>		
Key challenges:	<p>Demand continues to be challenging. In Q2 individuals requiring a care and support package are costing more than those that started in Q2 in 2023/24 Restructuring within the ICB is creating some challenges within NEL place with more services being centrally delivered. Capacity to deliver all programmes</p>		
Risks to non-delivery:	<p>Lack of direct control over some savings programmes and transformation which are delivered on our behalf Demand continues to be challenging.</p>		



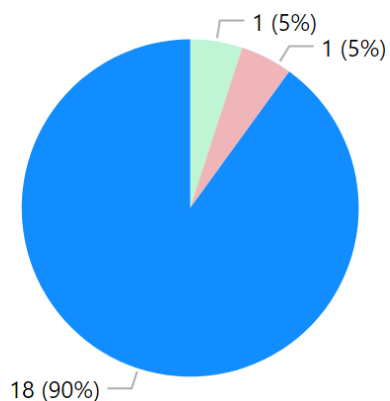
Public Health

Vision

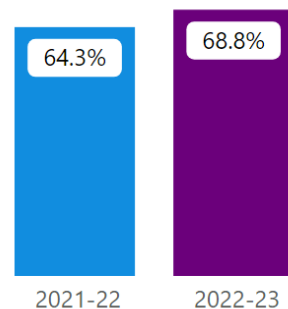
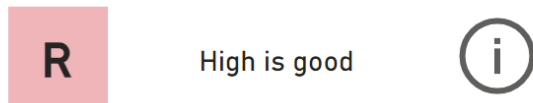
We want people to be informed, capable of living independent lives, self-supporting and resilient in maintaining/improving their own health. By feeling valued through their lives, people will be in control of their own wellbeing, have opportunities to be fulfilled and are able to actively engage in life in an environment that promotes health and protects people from avoidable harm.

Summary of Indicators against Target

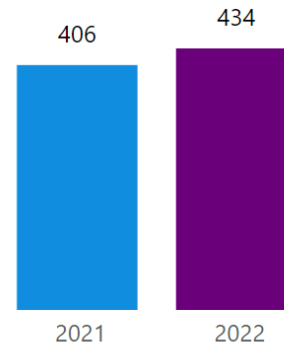
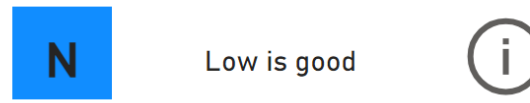
● Green ● Red ● No Target Set



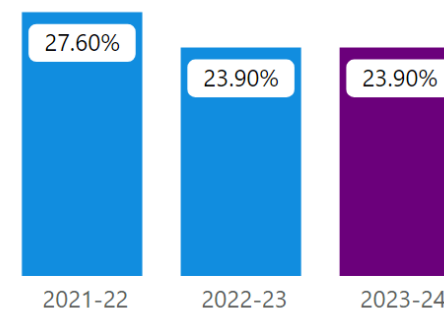
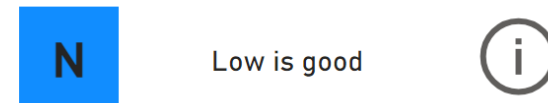
Number of children showing a good level of development at age five



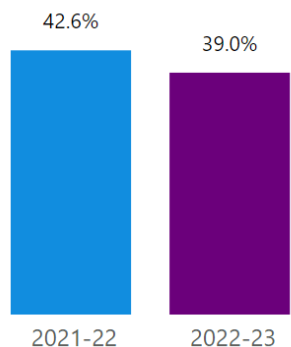
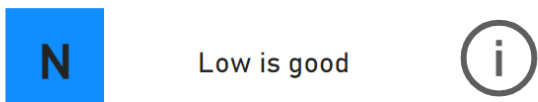
Under 75 all-cause mortality and variation between wards



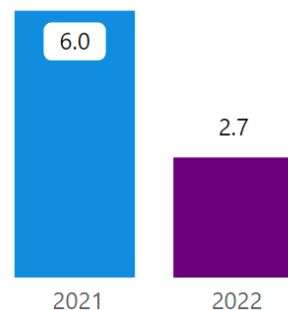
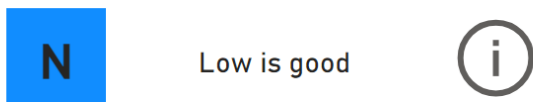
Proportion of children aged 4-5 years classified as overweight or obese



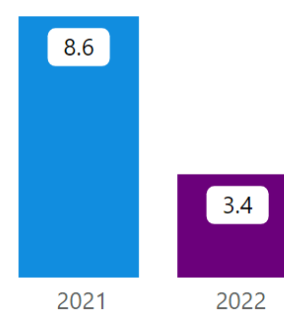
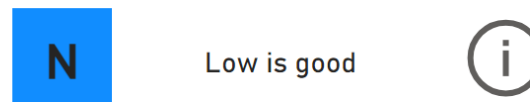
Proportion of children aged 10-11 years classified as overweight or obese



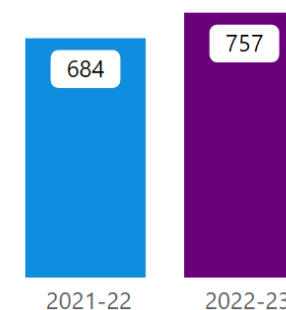
Infant mortality - deaths of infants aged under one year



Perinatal mortality - stillbirths and early (<7 days) deaths

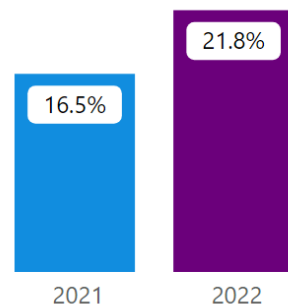


Admissions to hospital with a diagnosis or an alcohol specific-condition



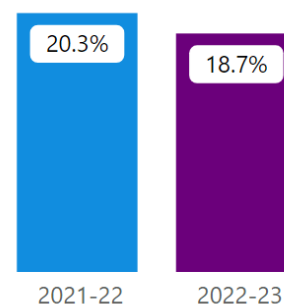
Smoking prevalence rate

N Low is good ⓘ



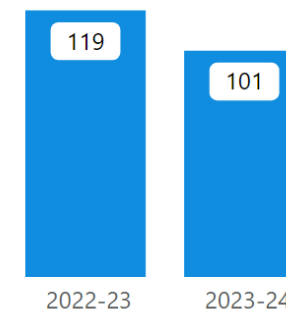
Smoking in pregnancy rate

N Low is good ⓘ



Total persons sucessfully quit

G High is good ⓘ



Female Healthy Life Expectancy, trends and gap with England

N High is good ⓘ



Male Healthy Life Expectancy, trends and gap with England

N High is good ⓘ



% of 5 year olds having experience of dental decay

N Low is good ⓘ



Increase numbers in treatment

Under construction ⓘ

Increase the number engaging with community treatment provider on release from prison (Continuity of Care)

Under construction



Increase the number of individuals accessing residential rehabilitation

Under construction



Self-reported wellbeing-people with a low self-worth score

N

Low is good

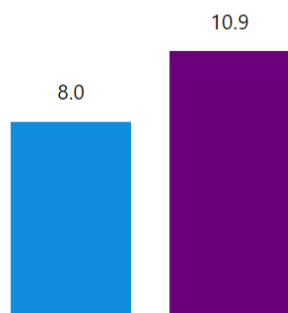


2022-23

Suicide rate

N

Low is good



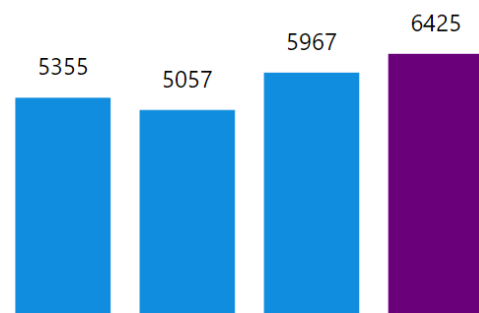
2024-25-1

2024-25-2

Number of Domestic abuse incidents reported to the police

N

Low is good



2020-21

2021-22

2022-23

2023-24

Revenue

0.8%

Of Total Revenue Service Budgets

£0.0M

Forecast Revenue Overspend

0%

Variance as % Of Total Budget Envelope

REVENUE	Revenue Budget £'M	Revenue Forecast £'M	Variance £'M
Public Health	1.4	1.4	0.0
	1.4	1.4	0.0

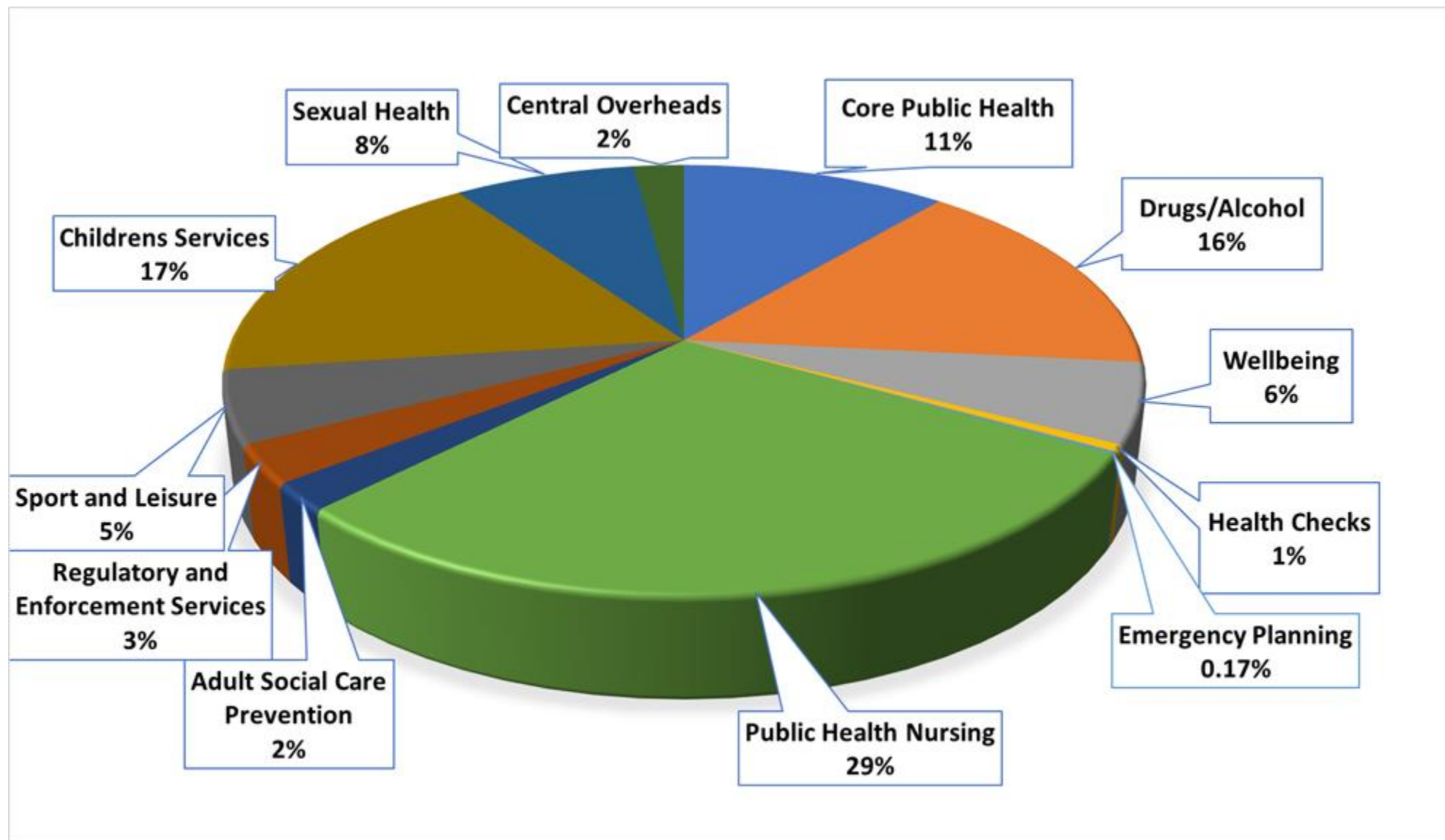
VARIANCE ANALYSIS	£M
Pressures	0.0
Opportunities	0.0
Income Shortfall	0.0
	0.0

Service Comments:-

Core Public Health is not in receipt of any core council funding and meets the costs of salary inflation and any increases in mandatory and demand led services through the public health grant. There are staffing vacancies in public health at present, however we are in the process of recruiting to posts and reviewing the structure. Once all posts have been filled, we will be working towards a balanced budget.

The substance use contract is due to be re-commissioned and delivery will be need to be reviewed to ensure that it is contained within the budget envelope. The current contracts for Healthwatch and Patient Advocacy are in the process of being extended for 1 final year (24/25).

Public Health Children & Wellbeing meets the costs of salary inflation and any increases in mandatory and demand led services through the public health grant. The Public Health Nursing service is anticipating an underspend for 2024/25. This is due to the service carrying vacancies, which we are in the process of filling. Domestic Abuse spend is within budget and in line with expectations. We have commissioned a root and branch review of domestic abuse which will include strategy, commissioning, workforce, and finance.



Public Health

Delivery of Priorities – Achievements, Challenges & Risks

Performance RAG :

Amber

Finance RAG:

Green

Overview of priorities & achievements this quarter:

The initiatives under Starting Well have all continued to progress this quarter. We have dovetailed the Parent and Infant Relationship and the Maternal Wellbeing projects to target low-moderate need as this had previously been a gap in provision. For smoking in pregnancy, a multi-agency workshop to develop a response on a Northern Lincolnshire footprint is being planned for quarter 3.

To support young people to make healthy, risk-free choices about their sexual health and to improve access to contraception and sexual health advice, we have worked with North Lincolnshire to create a Young Person's Sexual Health Website and campaign called "Check me out". This was launched during Freshers week at colleges and is being promoted by school nurses in secondary schools. The campaign has been well received by young people and the focus now is to share with all services who work with young people, to ensure we are delivering consistent messages about sexual health and relationships.

Our new plan funded through the Local Stop Smoking Services and Support Grant continues to progress, expanding and modernising the smoking cessation support offer. We have successfully recruited to a second targeted tobacco role, established new venues for targeted smoking cessation support within the family hubs, pushed forward with the swap to stop scheme and are planning a large marketing campaign as part of Stoptober.

As part of our winter planning arrangements, we have targeted under-represented groups in terms of flu vaccination, working in partnership to understand and address low vaccination uptake in our Eastern European communities as well as promoting the importance of the vaccine to families with elective home educated children. We have also investigated different opportunities to monitor flu vaccination uptake amongst care home employees.

With regard to the Health Inequality grant projects, the main development has been with the child health programme. By collaborating with local families and academic experts, we have co-created a family-centred wellbeing framework and launched the "Let's Go! Grimsby" brand. 40 families in need, comprising of 160 individuals, benefitted from a healthy cooking package that included an air fryer, recipes, and accessories, which helped raise awareness of our programme within the community. We have exceeded our initial recruitment targets ahead of the January term rollout, positioning the project for continued success.

Public Health (2)

Delivery of Priorities – Achievements, Challenges & Risks

Key challenges:	The main challenge impacting on health improvement and reducing health inequality are the social and economic difficulties in some of our urban communities. Almost all of our health indicators are worse in more deprived communities and although considerable health improvement has occurred, this is in more affluent communities. For the Starting Well Programme and the implementation of the 10 year drug strategy, the key challenge is the risk to grant funding. We are working with colleagues in central Government to highlight these risks and seek clarification on the sustainability of the funding moving forwards.
Risks to non-delivery:	None to report this quarter.



Corporate Budget Performance

The main corporate budgets are in relation to the borrowing costs that the Council incurs to fund its capital investment programme, with the aim to manage within prudential borrowing limits and in accordance with the Council's Treasury Management Strategy.

Funding - Summary

(£0.0M)

Forecast Revenue
Underspend

77.4%

Local Taxation
Funding

22.6%

Government Grant
Funding

FUNDING	Revenue Budget £'M	Revenue Forecast £'M	Variance £'M
Collection Fund	(145.9)	(145.9)	0.0
Funding	(42.7)	(42.7)	0.0
Total	(188.6)	(188.6)	0.0

Comments:
Collection fund is anticipated to be in line with budget

2.7% Of Total Revenue Service Budgets (£0.8M) Forecast Revenue Underspend (16.3)% Variance as % Of Total Budget Envelope

REVENUE	Revenue Budget £'M	Revenue Forecast £'M	Variance £'M
Other Corporate Budgets	4.9	4.1	(0.8)
	4.9	4.1	(0.8)

VARIANCE ANALYSIS	£M
Pressures	1.7
Opportunities	(2.5)
Income Shortfall	0.0
	(0.8)

Service Comments:-

Increased investment income as a result of rates not reducing as quickly as expected. This is alongside a reduction in borrowing costs due to reprofiling of 24/25 capital spend.

A reduction in the use of flexible use of capital receipts is now forecast, as a result of reprofiling expected sale timelines.

Reserves

£8.3M

General Fund

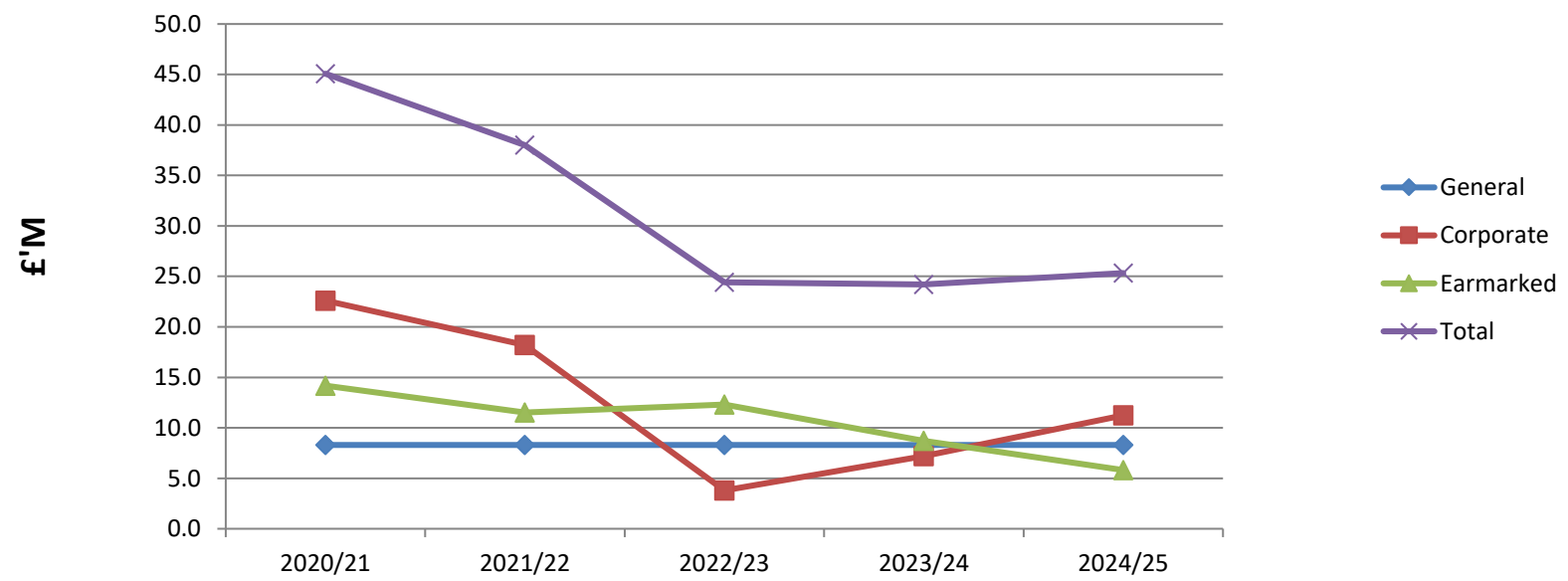
4.96%

General Fund as % Of
Net Service Budget

£25.3M

Forecast 24/25 Total
Reserve Balance

Council Reserves - Forecast Closing Balance



Comments

Earmarked reserves balances are anticipated to fall by the end of this financial year because of planned usage. Increases in corporate reserves are aligned to the current MTFP, the overall adequacy of reserves will be reviewed as part of the forthcoming budget planning process.

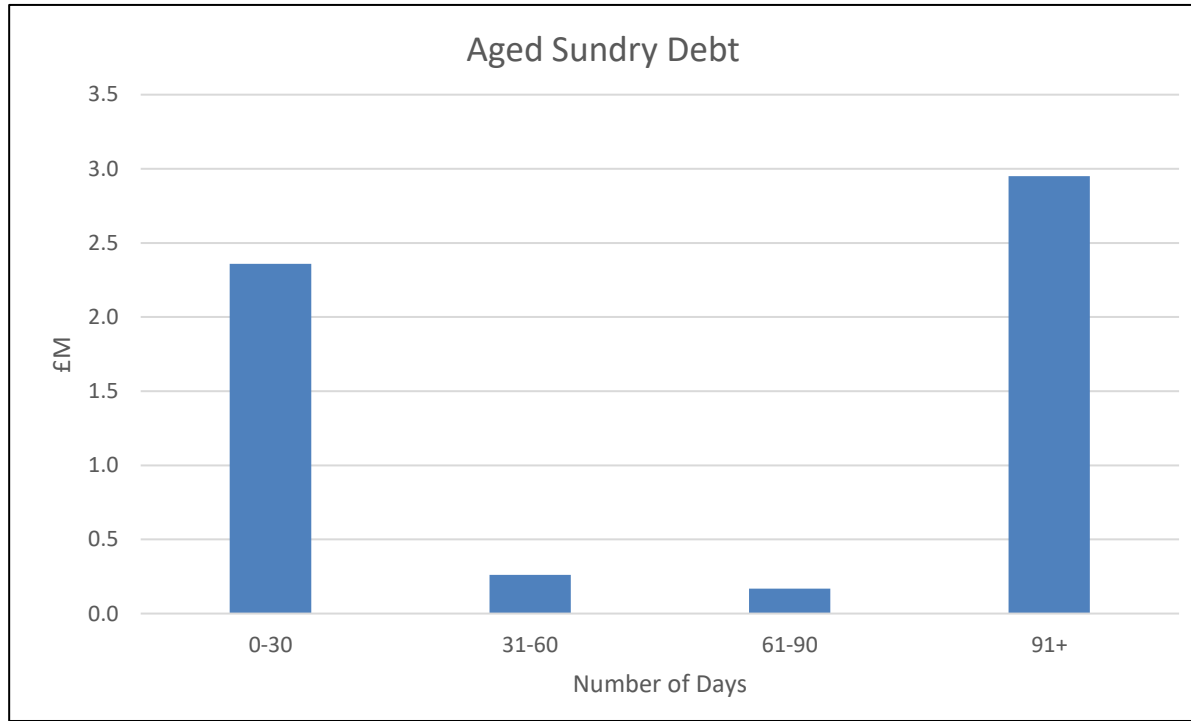
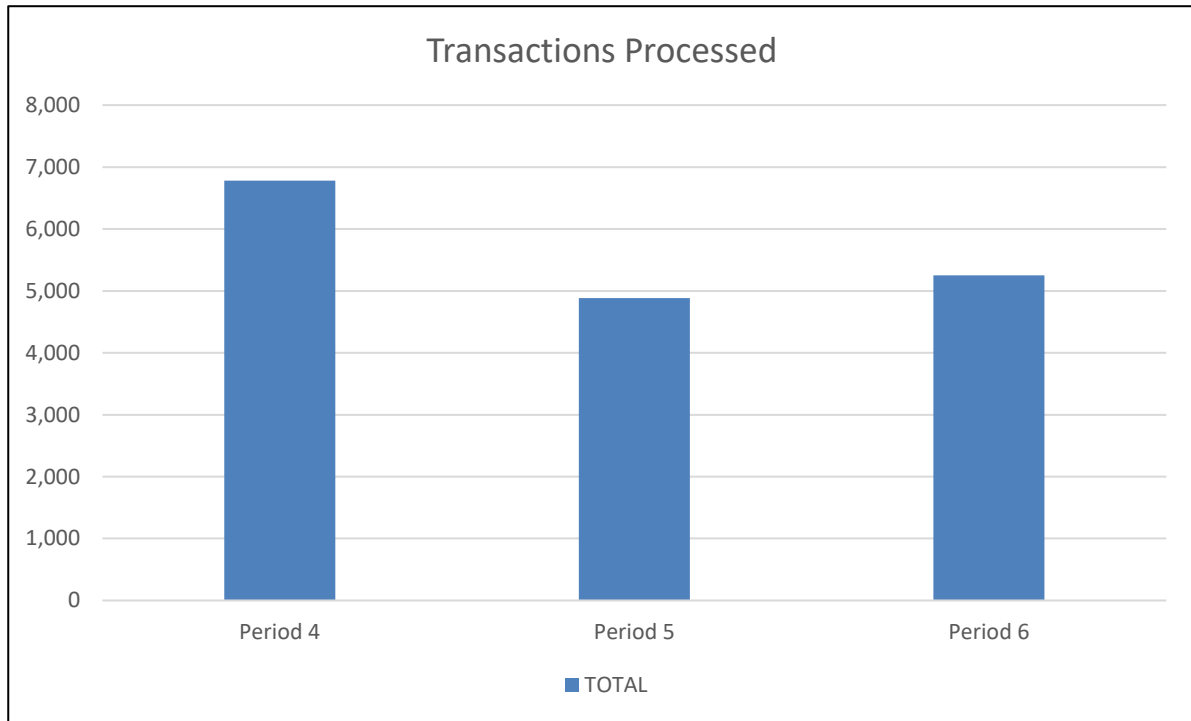
Working Capital Management

94.0%

Creditor Invoices Paid within 30 days during Qtr. 2

£2.95M

Value of debt over 90 days at Qtr. 2



The processing of creditor invoices within NELC terms remains constant. Quarter 1 2024-25 invoices paid within terms was 94%, Quarter 2 2024-25 remains at 94%. The volume of invoices processed in Quarter 2 2024-25 was c17,000, an increase against the c16,000 processed in Quarter 1 2024-25. Areas for improvement continue to be explored as knowledge of the financial system capabilities continue to develop.

Overall outstanding debt has increased from Q1 by £1m but the majority of this in the 0-30 day category; which are invoices not yet due. The debt for 91+ days includes invoices where debt is being collected on agreed payment plans. Debt management continues and there are a number of factors influencing outstanding debt, delays in the debt recovery process when the new finance system was implemented and the economic challenges faced by the local community. Debt management arrangements are in place and collection remains a key focus with the level of outstanding debt being regularly monitored.

OFFICIAL

Treasury Indicators & Cashflow 2024-25

£22.3M

Investments as at 30 Sep 24

£162.0M

Borrowing as at 30 Sep 24

4.98%

Average return on investments

3.74%

Average cost of borrowing

The following slides provide an interim update on Treasury performance against its Prudential Indicators.

The chart opposite shows the projection for various limits, determined to ensure that all borrowing is affordable and linked to the Capital Programme over time.

The Capital Financing Requirement is the underlying need to borrow for capital plans. The Authorised and Operational Boundaries are limits of borrowing that are deemed affordable, they are not targets.

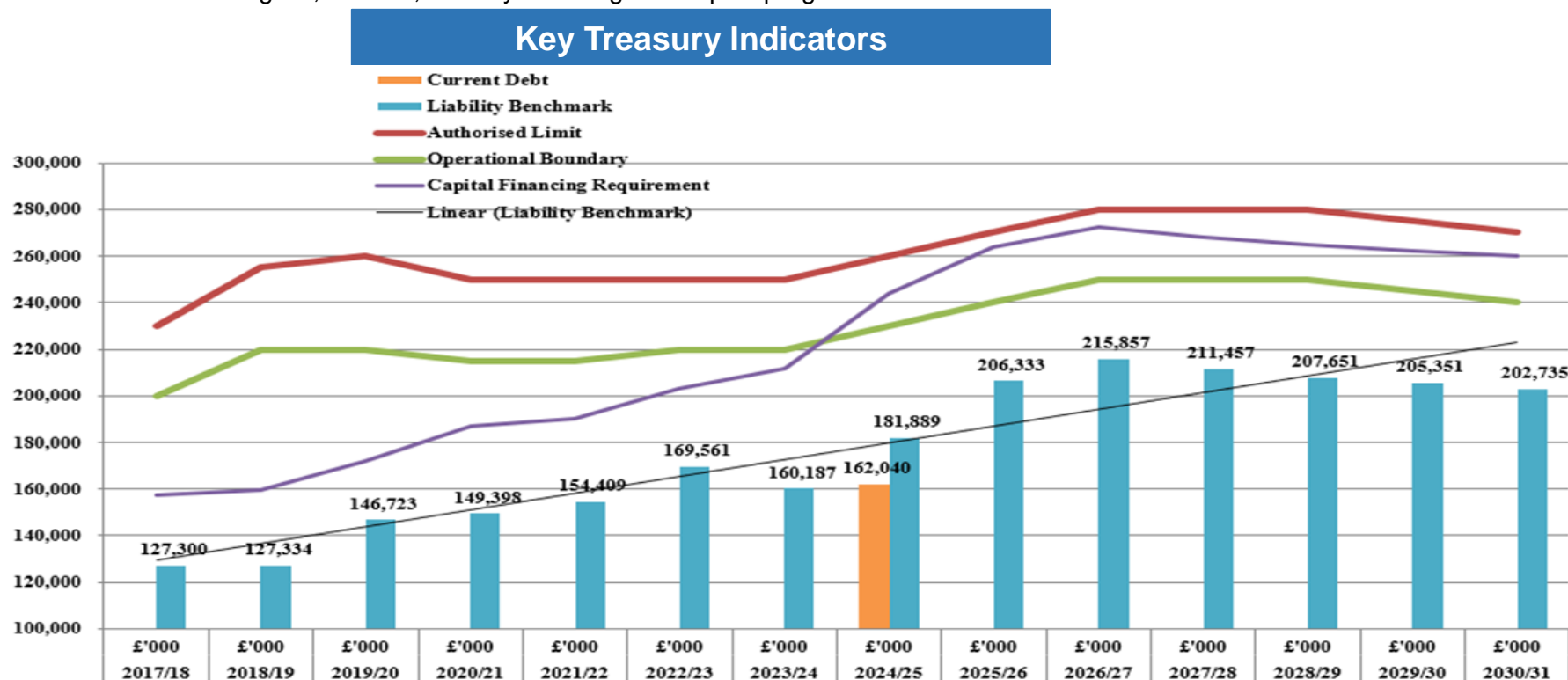
Our cash position, ranged between £14m and £38m during the period.

Higher rates have benefited short-term income but have created significantly more interest rate risk on our future borrowing requirement. Against this background we continue to defer borrowing (as far as possible) to see us past the peak of the current cycle.

Current borrowing and investments are consistent with the Treasury Management Strategy.

Bank rates have commenced a likely cycle of reductions from a peak of 5.25%. To avoid committing to new long-term borrowing during a period of still elevated rates, we are securing funding via short-term loans from other Local Authorities where required. £19m of new loans were taken during the period and £16.8m was repaid. No debt restructuring was undertaken in the period, after £0.2m of higher rate loans was repaid in Q1 early to take advantage of the boosted discounts available while general rates are elevated.

We update Members on all our Prudential Indicators each quarter. The Chart below covers the Key Indicators. The columns show our expected year end levels assuming full, on-time, delivery of the agreed capital programme.



Treasury Outlook – Cost of Debt

Pressures resulting from higher rates have now been built into future year budgets, with a prudent weighting toward rates remaining higher for longer than currently predicted by market forecasters.

The table shows current interest rate projections against budgets. These projections move in relation to both additions/slippage in the approved Capital Programme and changes in interest rate forecasts.

Budgets align with live forecasts on rates and capital spend.

As borrowing arrangements typically form very long-term commitments the ability, once drawn, to generate revenue savings from this portion of our spend is very limited. This is an important consideration in budget setting and in all borrowing decisions.

The impact of higher rates on future budgets is shown below. These forecasts are a function of both capital spend funded by borrowing and the market forecast path for interest rates.

At period end there was a prevailing view that interest rate levels would reduce during the remainder of 2024, although the structure of inflation calculations introduced a possibility that headline numbers would tick up again during the Winter, through higher fuel, energy and mortgage costs.

Net Interest Cost	2024/25	2025/26	2026/27
Forecast outturn	£6.263m	£8.118m	£9.206m
Current Budget	£7.975m	£9.400m	£10.349m
Potential Savings	£1.712m	£1.282m	£1.143m

Ratio of Financing Costs to Net Revenue Stream: This is an indicator of affordability and highlights the revenue implications of existing and proposed capital expenditure by identifying the proportion of the revenue budget required to meet financing costs, net of investment income. As borrowing arrangements typically form very long-term commitments, once drawn the ability to generate savings from this portion of Council spend is very limited.

Ratio of Financing Costs to Net Revenue Stream	2023/24 Actual	2024/25 Estimate	2025/26 Estimate	2026/27 Estimate
General Fund	7.21%	7.28%	8.72%	9.33%

OFFICIAL Prudential Indicators (The Liability Benchmark)

Although net indebtedness is forecast to increase over the next 3 years. Total debt is expected to remain well below the CFR, the Liability Benchmark and both the Operational and Authorised Borrowing Boundaries during the forecast period.

The table shows a peak change in debt levels of £54m over the forecast period during which we also have £35m of debt maturities. Total new borrowing required will therefore be around £89m (subject to spend being in line with forecast).

Borrowing remains below control levels as a result of continued internal borrowing support for the Capital Programme.

Changes to accounting rules for Operating leases from the 2024/25 financial year will require additional debt obligations of around £4m to be reflected in our prudential Indicators and limits have been increased in readiness for this change. This is merely an accounting change and the Authority's debt obligations and cash flows are unchanged.

Limit levels do not commit the Authority to any increase in actual borrowing.

Gross Debt and the Capital Financing Requirement: To ensure that, over the medium term, debt will only be for a capital purpose the Authority should ensure that debt does not, except in the short term, exceed the total of capital financing requirement in the preceding year plus the estimates of any additional capital financing requirement for the current and next two financial years.

£m	2023/24 Actual	2024/25 Estimate	2025/26 Estimate	2026/27 Estimate
External Debt				
Debt at 1 April	169.6	160.2	181.9	206.3
Expected change in Debt	(9.4)	21.7	24.4	9.5
Other long-term liabilities (OLTL)	0.0	0.0	4.0	4.0
Expected change in OLTL	0.0	4.0	0.0	0.0
The Capital Financing Requirement	211.6	239.1	263.6	273.1
Under / (over) borrowing	51.4	57.2	57.2	57.2

Authorised Limit for External Debt: This is a key prudential indicator represents a control on the maximum level of borrowing. This is a legal limit beyond which external debt is prohibited and can only be set or revised by the full Council. It reflects the level of external debt which, while not desired, could be afforded in the short term, but is not sustainable in the longer term.

Operational Boundary for External Debt: This is the limit beyond which external debt is not normally expected to exceed. (i.e. prudent but not worst case). It links directly to the Authority's estimates of capital expenditure, the capital financing requirement and cash flow requirements, and is a key management tool for in-year monitoring. Other long-term liabilities comprise finance leases and other liabilities that are not traditional loans but still form part of the Authority's debt

Authorised Limit	2023/24 £m	2024/25 £m	2025/26 £m	2026/27 £m
Authorised Limit (Borrowing)	250	260	270	280
Operational Boundary (Borrowing)	220	230	240	250
Max Debt in Period	176	182 (est)	206 (est)	216 (est)

OFFICIAL Prudential Indicators (The Liability Benchmark)

Key Messages:

A minimum cash balance of £10m will be maintained to ensure forecast liquidity needs are met.

The gap between the red and black lines in the Liability Benchmark chart shown here depicts the additional borrowing need the Authority currently projects – a peak requirement of £89m new loans by the end of 2026-27 – including replacement of maturing debt.

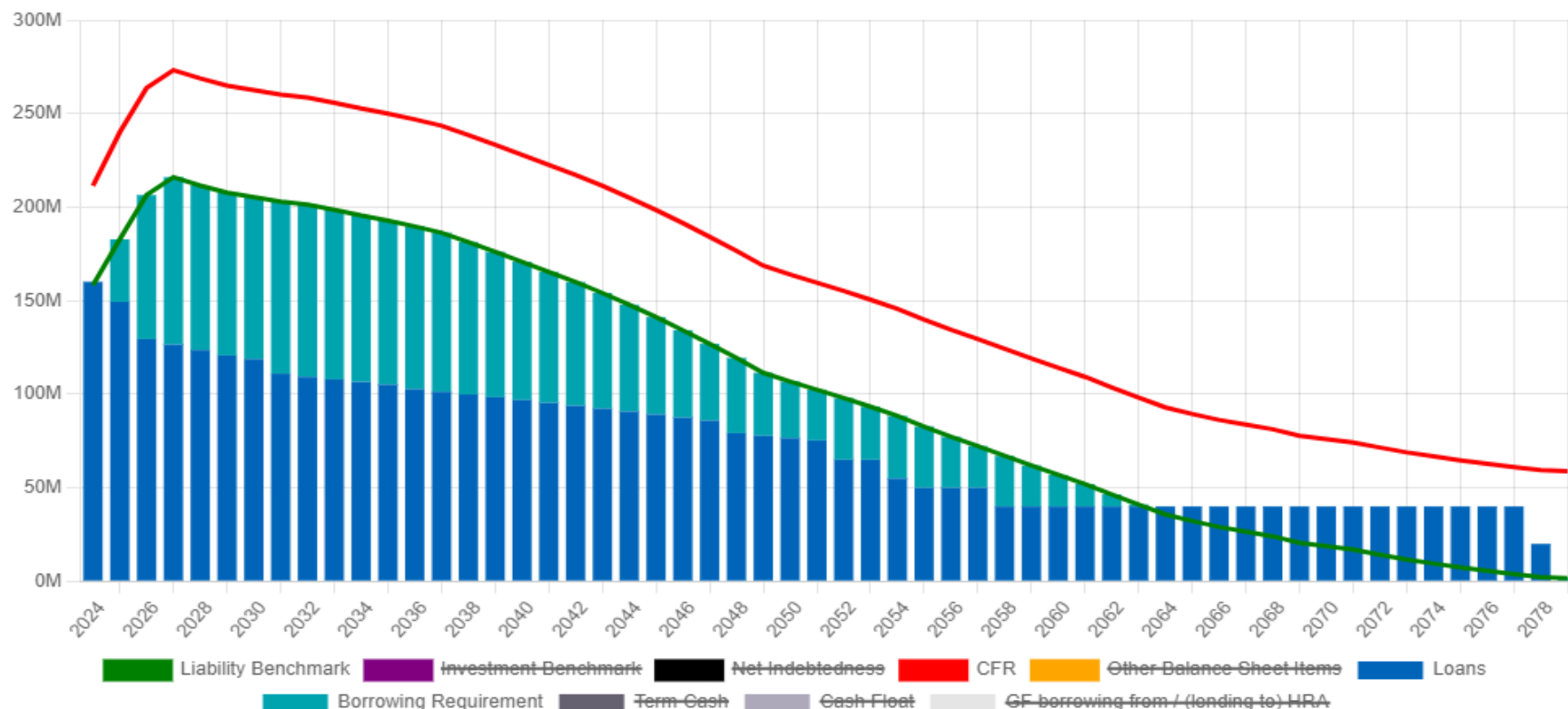
Before new long-term borrowing is entered into the Authority will have regard to the Liability Benchmark and its underlying assumptions will be assessed for their continuing prudency, with revisions made where necessary.

The **Liability Benchmark** tool is now a formal Prudential Indicator.

The Benchmark forecasts our need to borrow over a 55-year period. This aids decision making when it comes to the quantum and term to be chosen, the aim being to avoid cost of carry revenue implications and avoid the trap of defaulting to ultra-long tenors just because the yield curve tail slopes downward. It represents the level of our anticipated borrowing and in the ordinary course of business would not be expected to be exceeded. It therefore should closely mirror the Operational Boundary.

The benchmark assumes:

- future capital expenditure beyond the current programme funded by borrowing of c£8m a year on average
- minimum revenue provision on new capital expenditure based on an annuity profile of c30 years average
- No changes to Reserves beyond the current MTFP period (3 years)



Treasury Management Indicators

Key Messages:

A series of targets (both voluntary and centrally required) are used for performance measurement.

These targets can be more restrictive than levels set elsewhere in the Treasury strategy but by being more restrictive, can provide a potential 'early warning' of any potential issues.

Given the elevated rates seen since 2022 we anticipate continuing to utilise short-term borrowing wherever possible to meet our need until longer-term rates begin to factor in a looser rate environment. At period end this view was beginning to show up in longer term rates but new borrowing remained around 0.8% above forecast cycle lows. Close monitoring with the support of our Advisors will be maintained.

The Authority measures and manages its exposures to treasury management risks using the following indicators.

Security: The Authority has adopted a voluntary measure of its exposure to credit risk by monitoring the value-weighted average credit rating of its investment portfolio. This is calculated by applying a score to each investment (AAA=1, AA+=2, etc.) and taking the arithmetic average, weighted by the size of each investment. Unrated investments are assigned a score based on their perceived risk.

	Target	Actual
Portfolio average Credit Rating	A	AA

Liquidity: The Authority has adopted a voluntary measure of its exposure to liquidity risk by monitoring the amount of cash available to meet unexpected payments within a rolling one month period, without additional borrowing.

	Target	Actual
Total cash available within 1 week.	£10m	£15m

Upper limits on variable interest rate exposure. This identifies a maximum limit for variable interest rates based upon the debt position net of investments. All borrowing due to mature within 12 months is classed as variable as renewal will be subject to any short term movement in rates.

	2024/25	Actual	2025/26	2026/27
Upper limit on variable interest rate exposure	£90m	£24m	£90m	£90m

Given the elevated rates seen since 2022 we anticipate continuing to utilise short-term borrowing wherever possible to meet our need until longer-term rates begin to factor in a looser rate environment. At period end this view was beginning to show up in longer term rates but new borrowing remained around 0.8% above forecast cycle lows. Close monitoring with the support of our Advisors will be maintained.

Treasury Management Indicators

Key Messages:

Maintaining a spread of maturities across our borrowing portfolio can assist with managing cash flow and re-finance risk (the risk that replacement loans are not available or that interest rate costs differ significantly from the maturing loans).

Our active investment portfolio does not lend itself to longer term investments and in the ordinary course of business deposits over 366 days wouldn't be entertained. However, one option for redressing our LOBO loan risk requires a long-term matching deposit (funded by new borrowing) and so a limit is included here to cover that transaction should it be deemed of positive benefit.

Upper limits on fixed interest rate exposure. This is similar to the previous indicator and covers a maximum limit on fixed interest rates;

£'m	2024/25	Actual	2025/26	2026/27
Upper Limit on fixed interest rate exposure	290	138	290	290

Maturity structure of borrowing. These gross limits are set to reduce the Council's exposure to large fixed rate sums falling due for refinancing and are required for upper and lower limits.

	Upper	Lower	Actual
Under 12 months	70%	10%	29%
12 months and within 24 months	30%	0%	5%
24 months and within 5 years	30%	0%	5%
5 years and within 10 years	30%	0%	9%
10 years and within 20 years	30%	0%	9%
20 years and within 30 years	50%	0%	24%
30 years and more	75%	10%	19%

Time periods start on the first day of each financial year. The maturity date of borrowing is the earliest date on which the lender can demand repayment. Note: LOBO option dates are included as potential repayment dates, but variable rate borrowing is excluded.

Principal Sums Invested for Periods Longer than 366 days: The purpose of this indicator is to control the Authority's exposure to the risk of incurring losses by seeking early repayment of its investments. The limits on the long-term principal sum invested to final maturities beyond the period end will be:

	2023/24	2024/25	2025/26	2026/27
Limit on principal invested beyond year end	£21m	£21m	£21m	£21m
Current investments as at 30.9.24 in excess of 1 year	0	0	0	0

Capital Programme

Quarter 2

Capital Programme

SCHEME	2024/25 Capital Programme	2025/26 Capital Programme	2026/27 Capital Programme	Changes to the Programme 2024/25	Changes to the Programme 2025/26	Changes to the Programme 2026/27	2024/25 Revised Capital Programme	2025/26 Revised Capital Programme	2026/27 Revised Capital Programme
	£000	£000	£000	£000	£000	£000	£000	£000	£000
ECONOMY AND GROWTH									
Regeneration									
Clee HLF Townscape Heritage	1,139	-	-	228	228		911	228	-
SHIP Scheme	1,235	-	-	936	529	407	299	529	407
Playing Pitch Reprovision	883	-	-	654	654		229	654	-
Cleethorpes Public Art	53	-	-				53	-	-
Town Deal Investment	4,581	-	-	631	631		3,950	631	-
Towns Fund - Central Library	3,592	-	-				3,592	-	-
UK Shared Prosperity Fund	704	-	-				704	-	-
Leisure Capital Grant	80	-	-				80	-	-
Freshney Place Leisure Development	5,000	19,093	-				5,000	19,093	-
Cleethorpes Masterplan - Market Place LUF Scheme	1,700	2,828	-	1,050	941		650	3,769	-
Towns Fund - St James House	2,229	-	-				2,229	-	-
Towns Fund - Activation Fund	281	176	-				281	176	-
Towns Fund - Riverhead Square	823	-	-				823	-	-
Towns Fund - Public Realm Connectivity	2,569	-	-				2,569	-	-
Cleethorpes Masterplan - Sea Road LUF Scheme	2,300	6,365	-	880	673		1,420	7,038	-
Cleethorpes Masterplan - Pier Gardens LUF Scheme	2,102	6,345	-	1,502	1,298		600	7,643	-
Tennis Court Refurbishment	33	-	-	3			36	-	-
Play Zone	209	-	-				209	-	-
House of Fraser	-	-	-				-	-	-
Freshney Place Fit Outs	350	300	300	350	350		-	650	300
Cleethorpes Masterplan - LUF Wayfinding				100	272		100	272	-
Cleethorpes Masterplan - LUF Logistics				100	50		100	50	-

Capital Programme

SCHEME	2024/25 Capital Programme	2025/26 Capital Programme	2026/27 Capital Programme	Changes to the Programme 2024/25	Changes to the Programme 2025/26	Changes to the Programme 2026/27	2024/25 Revised Capital Programme	2025/26 Revised Capital Programme	2026/27 Revised Capital Programme
	£000	£000	£000	£000	£000	£000	£000	£000	£000
Housing, Highways and Transport									
Disabled Facilities Grants	5,060	3,715	-				5,060	3,715	-
Local Transport Plan Schemes	6,971	4,288	-	- 540			6,431	4,288	-
Housing Assistance Grants and Loans	649	-	-	- 272	272		377	272	-
Immingham Lock Flood Def Gates	3	-	-				3	-	-
Corporation Rd Bridge Refurb	2,871	-	-				2,871	-	-
Rough Sleeper Accom Grant	61	-	-				61	-	-
Gy and Imm Flood Innov Funding	1,909	-	-				1,909	-	-
Sustainable Warmth	30	-	-				30	-	-
Flood Defences - Humberston Fitties	83	-	-				83	-	-
A180 Structures	10,526	-	-				10,526	-	-
Grimsby Surface Water Flood Alleviation	62	-	-				62	-	-
Bus Service Improvement Plan	617	-	-				617	-	-
Towns Fund - Garth Lane	2,672	4,410	-	- 1,995	1,995		677	6,405	-
Toll Bar Drop Off	524	-	-				524	-	-
Greater Lincs Groundwater Project	850	1,000	150	- 750	750		100	1,750	150
Local Authority Housing Fund 3 (LAHF3)	180	180	-				180	180	-
Car Park Schemes				250	150		250	150	-
SAFER TOWNS & COMMUNITIES									
CCTV Review & Upgrade	-	-	-				-	-	-
HAS & Green Spaces	450	-	-				450	-	-

Capital Programme

SCHEME	2024/25 Capital Programme	2025/26 Capital Programme	2026/27 Capital Programme	Changes to the Programme 2024/25	Changes to the Programme 2025/26	Changes to the Programme 2026/27	2024/25 Revised Capital Programme	2025/26 Revised Capital Programme	2026/27 Revised Capital Programme
	£000	£000	£000	£000	£000	£000	£000	£000	£000
RESOURCES									
Law and Governance									
Audio Visual System for Grimsby Town Hall	72	-	-				72	-	-
Deputy S151									
Capital Investment	4,062	11,369	19,700				4,062	11,369	19,700
Capital Rec't Flexibility	12,000	2,000	2,000				12,000	2,000	2,000
Humber Freeport Seed Challenge	-	-	-				-	-	-
Policy, Strategy and Resources									
Backlog Maintenance	2,897	-	-				2,897	-	-
Property Rationalisation Programme	154	-	-				154	-	-
Cartergate Office Development	136	-	-				136	-	-
ICT Refresh	640	-	-				640	-	-
Heritage Assets at Risk	3,807	-	-				3,807	-	-
Business Centre Improvement	197	-	-				197	-	-
M365 Transformation Programme	96	-	-	61	252	457	157	252	457
Customer Services Mgt Platform	45	-	-				45	-	-
Childrens Services Platform	2,260	1,626	-	-	1,085	1,045	1,175	2,671	-
Digital Platform	271	171	-	-	251	251	20	422	-
Northgate Cloud Upgrade	37	-	-				37	-	-
CS Platform Residential Homes	-	-	-	40			40	-	-

Capital Programme

SCHEME	2024/25 Capital Programme	2025/26 Capital Programme	2026/27 Capital Programme	Changes to the Programme 2024/25	Changes to the Programme 2025/26	Changes to the Programme 2026/27	2024/25 Revised Capital Programme	2025/26 Revised Capital Programme	2026/27 Revised Capital Programme	
	£000	£000	£000	£000	£000	£000	£000	£000	£000	
ENVIRONMENT										
Fleet Replacement Programme	1,441	975	-	-	441	441	1,000	1,416	-	
Enhancement of Bereavement Services	521	-	-	-	371		150	-	-	
Depot Rationalisation	4,492	-	-				4,492	-	-	
Scartho Cemetery Lodge & Waiting Rooms	24	-	-				24	-	-	
Environmental Services Mgt System	47	-	-	-	47		-	-	-	
Regulatory Services Management System	4	-	-				4	-	-	
Memorial Testing & Repairs	25	-	-	-	25		-	-	-	
Play Areas	3	-	-				3	-	-	
Urban Tree Challenge Fund	95	72	107				95	72	107	
LA Treescapes Fund	55	-	-				55	-	-	
Salix - Public Sector Decarbonisation Scheme	854	4,562	-				854	4,562	-	
CHILDRENS SERVICES										
Safer and Partnerships										
CCTV Review & Upgrade	-	-	-				-	-	-	
Safer Streets 4	-	-	-				-	-	-	
Education and Inclusion										
Schools - Devolved Formula Cap Grant	135	81	-				135	81	-	
Schools - Backlog Maintenance	148	350	-				148	350	-	
Schools - Basic Need Sufficiency of Places	9,100	7,913	-				9,100	7,913	-	
SEND Special Prov Fund	2,162	3,290	-				2,162	3,290	-	
SEMH Free School	25	-	-				25	-	-	
Wraparound Childcare Programme	308	-	-				308	-	-	
TOTAL CAPITAL PROGRAMME	109,494	81,109	22,257	-	11,454	10,782	864	98,040	91,891	23,121

Capital Programme

SCHEME	2024/25 Capital Programme	2025/26 Capital Programme	2026/27 Capital Programme	Changes to the Programme 2024/25	Changes to the Programme 2025/26	Changes to the Programme 2026/27	2024/25 Revised Capital Programme	2025/26 Revised Capital Programme	2026/27 Revised Capital Programme
	£000	£000	£000	£000	£000	£000	£000	£000	£000
Funding									
External Grants	56,962	49,145	257	- 6,547	6,162		50,415	55,307	257
Corporate Borrowing	38,078	29,964	20,000	- 4,907	4,620	864	33,171	34,584	20,864
Capital Receipts	12,000	2,000	2,000				12,000	2,000	2,000
Revenue Contributions	35	-	-				35	-	-
Other Private inc S106	2,419	-	-				2,419	-	-
TOTAL FUNDING	109,494	81,109	22,257	- 11,454	10,782	864	98,040	91,891	23,121

Denotes a Major Project

Denotes a Major Education Project



Appendix 2 Major Projects update

October 2024

A180 STRUCTURES REMEDIAL WORK

Economy Scrutiny Panel

Cllr Swinburn, Portfolio Holder for Housing, Infrastructure and Transport

Approved budget Current year profile v current year actual	Project costs £11,245,000 (DHLUC+NELC+LTP) Total spend commitment for Phase 1 £7,367,679.03
Baseline programme & timelines	Gilbey (Above Deck) Completed Gilbey (Below Deck): Rail Possessions permissions ongoing Cleethorpes (Above Deck) Completed Cleethorpes (Below Deck): In progress
Current spend	£5.5m
Project risk register	The operational risks related to this project is reflected on the operational risk register and managed by the A180 Board and owned by the project sponsor

Capacity / Resourcing / Expertise needed

- QS identified.

Current status and programme timeline

- Completed above deck works for Gilbey and Clee bridges. Discussions continue with Network Rail to complete the below deck works on Gilbey Bridge.

Key progress since last report

- Progressing on below deck concrete repairs for Cleethorpes Bridge
- Access road to the East Abutment via Nortrade ongoing

Outline of current issues/challenges

- Network Rail access regarding under deck works to Gilbey Bridge – further discussions ongoing.
- Value Engineering Tender submission for Alexandra Dock works - ongoing

Outline of potential mitigation/decisions needed

- Continued close communication and management of contractor and Equans.

Date slide updated by Project Manager:22/10/2024

Date slide updated by Project Sponsor: 23/10/2024

CORPORATION BRIDGE

Economy Scrutiny Panel

Cllr Swinburn, Portfolio Holder for Housing, Infrastructure and Transport

<p>Approved budget</p> <p>Current year profile v current year actual</p>	<p>Project costs: the final budget will be established once technical designs for Span 4 are completed.</p> <p>Due to the nature of the project, costs are being continually reviewed as each span progresses.</p>
<p>Baseline programme & timelines</p>	<p>Lifting Span Design and Plan – By end of 2024 Expected completion date of all painting and repairs - Summer 2025</p>
<p>Current spend</p>	<p>Current Contractor Payment Applications £5,488,440</p>
<p>Project risk register</p>	<p>The operational risks related to this project are reflected in the operational risk register and managed by the Corporation Road Bridge Board and the Project Sponsor.</p>

Capacity / Resourcing / Expertise needed

Additional heritage experience of similar structures will be added to the delivery team to ensure that NELC are provided with a value for money solution.

Current status and programme timeline

- Repairs and painting to spans 1, 2 & 3 below deck is complete
- Span 4 deck design works are ongoing
- Span 4 deck is being priced now to provide a broad estimate whilst the design is ongoing
- Span 4 Plan is being agreed ready for construction early in 2025

Key progress since last report

- Spans 5 & 6 above deck scaffold removal
- Scaffolding is also now being moved from below deck on Spans 1,2 & 3 and re-located to below deck on Spans 5 & 6 so that the scale of repairs needed can be assessed.

Outline of current issues/challenges

- The tides continually present an issue for access to the underneath of the bridge
- Span 4 - the detailed price and approved design will not be known by autumn
- The design will need to be reviewed in detail to make sure that it provides a cost-effective solution
- The design review will also consider the future maintenance needs of the lifting span.
- The scale of additional repairs to spans 5 and 6 (below deck) will not be known until it can be inspected
- Additional heritage bridge design support is being added to the team to add greater experience or similar structures.

Outline of potential mitigation/decisions needed

- Mitigation above.

Date slide updated by Project Manager: 31/10/2024

Date slide updated by Project Sponsor: 31/10/2024

TOLLBAR CAR PARK

Economy Scrutiny Panel

CLlr Swinburn, Portfolio Holder for Housing, Infrastructure and Transport

<p>Approved budget</p> <p>Current year profile v current year actual</p>	<p>£488,184 (Pre-Tender Budget)</p>
<p>Baseline programme & timelines</p>	<p>The Toll Bar Car Park Project is a project to develop the land off of Station Road, currently owned by the Council to provide a drop off area and car parking for up to 55 vehicles.</p>
<p>Current spend</p>	<p>£140k</p>
<p>Project risk register</p>	<p>The operational risks related to this project is reflected on the operational risk register and managed by the Board and owned by the project sponsor.</p>

Capacity / Resourcing / Expertise needed

- Nil

Current status and programme timeline

- Main Contractor mobilised 19 August 2024, on target for an Autumn completion.
- Parking Order arranged Special PfH 24th October

Key progress since last report

- Majority of surfacing and grounds work now complete
- Car park lining in progress

Outline of current issues/challenges

- Minor drainage works in progress
- Landscaping works in progress
- Lockable gate / barrier programmed to be installed
- On street traffic management measures scheduled to coincide with opening of the car park

Outline of potential mitigation/decisions needed

Nil

ALEXANDRA DOCK GARTH LANE

Economy Scrutiny Panel

Cllr Swinburn, Portfolio Holder for Housing, Infrastructure and Transport

Approved budget	£7.8m Towns Fund money to be spent by March 2026
Baseline programme & timelines	<p>Keepmoat preferred bidder</p> <p>Standstill period completed</p> <p>Contracts to signed October 2024</p> <p>Expected planning application submission November 2024</p> <p>Start on site April/May 2025</p> <p>First homes delivered Spring 2026</p> <p>All homes completed Autumn 2027</p>
Current spend	Current Spend: £417,650
Project risk register	The operational risks related to this project is reflected on the operational risk register and managed by the Grimsby Town Board and owned by the project sponsor

Capacity / Resourcing / Expertise needed

Project led by a NELC project manager with considerable experience in residential development, land sales and acquisition. External advisers were involved in procuring the preferred bidder. Their involvement will effectively end once contracts are signed. Additional external support will be procured as appropriate if further matters arise.

Current status and programme timeline

- Professional external support team appointed to develop procurement and legal structure for developer appointment.
- Site Investigation undertaken prior to procurement of developer to inform prospective bidders and ensure successful bidder had key information to support progress, once appointed.
- Engagement with Homes England to support Garth Lane and wider regeneration plans for Alexandra Dock.
- Once contracted, the developer is planning to submit a planning application in November 2024.

Key progress since last report

- Continuation of legals with preferred bidder

Outline of current issues/challenges

- Delay to project timeline risk Towns Fund money
- Impact of market downturn on the project - developer risk, but reputational issue for the Council

Outline of potential mitigation/decisions needed

- Close liaison with MHCLG
- Maintain market awareness and regular update discussions with developer

Date slide updated by Project Manager: 10/10/2024

Date slide updated by Project Sponsor: 21/10/2024

FRESHNEY PLACE LEISURE SCHEME

Economy Scrutiny Panel

Cllr Jackson, Leader & Portfolio Holder for Economy, Regeneration, Devolution and Skills

<p>Approved budget</p> <p>Current year profile v current year actual</p>	<p>Original approved budget:£30,900,000</p> <p>Outline Business Case now being progressed to Full Business Case including final costings for various elements of the scheme. This will be progressed to Cabinet and Council anticipated November 24.</p>	<p>Current status and programme timeline</p> <ul style="list-style-type: none"> • Cinema pre-let secured • Further pre-let in legals • Indicative programme to start of construction received • Stage 4 design packages completed and costed
<p>Baseline programme & timelines</p>	<ul style="list-style-type: none"> • Planning Approval – completed Feb 23 • Appoint PCSA Contractor (phase 1) - completed Mar 24 • Final Cost Plan – due Nov 24 • Appoint construction contractor – Dec 24. GMI now working to provide price and programme. • Construction Completion – 2026 – This is indicative subject to further due diligence 	<p>Key progress since last report</p> <ul style="list-style-type: none"> • Technical design packages completed and tested via sub-contractor market. • Professional delivery team analysing cost and programme detail for consideration by Members • Work continuing to develop options regarding the market for consideration by Members. • Legal teams working on Food & Drink pre-let
<p>Current spend</p>	<p>£6.8m inc design, planning, PCSA (asbestos, soft strip, design), site acquisition, vacant possession, surveys and fees</p>	<p>Outline of current issues/challenges</p> <ul style="list-style-type: none"> • Cost inflation • Labour availability • Materials availability
<p>Project risk register</p>	<p>The operational risks related to this project is reflected on the operational risk register and managed by the Grimsby Town Board and owned by the project sponsor</p>	<p>Outline of potential mitigation/decisions needed</p> <ul style="list-style-type: none"> • Value engineering options inc planning engagement • Temporary market relocation
<p>Capacity / Resourcing / Expertise needed</p> <ul style="list-style-type: none"> • Professional team – in place • Working with GMI through framework 		<p>Date slide updated by Project Manager: 31/10/2024 Date slide updated by Project Sponsor: 31/10/2024</p>

RIVERHEAD SQUARE PHASE 2 PUBLIC REALM

Economy Scrutiny Panel

Cllr Jackson, Portfolio Holder for Leader and Portfolio Holder for Economy, Regeneration, Devolution & Skills

<p>Approved budget</p> <p>Current year profile v current year actual</p>	<p>Approved Budget £3,300,000</p>	<p>Current status and programme timeline</p> <ul style="list-style-type: none"> Project largely complete, awaiting NPG final works. NPG works expected to be completed early 2025.
<p>Baseline programme & timelines</p>	<p>Start March 2024 Planned Contract Completion 2024 Site Closed 26th January 2024 Site Re-Opened 18th March 2024 Estimated Construction Completion end August 2024 (except elements related to NPG works) Estimated planting completion early August 2024 NPG re-enforcing work outside of site Jan/Feb 2025</p>	<p>Key progress since last report</p> <ul style="list-style-type: none"> Snagging works ongoing.
<p>Current spend</p>	<p>Current Spend £2,490,389</p>	<p>Outline of current issues/challenges</p> <ul style="list-style-type: none"> Works - majority due to be complete Oct 24 including resin solution for securing the gravel beds NPG connection not due till early 2025 with final works to be completed at that point.
<p>Project risk register</p>	<p>The operational risks related to this project is reflected on the operational risk register and managed by the Grimsby Town Board and owned by the project sponsor</p>	<p>Outline of potential mitigation/decisions needed</p> <ul style="list-style-type: none"> Continued close communication and management of contractor and Equans.
<p>Capacity / Resourcing / Expertise needed</p> <ul style="list-style-type: none"> N/A Sufficient resource and expertise on the project. 		<p>Date slide updated by Project Manager: 11/10/2024 Date slide updated by Project Sponsor: 21/10/2024</p>

MARKET PLACE CLEETHORPES

Economy and Tourism and Visitor Economy Scrutiny Panels

Cllr P Jackson – Leader and Portfolio Holder for Economy, Regeneration, Devolution and Skills / Cllr H Dawkins – Portfolio Holder for Culture, Heritage and the Visitor Economy

<p>Approved budget</p> <p>Current year profile v current year actual</p>	<p>Project costs £4,643,770</p>	<p>Current status and programme timeline</p> <ul style="list-style-type: none"> • Project is on target to be completed Spring 2026. • The project concept has been approved and technical design underway. • Parking mitigation put forward in the cabinet report. • Project team continuing stakeholder engagement, particularly with businesses. 	
<p>Baseline programme & timelines</p>	<p>Appoint Design Architect: December 23 RIBA 1-2: June 24 Cabinet approval: 17 July 24 RIBA 3: mid-August 24 RIBA 4: November 24 Pre-market consultation: November 24 Appoint Principal Contractor: February 2025 Mobilisation: March 2025 Completion: Spring 2026</p>	<p>Key progress since last report</p> <ul style="list-style-type: none"> • Planning ahead for TRO approvals. • Old Vic car park design submitted to Highways for comment. • Draft report ready for PFH meeting in October regarding turning High Street car park to short-stay. • Planning of new surveys and assessments such as hostile vehicle mitigation. • Stakeholder liaison. 	
<p>Current spend</p>	<p>Current Spend £277,439.55</p>	<p>Outline of current issues/challenges</p> <ul style="list-style-type: none"> • Managing stakeholder relations internally and externally to ensure the project stays within the agreed scope so that the project benefits and outcomes can be realised, but also stay within the funding programme deadline. • Stakeholder relations with business stakeholders. • Public perception on parking. 	
<p>Project risk register</p>	<p>The operational risks related to this project is reflected on the operational risk register and managed by the Cleethorpes Board and owned by the project sponsor</p>	<p>Outline of potential mitigation/decisions needed</p> <ul style="list-style-type: none"> • Appropriate engagement with businesses when required during RIBA 4 to obtain the most practicable feedback for potential implementation into the technical design. • Contractor to provide a plan to minimise disruption. • Bring into operation The Old Vic car park as alternative parking provision. Process in place to complete required works to bring car park into operation. • High Street (Cleethorpes) Car Park – alongside the above, exploration of short-stay parking options to be instigated to support alternative parking for Mkt Place & St Peter's Avenue. 	
<p>Capacity / Resourcing / Expertise needed</p> <ul style="list-style-type: none"> • Additional expertise sourced for the project in relation to: <ul style="list-style-type: none"> • RIBA 4 Technical Design • RIBA 5 and 6 – project oversight role • NEC 4 Project Manager • NEC 4 Supervisor 			<p>Date slide updated by Project Manager: 11/10/2024 Date slide updated by Project Sponsor: 21/10/2024</p>

PIER GARDENS CLEETHORPES

Economy and Tourism and Visitor Economy Scrutiny Panels

Cllr P Jackson – Leader and Portfolio Holder for Economy, Regeneration, Devolution and Skills / Cllr H Dawkins – Portfolio Holder for Culture, Heritage and the Visitor Economy

Approved budget	Project costs £8,571,831
Current year profile v current year actual	

Baseline programme & timelines	<p>February 2024 – June 2024 – RIBA 0 – 3 and Pre-Planning</p> <p>July 2024 – September 2024 – RIBA 4, Planning and Pre-Market Consultation for Principal Contractor</p> <p>September 2024 to November 2024 – Tender development for Principal Contractor</p> <p>November 2024 – January 2025 – Principal Contractor and NEC4 Supervisor Procurement</p> <p>January 2025 to March 2026 – Mobilisation and Construction.</p>
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Current spend	Current Spend £407,223
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Project risk register	The operational risks related to this project is reflected on the operational risk register and managed by the Cleethorpes Board and owned by the project sponsor
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Capacity / Resourcing / Expertise needed

- Additional expertise sourced for the project in relation to:
 - RIBA 4 Technical Design
 - RIBA 5 and 6 – project oversight role
 - NEC 4 Supervisor

Current status and programme timeline

- Project is on target to be completed Spring 2026.
- RIBA 4 is in progress and WSP Civil and Structural team have been to assess the best way to link with 2 Sea Road.
- Principal Contractor tender documentation in development.
- NEC4 Supervisor tender documentation in development.

Key progress since last report

- Cabinet approval 17 July 2024
- Commencement of RIBA4
- Development of Pre-Market Consultation documentation

Outline of current issues/challenges

- Wintering Birds Survey and Impact of Lighting on ecology
- Unforeseen ground conditions

Outline of potential mitigation/decisions needed

- WSP engaging with Ecology to determine wintering birds and impacts of lighting.
- Initial ground investigation works completed. Further civils being identified with WSP following RIBA 3 designs.
- Ensuring co-ordination of design and delivery with Sea Road project.

Date slide updated by Project Manager: 10/10/2024

Date slide updated by Project Sponsor: 21/10/2024

2 SEA ROAD CLEETHORPES

Economy and Tourism and Visitor Economy Scrutiny Panels

Cllr P Jackson – Leader and Portfolio Holder for Economy, Regeneration, Devolution and Skills / Cllr H Dawkins – Portfolio Holder for Culture, Heritage and the Visitor Economy

Approved budget	Project costs £7,180,643
Current year profile v current year actual	
Baseline programme & timelines	Appoint Principal Contractor: May 2024 Stopping Up Order: May 2024 RIBA 4: Summer 24 Pre-construction works: Summer 24 Construction works Commencement: Autumn 2024 Completion: Early 2026
Current spend	Current Spend - £420,943
Project risk register	The operational risks related to this project is reflected on the operational risk register and managed by Cleethorpes Board and owned by the project sponsor

Capacity / Resourcing / Expertise needed

- Additional expertise sourced for the project in relation to:
- Technical Design
- Construction Planning

Current status and programme timeline

- Project is on target to be completed Autumn/Winter 2025.
- Additional planning applications approved.
- Contractor appointed for retaining wall works which borders Pier Gardens
- Contractor appointed for main building construction.

Key progress since last report

- Jembuild on site, construction commenced.
- NPG commenced onsite 7 October 2024.
- Retaining wall works in progress and on track.

Outline of current issues/challenges

- Ensure co-ordination of design and delivery with Pier Gardens project.

Outline of potential mitigation/decisions needed

- Design Teams/Contractors for Sea Road and Pier Gardens will have regular liaison to ensure coordination.

Date slide updated by Project Manager: 10/10/2024

Date slide updated by Project Sponsor:21/10/2024

ABBEY WALK CAR PARK

Economy Scrutiny Panel

Cllr Swinburn, Portfolio Holder for Housing, Infrastructure and Transport

Approved budget Current year profile v current year actual	Est.: £3m Feasibility in progress to confirm costs.
Baseline programme & timelines	Demolition of Existing Site Oct 2024 to Spring 2025 Construction of ground level car park Summer 2025 to Winter 2025.
Current spend	N/A
Project risk register	The operational risks related to this project is reflected on the operational risk register and managed by the Transportation Board, owned by the project sponsor.

Capacity / Resourcing / Expertise needed

- Equans & contractors to carry out demolition.
- Design & Construction of ground level car park TBC.
- Borough Wide Parking appraisal External Consultants.

Current status and programme timeline

- Scope of demolition and feasibility study for site agreed

Key progress since last report

- Agreed change request & client brief with Equans
- Initial contact with Network Rail & Scoping of BAPA (Basic Asset Protection Agreement)
- Successful engagement with Meeting with Mr Harold Gosney, Artist behind the Reliefs on Abbey Walk

Outline of current issues/challenges

- Potential loss of car parking in Civic area of the town centre.
- Explore options to acknowledge and reflect the heritage aspects of the car park.
- Developing pathway to demolition and redevelopment.

Outline of potential mitigation/decisions needed

- Wider review of NEL car parking to take place in conjunction with Transport Hub
- Explore options to acknowledge and reflect the heritage aspects of the car park.

TRANSPORT HUB

Economy Scrutiny Panel

Cllr Swinburn, Portfolio Holder for Housing, Infrastructure and Transport

Approved budget Current year profile v current year actual	Approved Project Budget £3.6m
Baseline programme & timelines	Feasibility / Consultation / Design to RIBA 3 Sept 2024 to Jan 2025 Demolition of Existing Site Oct 2024 to Spring 2025
Current spend	£NIL
Project risk register	The operational risks related to this project is reflected on the operational risk register and managed by the Transportation Board, owned by the project sponsor.

Capacity / Resourcing / Expertise needed

Nil

Current status and programme timeline

- Agreeing scope of demolishing site in progress
- Agreeing scope of scheme feasibility and design ongoing

Key progress since last report

- Cabinet Report approved
- Technical Design Team appointed

Outline of current issues/challenges

- Reduction of car parking availability within Grimsby Town Centre

Outline of potential mitigation/decisions needed

- Wider review of NEL car parking to take place in conjunction with Abbey Walk Project

Date slide updated by Project Manager: 23/10/2024

Date slide updated by Project Sponsor: 23/10/2024

Children and Education Scrutiny Panel

CLlr Margaret Cracknell, Portfolio Holder for Children and Education

Approved budget	Sufficiency of School Places 24/25 - £13.7m (including slippage from 23/24)
Current year profile v current year actual	Devolved Formula Capital Grant 24/25 - £135k (actual allocation received from Government) Backlog Maintenance Schools 24/25 - £148k (actual allocation received from Government)
Baseline programme & timelines	Sufficiency of School Places – This is a 5 year programme 21/22 to 25/26 Devolved Formula Capital Grant – This is a continuous rolling annual allocation Backlog Maintenance Schools – Annual allocation for 24/25
Current spend	Sufficiency of School Places – £1,799m Devolved Formula Capital Grant – £113k Backlog Maintenance Schools - £113k
Project risk register	Strategic Risk Register ID: Need 0003 - The LA does not meet its statutory duty under the Education Act with regard to ensuring sufficient school places for the pupils of NELC

Capacity / Resourcing / Expertise needed

- This current programme has sufficient capacity resourcing and expertise required to deliver the projects and tackle and resolve risk.

Current status and programme timeline

Sufficiency of School Places – active 5-year programme, in its 4th year is on target and within budget with significant build due to commence September 24.

Devolved Formula Capital Grant – The LA is the gatekeeper of these monies which are devolved to individual schools for them to undertake minor capital works, it should be noted that this funding stream has the ability to roll for up to 4 years.

Backlog Maintenance Schools – This is currently an annual allocation; project is on site and will complete in September 24 anticipated full spend.

Key progress since last report

First Report -NA

Outline of current issues/challenges

On programme to achieve completions identified within the baselines and currently there are no major issues to report. The two new primary schools [Scarcho and Waltham] build commenced on site 2nd September 24.

Outline of potential mitigation/decisions needed

None

Date slide updated by Project Manager: 22/10/2024

Date slide updated by Project Sponsor: 28/10/2024

Schools - SEND Resource Specialist Provision (RSP) & Alternative Provision (AP) Programme

Children and Education Scrutiny Panel

Cllr Margaret Cracknell, Portfolio Holder for Children and Education

Approved budget	SEND Provision 24/25 - £2,162,200 (reprofiled allocation including slippage .)
Current year profile v current year actual	SEND Provision 25/26 - £3,808,833 (reprofiled allocation including slippage .)
	SEMH free school –0.5 million approved by BDG. 25k spend 24-25 profiled.

Baseline programme & timelines	<ul style="list-style-type: none"> 24-26 RSP/AP programme : 2 x new primaries RSP opening 09/25; Cambridge Park Academy (CPA) 6th Form extension - 09/25; Yarborough/Riverside 04/25;Healing Secondary Academy and other ;RSP /AP proposed projects at various stages of development DfE funded Specialist free school - SEMH –opening Sept 27
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Current spend	Current spend is estimated currently on target and other projects in development .
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Project risk register	Each project has its own risk log . Programme is linked Strategic Risk Register ID: Need 0003 - The LA does not meet its statutory duty under the Education Act with regard to ensuring sufficient school places for the pupils of NELC
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Capacity / Resourcing / Expertise needed

Currently the programme mostly has sufficient capacity resourcing and expertise required to deliver the committed projects . EQUANS sourcing market expertise e.g. sensory room development. Capacity issues in NELC build workstream leads to assess and bring forward new projects.

Current status and programme timeline

- NELC capital build programme and DfE project on target to create spaces as per SENDAP sufficiency strategy 24-29 .
- AP places are currently not identified as requiring any capital allocation

Key progress since last report

- Proposed project 15 Brief signed ; design review undertaken ;CPA 6th form tenders awarded ;Yarborough /Riverside outside play agreed ; Proposed project 2 – documents provided for Trust Board 23/09/24 to obtain approval;. 2 x primaries- build started on site;
- Initial meetings Trusts who would like to progress; RSP projects
- SEMH new school-designs reviewed and being assessed by DfE

Outline of current issues/challenges

- DfE Specialist free school – not yet contracted with DfE (change of Govt concerns); abnormal costs unknown Land transfer to NELC not yet completed.
- Tight programme to achieve RSP opening in the two new primary schools .
- RSP project site interest exceeding current allocation; awaiting Govnt funding details; revenue risk highlighted if spaces not created in NEL.
- DfE new capacity assessment indicating capacity deficit in special schools (new issue since strategy analysis) ; further specialist placements for SEND complex needs needed in future .

Outline of potential mitigation/decisions needed

- Officer decision records are being progressed for each project and Education and Inclusion Board oversee decisions needed. Future capital funding decisions depending on Government capital allocation decisions.

Date slide updated by Project Manager:11/10/2024

Date slide updated by Project Sponsor: 21/10/2024