

Health and Wellbeing Board

DATE	08.07.2024
REPORT OF	Lindsay Hudson – Public Health Registrar
RESPONSIBLE OFFICER	Diane Lee – Director of Public Health
SUBJECT	Health and Wellbeing Strategy
STATUS	Open
FORWARD PLAN REF NO.	N/A

CONTRIBUTION TO OUR AIMS

The Health and Wellbeing Strategy is a system strategy, contributing to a range of wider system aims.

EXECUTIVE SUMMARY

Health and wellbeing boards (HWBs) continue to be responsible for the development of joint strategic needs assessments (JSNAs) and joint local health and wellbeing strategies.

The findings of the JSNA have directly contributed to the development of the Director of Public Health (DPH) Annual Report, which focusses action on a number of recognised key building blocks for health:

- Good Work
- Our surroundings
- Money and resources
- Housing
- Education and skills
- The food we eat
- Transport
- Friends, family and communities

In their recent report, The Health Foundation noted “For us to be healthy, the building blocks of good health need to be in place in our communities – things like decent homes, good schools and sound business practices. When these building blocks of health are weak or missing, our health can suffer.

It is proposed that these key building blocks are used as the structure for the new Health and Wellbeing Strategy, with views of our local population central to this work. We want to engage people in making positive decisions about their health and wellbeing by giving them the knowledge, tools and confidence to make changes.

The Local Government Association (LGA) provide bespoke support to HWBs, including offering workshops or peer challenge activities with the aim of refocussing the purpose of the HWB. This is with the aim of strengthening its role in the new system architecture and supporting it to operate effectively in the new context. It is proposed to work with the LGA to revitalise and refresh the HWB, to ensure we have

the correct people around the table to make lasting change for the people of North East Lincolnshire.

RECOMMENDATIONS

1. Approve the proposed structure of the new Health and Wellbeing Strategy.
2. Approve the recommendation to work with the LGA to refresh the Health and Wellbeing Board.

REASONS FOR DECISION

The Health and Wellbeing Board is asked to approve the structure of the new health and wellbeing strategy and support the recommendation to work with the LGA to strengthen the Health and Wellbeing Board for the benefit of our residents in North East Lincolnshire.

1. BACKGROUND AND ISSUES

In the last (2022) DPH annual report, we considered the different characteristics and opportunities that lead to different health outcomes across our varied communities; be those coastal communities, urban, rural or market owns. A range of recommendations were developed, and various work has been undertaken to improve awareness of the diversity of our communities, to build understanding and intelligence using a Population Health Management Approach, and to support local communities by raising awareness of local assets to support health and wellbeing. Clearly much work has been done to improve health and wellbeing, however our healthy life expectancy locally remains low, as seen in figure 1.

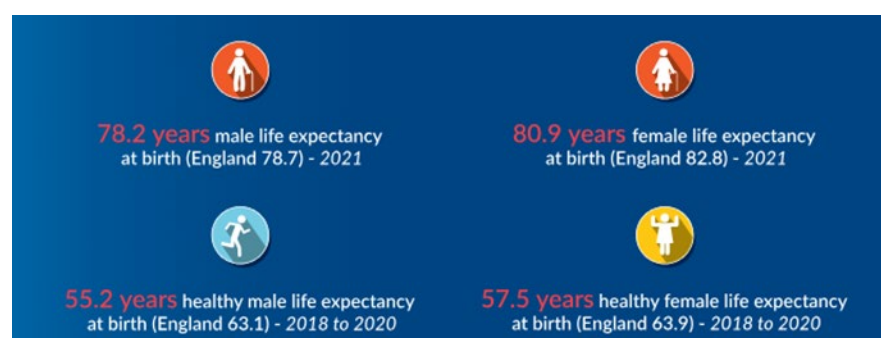


Figure 1 Life Expectancy and Healthy Life Expectancy in North East Lincolnshire

North East Lincolnshire has recently recruited a new DPH, working across Northern Lincolnshire. This brings unique challenges, but also opportunities to take a step back and consider the health and wellbeing of our population through a new lens. This is a unique opportunity to re-write our health and wellbeing strategy, refresh our health and wellbeing board with a new focus, to really improve the health and wellbeing of our residents.

2. RISKS AND OPPORTUNITIES

2.1 Risks

Failure to achieve strategic objectives if wider partners are not engaged in this agenda.

2.2 Opportunities

Development of a new Health and Wellbeing Strategy focussing on key building blocks allows us to consider the health and wellbeing of our residents through a new lens. It allows us to work with a wider range of partners in order to tackle some of the key challenges in improving health and wellbeing.

3. OTHER OPTIONS CONSIDERED

N/A

4. REPUTATION AND COMMUNICATIONS CONSIDERATIONS

It is proposed that residents views are central to the development of this strategy, therefore comms support will be required to raise awareness of opportunities to get involved.

5. FINANCIAL CONSIDERATIONS

The report does not include/ require a spend update.

6. CHILDREN AND YOUNG PEOPLE IMPLICATIONS

The Health and Wellbeing Strategy is an all age strategy which seeks to improve the health of the whole population.

7. CLIMATE CHANGE AND ENVIRONMENTAL IMPLICATIONS

There are no known climate change or negative environmental implications arising from the matters in this report.

8. CONSULTATION WITH SCRUTINY

No consultation with Scrutiny has taken place.

9. FINANCIAL IMPLICATIONS

None.

10. LEGAL IMPLICATIONS

Health and wellbeing boards were established under the Health and Social Care Act 2012 to act as a forum in which key leaders from the local health and care system could work together to improve the health and wellbeing of their local population. They have a statutory duty, with integrated care boards (ICBs), to produce a joint strategic needs assessment and a joint health and wellbeing strategy for their local population.

11. HUMAN RESOURCES IMPLICATIONS

There are no HR implications.

12. WARD IMPLICATIONS

It is anticipated that this strategy will seek to focus work in deprived wards and tackle local barriers to health and wellbeing.

13. BACKGROUND PAPERS

DPH Annual Report 2023 (Draft)

North East Lincolnshire Joint Strategic Needs Assessment (JSNA) [State of the Borough Summary](#) (March 2023)

14. CONTACT OFFICER(S)

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NORTH EAST LINCOLNSHIRE HEALTH AND WELLBEING BOARD TERMS OF REFERENCE

2024

1. Health & Wellbeing Board: vision

- 1.1 The North East Lincolnshire Health & Wellbeing Board is the overarching driver for reducing health inequalities, improving health and wellbeing and increasing Healthy Life Expectancy.
- 1.2 With the person and family at the heart of everything it does, the Health and Wellbeing Board focusses on prevention and self-help, enabling residents to keep themselves and their families well.
- 1.3 Collectively, the Health and Wellbeing Board will develop a place which is free from health inequalities through driving evidence-based action on the wider determinants of health, across the life course, from pre-birth to end of life. The Health & Wellbeing Board members will act as system leaders and inspire others, including within their own organisations to deliver the vision of a healthier future for North East Lincolnshire's residents based on Marmot priorities of:
 - Giving every child the best start in life
 - Enabling all children, young people and adults to maximise their capabilities and have control over their lives
 - Creating fair employment and good work for all
 - Ensuring a healthy standard of living for all
 - Creating and developing healthy and sustainable places and communities
 - Strengthening the role and impact of ill-health prevention through connectivity with the Place Partnership
- 1.4 The Health and Wellbeing Board will focus on the circumstances in which residents are born, grow, live, work and age. Collaboratively the board will influence socio-economic factors such as good work, the environment, resources, housing, food, transport, education, skills and community connections, to improve the healthy life expectancy of residents, ensuring efforts are targeted where they are needed the most.
- 1.5 Working together, the Health and Wellbeing Board will make it easier for communities to help people in ways that reduces their need for more health and social care, developing a place which is free from health inequalities taking action on the wider determinants of health, across the life course, from pre-birth to end of life.

2. Functions of the Health and Wellbeing Board

- 2.1 Members will contribute to the development and delivery of the Joint Health and Wellbeing Strategy; holding the system to account, highlighting and celebrating our achievements and challenging performance against the strategy where necessary.
- 2.2 The Board will seek and consider diverse opinions as a process for driving innovation,

maximising assets and making best use of available resources.

- 2.3 North East Lincolnshire's Health and Wellbeing Board is established under the Health and Social Care Act 2012 as a statutory committee of North East Lincolnshire Council and has been in place since April 2013.
- 2.4 Whilst the Board is formally a committee of North East Lincolnshire Council, it operates as a multi-agency board of equal partners and includes both Elected Members and senior officer representation from a range of partner organisations.
- 2.5 The Health & Wellbeing Board is *statutorily* required to carry out the following functions:
- a) To undertake and publish a Joint-Strategic Needs Assessment (JSNA);
 - b) To undertake a Pharmaceutical Needs Assessment (PNA);
 - c) To develop and publish a Joint Local Health and Wellbeing Strategy (JLHWS) for North East Lincolnshire.
 - d) To discharge all functions relating to the Better Care Fund that are required or permitted by law to be exercised by the Board;
 - e) To receive and approve any other plans or strategies that are required either as a matter of law or policy to be approved by the Board.
 - f) To carry out any new functions as requested by the Secretary of State and as advised in issued guidance.
- 2.6 In addition to these statutory responsibilities, the Board will also oversee how all organisations across North East Lincolnshire function together in order to deliver the Joint Health and Wellbeing Strategy and reduce health inequalities in line with the vision set out above.
- 2.7 The Board will agree, own and oversee the strategic vision for public health and health inequalities in North East Lincolnshire and it will hold all partners and organisations to account for delivering against this vision.

3. Membership

- 3.1 The North East Lincolnshire Health and Wellbeing Board brings together political, professional and community leaders with a view to improving health and wellbeing and reducing health inequalities. The membership consists of a mixture of mandatory members, who are required under statute to be members of the Health and Wellbeing Board, and some additional members who have been invited to join the Board. **The membership is as follows:**
- 3.2 The Health and Wellbeing Board will be supported by North East Lincolnshire's Democratic Services and by the Council's core Public Health team.

4. Role and Responsibilities of Health and Wellbeing Board Members

- 4.1 All members of the Board, as a statutory committee of the Council, must observe the

Council's code of conduct for members and co-opted members.

- 4.2 Board members are expected to attend all board meetings whenever possible and fully and constructively contribute to discussions, reading and digesting any documents and information provided prior to meetings.
- 4.3 Where Board members cannot attend, they should endeavour to send a deputy to represent their them at Board meetings.
- 4.4 The membership of the Board is constructed to provide a broad range of perspectives on the development of strategy and tackling health inequalities in North East Lincolnshire. With this in mind, members are asked to bring the insight, knowledge, perspective and strategic capacity they have as a consequence of their everyday role, and not simply act as a representative of their organisation, but with the interests of the whole place and its residents at heart.
- 4.5 Members of the Board are expected to fully and effectively communicate outcomes and key decisions of the Board to their own organisations, acting as ambassadors for the work of the Board, and participating where appropriate in communications/marketing and stakeholder engagement activity to support the objectives of the Board.
- 4.6 Contributing to the ongoing development of the Board, including ensuring that appropriate items are brought to the Board's attention and added to the Board's forward plan, where relevant.
- 4.7 Act in a respectful, inclusive and open manner with all colleagues to encourage constructive debate and challenge.

5. Governance and Accountability

- 5.1 Chair: The Board will be chaired by the Leader of North East Lincolnshire Council
- 5.2 Deputy Chair:
- 5.3 Quorum: the minimum attendance for meetings will be one quarter of its membership.
- 5.4 The Board will operate on a consensus basis. Where consensus cannot be achieved, the matter will be put to a vote. Decisions will be made by simple majority: the Chair will have the casting vote.
- 5.5 The Board will work collaboratively with other strategic partnerships and working groups within the system to harness collective action. This includes working closely with the North East Lincolnshire Place Partnership.
- 5.6 The Board is committed to ensure that the voice of all North East Lincolnshire residents, including that of children and young people, is heard and represented on issues affecting health and wellbeing.

6. Sub-Groups and Accountability

6.1 The following groups will report into the North East Lincolnshire Health and Wellbeing Board:

- *To be discussed and agreed*

6.2 Each of these groups will be expected to bring a minimum of one report per year to a Health and Wellbeing Board, to update the Board on progress made at their partnership.

7. Meeting Arrangements

7.1 The Health and Wellbeing Board will meet in public every 3 months, interspersed with private strategy and Board development sessions. There will be no fewer than four public meetings per financial year.

7.2 Agendas and papers will be circulated to all members and be available on the Council's website 5 clear days in advance of any public meeting.

7.3 The Board's meetings are open to the public and both the Council's Standing Orders and the highest ethical standards of public service will apply to its proceedings.

8. Probity and Transparency

8.1 A member of the public may ask a question at a meeting of the Health and Wellbeing Board that is relevant to the business of the Board and has been notified to the Council in writing or by email no less than 10 clear days in advance of the meeting in question.

8.2 Questions relating to items on the agenda for a specific meeting of the Board may be submitted by 7.00 pm on the day after the agenda's publication. Questions shall be no longer than 100 words.

8.3 If required, support will be made available by the Council's democratic services for members of the public who have literacy difficulties to formulate their question for the consideration by the Health and Wellbeing Board.

8.4 All questions shall be answered by the relevant Board member, who may reserve the right to indicate that the answer is given within a specific paper on the Board's agenda or reply in writing after the meeting.

8.5 Each member of the North East Lincolnshire Health and Wellbeing Board is subject to the Ethical Standards requirements of Chapter 7 of the Localism Act 2011. Members will ensure the registration of any personal, professional or pecuniary interests with the Monitoring Officer and declare at meetings any relevant interests in any matter being considered by the Board. Members are required to complete a declaration of interests form which will be published on the Council's website.