CABINET

REPORT OF	Councillor Simon Taylor, Portfolio Holder for Finance, Resources and Assets
RESPONSIBLE OFFICER	Sharon Wroot, Chief Executive
SUBJECT	Quarter 1 2026/27 Council Plan Performance & Finance Report
STATUS	Open
FORWARD PLAN REF NO.	CB 08/26/03

CONTRIBUTION TO OUR AIMS

The Council Plan 2025-28 was adopted by Council in December 2024, with a refreshed plan approved by Council in February 2026, alongside the Budget, Finance and Business Plan adopted in February 2026. The Council Plan sets out the key actions for North East Lincolnshire Council that contribute to the priorities of 'Stronger Economy, Stronger Communities'. The finance and business plans underpin delivery and focus on long-term financial sustainability.

EXECUTIVE SUMMARY

This report provides information and analysis of the Council's performance and financial position at the end of Quarter 1 2026-27 (April to June 2026). Appendix 1 to this report provides further detailed information in respect of the Council's finance and performance information. Appendix 2 to the report provides information regarding the status of our major capital projects.

RECOMMENDATIONS

It is recommended that Cabinet:

1. Notes the content of the reports and refers them to all Scrutiny Panels for further consideration and oversight appropriate to the scope of the panel.
2. Approves the 2026/27 revenue budget movement overview as detailed in Appendix 1 (Page 10 of the appendix)
3. Approves re-profiling requests in respect of the 2026/27 capital programme as detailed in Appendix 1 (Page 12 of the appendix)
4. Approves the revised Capital Programme for 2026/29 included in Appendix 1 (Pages 114-117 of the appendix)

REASONS FOR DECISION

This report provides Cabinet important information relating to the Council's performance and financial position at the end of Quarter 1, and highlights risks and opportunities in relation to both performance and finance.

1. BACKGROUND AND ISSUES

Council Plan Performance

1.1 This is the Quarter 1 report relating to performance against the Council Plan 2025-2028 in line with finance reporting arrangements.

1.2 The Council has an ambitious programme of transformation and improvement which impacts on every area of the organisation. This report informs elected members and residents about the progress against the priorities that are set out in the Council Plan 2025-28 Council Plan - Our vision and aims | NELC.

1.3 Appendix 1 is structured in line with the four main Council Plan Priorities (Stronger Economy, Stronger Communities, Greener Future and Engaging and Effective Council) detailing financial performance, performance against the 'vital signs', service achievements this quarter and the challenges and risks we are managing.

1.4 Appendix 1 also includes a section detailing transformation work being delivered to build overall financial resilience under each of the six key pillars of the medium-term financial plan. The key pillars are Commercial Council, Productivity, Housing, Transport, Strategic Asset Management and Digital and Technology.

1.5 Performance information is shown in the report by way of a summary snapshot taken from the live performance dashboard. The live dashboard provides more in depth detail for each vital sign and is an integral part of the overall performance reporting. The link to the dashboard is on our Council Plan webpage here: Council Plan - performance and progress | NELC.

1.6 Performance is rated Green, Amber or Red by the relevant service areas, based on the level of performance against agreed targets, or, where targets are not appropriate, an assessment of service delivery based on historic performance and/or comparator data, so that it is clear whether performance is at expected

1.7 While a number of services continue to experience demand, workforce and system-wide challenges, robust improvement activity is in place and there is clear evidence of progress across the majority of Council Plan priorities.

1.8 Overall, Quarter 1 has delivered a generally positive performance position, with most service areas rated Green and Amber, and continuing to make progress against the priorities set out in the Council Plan.

Major Projects

1.9 The Council continues to deliver a range of high-profile major capital projects focussing on regeneration, transport and highways, housing and education services.

1.10 Appendix 2 provides the Quarter 1 2026-27 update on the delivery of these major capital projects, including current issues and challenges, and outlines any required mitigation.

1.11 Many of the major projects are visibly in the public domain, and it should be noted that this report reflects the position as of 30th June 2026 (end of Q1). Further progress may have taken place since that time that will be reflected in the Q2 report.

Financial Position

1.12 Rising social care demand continues to place significant pressure on the overall financial position of the Council. As a result, a full year overspend of £1.8M is forecast at Q1. Mitigating actions will be required to maintain a balanced position for the year.

1.13 In Children's Services, despite the continued positive transformation, challenges around Children in Care numbers and unprecedented demand for Education, Health and Care Plans (EHCPs) have changed the assumptions applied when setting the balanced budget, resulting in a revised forecast position. Furthermore, Adult Social Care is also experiencing rising demand, including high-cost placements above the level assumed during budget setting. Both services continue to review options to reduce cost pressures, with further details of challenges and mitigating actions included within the relevant service area sections of this report.

1.14 Contingency is considered as part of the budget planning process in recognition that assumptions around costs and demands are subject to change throughout the year. To provide transparency on how increasing costs can be managed in year, utilisation of contingency is detailed within the revenue cost report.

1.15 The overall socio-economic environment remains challenging, alongside additional demand for Council services, general pay and inflationary pressures are impacting on financial performance. Focus remains on high-cost and demand-led areas to ensure spend remains necessary, proportionate and aligned to statutory duties and service outcomes.

1.16 The Council does not operate in isolation from the communities and businesses it serves, and we are continuing to carefully monitor the collection of local taxation given the challenges and wider impacts across the area. In Q1 2026/27 28.0% of Council Tax had been collected, this is marginally improved compared to the collection rate for the same period in 2025/26 (27.9%). For Non-Domestic Rates, the % collection for Q1 2026/27 (28.4%) is in line with the same quarter last year (28.1%).

1.17 The Council's governance framework underpins the approach to revenue expenditure, capital investment and treasury management. Decisions continue to be guided by affordability, sustainability, alignment of resources with priorities and delivering value for money for residents.

1.18 The capital programme remains under regular review to ensure that schemes continue to be viable, deliverable and consistent with the Council's wider objectives, including supporting sustainable economic growth across the Borough. The in-year impact on borrowing cost assumptions, as a result of reprofiling spend within the capital programme, is reflected in the latest full year forecasts.

1.19 The Council continues to strengthen its approach to early identification of risks and delivery of mitigations, whilst ensuring decisions remain transparent, evidence-based and consistent with the Section 151 Officer's responsibility for the proper administration of the Council's financial affairs.

1.20 It is recognised that the demand-led cost increases remain a significant financial challenge, both in-year and across the medium-term financial plan. The Council continues to prioritise service transformation and financial resilience, ensuring that limited resources are used effectively and deliver value for money.

2. RISKS, OPPORTUNITIES AND EQUALITY ISSUES

2.1 Key risks and opportunities are detailed with the appendix to this report.

2.2 The Council Plan provides an overview of activity across the Council, where applicable individual service work will have considered equalities issues as part of the design and delivery.

3. OTHER OPTIONS CONSIDERED

Not applicable to monitoring report.

4. REPUTATION AND COMMUNICATIONS CONSIDERATIONS

The environment in which the Council is operating is challenging in terms of capacity to deliver our priorities within financial resources. It is important that the Council is transparent about the delivery of planned activities and any issues that affect delivery of the plans

5. FINANCIAL CONSIDERATIONS

5.1 The activities detailed within the plan were developed in conjunction with the agreed budget proposals for delivery within the approved budget envelope.

5.2 The financial environment in which the Council is operating remains challenging and this can impact on our capacity to deliver the change we need to achieve our aspirations and support the residents of the Borough.

6. CHILDREN AND YOUNG PEOPLE IMPLICATIONS

6.1 The Council Plan is focussed on aspiration, innovation and ambition that will create better opportunities and outcomes for our children and young people to thrive and achieve their potential within North East Lincolnshire. The report provides details of the resources allocated towards children and young people across a wide range of services.

6.2 Impact assessments are undertaken for individual programmes and projects where required, including consideration of impact on Children Looked After and Care Leavers in accordance with the Corporate Parenting Pledge

7. CLIMATE CHANGE AND ENVIRONMENTAL IMPLICATIONS

Ultimately all resourcing decisions taken by the Council impact upon the environment. For this reason, the Council must take climate change and environmental issues into account in the establishment of its plans. The Council’s financial strategy looks towards consuming resources more efficiently, eliminating waste and supporting and developing the green economy and infrastructure. This includes recognising and realising the economic and social benefits of a high-quality environment.

8. PUBLIC HEALTH, HEALTH INEQUALITIES AND MARMOT IMPLICATIONS

Whilst there are no direct implications arising from the content of this report, the refreshed Council Plan approved by Council in February 2026 weaves Marmot principles throughout, and the implications on health inequalities are increasingly being considered in council activities.

9. CONSULTATION WITH SCRUTINY

The report is to be forwarded to all scrutiny panels.

10. FINANCIAL IMPLICATIONS

As set out in the report.

11. LEGAL IMPLICATIONS

There are no direct legal implications arising from the above report. The referral to all scrutiny panels is prudent.

12. HUMAN RESOURCES IMPLICATIONS

There are no direct HR implications arising from the contents of this report.

13. WARD IMPLICATIONS

All wards

13 BACKGROUND PAPERS

Council Plan: Council Plan - Our vision and aims | NELC
Budget, Finance and Business Plans: 5.-Budget-and-Medium-Term-Financial-Plan.pdf

15. CONTACT OFFICER(S)

Guy Lonsdale, Section 151 Officer
Joanne Robinson, Assistant Director Policy Strategy & Resources

COUNCILLOR SIMON TAYLOR
FINANCE, ASSETS & RESOURCES

Appendix 1

North East Lincolnshire Council - Council Plan Resources & Finance Report

Quarter 1 2026/27

Introduction

The Council Plan states the ambitions of the Council and the priority programmes that underpin our strategic priorities of 'stronger economy and stronger communities'.

This report is a combined performance and budget report designed to inform elected members, residents and partner organisations about our progress in the delivery of the plan and the budget.

For each area of the business the report includes:

- The vision that describes our aspiration.
- Performance against our 'vital signs' indicators, these can be viewed in more detail, including historic information and trends, via a live dashboard that is available here: Council Plan - performance and progress | NELC.
- Current budget position (revenue and capital where appropriate).
- Council Plan priority performance overview.
- A red, amber or green rating for performance and finance.
- Highlights, exceptions and risk relating to delivery of our aims.

The report also includes corporate budget information that impacts across the organisation including an update on the Key Pillars of the Medium-Term Financial Plan approved in February 2026.

Contents

Performance & Delivery Summary

Quarter 1 of 2026/27 has seen continued positive progress in delivery of the Council Plan, with service areas demonstrating resilience in the face of ongoing demand and organisational change. Across the Council, services remain focused on delivering the priorities of stronger communities, a stronger economy, a greener future and an engaging and effective council, with many key performance indicators remaining on or above target.

Evidence of strong performance can be seen in workforce stability and employee engagement, waste and environmental services, regeneration activity, community safety initiatives, and culture and heritage programmes.

Resources continues to perform strongly, supported by positive employee engagement, high apprenticeship and graduate retention rates, low workforce turnover and sustained staff attendance levels. Progress is also being made through digital transformation programmes, including implementation of the Children's Platform and continued improvement of customer-facing digital services. Performance challenges are limited and primarily relate to workplace health and safety incidents, where corrective actions and learning are already being implemented

Environment and Regulatory Services remains Green, underpinned by strong operational performance across waste, recycling, bulky waste collections and fly-tipping response. Wider environmental initiatives, coastal engagement activity and climate-related projects continue to progress, alongside work to strengthen capacity within regulatory services and prepare for new legislative responsibilities.

Regeneration continues to demonstrate positive performance across economic growth, inward investment, skills development, tourism and heritage. Freshney Place footfall, visitor numbers at cultural attractions and business support activity all show encouraging signs, while major regeneration programmes are progressing as planned

Infrastructure is rated Amber, reflecting the early-stage nature of annual capital and asset delivery programmes, although road safety, highways investment and planned maintenance activity continue to move forward as expected.

Safer Towns & Communities continues to deliver positive outcomes through community safety, enforcement and anti-social behaviour initiatives.

Children's Services performance remains Amber as a result of ongoing pressures linked to SEND demand, exclusions and placement sufficiency, although there is evidence of progress through early help, fostering recruitment, education improvement activity and partnership working.

Adult Services also remains Amber, reflecting continued improvement activity following regulatory inspection alongside sustained focus on prevention, reablement and strengths-based practice.

Housing and Public Health both report Amber performance due to continuing challenges associated with homelessness pressures, health inequalities and increasing demand for support services; however, both services continue to make progress against their strategic priorities and improvement plans

Overall, the Quarter 1 position demonstrates a stable and broadly positive performance picture. While a number of services continue to experience demand, workforce and system-wide challenges, robust improvement activity is in place and there is clear evidence of progress across the majority of Council Plan priorities. The Council remains focused on sustaining good performance, addressing areas of concern and delivering improved outcomes for residents and communities as the year progresses.

Joanne Robinson - Assistant Director Policy, Strategy & Resources.

Performance & Delivery Overview

Service Area	Performance RAG	Finance RAG
Resources	Green	Green
Environment & Regulatory Services	Green	Amber
Economy (Regeneration)	Green	Green
Economy (Infrastructure)	Amber	Green
Economy (Safer Towns & Communities)	Green	Amber
Children's Services (Safeguarding & Early Help)	Amber	Red
Children's Services (Regulated Provision)	Amber	Red
Children's Services (Education & Inclusion)	Amber	Red
Adult Services	Amber	Red
Housing	Amber	Green
Public Health	Amber	Green

Key:
As planned.
Under target with plans in place to mitigate risk of non-delivery within this financial year or on-going programmes in delivery stage.
Under target, longer term plans are in place to mitigate within the Medium-Term Financial Plan (MTFP) period.

Financial Overview

Rising social care demand continues to place significant pressure on the overall financial position of the Council. As a result, a full year overspend of £1.8M is forecast at Q1. Mitigating actions will be required to maintain a balanced position for the year.

In Children's Services, despite the continued positive transformation, challenges around Children in Care numbers and unprecedented demand for Education, Health and Care Plans (EHCPs) have changed the assumptions applied when setting the balanced budget, resulting in a revised forecast position. Furthermore, Adult Social Care is also experiencing rising demand, including high-cost placements above the level assumed during budget setting. Both services continue to review options to reduce cost pressures, with further details of challenges and mitigating actions included within the relevant service area sections of this report.

Contingency is considered as part of the budget planning process in recognition that assumptions around costs and demands are subject to change throughout the year. To provide transparency on how increasing costs can be managed in year, utilisation of contingency is detailed within the revenue cost report.

The overall socio-economic environment remains challenging, alongside additional demand for Council services, general pay and inflationary pressures are impacting on financial performance. Focus remains on high-cost and demand-led areas to ensure spend remains necessary, proportionate and aligned to statutory duties and service outcomes.

The Council does not operate in isolation from the communities and businesses it serves, and we are continuing to carefully monitor the collection of local taxation given the challenges and wider impacts across the area. In Q1 2026/27 28.0% of Council Tax had been collected, this is marginally improved compared to the collection rate for the same period in 2025/26 (27.9%). For Non Domestic Rates, the % collection for Q1 2026/27 (28.4%) is in line with the same quarter last year (28.1%).

The Council's governance framework underpins the approach to revenue expenditure, capital investment and treasury management. Decisions continue to be guided by affordability, sustainability, alignment of resources with priorities and delivering value for money for residents.

The capital programme remains under regular review to ensure that schemes continue to be viable, deliverable and consistent with the Council's wider objectives, including supporting sustainable economic growth across the Borough. The in-year impact on borrowing cost assumptions, as a result of reprofiling spend within the capital programme, is reflected in the latest full year forecasts.

All treasury management activity continues to operate within the approved Treasury Management Strategy and agreed prudential indicators. Given current interest rate uncertainty, the Council has continued to make use of short-term borrowing where appropriate, pending greater stability in long-term rates.

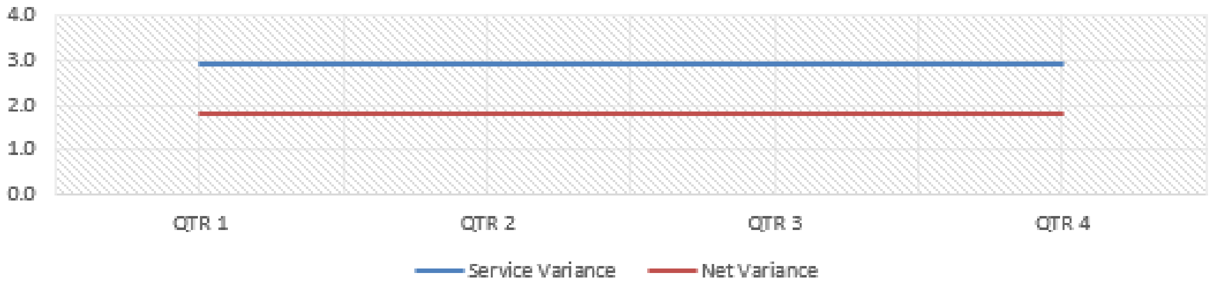
The Council continues to strengthen its approach to early identification of risks and delivery of mitigations, whilst ensuring decisions remain transparent, evidence-based and consistent with the Section 151 Officer's responsibility for the proper administration of the Council's financial affairs.

It is recognised that the demand-led cost increases remain a significant financial challenge, both in-year and across the medium-term financial plan. The Council continues to prioritise service transformation and financial resilience, ensuring that limited resources are used effectively and deliver value for money.

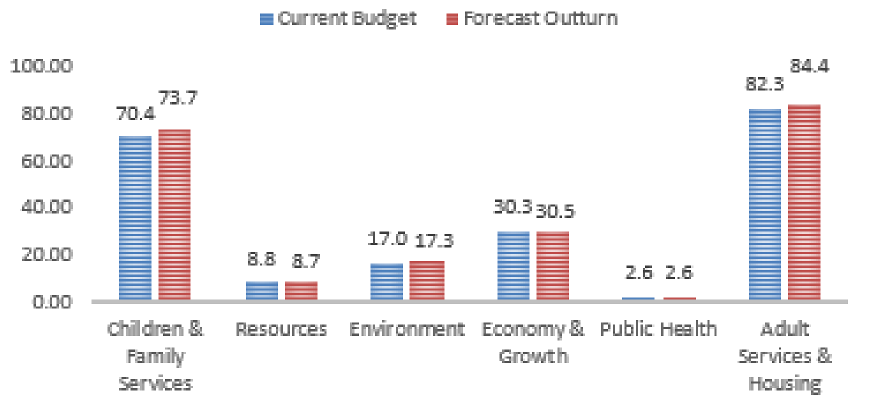
Guy Lonsdale – Section 151 Officer

FINANCIAL OVERVIEW - QUARTER 1

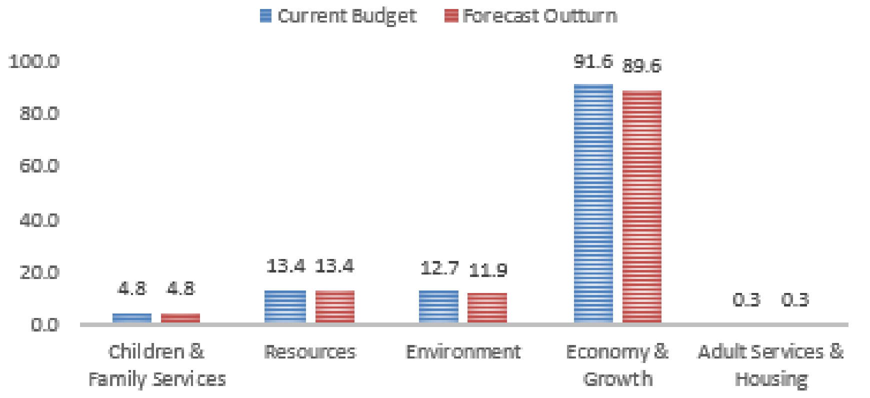
Quarterly Revenue Spend Forecast Position £'M



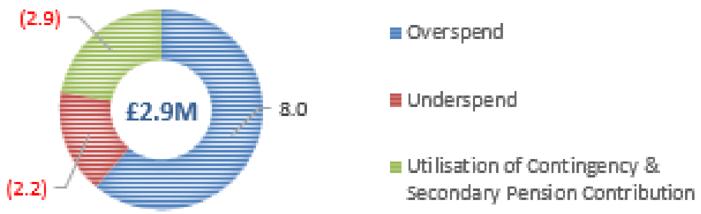
Service Revenue Position | Variance | 1.4%



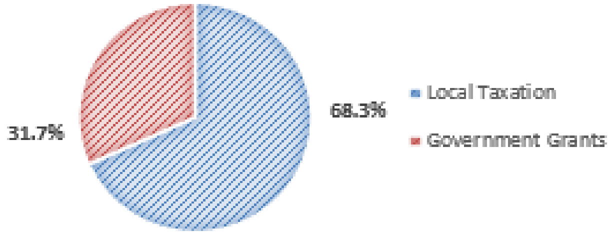
Service Capital Position | Variance | -2.3%



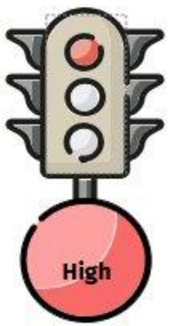
Service Over Spend Analysis £'M



Funding



Financial Outlook



Pay represents a significant element of the Council's cost base and future years pay awards remain a risk for the Council over the MTFP.

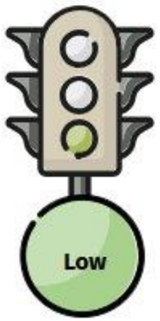
Social Care for both Adults and Children continues to pose a significant financial risk due to high service demands, despite ongoing transformation.

Focus needs to remain on ensuring that all spend remains necessary, proportionate and aligned to statutory duties and service outcomes.

Whilst there are ongoing mitigating actions to offset the financial impact of the rise in unregistered housing providers, the overall demand on the housing provision presents another significant financial risk.

Inflation continues to affect Council finances, particularly inflation linked contracts. Whilst inflation has stabilised over recent months, inflationary levels continue to be volatile and are monitored to assess future impacts on finances.

Interest rates also remain uncertain, driven by the wider economic climate. This uncertainty has the ability to create pressure for the Council in future years in terms of anticipated borrowing costs.



The impact of the fair funding reform and business rate reset has been incorporated into the budget as part of the 2026/27 Budget and Medium Term Financial Plan (MTFP). This means that any additional funding over the medium term is unlikely.

The full impact of business rateable valuation changes from 1st April 2026 are yet to be fully incorporated into the MTFP, as central government continues to assess how these changes will impact the business rates baselines for local authorities. Further information is expected in the coming months

The continuing development of the Greater Lincolnshire Combined Authority ensures local leaders have access to sustainable funding and greater freedom to take decisions on how to provide vital services in the area.

Revenue Budget Overview

£1.8M Total Revenue Forecast Outturn Overspend

£2.9M Service Budgets Forecast Outturn Variance

1.4% % Representation of Service Budget Underspend to Net Budget

Revenue Overview Comments:

In the first quarter of the financial year elements of social care demand within both Adults and Children are above the levels assumed at budget setting, creating cost pressures against budget. Drivers behind social care costs can be complex and unforeseen, services continue to investigate and implement mitigating actions where possible, to help further reduce these cost pressures.

To aid transparency in understanding how cost pressures can be mitigated, the table shows the release of the service contingency (£1.4M), this is included within the budget to help mitigate unforeseen demand and cost pressures.

Further to this, following the final actuarial valuation of pension contribution requirements for the next 3 financial years, the Council will remove the secondary pension contribution of £1.5M, this will further aid in the offset of the demand led service pressures.

The underspend within Corporate Budgets reflects the impact of lower expected borrowing costs, due to the reprofiling of the capital programme and increased interest income due to rates currently remaining at a higher level than budget.

REVENUE	Original Approved Budget £'M	Revised Budget £'M	Forecast Outturn £'M	Variance £'M
Resources	9.4	8.8	8.7	(0.1)
Environment	17.8	17.0	17.3	0.3
Economy & Growth	30.4	30.3	30.5	0.2
Children & Family Services	69.8	70.4	73.7	3.3
Public Health	2.6	2.6	2.6	0.0
Adult Services	75.9	76.1	78.2	2.1
Housing	6.4	6.2	6.2	0.0
Release of Service Contingency & Secondary Pension Contribution	0.0	2.9	0.0	(2.9)
	212.4	**214.3**	**217.2**	**2.9**
Corporate Budgets	5.6	5.7	4.6	(1.1)
	218.0	**220.0**	**221.8**	**1.8**
Earmarked reserves	2.9	2.5	2.5	0.0
School Balances	0.0	(1.6)	(1.6)	0.0
Total	**220.9**	**220.9**	**222.7**	**1.8**
Funding	(220.9)	(220.9)	(220.9)	0.0
Net	**0.0**	**0.0**	**1.8**	**1.8**

Revenue Budget Movement Overview

Revenue Overview Comments:

During the financial year, budgets continue to move to reflect service and structural changes.

The following table highlights the budget virements over £0.35M requiring approval within service areas during the current financial year.

The Employer pension contribution virement reflects a reduction in the primary contribution from 19.7% to the total contribution of 14.3%, this is the result of the formal actuarial valuation by Hymans Robertson for employers' contribution requirements to the East Riding Pension Fund. The estimated impact of this reduction was held centrally at the time of budget setting, within the corporate budgets, awaiting confirmation in the final report. This virement now distributes the reduced budget to individual service areas.

(This list does not include year end technical adjustments)

BUDGET ADJUSTMENT DESCRIPTION	Resources £'M	Economy & Growth £'M	Childrens & Family Services £'M	Environment £'M	Public Health £'M	Adult Services £'M
Budget Transfer between services						
Employer Pension Contribution Reduction	(0.9)	(0.5)	(1.2)	(0.5)	0.0	(0.1)
Earmarked Reserve (EMR) Adjustment / Utilisations						
Schools Balances Adjustment			1.6			
Service Area EMR Utilisation	0.3		0.2			
Total Service Budget Movement	**(0.9)**	**(0.5)**	**0.4**	**(0.5)**	**0.0**	**(0.1)**

Capital Budget Overview

(£2.8M) Capital Forecast Outturn Underspend

(2.3%) % Representation of Service Capital Underspend to Approved Programme

CAPITAL	Original Approved Programme £'M	Approved Programme £'M	Forecast Outturn £'M	Variance £'M
Resources	12.8	13.4	13.4	0.0
Environment	8.2	12.7	11.9	(0.8)
Economy & Growth	82.8	91.6	89.6	(2.0)
Children & Family Services	8.9	4.8	4.8	0.0
Public Health	0.0	0.0	0.0	0.0
Housing	0.1	0.3	0.3	0.0
Total Capital Budgets	**112.8**	**122.8**	**120.0**	**(2.8)**
Funding	(112.8)	(122.8)	(120.0)	2.8
Net	**0.0**	**0.0**	**0.0**	**0.0**

Capital Overview Comments:

The underspend reflects the revised timelines in a small number of the more complex and multi-faceted projects.

Full details of the capital reprofiling and programme adjustment requests (including those >£350k requiring approval) are shown on the following page.

Capital Movements

The table below show changes to the capital programme since the reporting of the 2025/26 provisional outturn.
A full list of projects included within the capital programme is included in the Capital Programme section of this report

SCHEME	Changes to the Programme 2026/27	Changes to the Programme 2027/28	Changes to the Programme 2028/29	Comments
	£000	£000	£000	
Regeneration				
Play Zone	- 60			Project funding realigned with external provider
Infrastructure				
Greater Lincs Groundwater Project	- 2,000			Project decommitted, now being managed as part of a wider project outside of NELC
Safer Towns & Communities				
HAS & Green Spaces	- 46	46		Reprofiling of project to align with Town Centre Regeneration programme
Education and Inclusion				
Schools - Basic Need Sufficiency of Places	- 6,000	6,000		Reprofiling of project to align with revised timelines
CAPITAL CAPACITY				
Cleethorpes Public Toilet Provision (Earmarked Funding)	50			Allocation of Pride in Place funding
TOTAL CAPITAL PROGRAMME	**- 8,056**	**6,046**	**-**	

Funding			
External Grants	- 1,669	- 156	
Corporate Borrowing	- 6,327	6,202	
Other Private inc S106	- 60		
TOTAL FUNDING	**- 8,056**	**6,046**	**-**

Denotes a Major Project
Denotes a Major Education Project

Key Pillars of the Medium-Term Financial Plan

Key Pillars of the Medium-Term Financial Plan

Focus on cross cutting transformational priorities, aiming to build overall financial resilience

People & Place

Commercial Council

Deliver a more commercial focus inc. Fees & Charges, Rental Income, Investment Properties

Housing

Priorities centred around housing inc. housing strategies; residential homes; extra care facilities; housing subsidies

Digital & Technology

Provision of the latest technology to drive efficiency and improve delivery

Strategic Asset Management

Drive effective utilisation of current estate inc. property rationalisation; fleet management; utilisation of empty spaces.

Transport

Optimise the transport provisions inc. educational transport; adult transport; bus services; devolution

Productivity & Cost Effectiveness

Drive optimisation of our resources, to deliver best value inc. invest to save; restructuring; facilities management

Tackling the wider determinants of health

Commercial Council

Overview

The Commercial Council programme continues to focus on increasing income generation, achieving full cost recovery where appropriate and supporting growth in the local tax base. During Q1, the Border Target Operating Model (BTOM) activity at Port Health has continued to generate additional income and remains a significant contributor to the commercial agenda, supporting the £2.65M opportunity identified within the 2026/27 Medium-Term Financial Plan. Performance remains positive, although future income levels remain subject to ongoing national policy changes and further streamlining by Government.

Across the Council's commercial estate and operational services, work has continued on rent reviews, lease management, service charge recovery and fee reviews to strengthen income generation and ensure charges are aligned with the principle of full cost recovery. Activity is also progressing across regulatory services, highways licensing and commercial property management to maximise income and improve financial sustainability. These initiatives support the wider Commercial Council objective of reducing reliance on core funding whilst maintaining service delivery.

The Council's wider commercial approach remains closely linked to economic growth and regeneration. Continued progress across Enterprise Zones, Freshney Place, Freeport developments, tourism and leisure investment is expected to support future growth in business rates income, visitor economy activity and commercial revenue streams. Whilst many of these benefits will be realised over the medium term, delivery remains broadly on track against the assumptions included within the February Budget and MTFP.

Productivity

Overview

The Productivity and Cost Effectiveness programme remains central to delivery of the Medium-Term Financial Plan and includes opportunities valued at approximately £6.3M across adults, housing, infrastructure, children's services and wider transformation activity. During Q1, delivery has continued across a range of programmes designed to manage demand, improve efficiency and strengthen financial resilience.

Within Adult Services, work continues on reviews of higher-cost care packages, respite provision, commissioning activity and demand management arrangements. These initiatives support opportunities totalling approximately £1.58M within the MTFP, including reviews of working-age adult packages, short stay provision and wider efficiency and transformation activity. Whilst demand pressures remain significant and are contributing to forecast overspends within Adult Services, the underlying transformation programme continues to be progressed to help mitigate future financial pressures.

Across the organisation, productivity improvements are also being delivered through business support redesign, digital enablement, workforce development and improved use of technology. Children's Services transformation activity continues to support the delivery of a £0.89M savings target, whilst housing-related reviews are focused on reducing temporary accommodation and subsidy pressures associated with housing providers, with an estimated £0.85M opportunity included within the MTFP. The Council is also continuing to optimise treasury management and borrowing requirements through active management of the capital programme, contributing to reduced financing cost pressures and improved value for money. Overall, delivery remains broadly aligned to the transformation assumptions underpinning the approved Budget and Medium-Term Financial Plan.

Housing

Overview

Ongoing Delivery

- The new, draft Homelessness Prevention and Rough Sleeping Strategy is now out to public consultation.
- Launching a new senior rough sleeping group to support borough-wide work to reduce numbers of rough sleepers locally
- Continued focus on strengthening case management and decision making in homelessness applications.
- Re-procurement of Housing Related Support to improve the offer for residents with the objective of reducing homelessness; tender due to launch in August.
- Updating Housing Allocations Policy to ensure social housing is allocated fairly and transparently to those most in need progressing through governance. This will be enabled by a new IT system.
- Continuing to encourage local providers to become Registered Providers (RPs), or partner with existing RPs, to reduce Housing Subsidy cost pressures.
- Work on new Affordable Housing Strategy underway, supportive by new Registered Providers Forum that launched in July.
- Selective Licensing scheme in parts of East Marsh started on 8 April 2026 with support from Homesafe. Awareness raising and communication to landlords continues.
- Phase 1 of the Renters Rights Act 2025 implemented in May 2026. Preparing for the implementation of Phase 2 in October 2026.

Planned Delivery

- Develop a new prevention function – initially focussed on strengthening relationships with private sector landlords – to support reduction in temporary accommodation numbers.
- Continue to build a fit for purpose front door – housing team to be based in more community settings in the second half of the year.
- Extra Care Housing procurement (May 26 onwards)
- Children's residential social care – increasing support within North East Lincolnshire.

Transport

Overview

Ongoing Delivery

- Right sizing of pool cars within North East Lincolnshire and review of usage
- Adult Social Care – review of older people's and working age adults' day services
- Re-procurement of home to school transport

Planned Delivery

- Alignment of application of organisational transport related policies - In place for September 2026
- Review of transport related benefits as part of the job evaluation long term project
- Day service – implementation of new delivery models – older people September 2026
- Review of community transport

Strategic Asset Management

Overview

Ongoing Delivery

- For the operational portfolio, a programme of suitability and sufficiency surveys are now complete for all core operational properties (those that are used directly to support frontline service delivery).
- Stage two will consist of the survey findings being used as a platform to enable service-based asset management planning and engagement with the services by the Asset Strategy team.
- For the non-operational portfolio, 220 assets identified in the original scope have been reduced to 191 after review.
- The analysis of all assets in scope using the new scoring matrix has been complete. 55% (111) of assets have scored three and above (assets which provide marginal contribution to the Strategic Asset Management Plan (SAMP) and Council Plan priorities – the next stage is a deep dive review of assets scoring 3.25 and above (28 assets)
- For the Disposal Programme the year end target for 2026/27 is £3.4m where the work is already currently forecast at £4.672m.

Planned Delivery

- A business case for the development of the Holme Hill former school site has been developed and will be taken through the relevant governance processes for approval.

Digital & Technology

Overview

Artificial Intelligence and Automation A measured approach to introducing Artificial Intelligence (AI) and automation is in place, testing practical applications while ensuring appropriate safeguards and data security are in place. Around 20% of the workforce currently use **Microsoft 365 Copilot** to support productivity, including document creation, meeting management, data analysis and accessibility. Evaluations have identified potential benefits and value for money, which are being explored further. In Children's Social Care, AI transcription tools have been trialled to reduce administrative tasks and improve the quality of meeting notes. Early results show significant time savings, enabling social workers to spend more time supporting children, young people and families. Following successful trials, procurement is underway to implement a solution across the service. The Council is also developing and testing conversational AI tools to support self-service and improve productivity across internal services.

Council Website: Website content reviews are continuing and the social media workstream has launched a campaign to promote daily family activities via social media and the Council website. 29,000 of the Council's followers will see the launch every day during the summer holidays.

Information Management and Resilience: Phase 2 of the project is now being developed to further drive forward embedding of the Council's approach to information governance which includes use of automation and AI to maintain compliance. Phase 1 of the project generated cost avoidance of £50k due to reduced need for data back-up arrangements.

Customer portal: Online forms are being reviewed to make them easier to understand and use so that members of the public find it easier to report issues to the Council. Engagement is taking place with stakeholders to develop the user experience in reporting and receiving progress updates. This includes review of the integration of systems and flow of information.

Children's Platform: The Council has reached a key milestone during the last quarter with the implementation of the new Early Years and Education, Health and Care Plan systems. This means that we now have a full integration with the Council's SystemC (Children's Case Management), reducing from five systems to one platform which provides a more streamlined experience through a single view of a child's record. Work is ongoing to review and support implementation and address the outstanding issues, particularly focused on the EHCP portal.

Data Warehouse Developments: Following work to test tools and technology to improve our use of data and develop insights across the Council a discovery and design piece of work is due to take place on the use of Microsoft Fabric. This next phase will commence in September and will focus on simplifying the Council's data estate and establishing a platform that can support wider integration in the future.

Finance and Performance Review against Council Plan Priorities and Service Areas

STRONGER ECONOMY

- Supporting Industry, Business & Housing
- Growing Skills
- Attractive & Vibrant Town Centres
- Improving our Journeys
- Happy Visitors & Great Leisure
- Preserving our Heritage

STRONGER COMMUNITIES

- Nurturing our Children and Building their Future
- Supporting our Adults
- Living a Healthy Life
- Good & Sustainable Homes
- Telling our story of Culture and Heritage
- Clean & Safe Streets & Open Spaces

GREENER FUTURE

- Our Waste and Recycling
- Looking After and Protecting our Parks and Public Spaces
- Our Coastline
- Our Green Ambition

ENGAGING AND EFFECTIVE COUNCIL

- A Great Place to Work and Develop
- Financially Stable
- Effective Management of Assets
- Accessible and Engaging
- Digitally Smart

Resources

Engaging and Effective Council

As we work with our partners, our people and our colleagues, we must ensure that we provide services that are effective, value for money and deliver what our residents want, and what is best for our borough. We can only do this if we get the very best from our employees and use all that is available to us to take North East Lincolnshire forward.

Engaging and Effective Council

A Great Place to Work and Develop

Proportion of permanent social work qualified staff (%)

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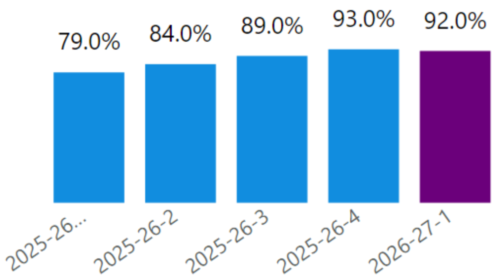
High is good



Apprentice Levy Year To Date Spend

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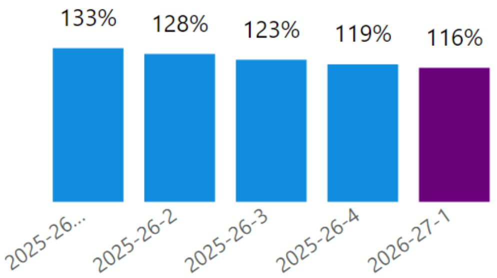
High is good



Placement retention and progression to a substantive post -Graduate and apprentices (%)

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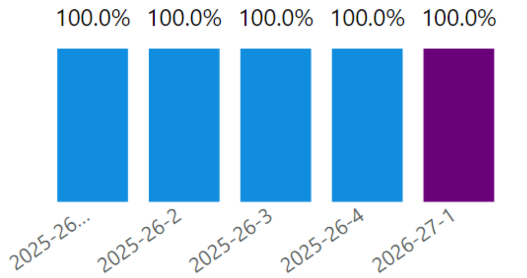
High is good



NPS Score (Employee Voice and Pulse Survey)

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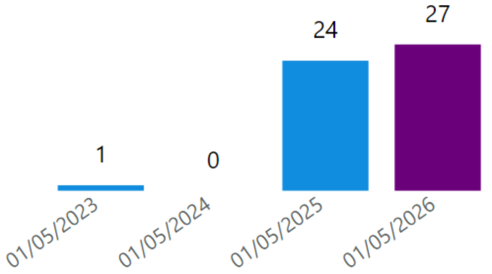
High is good



Employee Turnover Rate

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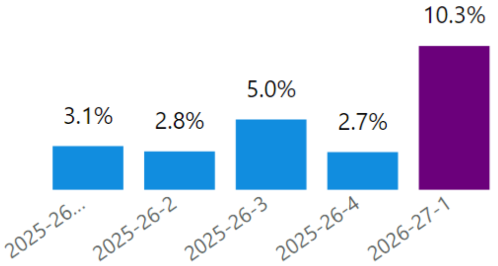
Low is good



The average attendance per full time employee (%)

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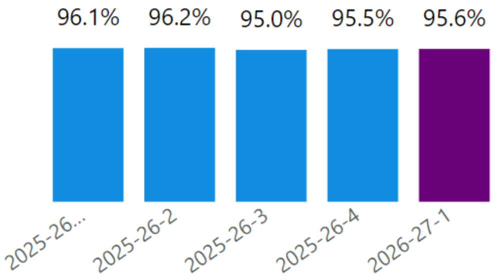
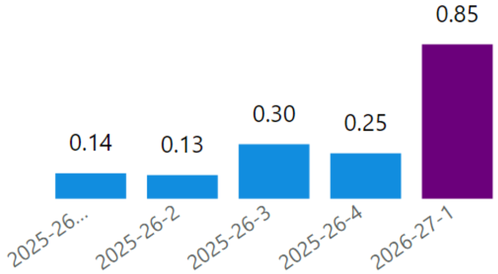
High is good



Total RIDDOR incident rate

R

Low is good



Performance Overview

Resources (1)

Council Plan Priority	Commentary
Engaging and Effective Council - A Great Place to Work and Develop	In Q1, the Council has continued to make positive progress towards being an engaging and effective organisation. Performance across the key workforce measures remains strong, with most indicators on or above target and continuing to support organisational stability. Engagement remains a key strength, with our eNPS score at +27 and the results of the Employee Voice survey showing a higher participation rates and a strong level of employee advocacy as the organisation grows. Graduate and apprentice retention remains positive with all new start apprentices retained and the majority of the 24-26 graduate cohort securing permanent positions as their graduate programme comes to an end. Q1 data also evidences continued workforce stability, with permanent case holding social work staffing above the target of 92% and staff attendance above the 95% target, with turnover within target at 1.92% for Q1 and the rolling 12month turnover at 10.31%. Apprenticeship levy spend is also above target, reflecting continued investment in priority workforce development areas. The main area off track is RIDDOR performance, with 6 reportables in Q1. However, these have been investigated, corrective actions identified and targeted learning is being used to strengthen safe working practices. Overall, the Q1 position remains positive and demonstrates the foundations of a strong workforce culture.

Engaging and Effective Council

Financially Stable

Council tax collection achieved (%)

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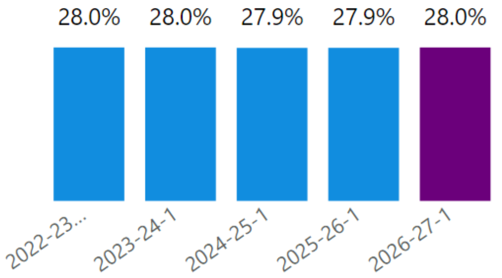
High is good



National non-domestic rates collection achieved (%)

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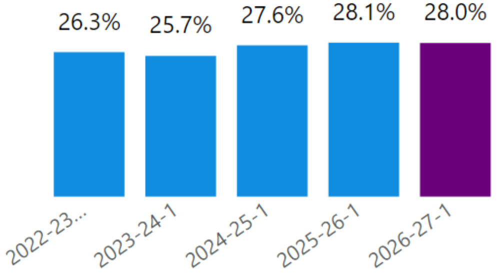
High is good



Capital programmes forecast to be delivered (%)

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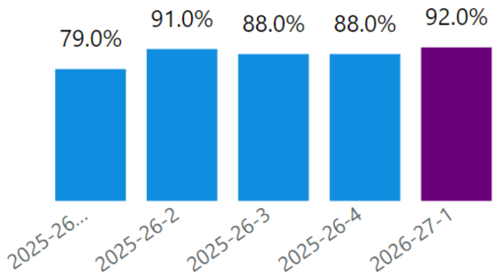
High is good



Variance against revenue service budget - Revised (%)

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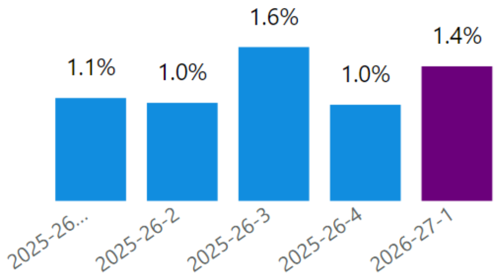
Low is good



Performance Overview

Resources (2)

Council Plan Priority	Commentary
Engaging and Effective Council - Financially Stable	**Council Tax** Council Tax collection at the end of the quarter is slightly improved on the position as at the same period last year. There has been a delay in court dates, but this will be caught up in Q2. Robust recovery action continues on all outstanding balances. **National Non-Domestic Rates (NNDR)** NNDR collection is 2% ahead of the target for quarter one. There is almost £1 million more to collect in Business Rates for this tax year in comparison to last year. The Financial Overview provides further detail on the Council's overall financial position, including key capital and revenue pressures and the actions being taken to mitigate these.

Engaging and Effective Council

Accessible and Engaging / Digitally Smart

Housing Benefits average days to process

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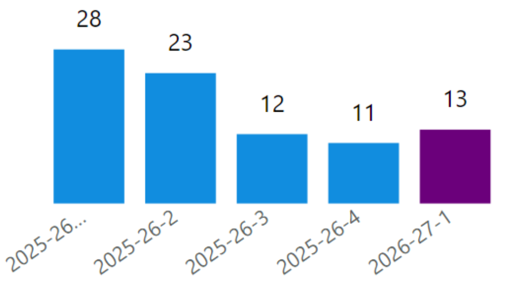
Low is good



Freedom of Information cases referred to the Information Commissioner which are upheld

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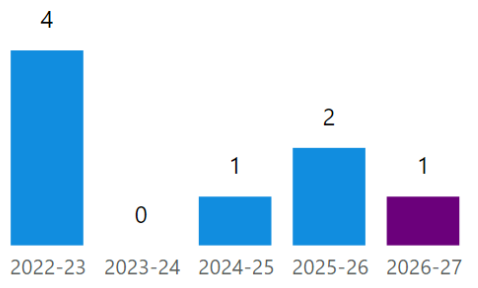
Low is good



Complaints referred to the Local Government and Social Care Ombudsman which are upheld (Year to Date)

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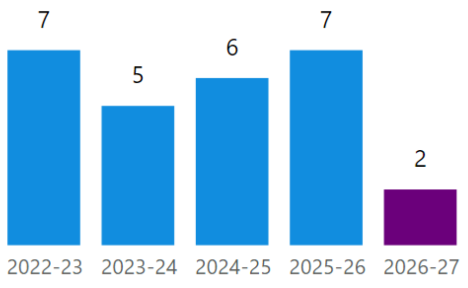
Low is good



Households and businesses connected to gigabit-capable broadband (%)

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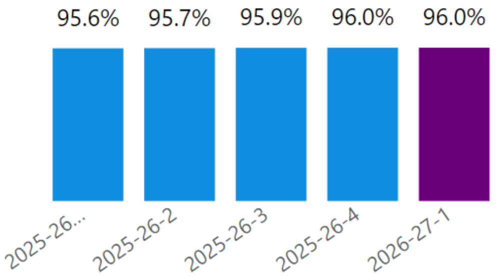
High is good



New technologies delivered from our ICT Roadmap in 25/26

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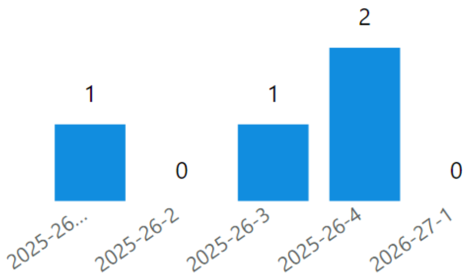

Performance Overview

Resources (3)

Council Plan Priority	Commentary
Engaging and Effective Council - Accessible and Engaging	In Quarter 1 2026/27, only one Freedom Of Information (FOI) complaint against the Council was upheld by the Information Commissioner's Office, maintaining the strong performance achieved in 2025/26. This has been delivered despite a significant increase in FOI requests, with volumes rising by 29% compared to the same period last year. The Council continues to meet its performance target, respond effectively to increasingly complex requests, and promote transparency through the proactive publication of information, reducing the need for formal requests wherever possible. The Local Government and Social Care Ombudsman(LGSCO) made eight decisions on complaints involving the Council in Quarter 1, with two upheld. This is unchanged from the same period last year. Complaint volumes continue to rise, with 133 complaints responded to in Quarter 1 compared with 73 last year. Despite this increase, the number of complaints upheld by the Ombudsman remains low, reflecting the effectiveness of the Council's complaint handling and resolution processes. The introduction of the new LGSCO Complaint Handling Code from 1 April 2026, alongside the return of Adult Social Care complaints into the Council's reporting arrangements, may influence future complaint volumes and escalation rates. Increased customer feedback demonstrates that residents are engaging with our services and helps drive continuous improvement Housing Benefits average days for processing claims is currently on target.

Performance Overview

Resources (4)

Council Plan Priority	Commentary
Engaging and Effective Council - Digitally Smart	The Children's Platform is now moving into its final phase of implementation. We are continuing to embed the new Education, Health and Care Plan (EHCP) solution across a single platform, this module has many complex moving parts and work is continuing with services and stakeholders to ensure successful onboarding and resolution of outstanding issues. Early Years have completed their first end to end term within the new EHCP module of the system utilising a completely digital solution from providers into the service which has been a huge improvement removing the need for emails and spreadsheets across the entire system. The next phase to commence is the Youth Justice module. The Council is continuing to review and improve the customer experience with its Customer Portal. High volume activity areas are receiving a priority focus; forms and processes are being reviewed to improve the end-to-end experience for the customer. Learning from the digital inclusion project is informing this with reviews taking place of the portal forms and business processes. The Digital Inclusion Project is in its final phase with the report due to be produced in September. Evidence has been gathered through six workstreams, including data analysis, staff and community engagement, user stories and stakeholder mapping, showing that a lack of devices or digital skills is only part of the problem and that different groups face different barriers. Emerging findings from the discovery are that digital exclusion in North East Lincolnshire is largely a symptom of wider social exclusion, with issues such as poverty, poor health, isolation, accessibility barriers, low confidence and fear often sitting behind people's digital challenges. The two Key Performance Indicators (KPIs) currently included within the dashboard only give a limited reflection of the scale of the work, and the gigabit-enabled broadband indicator is not a real indicator of NELC progress, although we continue to monitor progress. These KPIs will be reviewed and amended for Q2.

Resources Budget

4.11% Of Total Revenue Service Budgets

(£0.1M) Forecast Outturn Revenue Position

(1.1)% Variance as % Of Total Budget Envelope

REVENUE (£'M)	Revenue Budget	Revenue Forecast Outturn	Variance
Deputy s151	3.2	3.2	0.0
Law and Governance	2.9	2.9	0.0
Policy, Strategy and Resources	1.3	1.1	(0.2)
Assistant Director People & Organisation	1.4	1.5	0.1
	8.8	**8.7**	**(0.1)**

VARIANCE ANALYSIS	£M
Pressures	0.1
Opportunities	(0.2)
Income Shortfall	0.0
	(0.1)

Service Comments:-
Deputy S151: A balanced position is submitted in relation to Housing Subsidy however this is achieved by using £0.25M of EMR funding to balance the gap between costs and funding received. Due to the nature of this area this will need to be monitored closely throughout the year.
Law & Governance: There is some risk around the volatility of council and court costs in respect of children's social care, however actions are in place to monitor this throughout the year.
Policy, Strategy & Resources: Savings relate to an underspend in staffing costs, assumptions have been included for the estimated inflationary increase in respect of ICT contract renewals, these assumptions will continue to be monitored.
People: The pressure is a combination of postage costs for which a business case has been submitted to explore opportunities to reduce costs, and additional training requests for which funding options are being reviewed. The pressures are partially offset by savings from employee salary sacrifice schemes.

Capital

10.91% Of Total Capital Programme

(£0.0M) Capital Forecast Outturn

CAPITAL (£'M)	Original Programme	Approved Programme	Capital Forecast Outturn	Variance
Deputy S151	3.4	3.4	3.4	0.0
Policy Strategy and Resources	2.5	4.1	4.1	0.0
Capital Investment Capacity	6.9	5.9	5.9	0.0
	12.8	**13.4**	**13.4**	**0.0**

Service Comments:-

Deputy S151 capital expenditure reflects the flexible use of capital receipts, usage of this is expected to be in line with the approved budget strategy.

Policy Strategy & Resources capital schemes relate to ICT projects, expenditure across these schemes is primarily capitalised staffing costs which are forecast to be in line with budget expectations.

Capital Investment Capacity spend reflects corporate funding that has yet to be allocated to a specific capital project or where funds have been earmarked but the projects still require full business case preparation and approval. Details of these projects can be found within the Capital Programme section of this report.

Resources

Achievements, Challenges & Risks

Performance RAG	Green	Finance RAG	Green

Achievements:	**AcademyNEL** continues to strengthen NELC's talent pipeline, with the latest Achieve cohort now underway, growing external interest, and work progressing on CPD accreditation and a new Learning Management System to expand learning opportunities and future sustainability. **PathWaysNEL** is helping to build NELC's future workforce through work experience, internships, graduate recruitment and apprenticeships. During the quarter, 21 work experience placements were delivered, nine interns and four graduates were recruited, and £113k was invested in apprenticeships, supporting strong progression into employment and career development opportunities. **Family Enterprise** continues to create positive outcomes for care-experienced young people, with 80% completing the programme and 60% gaining accredited qualifications. Participants have progressed into employment, education, training and volunteering, demonstrating the programme's lasting impact in developing confidence, independence and long-term career opportunities.
Key challenges:	There are on-going financial risks relating to the level of Housing Benefit(HB) subsidy we are able to claim from government for supported and temporary accommodation, and volatile Legal costs relating to childcare cases. The Housing service is working to reduce temporary accommodation use and encourage all supported housing organisations to become registered providers, or partner with registered providers, which will mitigate the risk relating to HB subsidy. Legal costs are monitored throughout the year. Capacity to support multiple projects and programmes is always a challenge however, this is regularly monitored and additional capacity brought in for specific projects as required.
Risk to non-delivery:	None identified at present.

Environment & Regulatory Services

Greener Future

Never has there been a more important time to look at our plans for a greener future for all. North East Lincolnshire is benefitting from the renewable energy sector which is positive. But we must also consider how we develop greener hearts and minds across our borough.

Greener Future

Our Waste and Recycling

Fly tipping reports collected within 5 working days (%)

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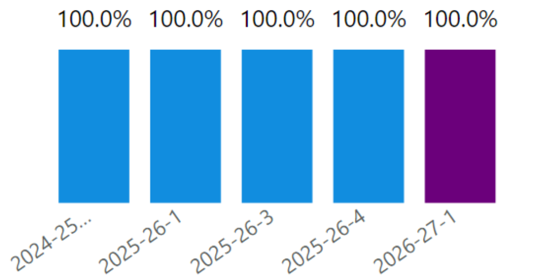
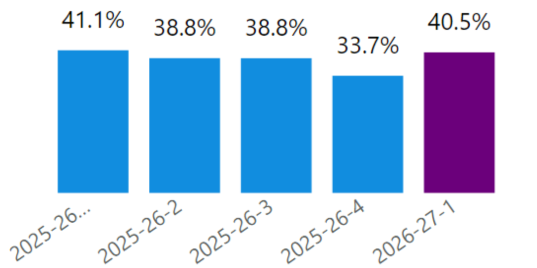
High is good



Household Waste sent for Reuse, Recycling and Composting (%)

R

High is good



Municipal waste landfilled (%)

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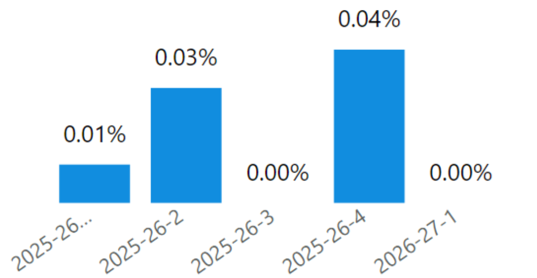
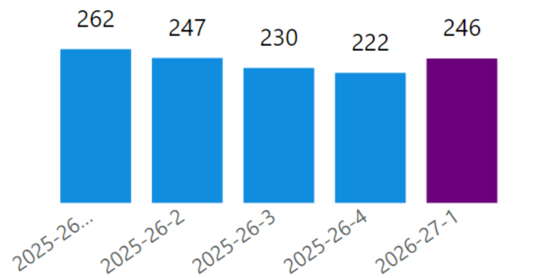
Low is good



Total Household Waste per 1000 Households (tonnes)

R

Low is good



Waste collections completed on time (%)

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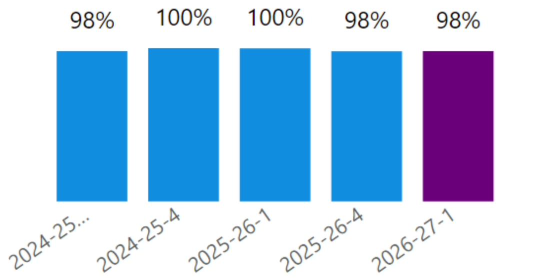
High is good



Bulky Waste Collections Completed on the specified day (%)

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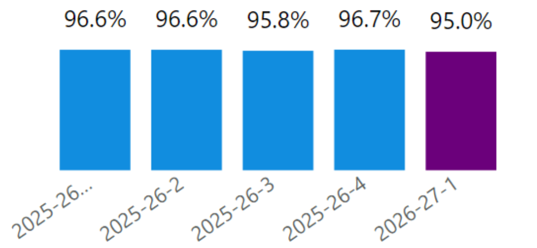
High is good



Greener Future

Looking After and Protecting our
Parks and Public Spaces / Our Coastline / Our Green Ambition

Fixed Penalty Notices Issued for Public Space Protection Orders [Manual RAG]

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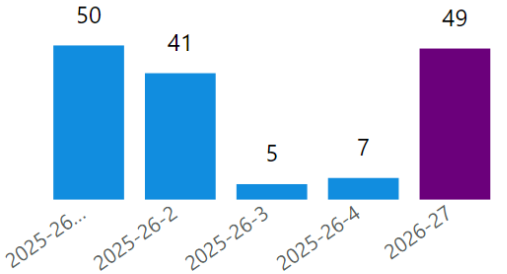

Electric vehicle points that the council has funded via government grants.

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Total CO2 emissions across Council Assets (tonnes)

R

Performance Overview

Environment and Regulatory Services (2)

Council Plan Priority	Commentary
Greener Future - Looking After and Protecting our Parks and Open Spaces	We continue to strive to ensure our parks and open spaces are looked after and protected. There are eight main destination parks across the borough, which receive regular visitors, various events and community groups who use the space. Play areas are inspected on a regular basis, to ensure the spaces and equipment are safe for children and families to enjoy and learn. Work aligns to the approved tree strategy which supports the maintenance of the borough's trees. A number of trees have been planted within parks and open spaces, watering and maintenance regimes take place so that they can thrive, a few have failed due to vandalism. This has all been possible through external funding. We continue to engage with wider partners on tree planting initiatives across the borough. A task force was established in 2025 to focus on our resort safety, maintenance and cleanliness. This continues into 2026 with the additional funding received for extra people to be permanently located in the resort area. Work is also continuing in bringing landmark features back to life, e.g. painting the games on Lower Kingsway and the Leaking Boot. Fixed penalty notices for Public Space Protection Orders are reported as a proxy measure for pride in the community. Targets are not set for enforcement work as this is unlawful. In Q1 49 Fixed Penalty Notices were issued under the PSPO which is an increase from 7 in Q4. Issuance was expected to increase in Q1 due to the commencement of the dog control restrictions on the beach at the resort.

Performance Overview

Environment and Regulatory Services (3)

Council Plan Priority	Commentary
Greener Future - Our Coastline	The research and Engagement Officer and Coastal Ranger continue to work on the coastline, this includes walks and talks along the coastline raising the profile of the unique heritage asset. More than 1000 people have been engaged face to face so far and we have engaged over 2000 people across the project at events. Events with the public have been held at the Lincolnshire Show and throughout Love Parks Week. A dashboard to collect and report on data and a full engagement plan has been created. In addition, and as part of the DUNE Project, the group have held 3 engagement sessions with environmental professionals across the region partnering the Project, with quarterly meetings now established. This group is feeding into the project alongside public engagement to help drive future phases of the project. We are working on Phase 2 of the DUNE Project, with an application to National Lottery Heritage Fund for further funding to deliver capital projects, further engagement activities, signage within the Cleethorpes Local Nature Reserve and resource to develop further natural heritage projects. Successful delivery of the Council's award-winning mitigation sites continues with more than 120 species of bird having been recorded using Cress Marsh and Novartis since they've been created. Work is continuing to secure planning permission to deliver a second pumping station on the site which will ensure long term water provision for our internationally important wading birds.
Greener Future - Our Green Ambition	Carbon accounting for 2024/25 has been completed, and estimated emissions for 2025/26 are being calculated. Projects funded through the Public Sector Decarbonisation Scheme continue to improve energy efficiency in council buildings, helping to reduce costs and support long-term sustainability. Work is ongoing to identify further opportunities to reduce emissions, improve energy security and secure external funding for building improvements. Changes to carbon accounting following the integration of Equans means additional assets that were missed from our baseline are now included in reporting. This has resulted in higher reported emissions. The Council is also exploring opportunities to enhance the natural environment, support flood resilience and improve access to nature

Stronger Communities

Clean and Safe Streets and Open Spaces

Penalty Charge Notices Issued (Camera Enforcement at Schools) [Manual RAG]

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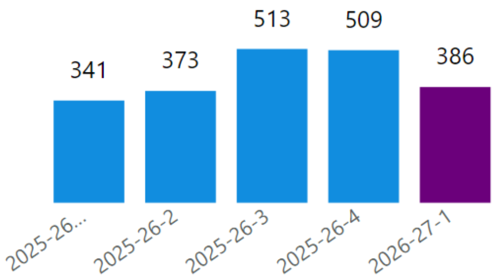

Penalty Charge Notices Issued (Total) [Manual RAG]

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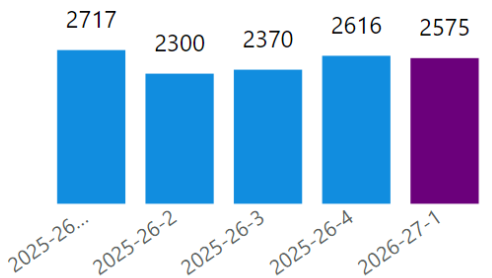

Fixed Penalty Notices Issued for littering [Manual RAG]

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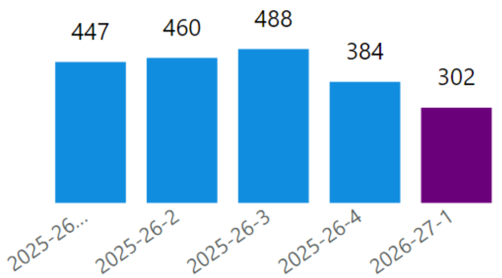

Number of Fixed Penalty Notices which progress to formal prosecution [Manual ...

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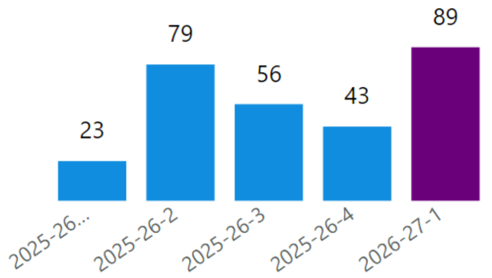

Penalty Charge Notices (PCN) appeals upheld (original decision upheld) Includes both informal challenge and formal representation (%) [Manual RAG]

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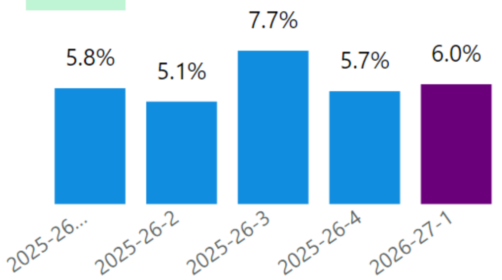


Performance Overview

Environment and Regulatory Services (4)

Council Plan Priority	Commentary
Stronger Communities - Clean and Safe Streets and Open Spaces *(Clean element)*	The number of Penalty Charge Notices (PCN) arising from approved devices (cameras) in Q1 was 386, a reduction from Q3 but a slight increase from 341 in Q1 last year . The number of PCNs issued does fluctuate during the year due to school holiday periods when cameras do not operate and changes in compliance. The total number of PCNs issued in Q1 is 2575. 6% (154) of PCNs issued were subject to challenge at the date of analysis. The percentage of PCN appeals upheld is an indication of the fairness of the initial notice. There are no targets set for the number of PCNs issued as civil parking enforcement authorities are not legally permitted to set targets for issuing Penalty Charge Notices (PCNs). The purpose of parking enforcement is to ensure traffic management, road safety and compliance with regulations. The Green and Clean project saw six wards receive additional street cleaning resources including four barrow operatives and two operatives working across the six wards for 28 days at a time doing intensive cleaning. We continue to deliver a programme of education in schools on littering and environmental awareness and continued support for Community Champions and community litter picks. The enhanced operational resources and education work will continue into future years.

Revenue

7.93% Of Total Revenue Service Budgets

£0.3M Forecast Outturn Revenue Overspend

1.8% Variance as % Of Total Budget Envelope

REVENUE (£'M)	Revenue Budget	Revenue Forecast Outturn	Variance
Environment	**17.0**	**17.3**	**0.3**

VARIANCE ANALYSIS	£M
Pressures	0.9
Opportunities	(0.6)
Income Shortfall	0.0
	0.3

Service Comments:-
The Environment revenue position is forecasting an adverse variance £0.3M, after identified mitigating adjustments. The main pressure is within Regulatory Services, where reduced fees and charges income, particularly in the Commercial Regulatory Team, is only partly offset by staffing vacancies. This will continue to be monitored. Waste Services is also forecasting pressure from increased vehicle repair parts and fuel costs. The position will continue to be monitored, with a focus on income recovery, waste fleet costs and delivery of the identified mitigations.

Capital

10.34% Of Total Capital Programme

(£0.8M) Capital Forecast Outturn Underspend

CAPITAL (£'M)	Original Programme	Approved Programme	Capital Forecast Outturn	Variance
Environment	**8.2**	**12.7**	**11.9**	**(0.8)**

Service Comments:-
The Environment capital programme is forecasting a net underspend/slippage of £0.8M. This is mainly due to £0.2M slippage on Housing Assist Grants and Loans, with one compulsory purchase now anticipated in 2026/27 and the balance moving into 2027/28. The forecast will be updated once procured. The funding for the DUNE Project (£0.6M) will now not be confirmed until December 2026 with the project commencing in 2027/28.

Environment & Regulatory services

Achievements, Challenges & Risks

Performance RAG	Green	Finance RAG	Amber

Achievements:	2025/26 delivered significant change across the service with the integration of parking, civil enforcement and housing enforcement into regulatory teams. We have completed a service review in Environmental Health and Housing, with 6 additional officers joining the service. This will increase resilience and support service delivery as we start to deliver changes introduced through the new Renters Rights Act. Selective Licensing was implemented on the 8th April, working alongside our delivery partner Home Safe. Landlord and Agent Workshops have been delivered and we continue to support compliance with the scheme. We have received an independent service review for Parking and Enforcement Services with preparations for a full service review commencing in July. We continue to work through the Action Plan agreed with the Food Standards Agency to address the challenges with food interventions. Four officers were appointed in April to provide greater resilience in the service, with three experienced officers appointed through Agency to support with addressing the backlog, training and development. Caught on Camera enforcement continues to raise the profile of waste offenders and provide intelligence on those responsible.
Key challenges:	Managing expectations about delivery of existing priority services alongside the desire for new and enhanced services including a range of new operational and regulatory initiatives confirmed through the budget process. Challenges include finite resources, availability of competent workforce, recruitment and retention, and managing demand. Preparations for the delivery of the Renters Rights Act 2005, selective licensing, Tobacco and Vapes Act and the need to upskill additional staff to have required competency in short timescale. Delivery of grant funded projects for decarbonisation plans through Salix funding. Delivering inland food interventions in a changing port environment and oversight by the Food Standards Agency as a consequence of managing increased port work. Further challenges due to recent government announcement to revise current arrangements again. Preparatory work for Food Waste Collections
Risk to non-delivery:	Qualified officer capacity available to deliver inland food interventions affected by demands of port health function resulting in less inspections taking place. Management capacity to lead multiple change workstreams alongside day-to-day work.

Economy & Growth, Leisure & Tourism

Regeneration

Stronger Economy

Our ambition is to create a place where we attract and sustain businesses of all kinds, you will see how this vision runs alongside a determination to work within our communities and with all our partners. We aim to ensure that the residents of North East Lincolnshire have the skills and inspiration to support, work and enjoy all that we have here.

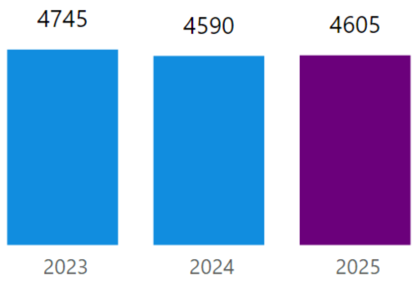
Stronger Economy

Supporting Industry & Business

Net change of registered enterprises in North East Lincolnshire [Manual RAG]

G

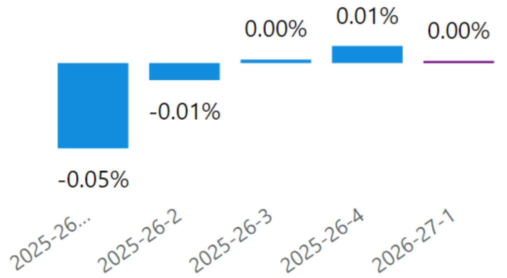
High is good



Change of the total number of registered businesses operating from rated premises (%) [Manual RAG]

G

Low is good



New businesses surviving 3 years (%) [Manual RAG]

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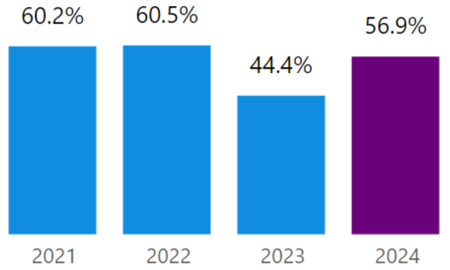
High is good



Rated business premises occupied (%) [Manual RAG]

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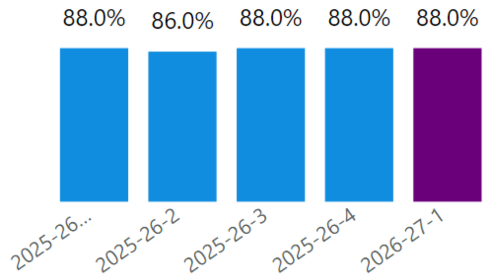
High is good



At least 60% of major planning applications to be determined within 13 weeks (statutory period), or within an agreed extension of time.

G

High is good

At least 70% of Non-major planning applications to be determined within 8 weeks (statutory period), or within an agreed extension of time.

G

High is good

On quality of planning decisions (major and non major) no more than 10% of an authority's decisions should be overturned on appeal.

G

High is good

Approving the Local Plan for submission by December 2026 to Secretary of State [Manual RAG]

A

On Target

On Target

Performance Overview

Regeneration (1)

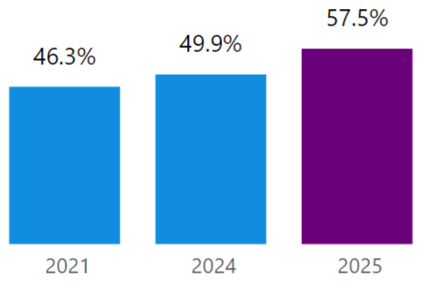
Council Plan Priority	Commentary
Stronger Economy - Supporting Industry, Business and Housing (Industry and Business focus)	➢ Interest in the region for large scale investment projects are facing particular challenges due to uncertainty around policy, together with water availability and grid connection timeframes. The team have been working with the Office for Investment and the Department for Business and Trade to raise the challenges with Central Government. ➢ Legacy LEP funding (through Lincolnshire County Council) was awarded to E-Factor Ltd to support the provision of conference, seminar and business support services from St James House and across North East Lincolnshire. ➢ The Economy & Funding Team attended UKREiiF in Leeds in May, a national event which brings together key stakeholders from the investment, property, development and infrastructure sectors. Through the Greater Lincolnshire Pavilion, the team promoted North East Lincolnshire's investment opportunities, highlighted regeneration projects and engaged with potential investors and partners to support economic growth across the borough. ➢ April 2026 saw the opening of the new CATCH facility, delivered with support from the Humber Freeport. ➢ 5,608 commercial properties were registered for business rates at the end of June, an increase of 7 since Q4, the third quarter in a row to show an upturn. ➢ Much of the data is annual in nature but those which are collected quarterly show a relatively stable position. ➢ Regulation 18 consultation completed on Local Plan Review on 1st February. Responses are being considered and work progressing towards Regulation 19 consultation including gathering of appropriate evidence and working with consultees. Working to submission to Government by 31st December 2026. ➢ Performance remains consistent and high in terms of decision making for all planning applications supporting expedient decision making.

Stronger Economy
Growing Skills

Adults qualified to level 3 and above (%) [Manual RAG]

G

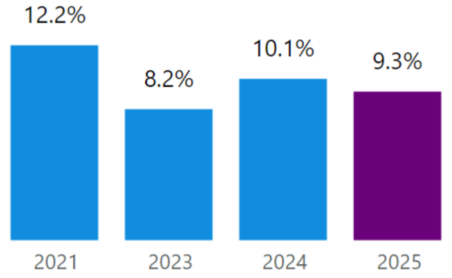
High is good



Adults with no qualifications (%) [Manual RAG]

A

Low is good



Employment Rate (Office of National Statistics)

A

High is good

Performance Overview

Regeneration (2)

Council Plan Priority	Commentary
Stronger Economy - Growing Skills	• Continued engagement with the MCCA and colleagues across Greater Lincolnshire to ensure regional and national initiatives support people in North East Lincolnshire. This quarter the Local Skills Improvement Plan was published and Connect to Work providers began to be confirmed across Greater Lincolnshire. • Finalised the Regional Skills Pilot project which supported events and communication activities with young people to learn about future careers. This included funding interactive sessions in schools and careers workshops for adults. • The Careers Café, run by the NELC Adult Careers Service and TargetNEL continues to welcome new partner organisations and visitors. • The Adult Careers Service continue to deliver their contracted National Careers Service 1:1 appointments and have been awarded a new contract to deliver the DWP's Youth Hub due for imminent opening. • Hosted a Humber Business Week skills event to promote how NELC can support businesses with their skills needs. • Continued promotion of adult learning opportunities, employment support and support to businesses i.e. quarterly skills newsletter, social media posts, press releases. **Data & Impact:** Overall **i**mproving qualification levels and employment rate. • The percentage of adults qualified to Level 3 and above in North East Lincolnshire is 57.5% compared to the national average, which is 69.9%. This is a gap of 11.5%. This gap with the national average has significantly decreased from an 18.2% gap at the end of 2024. • The percentage of adults with no qualifications in North East Lincolnshire is 9.3% compared to the national average, which is 6.3%. The Yorkshire and Humber percentage is 6.9%. This is a gap with the national average of 3%. This gap has narrowed since 2021, by 2.6%, when there was a 5.6% gap. • The employment rate in North East Lincolnshire has increased slightly to 72.9% from the Jan 2025 - Dec 2025 figure of 71.5%. The equivalent data from Jan 2024 - Dec 2024 was 71.7%. This is lower than the Government's target of an 80% employment rate, however the national average is currently at 75.5% and Yorkshire and Humber is at 73.2%.

Stronger Economy

Attractive and Vibrant Town Centres

Footfall on Victoria Street, Grimsby [Manual RAG]

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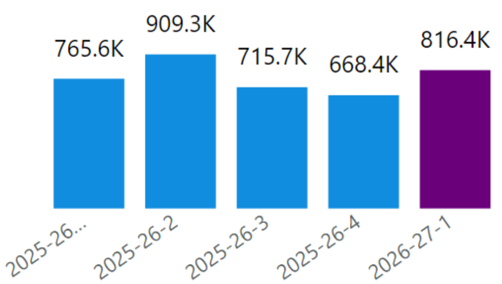
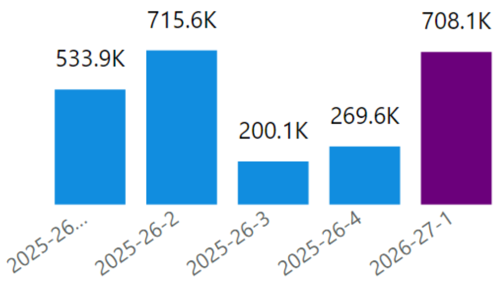
High is good



Footfall on the Promenade, Cleethorpes [Manual RAG]

G

High is good



Footfall on St Peter's Avenue, Cleethorpes [Manual RAG]

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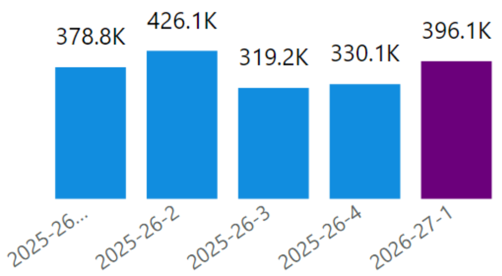
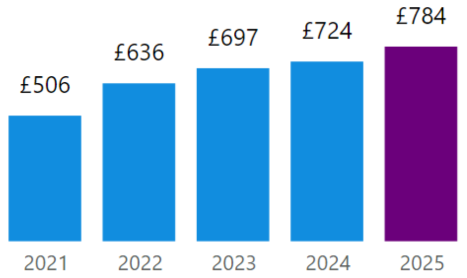
High is good



Visitor Economic Impact in North East Lincolnshire (Annual from the Steam Report) - millions [Manual RAG]

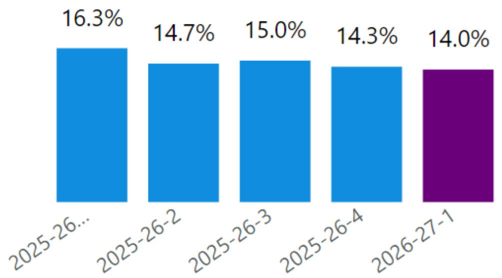
G



Town centre units vacant for 6 months or longer for Grimsby, Cleethorpes and Immingham Town Centres (%) [Manual R...

G

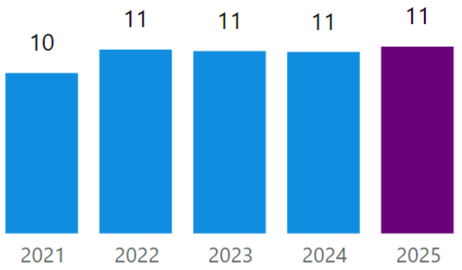
Low is good



Number of visitor days and nights in North East Lincolnshire (Annual from the Steam Report) - millions [Manual RAG]

G

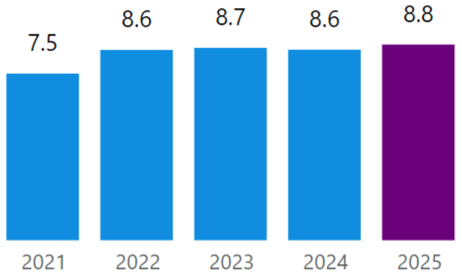
High is good



Number of visitors to North East Lincolnshire (annual from the STEAM report) - millions [Manual RAG]

G

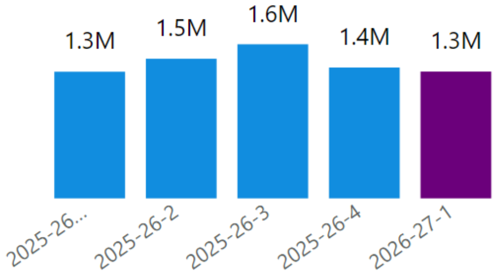
High is good



Number of visits to Freshney Place [Manual RAG]

G

High is good



Performance Overview

Regeneration (3)

Council Plan Priority	Commentary
Stronger Economy - Attractive and Vibrant Town Centres	Footfall data is important as it allows an assessment of any underlying causal challenges or opportunities such as weather, large events or other matters. **Grimsby** • Freshney Place Leisure Scheme works progressing well, with the steelworks complete, floor slabs laid and roofing works commenced. • A preferred contractor has been selected for the development works to the former House of Fraser and a funding application was submitted to the National Lottery Heritage Fund in June. It is anticipated that a decision will be received in September. • The refresh of the Grimsby Masterplan and Movement Strategy is progressing with further engagement due to take place mid-September. • Freshney Place footfall has increased in Q1 in comparison to Q1 last year by 4.6% (61,403 visitors). A positive month was recorded in June with a 3.2% year on year increase in footfall compared to June 2025. • Footfall in Victoria Street for Q1 2026 is 811,380 vs 765,631 in Q1 2025 representing a 7% increase year on year. Rolling year on year change for footfall in Victoria Street had a negligible decrease of -1% (1st July 2025 - 30 June 2026 is 3,109,741 vs 1st July 2024 - 30 June 2025 is 3,165,500). **Cleethorpes** • Pier Gardens contractor appointed and works commenced, drainage applications approved and execution in progress. • Sea Road contractor in place and works in progress, ongoing engagement with pre-let tenant solicitors. • Market place contractor appointed and works commenced in Q1, continuing to engage with businesses and local residents. • Footfall on Central Prom for Q1 2026 footfall is 708,123 vs 533,915 in Q1 2025, which is a 33% increase year on year. Rolling year on year change for footfall has increased by 11% (1st July 2025 - 30 June 2026 is 1,893,410 vs 1st July 2024 - 30 June 2025 is 1,711,420). Hot weather conditions during the latter part of this quarter has led to high footfall figures in the resort. • Footfall in St Peter's Ave in Q1 2026 is 396,144 vs 378,784 in Q1 2025 which is a 5% increase. Rolling year on year change for footfall in St Peter's Avenue shows a 2% increase (1st July 2025 - 30 June 2026 is 1,471,529 vs 1st July 2024 - 30 June 2025 is 1,443,836). • UK retail footfall across the quarter observed a positive trend overall when averaged across the three months, with June being one of the hottest months on record.

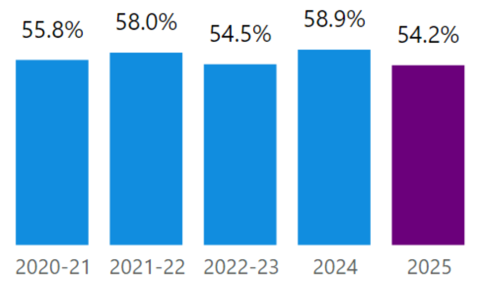
Stronger Economy

Happy Visitors and Great Leisure / Preserving Our Heritage

Adults that are identified as physically active - active at least 150 minutes per week (%) [Manual RAG]

A

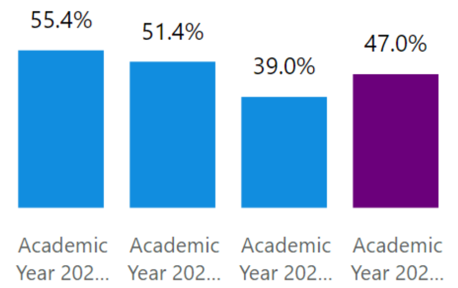
High is good



Children and young people that are identified as physically active - active at an average of 60+ minutes a day (%) [Manual RAG]

A

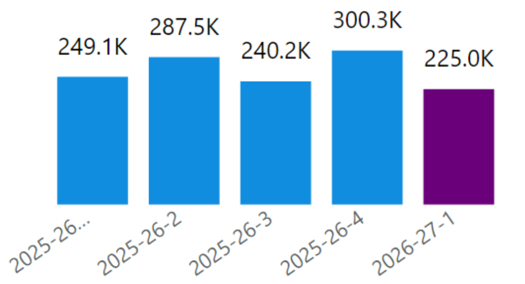
High is good



Number of usages at Council leisure facilities

A

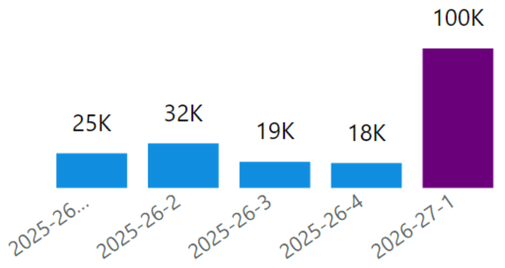
High is good



Number of visits to the Grimsby Fishing Heritage Centre [Manual RAG]

G

High is good



Performance Overview

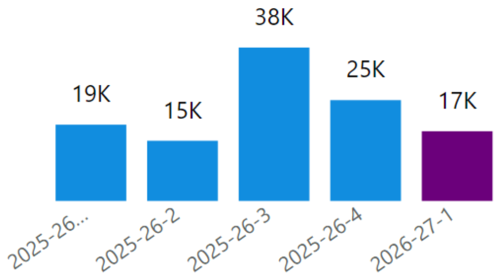
Regeneration (4)

Council Plan Priority	Commentary
Stronger Economy - Happy Visitors and Great Leisure	• Flood lighting installation complete at Barretts Recreation Ground tennis courts. • Development of new Playing Pitch Strategy continues with both summer and winter sports assessment stages complete. • Development of a new Indoor Sport Facilities Strategy underway with interim stages progressed. • Created seasonal content for DiscoverNEL website / social media channels.to encourage local people and visitors to be active over the Easter and Whit week half term breaks. • DiscoverNEL attended the Lincolnshire Show to promote the NEL tourism offer. • There were seven events held equating to 48 event hire days at the Meridian Showground during Q1.
Stronger Economy - Preserving Our Heritage	• At the GFHC, Q1 2026 (28,428) performance was up by 14% in visitor numbers compared to Q1 2025 (24,895), noting that a highly popular lego exhibition took place in April. Over a 12-month period between 1st July 2025 - 30 June 2026 (100,390) vs 1st July 2024 - 30 June 2025 (81,570) there is a strong increase of 23% representing positive performance over a sustained period, benefitting from concentrated work on expanding its schools offer, education programme and community activities. • Cleethorpes Heritage Revealed (CHR) – continues through it's a development stage with visual survey reports completed for focus buildings and the Central Seafront Conservation Area Appraisal and supporting Management are at drafting stage. • Heritage Skills Event in June attracted over 100 local students who participated in traditional building skills hands on training.. • Work is nearing completion on Unseen Arts Community Arts Centre on Grimsby Docks • Grimbarians CIC, Grimsby Minster, and Sir Moses Montefiore Synagogue / Heritage Lincolnshire have been supported with their EOI's to Historic England's Heritage At Risk Capital Fund (HAR CF) and Places of Worship Renewal Fund.

Attendance at performances at the Grimsby Auditorium

A

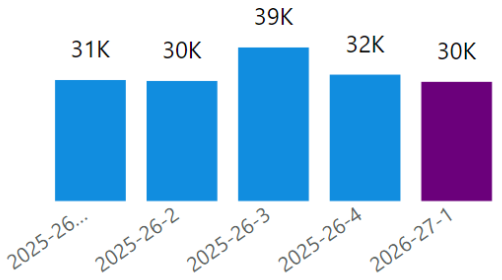
High is good



Number of visits at Council libraries (borrowing, renewals, footfall)

A

High is good



Performance Overview

Regeneration (5)

Council Plan Priority	Commentary
Stronger Communities - Telling our Story of Culture and Heritage	**Create NEL:** Through Create NEL supported programmes, several projects have been delivered to increase engagement and participation in the arts. This includes: • Helios installation in Grimsby Minster by The Culture House during April 2026 including sector facing events and digital (sound and light) programme • Contribution towards and letter of support for Greater Lincolnshire Place Partnership bid with public announcement due in August 2026 • The annual Festival of the Sea event, now in its sixth year, took place on 20th June with cookery demonstrations in the seafood village alongside street theatre, live music, food and artisan traders. Window to 1913 engagement took place at the Festival of the Sea event with 20 memory cards completed and a 100% positive response to the heritage led regeneration of the Former House of Fraser building. • This Place We Share open photography exhibition launched and closed with 83 individuals resulting in 229 images being submitted. The public exhibition opens on 10th September to coincide with Heritage Open Days. • Heritage Place Hidden Stories grants awarded to 8 organisations to develop pilot activity and undertake feasibility studies for potential future larger scale projects • Since writing this report, Grimsby has been shortlisted for UK Town of Culture in July. **Library and Archives Service:** • Q1 visits at 30,196 are comparable with the same period in 2025/26 at 30,655 and reflective in both periods of the closure of Grimsby Central Library. However, actual book issues across the library service observed a decrease of approx. 6% with 35,697 books issues in Q1 2026-27 period vs 2025-26 Q1 book issues at 38,116. Mitigation for the closure remains in place with the temporary library operating in Freshney Place and a range of services operating from Cleethorpes, Immingham and Waltham, as well as the online and home delivery service. • The Library Services Select Committee recommendations that were supported via Scrutiny and will now go forward to Cabinet for consideration in July 26. • The tender process is underway for the asbestos removal works across Grimsby Central Library as part of the first phase of the project.

Revenue

Economy (Regeneration) Budget

3.31% Of Total Revenue Service Budgets

(£0.0M) Forecast Outturn Revenue Position

(0.0%) Variance as % Of Total Budget Envelope

REVENUE (£'M)	Revenue Budget	Revenue Forecast Outturn	Variance
Regeneration	7.1	7.1	0.0
	7.1	**7.1**	**0.0**

VARIANCE ANALYSIS	£M
Pressures	0.0
Opportunities	0.0
Income Shortfall	0.0
	0.0

Service Comments:-
At this stage in the year, we are currently forecasting a £21k underspend. There are robust monitoring controls across all revenue areas. Key areas for oversight are planning income (which is largely out of our control) and Freshney Place.

Capital

37.46% Of Total Capital Programme

(£1.8M) Capital Forecast Outturn Underspend

CAPITAL (£'M)	Original Programme	Approved Programme	Capital Forecast Outturn	Variance
Regeneration	46.7	46.0	44.2	(1.8)
	46.7	**46.0**	**44.2**	**(1.8)**

Service Comments:-
All capital projects have been through the Council's BDG process and have established governance arrangements in place, including external engagement for schemes that are in receipt of external funding.

Regeneration

Achievements, Challenges & Risks

Performance RAG	Green	Finance RAG	Green

Achievements:	• Adult Careers Team continue to deliver from the Careers Café and 1:1 Careers Appointments for adults in the community. • Delivery of Careers events to adults in collaboration with DWP to support residents to find training and employment. • Completion of Regional Skills Pilot, funded by Department for Energy Security and Net Zero to deliver careers activities and c communications plan. • Grimsby Fishing Heritage Centre performance was up by 14% in visitor numbers for the quarter when compared to previous year. This positive uplift continues and is down to a programme of concentrated work on expanding its schools offer, education programme and community activities. • Freshney Place footfall up 4.6% in comparison with Q1 last year. • Local Plan Regulation 18 consultation completed and responses considered. Work progressing towards Regulation 19 consultation, including gathering of appropriate evidence and working with consultees.
Key challenges:	• Wider inflationary pressures are a cost risk. Greater cost certainty is achieved when tender processes move to contracting stage. • Maintaining appropriate levels of project management and supporting resource. • The wider financial climate represents a potential challenge to the overall ambition of projects. • Engagement and commitment from a wide range of employers in skills projects. • Water scarcity remains an impediment to industrial development. • Reliance on external grant funding in several areas, notably Culture, Heritage and Leisure. • National Policy means that the National Careers Service will be delivered by DWP from October 2026. This will change the focus of the delivery of the team from 1:1 guidance to project employability delivery.
Risk to non-delivery:	• The previous high inflationary environment has resulted in significantly more expensive construction materials and labour shortages have materially increased costs also. This presents a risk to the scope of any project wherever it may be. The primary mitigation measure is to include enhanced inflation contingency and explore value engineering opportunities. • The availability of specialist resource across a variety of disciplines remains a challenge. • General capacity to deliver projects and services is an ongoing challenge. • Strategy, programme and project delivery across the service, notably Culture Heritage, Leisure, and Skills are heavily reliant on securing and maintaining external grant funding and therefore where this does not materialise this presents a risk to delivery. • Working relationships continue with Anglian Water to address industrial water scarcity.

Infrastructure

Stronger Economy - Improving Our Journeys

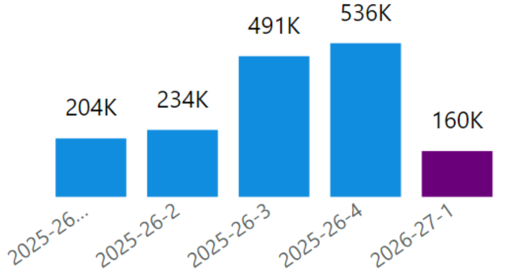
We all need to move around our borough with safe and easy routes across North East Lincolnshire.

Stronger Economy
Improving Our Journeys

Capital Spend on Road Safety (£) (Cummulative values) [Manual RAG]

G

High is good



Number of LTP schemes delivered [Manual RAG]

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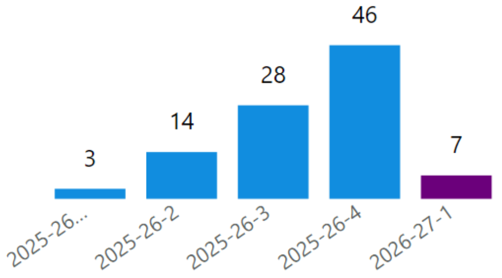

Spend of LTP allocation (%) [Manual RAG]

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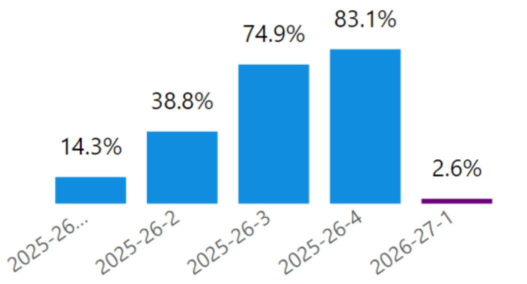
High is good



Road Condition Survey to be undertaken to establish a baseline [Manual RAG]

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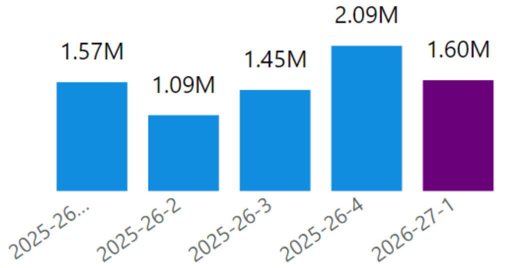
Public Bus Usage [Manual RAG]

G



Performance Overview

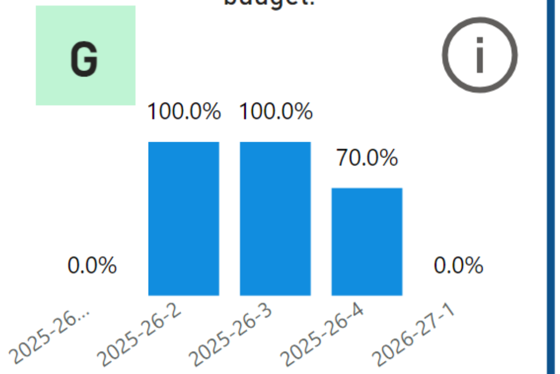
Infrastructure (1)

Council Plan Priority	Commentary
Stronger Economy - Improving Our Journeys	• The Highways and Transportation Service maintains the integrity of our roads and coordinates maintenance and utility activities, ensuring the expeditious movement of traffic throughout the borough to improve journey times and the overall reliability of the highway network. Following the local road maintenance ratings carried out 2025/26 the DfT rates the highway maintenance delivery in NEL as amber overall with areas of green, the highest rate withing the Lincolnshire highway authorities. • The 2026/2027 Highways & Transport capital programme comprises over 70 schemes across a broad range of work areas including; highway maintenance, street lighting, highway structures, traffic, road safety, public transport and active travel. The total programme value is £17.4m. Expenditure to the end of Q1 is £0.673m (3.9% of budget) with a total of seven schemes complete to date. This is consistent with normal progress, as typically, annual highways and transport capital expenditure is non-linear with most of the expenditure occurring in the second half of the year. Good progress is being made by everyone involved towards ensuring that the full programme is delivered by the end of March 2027. • Every year a road conditions survey is carried out to provide the evidence-based approach that sets the services forward plan for highway maintenance and repairs. The latest survey demonstrates our network is improving on condition which means our investment in planned maintenance is having a positive impact. • Active travel continues to support healthier, more connected communities by encouraging walking, wheeling and cycling across North East Lincolnshire. Current projects include New Cartergate (delivered), Rutland Street, Park Drive/Park Avenue and Macauley Street, alongside the refresh of NEL'S Local Cycling and Walking Infrastructure Plan (LCWIP), which will help shape future investment priorities and create a long-term strategic vision for walking, wheeling and cycling across the borough. The current active travel programme has a total value of approximately £1.2m.The service is also leading delivery of the Pride in Place-funded Coastal Discovery and Play Trail project, and continues to deliver a range of community engagement initiatives, including Dr Bike sessions and working with Active Travel England to maximise funding opportunities. • Public transport usage reduces traffic congestion and lowers carbon emissions all while providing accessible and affordable travel options to connect people to jobs, education and essential services. The Council continues to monitor the impact of BSIP investment through Transport Focus passenger satisfaction surveys and operator performance data - this enables the Council to track trends in bus patronage, understand passenger priorities and identify opportunities for further improvement. • Through our Bus Service Improvement Plan (BSIP) the team aims to improve reliability, rural transport, accessibility and community usage providing all residents of North East Lincolnshire with options in regard to travel. In 2026/27, the BSIP programme comprises 18 projects with a total value of £7.8 million across revenue and capital funding. To date, 13 projects have been delivered, including supported bus services which are funded throughout the financial year, representing the majority of the year's programme. A further three projects, including bus priority and highway improvement schemes, are currently in delivery, while two projects are being mobilised and are yet to commence. • Road safety is a key priority within the Highways and Transportation service - a local Road Safety Board has been created to provide strategic oversight and coordination of road safety initiatives. Officers are actively participating in local road safety partnership meetings and contributing to the newly established Fatal Collision Review Pane attended by representatives from each Council, emergency services, Safer Roads Board members and NHS representatives, ensuring that lessons learned from serious and fatal incidents are identified and translated into effective interventions aimed at reducing future casualties.

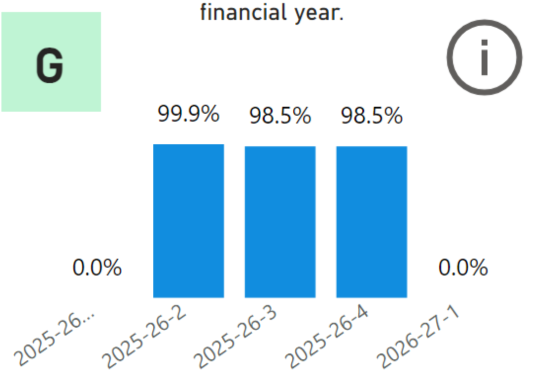
Engaging and Effective Council

Effective Management of Assets

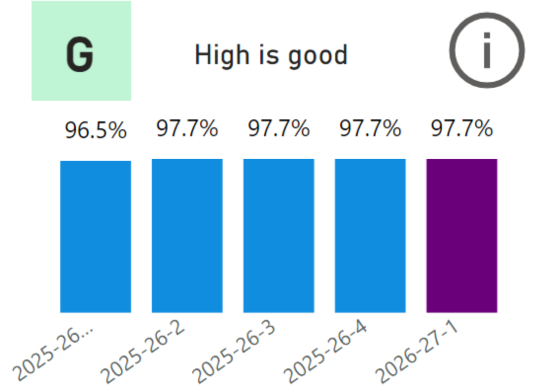
Number of capital Planned and Preventative maintenance projects delivered on time and delivered within budget.



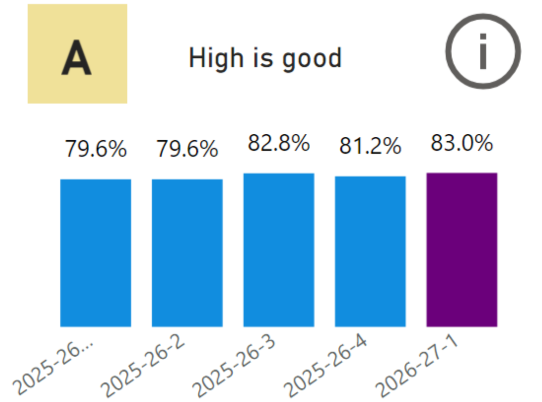
Number of capital Planned and Preventative maintenance projects completed against the programme - both the original (agreed at BDG) and any subsequent revisions to it within the financial year.



Percentage occupation of the total commercial estate



Percentage occupation of business centres and managed workspaces



Performance Overview

Infrastructure (2)

Council Plan Priority	Commentary
Engaging and Effective Council - Effective Management of Assets	The Council's Planned Preventative Maintenance (PPM) programme includes all operational properties within the Council's corporate property portfolio, namely buildings that are used directly for service delivery. The programme does not include infrastructure assets such as roads and bridges. The programme currently consists of 75 individual projects recorded on the tracker. For 2026-27, Quarter 1 has focussed on the scoping, design, procurement and mobilisation of the programme, with no projects yet reaching completion. The programme is designed to remain flexible, allowing for emerging priorities and projects to be brought forward from future years where necessary. This flexibility can result in variations in delivery timescales and expenditure, particularly where schemes are complex or subject to external or site-specific constraints. In such circumstances, completion and associated expenditure may be carried forward into the next financial year.

Revenue

9.52% Of Total Revenue Service Budgets

(£0.0M) Forecast Outturn Revenue Position

(0.0%) Variance as % Of Total Budget Envelope

REVENUE (£'M)	Revenue Budget	Revenue Forecast Outturn	Variance
Infrastructure	20.4	20.4	0.0
	20.4	**20.4**	**0.0**

VARIANCE ANALYSIS	£M
Pressures	0.3
Opportunities	(0.3)
Income Shortfall	0.0
	0.0

Service Comments:-
At P3 reporting shows a small pressure. The main pressures are against Highways Structures due to Agency Staffing and Consultancy costs and unachievable income and vacancy factor in Property Services. These have been mitigated by expected savings on Corporate and Commercial Estate, mainly due to anticipated underspends on property, repairs and maintenance and additional forecast income on the Corporate Estate owing to service charge income for children's centres relating to the prior year which is expected to be recouped in year.

Capital

36.64% Of Total Capital Programme

(£0.2M) Capital Forecast Outturn Underspend

CAPITAL (£'M)	Original Programme	Approved Programme	Capital Forecast Outturn	Variance
Infrastructure	36.1	45.0	44.8	(0.2)
	36.1	**45.0**	**44.8**	**(0.2)**

Service Comments:-
Remaining spend on the Toll Bar Drop Off project is decommitment as EV points are no longer required under planning conditions.

Infrastructure

Achievements, Challenges & Risks

Performance RAG	Amber	Finance RAG	Green

Achievements:	**Highways and Transportation**: Sustainable drainage schemes funded via the EA's Innovation fund are completed with some snagging work around the Immingham scheme programmed in. Maintenance on both the Broadway and Immingham sites will be carried out on a cyclic bases. **Project Management:** Completion of the demolition of Osborne St building in preparation for the Transport Hub with demolition in progress on the Abbey Walk multistorey car park; concerning 4 frescos from the demolished building for use in future regeneration schemes. **Professional Services**: Handed over two new schools and a large extension to form Cambridge Park SEND facility, and the 26/27 schools programme is underway for two Resource Specialist Provision (RSP) units in local schools. **Estates and Asset Strategy**: For the Disposal Programme for 2026/27 work is currently forecast at £4.7m, £1.3m above the year end target of £3.4m. **Facilities Management**: For the most recent quarter, Property Maintenance Operatives completed 692 jobs, delivering 408 DFG work and attended 58 out of hours emergency call outs, while the FM team reported and responded to 1672 FM help calls.
Key challenges:	Cultural changes between EQUANS way of working and NELC staff being fully supported and encouraged to focus on innovation, ongoing task delivered through support and training packages. Staffing resources and structures will require review in the coming months following the successful transfer of staff from EQUANS.
Risk to non-delivery:	Highway design resource to meet demands of LTP and LTG – mitigation is in place to provide external resource if required. Legacy pressures around staffing levels within the EQUANS contract – mitigation is in place to review structures and build and move to a modern local authority delivery model.

Safer
Towns & Communities

Stronger Communities - Clean and Safe Streets and Open Spaces

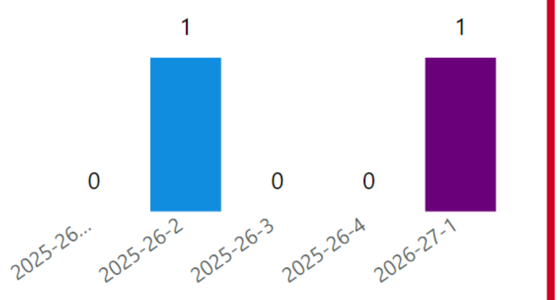
Let's be proud of where we live and work and let's see 'our place' looking clean and feeling safe. We are doing lots of work and supporting others to take pride in their local areas. We value those people, community groups, partners and businesses who help us achieve this – and we must keep going.

Stronger Communities

Clean and Safe Streets and Open Spaces

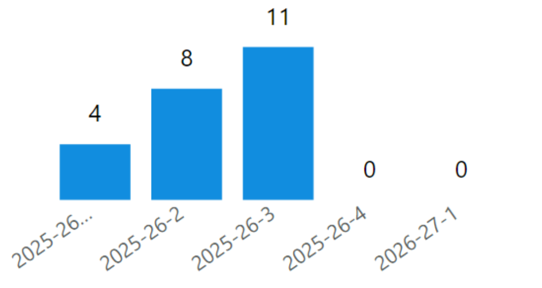
ASB Case reviews received and acted upon [Manual RAG]

G



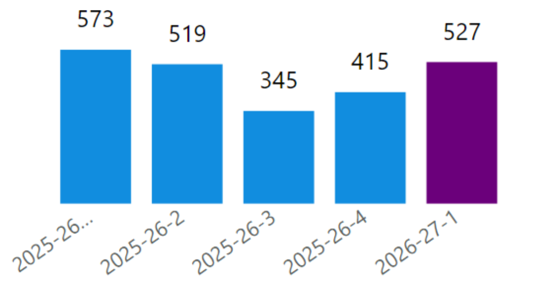
Number of environmental crime FPNs issued or prosecutions supported by CCTV RDC evidence [Manual RAG]

A



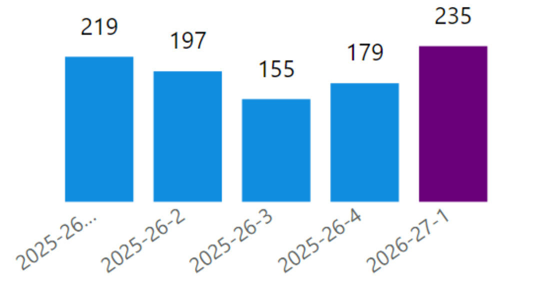
Number of reported anti-social behaviour incidents [Manual RAG]

A



Number of reported youth related anti-social behaviour incidents [Manual ...

R



Number of times CCTV has supported an incident attended by Emergency Services [Manual RAG]

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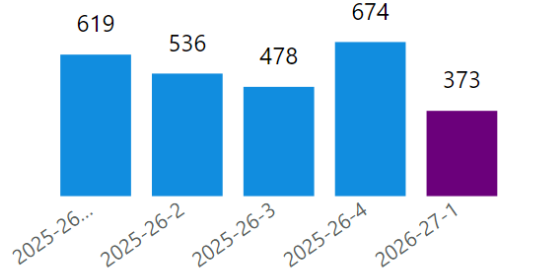

Number of FPNs issued for cycling in GY Town Centre [Manual RAG]

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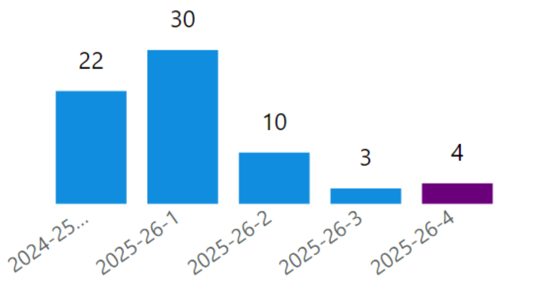
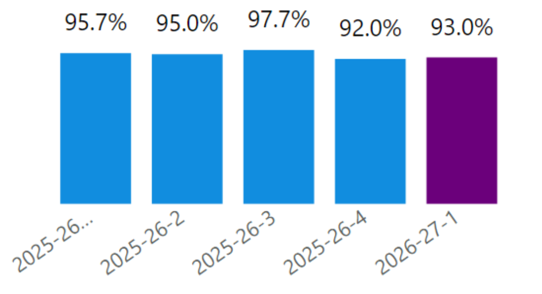


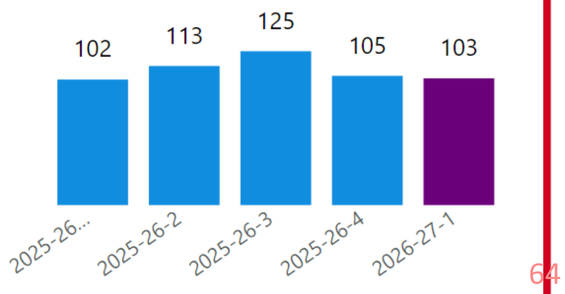
Public Space CCTV fixed cameras operational (%) [Manual RAG]

G



Number of incidents captured on CCTV and supplied to Humberside Police [Man...

G

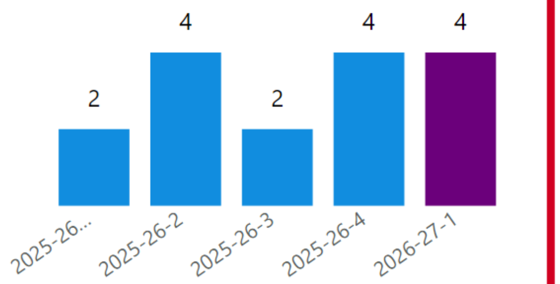


Stronger Communities

Clean and Safe Streets and Open Spaces

Number of incidents captured on CCTV and Supplied to Humberside Police resulting in a positive outcome at court [...

G



Number of incidents caught in progress and reported to Humberside Police [Manual RAG]

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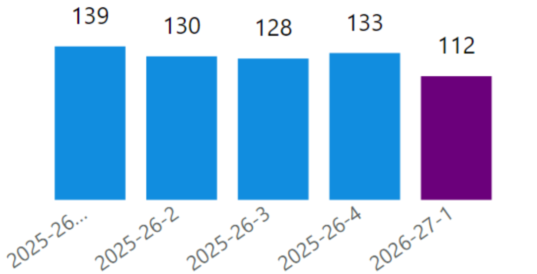


Performance Overview

Safer Towns & Communities

Council Plan Priority	Commentary
Stronger Communities - Clean and Safe Streets and Open Spaces ***(Safe focus)***	**Anti-Social Behaviour (ASB) -** When Q1 26-27 is compared to the same period in 25-26 there has been a small reduction in all ASB by 8.0% (-46). There was a slight rise in youth related ASB of 7.3% (+16) compared to Q1 25-26. There was little change in the number of nuisance motorbike incidents in Q1 decreasing only by 0.8% (-1) when compared to the same quarter the year before. **Dispersal Orders** - To support the reduction of Youth ASB in Grimsby Town Centre the PSPO dispersal Order continues to be used by Humberside Police which requires young people to leave the town centre and not return within a specified time frame. 12 dispersal orders were issued in Q1 with a 92% compliance rate. **ASB Case reviews** -. There has been 1 ASB case review in Q1. ASB Case reviews enable victims of ASB to have their concerns reviewed by an Independent Chair and subsequent measures put in place if appropriate. **WISE Enforcement -** Officers continue to provide patrols in the Town Centre around cycling and littering enforcement. The Tannoy system continues to remind people that Victoria Street is a no cycling area. **CCTV** – North East Lincolnshire Council has a range of Fixed Public Facing Cameras and Rapid Deployment Cameras (RDC) as part of its capability. At the last reporting point, 93% of all Fixed Public Facing Cameras were operational. During Quarter 1, the Fixed Public Facing Cameras have supported 373 incidents attended by emergency services. Of these incidents 112 have been archived and 103 of these have been collected and used in the development of an investigation by Humberside Police. **Prosecutions at Court** - This quarter has seen 4 successful prosecutions at court supported by CCTV evidence. This follows 4 prosecutions in the previous quarter, demonstrating that capturing evidence plays an important role in the detection of crime and subsequent prosecution. Positive outcomes at court utilising CCTV will often be protracted due to the length of time investigations take to get to Court. Longitudinal analysis will enable a better understanding of outcomes over time and will continue to be tracked.

Revenue

1.31% Of Total Revenue Service Budgets

£0.2M Forecast Outturn Revenue Overspend

7.14% Variance as % Of Total Budget Envelope

REVENUE (£'M)	Revenue Budget	Revenue Forecast Outturn	Variance
Safer Towns & Communities	2.8	3.0	0.2
	2.8	**3.0**	**0.2**

VARIANCE ANALYSIS	£M
Pressures	0.2
Opportunities	0.0
Income Shortfall	0.0
	0.2

Service Comments:-
The overall financial pressure within Safer Towns & Communities is £0.2M including approximately £0.1M linked to the level of funding available to support key roles. The remaining pressure relates to vacancy factor savings that cannot be delivered while the service is fully staffed.
The Security and CCTV service transferred to North East Lincolnshire Council continues to be reviewed, with financial information still developing as the service embeds and operational requirements become clearer. Income for the service remains uncertain as changes in pricing structure are still underway.

Capital

0.49% Of Total Capital Programme

(£0.0M) Capital Forecast Outturn Position

CAPITAL (£'M)	Original Programme	Approved Programme	Capital Forecast Outturn	Variance
Safer Towns & Communities	0.0	0.6	0.6	0.0
	0.0	**0.6**	**0.6**	**0.0**

Service Comments:
Pride in place schemes are expected to be completed within this financial year or the funding will be returned.

Safer & Stronger Towns

Achievements, Challenges & Risks

Performance RAG	Green	Finance RAG	Amber

Achievements:	**Restorative Justice Coordinator: -** The service has secured £120k funding from the Office of the Police & Crime Commissioner to employ a Restorative Justice Coordinator for 2 years. The post holder will work across the Town Centre and other hotspot areas to help reduce anti-social behaviour engaging with known individuals and local businesses and stakeholders to provide a more restorative approach. **Violence Against Women & Girls (VAWG) -** The service has also secured a further £35,000 funding from the Office of the Police & Crime Commissioner to extend the contract for the VAWG ambassadors who provide support and reassurance to women and girls in the night-time economy at the weekends in Grimsby Town Centre. **Pride in Place Grimsby: -** Work continues to implement the programme in Grimsby with the first round of "Give it a Go" funding allocated through a community decision process. This will see £46,000 distributed to 9 separate Community projects. Work has now commenced on the next round of funding called "Strengthen & Grow" which will support established community organisations to develop their current projects. **Pride in Place Immingham & Habrough** - following the announcement that Immingham and Habrough will also receive £20m as part of the Pride in Place programme, a Neighbourhood Board has been established and has met on 3 occasions. The Board will be embarking on community and stakeholder engagement over the summer and autumn in readiness to submit their 10-year regeneration Plan and 4-year Investment plan by the end of November. The Board also successfully applied to be an early adopter programme and will be receiving additional support from central government. **Pride in Place Impact Fund -** Work continues to implement a number of schemes as part of £1.5m capital funding received to improve public realm across the borough. These include, increased CCTV, Hostile Vehicle Mitigation measures, Cleethorpes Wayfinding, additional benches, new outdoor play equipment, outdoor exercise equipment, additional toilet provision, additional cabin/stall provision for events, and wider improvements to GY Town Centre and Cleethorpes resort as part of a Task Force pot.
Key challenges:	**Safer and Stronger Place Review:** The service has undertake a comprehensive review to define its future scope and capabilities, ensuring the Council can meet current and emerging demands with the right resources. The review has covered CCTV and security, resort operations, community safety, anti-social behaviour and place-based management of town centres and public spaces. The first two phases are complete and costs associated approved as part of the Council's budget-setting process. The remaining phases will be completed by Autumn 2026. The service continues to lead on community safety and wider place-based priorities.
Risk to non-delivery:	It was recognised that resourcing within Safer & Stronger required review to ensure the service was able to deliver effectively across key areas for the Council and wider public . The first phase of the review has provided additional resource as part of the Resort and Beach Safety which is now in place. The final phase of the review make recommendations around wider community safety, CCTV and security resources which will need to be considered carefully to enable greater impact to be achieved.

Children and Family Services

Stronger Communities - Nurturing our Children and Building their Future

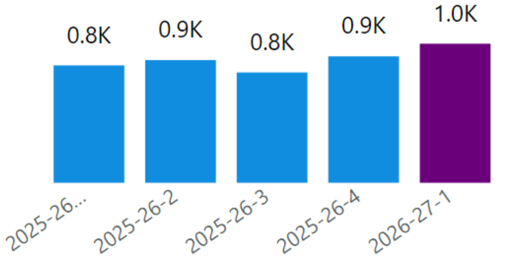
In the spirit of 'Our Children Our Future', children, young people and families are at the centre of all we do.

Stronger Communities

Nurturing our Children and Building their Future

Number of Family Help cases across the partnership

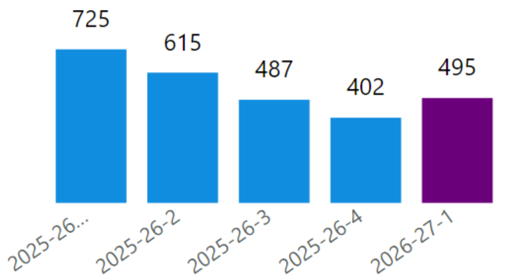
G



Number of referrals at the front door

G

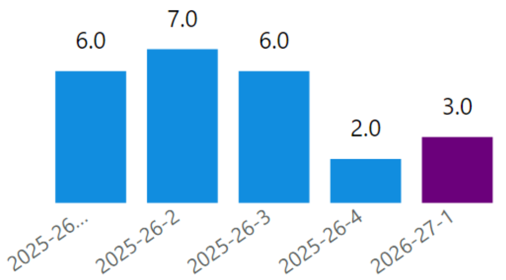
Low is good



Number of first time entrants to youth justice

G

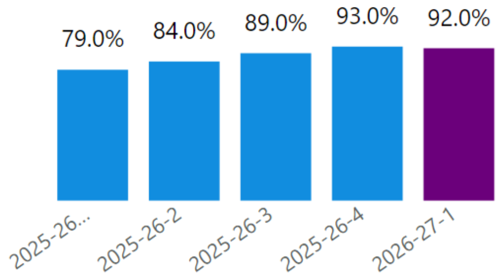
Low is good



Proportion of permanent social work qualified staff (%)

G

High is good



Performance Overview

Children and Family Services (Safeguarding and Early Help)

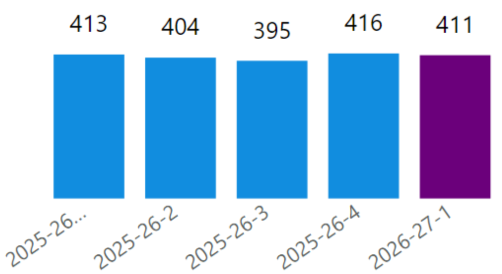
Council Plan Priority	Commentary
Stronger Communities - Nurturing our Children and Building their Future	**Family help:** The partnership approach to family help at the earliest point means more families receive the help and support they need by the person who knows them best. This has been further strengthened to enable intervention to take place at the times that families most need this. We are continuing to build on this as we develop in line with the social care reforms. **Referrals:** The number of referrals to the Integrated Front Door has seen an overall decrease. Referral numbers continue to move closer to the National Average and assurance work highlights that referrals are appropriate and proportionate to need. We continue to work with partners to strengthen the preventative approach so need and risk do not escalate. Re-referrals remain low and continue to be lower that Statistical Neighbours and the National Average demonstrating that children and families are now more likely to receive appropriate support and intervention to meet need and prevent escalation and reducing the need for repeat referrals to children's social care **First time entrants to Youth Justice:** Children in North East Lincolnshire are less likely, when compared to the region to become involved in the criminal justice system. The number of first-time entrants to the Youth Justice System remains at a low level but has increased slightly compared to last year. Children benefit from a child first approach and we continue to focus on our preventative approach in line with the Youth Justice Reforms to continue to prevent children entering the criminal justice system **Recruitment:** Staff recruitment continues to be a priority and we have continued to recruit and retain a permanent workforce to enable a consistent approach for children

Stronger Communities

Nurturing our Children and Building their Future

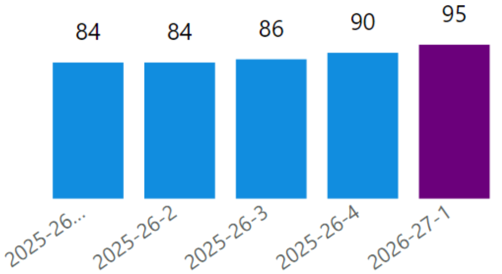
Number of children in our care

R — Low is good



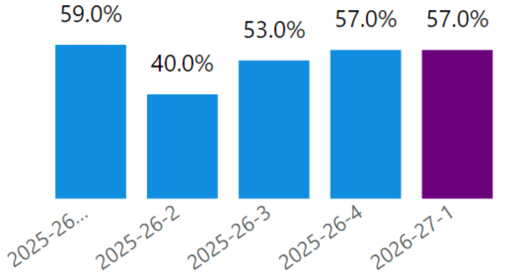
Number of mainstream foster carers

A — High is good



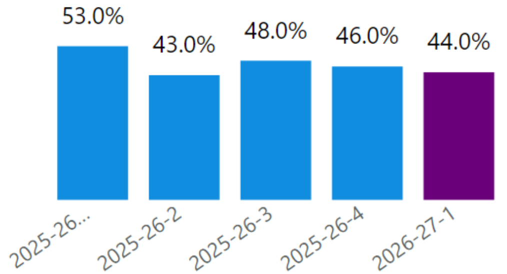
Care Leavers aged 17-18 accessing Education, Training and Employment (%)

R — High is good



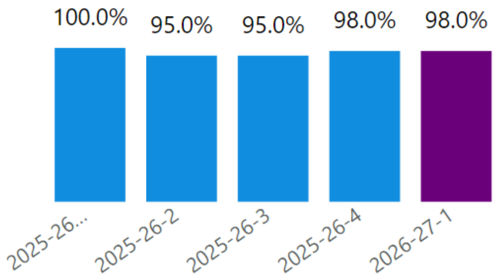
Care Leavers aged 19-21 accessing Education, Training and Employment (%)

R — High is good



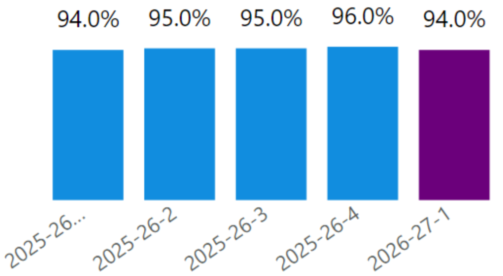
Care Leavers aged 17-18 in suitable accommodation (%)

G — High is good



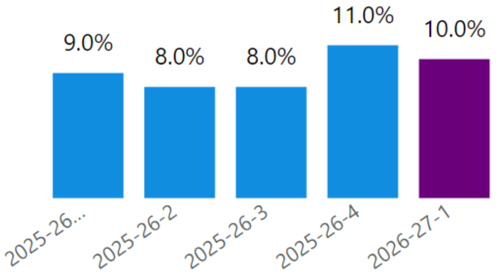
Care Leavers aged 19-21 in suitable accommodation (%)

A — High is good



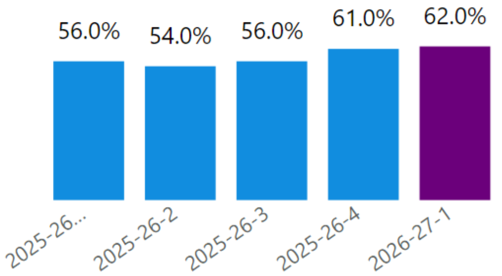
children looked after with three or more...

A — Low is good



Children in our care placed in own provision (%)

G — High is good



Performance Overview

Children and Family Services (Regulated Provision)

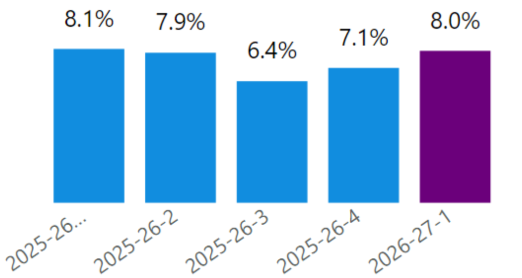
Council Plan Priority	Commentary
Stronger Communities - Nurturing our Children and Building their Future	**Children in Care:** The children in care population continues to be stable and is safely reducing with very low numbers subsequently re-entering care. **Stability:** We continue to make positive progress in relation to children remaining in a stable home. Ongoing quality assurance and support mechanisms are in place to prevent disruption to children's homes, and to provide assurance around practice, and provide opportunity to learn from any disruption. The investment in more local children's homes may see some young people experience a move over the next quarter, which could impact this indicator, but is a positive story for those children returning to our borough. Children who have experienced 3 or more moves has reduced but remains a key focus area. For some of these children this is a positive story as they have moved to return home. **Foster carers:** The success of approaches to fostering recruitment mean that it is now anticipated that there will be at least 20 carers approved this year. The number of foster carers who leave has also reduced significantly as carers express that they are well-supported and happy in their role. **Care Leavers 19-21 Accessing Education Employment and Training:** Enabling care experienced people to access education, employment and training continues to be a significant challenge and the implementation to the Council's Family Enterprise scheme will be an important step towards helping young people and adults to engage with opportunities and achieve their potential. **Care Leavers in suitable accommodation:** Identifying and providing suitable accommodation for care leavers continues to be a significant area of development to meet their needs. There is an ongoing need to single accommodation to enable care experienced to develop their life skills and achieve stability. This is a core component of a renewed focus on housing and accommodation.

Stronger Communities

Nurturing our Children and Building their Future

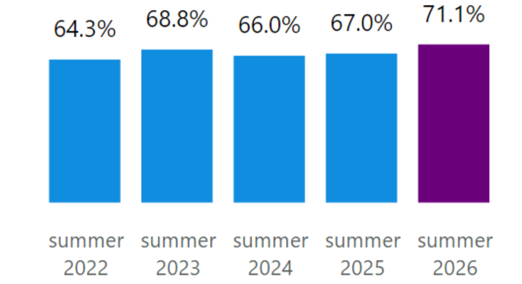
Not in education, employment or training & situation not known – combined (%) [M...

R Low is good



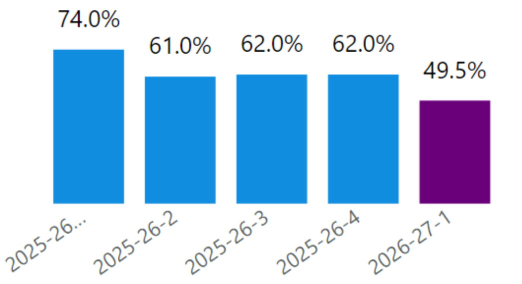
Early Years Foundation Stage Profile (EYFSP) - Achieving a Good Level of Dev...

G High is good



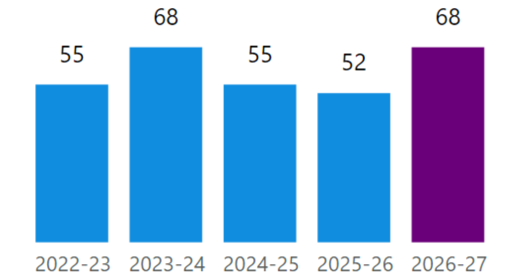
Timeliness of Education Health and Care Plans issued within 20 weeks - includin...

R High is good



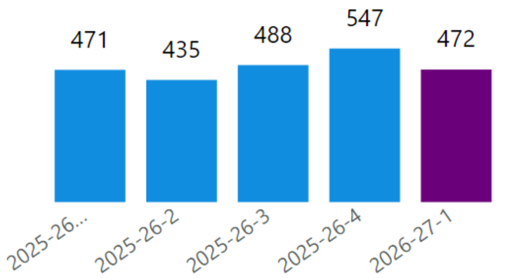
Numbers of overall Permanent exclusions

R Low is good



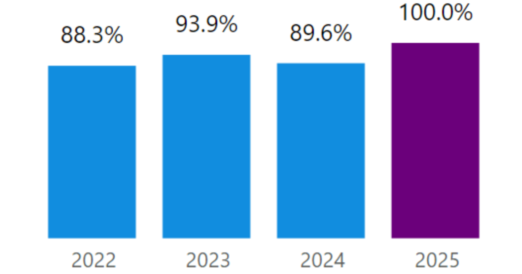
Numbers of children who are electively home educated [Manual RAG]

G Low is good



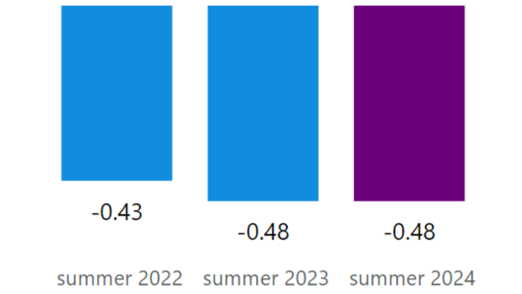
Sufficiency of school places across the Borough

G High is good



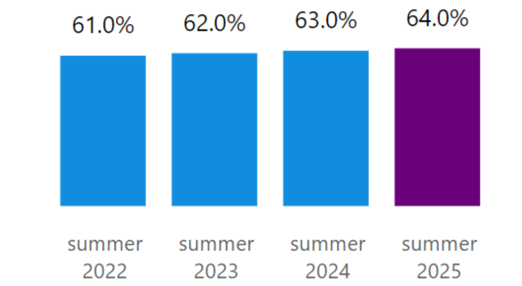
Key Stage 4 - Progress 8 Score

N High is good



Pupils meeting expected standard in reading, writing and maths

G High is good



Performance Overview

Children and Family Services (Education and Inclusion)

Council Plan Priority	Commentary
Stronger Communities - Nurturing our Children and Building their Future	**Not in Education, Employment or Training (NEET):** Whilst our NEET % is higher than national comparators, the combined NEET and Not Known % brings us in line with our neighbouring LAs. Ongoing work to support this area has lead to the development of a national taskforce, of which partners across the borough have been involved in. **Education, Health and Care Plan (EHCP) timeliness:** EHCP completion within 20 weeks has dipped partly due to recording within the new system. The SEND team has increased capacity and due to appoint two additional managers. The Educational Psychology team has successfully recruited a mainscale permanent EP and two serving assistant EPs have successfully secured places on the doctorate programme and have secured trainee roles within NELC for their first-year placement, **Permanent Exclusions:** Numbers of permanent exclusions are reported cumulatively for academic year-to-date and has shown an increase from 2024/25. The new Ofsted framework and Schools White Paper have a heavy focus on Inclusion as a lever to drive policy change at a national and academy trust level. The team have ensured those settings with high numbers have been visited to support a reduction and ascertain what support is needed for the setting. **Electively Home Educated:** Numbers of children Electively Home Educated naturally increase throughout an academic year from September onwards, however EHE numbers have consistently been lower each month compared to the same time in the previous academic year, indicating that the sustained impact of transformation work and resource capacity is in line with local need. **Reducing the attainment gap:** Pupil Premium Policy has been updated to reflect the need for schools to successfully evidence the impact of interventions of children in our care, linked to PEP outcomes and academic progress. Whilst the children in our care's outcomes are in line with national average, we need to ensure their attainment and progress is in line with their peers.

32.85% Of Total Revenue Service Budgets

£3.3M Forecast Outturn Revenue Overspend

4.7% Variance as % Of Total Budget Envelope

VARIANCE ANALYSIS	£M
Pressures	4.2
Opportunities	(0.9)
Business Plan Shortfall	0.0
	3.3

REVENUE (£'M)	Revenue Budget	Revenue Forecast Outturn	Variance
Education and Inclusion	15.5	16.1	0.6
Safeguarding, Youth Justice and Family Help	19.5	20.1	0.6
Director Children's Services	4.2	5.0	0.8
Women, Children's and Families	0.3	0.3	0.0
AD Regulated Provision	30.9	32.2	1.3
Total Children's & Family Services	**70.4**	**73.7**	**3.3**

Service Comments:-

At the end of quarter one, Children’s Services is forecast to overspend by £3.3M. This is primarily due to continuing high demand for SEND and children’s social care services. Requests for Education, Health and Care Plans (EHCPs) continue to rise at unprecedented levels, and the number of Children in Our Care has levelled off rather than reducing as planned and has been impacted by a number of older teenagers entering care where exploitation is a feature. The directorate is reviewing all options to reduce the pressure, including action to manage demand and make best use of external and grant funding.

The key pressures are set out below:

Education - Following the national SEND reform announcement, the service has seen a significant increase in requests for EHCPs. This has increased activity and costs across the service. The additional use of locum Educational Psychologists has been partly offset by external funding, including Department for Education funding to support earlier intervention for children. This results in a net overspend of £0.2M. Increased complexity of need, combined with limited local provision, has also led to more children needing placements outside the local area. This has increased demand for education transport and is forecast to result in a £0.4M overspend. These budget areas are being closely reviewed and monitored. Approval of the Local Area Reform Plan is expected from the Department for Education in mid-September. This will confirm the planned approach to reform and is expected to bring high-needs stability funding to help address the Dedicated Schools Grant deficit.

Dedicated Schools Grant (DSG) - The forecast cumulative DSG deficit at 31 March 2027 is £50.9M, which is £23.4M higher than the previous year. The increase is mainly due to rising demand in the high needs block. This includes independent special school places outside the local area, additional support funding for mainstream schools, and Education Other Than at School arrangements. If the local reform plan is approved, the high-needs stability grant is expected to provide funding of up to 90% of the deficit position at the end of 2025/26.

Safeguarding - The current short breaks offer is being redesigned. While the new arrangements are being developed, there is still pressure on direct payments within the Children’s Disability Service, with a forecast overspend of £0.4M. This pressure is expected to reduce once the new offer is in place. There is also a further £0.2M pressure from increased remand cases where costs are higher than the available grant funding.

Regulatory - During quarter one, two new high-cost external placements were required, with combined annual costs of £1.2M. The service is also supporting young people with very high levels of need in internal residential homes. This requires specialist support and additional agency staffing to cover vacancies, creating further costs of £0.6M. However, the opening of new internal residential homes and managed placement moves have reduced the overall net pressure to £1.0M. Internal foster carer numbers have increased more than expected, leading to a £0.4M overspend on carer allowances. This is a positive development because it supports longer-term savings by reducing reliance on more expensive placement options.

3.91% Of Total Capital Programme

(£0.0M) Capital Forecast Outturn Position

CAPITAL (£'M)	Original Programme	Approved Programme	Capital Forecast Outturn	Variance
Childrens & Family Services	**8.9**	**4.8**	**4.8**	**0.0**

Service Comments:-
Planned and potential Education capital projects form a significant aspect of the submitted Local Area Reform Plan, with continued development of Resource Specialist Provision within our mainstream schools.

Safeguarding & Early Help (1)

Achievements, Challenges & Risks

Performance RAG	Amber	Finance RAG	Red

Achievements:	**Referrals:** More children are having their needs met earlier reducing the need for statutory intervention. There has been a sharpened focus across the workforce and the partnership in identifying and appropriately responding to neglect and sexual harm (both intra familial abuse and harm outside the home). Through audit activity, referrals are more appropriate and in line with the threshold document. **Children in Need:** Populations overall remain consistent; there is an ongoing focus on children in need and ensuring timely intervention and progress of the plan. This has been enhanced by a stable permanent workforce enabling relational practice and meaningful intervention and practice across the partnership being aligned to the threshold document. There has been a positive impact on partner decision making and children's needs are being appropriately identified and intervention aligned to need. **Children in our Care**: The sharpened partnership focus on intervention to prevent children entering care and the strengthened decision-making systems have enabled more children to remain within their family and fewer children needing to enter our care resulting in the care population being significantly reduced and stable. **Child Exploitation:** There has been an amplified focus on our strategic and operational responses to child exploitation across the workforce and wider partnership, informed by learning from the Casey review. This includes developing a more nuanced understanding of our local profile of victims, offenders, and locations enabling earlier identification of themes and trends and facilitating proactive, intelligence-led responses. **Youth Justice** The focus on the holistic needs of the family and strong partnership approach to prevention means that First Time Entrants to youth justice remain low. **Family Help**: We have redesigned our offer of family help to ensure families receive the help they need at the times this is most required. The offer to children and families is being further transformed in line with the national reforms which is required to be implemented by Mar 2027

Safeguarding & Early Help (2)

Achievements, Challenges & Risks

Key challenges:	**Delivering the national reforms**: Building on our improvement and transformation activity to date, we are continuing to make progress in our response to the National reforms to transform the children's system, with a particular focus on multi disciplinary family help, family group decision making and multi agency child protection teams. We moving from a co-design phase to delivery, and are further exploring and working up our local partnership approach, ultimately with a view to meeting need, and helping, supporting and protecting children, young people and families at the earliest point. There is a significant focus on stakeholder and workforce engagement, across the children's system to ensure a collaborative approach, as well as a focus on ensuring underpinning systems and processes are developed to support the development, implementation and review. In the spirit of our commitment to listening, learning, reviewing and adapting, we have strong links into communities of practice, and actively and timely respond to continual updates to the national policy direction. We are also cognisant of changes in the health landscape which we continue to take account of in developing the partnership approach. Child Protection numbers have increased, largely in relation to children at risk outside the home and the partnership response to identifying, disrupting and prosecuting perpetrators has been strengthened We have a small number of children who have been involved in multiple crimes (some within the realms of exploitation) which has led to a very small number of children being remanded or sentenced to custody This remains below national and regional comparator groups. There are additional budgetary pressures associated with remand placements.
Risk to non-delivery:	Continued engagement by the Council and partners to build on and deliver the support to children, young people and families including in their housing, health, communities, schools and setting is essential to enable the ongoing delivery of the support families need

Regulated Provision

Achievements, Challenges & Risks

Performance RAG	Amber	Finance RAG	Red

Achievements:	**<u>Foster carers</u>:** Through our fostering friendly campaign with schools and businesses, and raising awareness, we have significantly increased the numbers of foster carer enquiries leading to assessment, with projections to increase further over 2025/26, this will contribute to enabling children to live in their local families and improve outcomes for children. **<u>Care Leavers</u>:** A comprehensive programme of work has been completed in relation to the support older young people receive in their accommodation. This includes the quality and availability of the accommodation so that each young person has a suitable place to live that meets their needs. The local offer to care leavers has been refreshed and will continue to build on the positive progress made. The numbers of children in Education, employment and training has increased and the family enterprise has supported 19 children so far. This remains a continued priority.
Key challenges:	There is a continuing challenge in having sufficient local accommodation to meet the needs of children in our care with complex needs both within foster carer and children's home provision. Having sufficient suitable accommodation for care leavers continues to be an ongoing challenge, particularly in relation to single flats. This includes developing sufficient appropriate accommodation for those young people transitioning to their own accommodation as they reach adulthood as well as those with complex needs and vulnerabilities post 21. The agreed development of the project on Freemen street will provide a further 5 flats and further work continues to identify and develop further accommodation options
Risk to non-delivery:	Suitable housing for care leavers continues to be a significant challenge with the shortage of suitable single properties that meet their needs. Being able to provide sufficient foster carers and local children's homes to meet the needs of the care population also continues to be a priority to enable children to live within their own communities and reduce the need to use external children's home provision.

Education & Inclusion

Achievements, Challenges & Risks

Performance RAG	Amber	Finance RAG	Red

Achievements:	Reducing the attainment gap for children in our care: Training for designated teachers and virtual school inclusion officers linked to SMART targets, ambitious expectations for academic outcomes and clear transition plans, with a significant investment in the educational psychology team to enhance training around Emotion Coaching and MELSA. Electively Home Educated: Year-on-year figures each month indicate a reduction in the numbers of children who are EHE in North East Lincolnshire, with improved assurances in line with national guidance on the education those educated at home are receiving. Developing an Inclusion and Belonging pledge: We have worked with place-based leaders, chief executives, and regional directors to explore how all partners can contribute to 'inclusion and belonging' across the borough, including key players in industry, local businesses, sports and youth organisations, and education representatives Systems Leaders: Developed a Systems Leaders Group, consisting of MAT CEOs, Regional Directors, the DfE and DCS and Service Director for Education, with a focus on area priorities alongside the revamp of the headteachers meetings. Support school leaders with the new school inspection framework with a focus on Inclusion Significant improvements in EHCP Statutory Assessment timeliness and commitment to a 'grow your own' EP team, with trainee and Assistant EPs supported with the PhD application process. Two successful applicants on the Doctorate Course for 2026. DfE have confirmed the revised build programme and planned opening date for the SEMH Free School as September 2029.
Key challenges:	The Education White Paper and SEND Reforms have been launched, with significant actions and systemic partnership change required going forward. This also impacts on existing projects in progress such as Alternative Provision, Resource Specialist Provision and Ordinarily Available Provision (earlier intervention in mainstream schools. The Local Area SEND Reform Plan has been submitted (May 2026) and the DfE have confirmed the plan has passed Tier 1 approval. Final confirmation of approval from the DfE is expected mid-September 2026. The SEND reforms led to an increase in requests for an EHCP.
Risk to non-delivery:	Need to ensure continued engagement with schools and settings to reduce exclusions and continue to support improved attendance, leading to improved outcomes for children, and future employability and workforce.

Adult Services

Stronger Communities - Supporting Our Adults

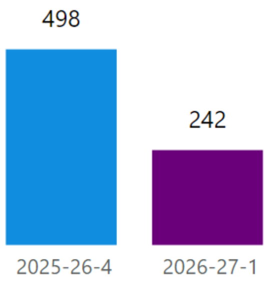
We have read about our journey to care for, and nurture, our children and young people. Remember, those young people will grow, and we need to prepare them for their young adult life – ensuring that adults of all ages live independent, healthy and fulfilling lives in North East Lincolnshire.

Stronger Communities
Supporting our Adults

Disabled Facilities Grant(Average days to complete)

G

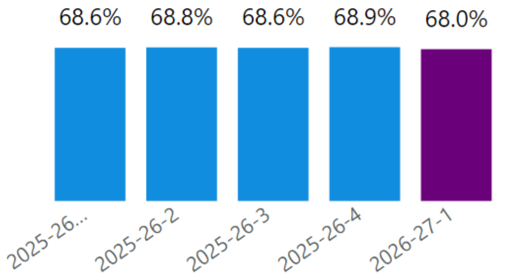
Low is good



Proportion of people in receipt of long term support who have Support at Home

A

High is good



The number of carer prevention interventions per quarter

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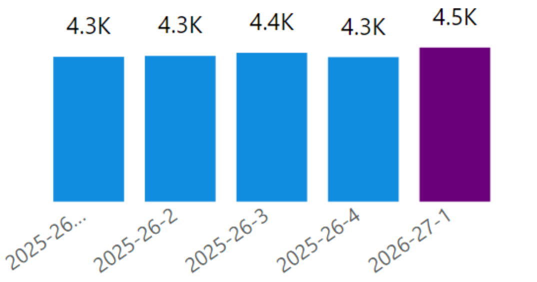
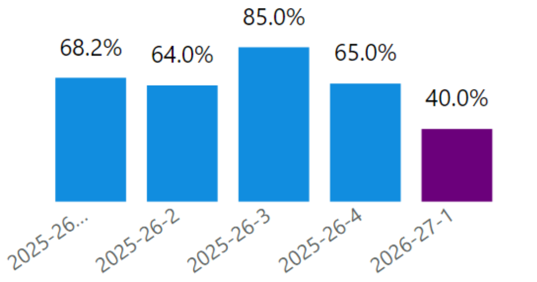
High is good



People offered a direct payment that are eligible for care and support (%)

R

High is good



People who have no further support following intermediate care at home (%)

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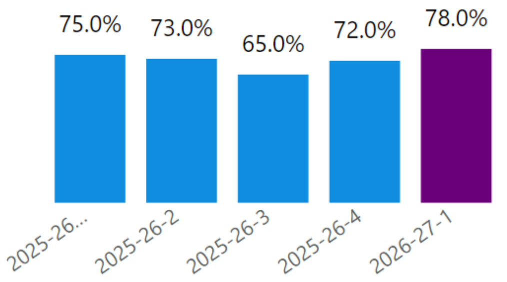
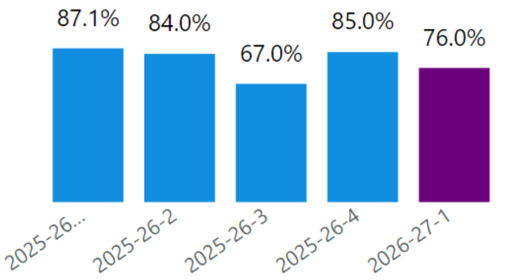
High is good



People whose outcomes were met following a safeguarding notification (%)

G

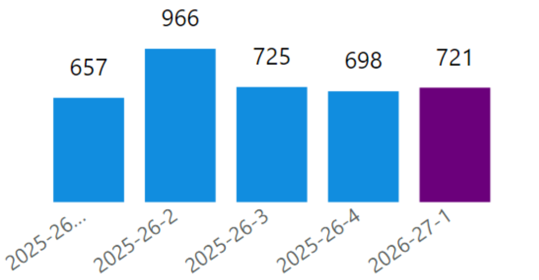
High is good



Proportion of Adults aged over 18 receiving a long term service who have received a review

A

High is good



The proportion of people accessing the Single point of Access signposted to low level advice and information

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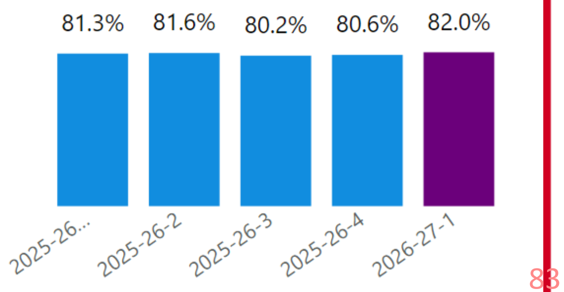
High is good



Performance Overview

Adult Services

Council Plan Priority	Commentary
Stronger Communities – Supporting Our Adults	Following the Care Quality Commission(CQC) assessment of adult social care (ASC) services in North-East Lincolnshire an action plan is in operation to address performance in areas identified. The ASC Improvement Board oversees this work. The six month progress report has been submitted to the Department of Health and Social Care. The numbers of people being signposted to low level advice and information remains high which has led to an increase in the performance metric. This allows people to make preventative decisions based on information made available to them. This measure has been above target for the past year. The number of people who meet outcomes of their safeguarding intervention has fallen back to 76% this quarter compared with Q4. Although we continue to review this area, it remains above target. The figures continue to be monitored by council officers with the Head of Safeguarding at Focus. The number of reviews undertaken has increased compared to Q4. and the overall % completed has increased to 76% of those due completed. Target is 80%. Whilst this is encouraging, review activity continues to be below what it should be. External support has developed a new strengths- based review document which is being piloted. This area continues to be a priority and is monitored by council officers at monthly performance meetings. Compared with Q4 there has been another decrease in the numbers of eligible people being offered a Direct Payment which now stands at 40%. Whilst Focus have an improvement, programme and whilst the uptake for carers is increasing, the current data is not where we would expect it to be. Council officers continue to closely monitor the improvement plan with Focus colleagues. The number of people who require no further assistance after a period of rehabilitation/reablement has increased again in Q1 to 78% and is just under the target of 80%. Evidence continues to suggests that a more complex cohort is being referred to rehabilitation/reablement and that better outcomes for these people are being achieved. The proportion of people with care who have a support package at home remains stable and has only varied by 1% over the past 8 quarters. The number of carer prevention interventions remains high and has increased since Q4. Whist this number can fluctuate, it is a positive story for carers. Extra Care Commissioning is underway and the new support at home framework is now operational. Shared lives is at the contract award stage.

Revenue

35.51% Of Total Revenue Service Budgets

£2.1M Forecast Outturn Revenue Overspend

2.76% Variance as % Of Total Budget Envelope

REVENUE (£'M)	Revenue Budget	Revenue ForecastOutturn	Variance
Community (ICB)	49.5	51.5	2.0
Long & Short Term Residential (ICB)	30.9	31.0	0.1
ASC Operational Costs (ICB)	1.3	1.3	0.0
Better Care Fund (ICB)	(6.1)	(6.1)	0.0
Adult Services (NELC)	0.5	0.5	0.0
	76.1	**78.2**	**2.1**

Service Comments:-
Three high value placements change in package costs overall net increase £1,023k, along with the underachievement of the lower costs assumed within the budget envelope as a result of the budget increase cap of 6%. In addition cost pressure across all disability groups within residential and nursing long and short stay of £623k, this is partially mitigated by additional forecast income from client contributions of £488k, predominantly relating to older people income.

Delivery of the full savings programme is an identified risk, a series of actions are being undertaken in relation to additional savings opportunities (changing the minimum income guarantee for additional income, putting in place additional finance governance, reduction in demand at the front door through targeted actions)

Housing

Stronger Communities - Good and Sustainable Homes

Living a healthy life is what we want for our residents and ensuring access to good quality and affordable homes in the borough will contribute hugely towards that ambition.

Stronger Economy

Housing

Net new homes in the year

A

High is good

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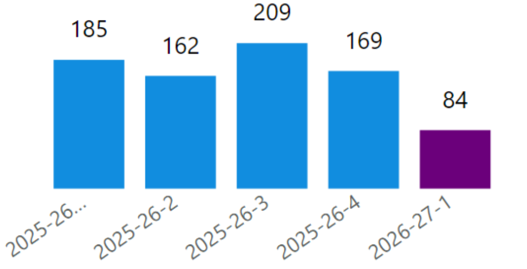

Temp accommodation placements as at the end of the period [Manual RAG]

R

Low is good

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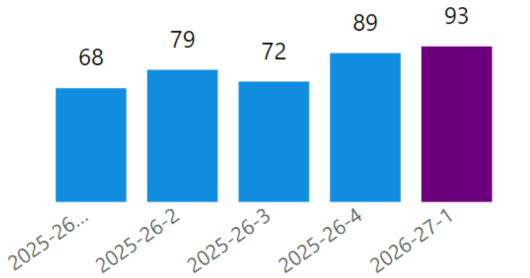

Number of properties empty for over 1 years as at the end of the period

A

Low is good

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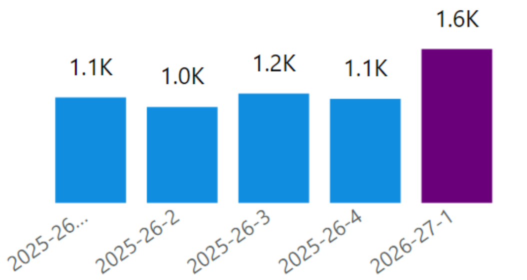

Stronger Communities
Good and Sustainable Homes

Interventions in homes where hazards have been removed (Cat 1 and 2) [Manual RAG]

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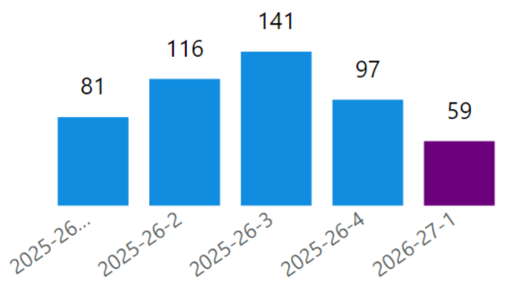

Rough sleepers identified in the latest rough sleeper count [Manual RAG]

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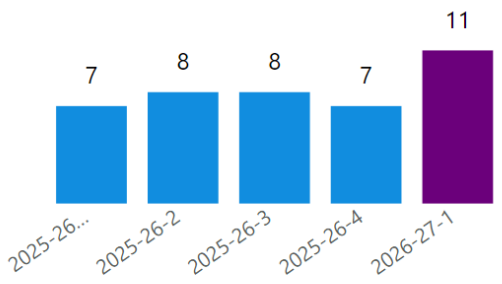
Low is good



Performance Overview

Housing

Council Plan Priority	Commentary
Stronger Economy – Supporting Industry, Business and Housing (Housing focus)	Work continues at pace on the old Western school site being undertaken out by Keepmoat. Furthermore, the contract for Garth Lane has been complete and Keepmoat has commenecd works on-site. These developments will boost the number of new homes being built in the borough. Government-grant funded work to support with the council's strategy to increase the number of social and affordable homes is complete. Recommendations have been shared with Housing Board and these are informing the development of a new Affordable Housing Strategy. A new Registered Providers Forum has been launched to support this work. The number of empty homes across the borough continues to be a challenge. The Housing service supported by other teams across the Council are committed to challenging the owners of these empty properties to bring them back into full use. A new Empty Homes Strategy will be developed to enable this.
Stronger Communities - Good and Sustainable Homes	The increase in temporary accommodation (TA) placements is considered to be in part due to an increase in placement requests following the expiration of Section 21 notices, likely as a result of the Renters Rights Act (this should decrease as the court deadline has passed), and an increase in domestic abuse and other emergency presentations. Focused work is taking place on prevention and TA with the aim of reversing this recent increase. NELCs new, draft Homelessness and Rough Sleeping strategy is now out to consultation. Consultation closes on 2 September 2026. To support the implementation of the new strategy once finalised, two new senior partnership groups are being established to strengthen governance across both the service and the borough. One will be focussed on the implementation of the strategy as a whole whilst the other will focus specifically on rough sleeping. Work is continuing to develop a new prevention team that will focus initially on strengthening relationships with private sector landlords. Coupled with work on the update of the Social Housings Allocation Policy, this should have a positive impact on the number of households being placed in temporary accommodation. The Housing Related Support tender is due to launch in August. This has been informed by Preliminary-Market Engagement events with the market before going out to tender. It is an important element of our work to prevent and relieve homelessness and rough sleeping.

Adult Services and Housing

Achievements, Challenges & Risks

Performance RAG	Amber	Finance RAG	Red

Achievements:	Established improvement plan and board. 6 month checkpoint post CQC report publication went well with good progress being made against the plan. Delivery of strengths- based practice transformation programme continues with a number of practice pilots operational Continued good performance in hospital discharge. Former Integrated Care Board(ICB) health and social care team have transferred into NELC Section 75 has been drafted to reflect changes in the ICB operating model New, draft Homelessness and Rough Sleeping Strategy now out to public consultation. Diagnostic of strengths based practice has been completed Peer review of safeguarding has been completed with the final report due imminently
Key challenges:	Demand and complexity of people requiring care and support continues to be unpredictable and is creating financial pressure. Changes to the ICB operating model presents challenges to delivery of integrated services Review numbers remain a concern and the action plan continues to be in place with oversight from NELC. Direct payment numbers remain lower than expected and Focus continue to implement the action plan to try to improve this position. Pressure at the adult social care front door (demand). Continued demand for temporary accommodation and long-term, sustained pathways for all groups experiencing or at risk of homelessness, including rough sleepers.
Risk to non-delivery:	Impact of ICB/NHS changes and performance Community Interest Company's (CIC) not being in a position to contribute to savings delivery programme. Demand continues to rise although this is variable month by month Increasing demand for temporary accommodation. On-going challenges with accommodation solutions for long-term rough sleepers. Workforce pressures remain in advance of completing phase 2 of Housing and Homelessness Prevention Service restructure.

Revenue

2.89% Of Total Revenue Service Budgets

(£0.0M) Forecast Outturn Revenue Position

(0.0%) Variance as % Of Total Budget Envelope

REVENUE (£'M)	Revenue Budget	Revenue Forecast Outturn	Variance
Housing	6.2	6.2	0.0
	6.2	**6.2**	**0.0**

VARIANCE ANALYSIS	£M
Pressures	0.2
Opportunities	(0.2)
Income Shortfall	0.0
	0.0

Service Comments:-
We intend to use the underspend (within Supporting People) to invest in a small number of new roles in the final phase of the service restructure to strengthen preventative work. This is in line with expectations in the government's national Homelessness Strategy and priorities in our new local strategy which is currently out to consultation.

Capital

0.24% Of Total Capital Programme

(£0.0M) Capital Forecast Outturn Position

CAPITAL (£'M)	Original Programme	Approved Programme	Capital Forecast Outturn	Variance
Housing	0.1	0.3	0.3	0.0
	0.1	**0.3**	**0.3**	**0.0**

Service Comments:
Work being carried out on properties funded by the LAHF is now underway, so future forecasts should show actuals and commitments against this budget.

Public Health

Stronger Communities - Living a Healthy Life

Through our Joint Health and Wellbeing strategy and Marmot Town ambitions, we are working across NEL to create a healthier, more equitable borough, one where every child has the best start in life, where communities are safe and connected, and where everyone has the opportunity to thrive.

Stronger Communities

Living a Healthy Life

Number of domestic abuse incidents reported to Humberside Police [Manual RAG]

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Low is good

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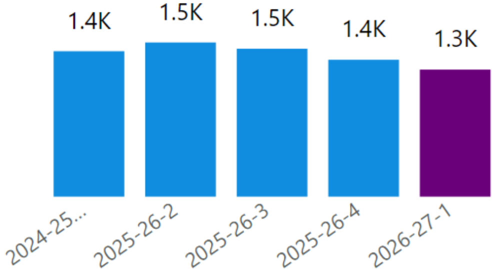

Breast fed babies at 6-8 weeks (%) [Manual RAG]

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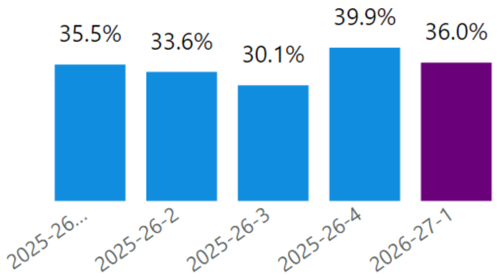

Number of children who have received sexual health support/intervention from a School Nurse [Manual RAG]

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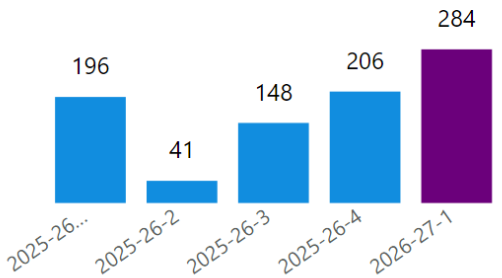

Clients referred to the wellbeing service (rolling 12-month average)

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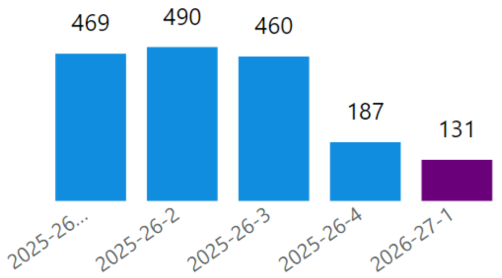

Number of mothers identified as requiring additional Perinatal mental health support [Manual RAG]

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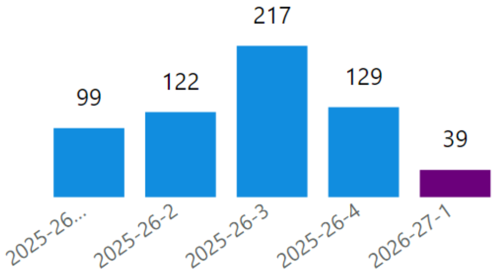

Number of new sexually transmitted infection diagnosis [Manual RAG]

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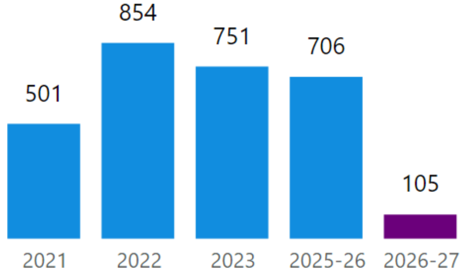

Number of online STI kits and condoms ordered [Manual RAG]

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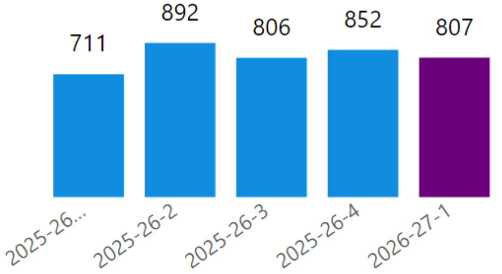

Referrals received into the School Nursing service [Manual RAG]

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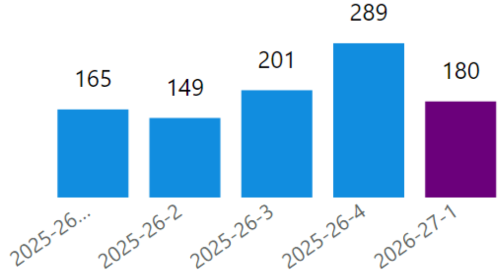

Stronger Communities

Living a Healthy Life

Number of young people in substance use treatment

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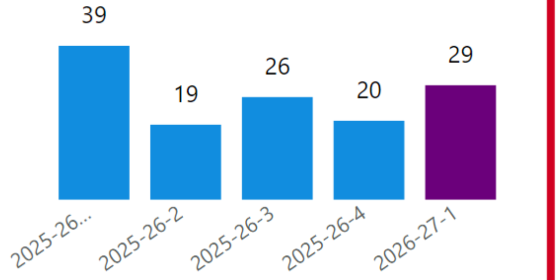

Numbers in treatment for substance misuse - Adult

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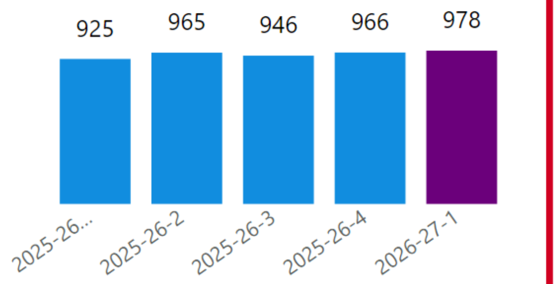
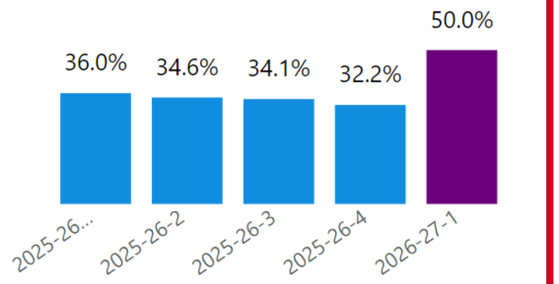


Long Acting Reversible Contraception (LARC) prescribed as a contraceptive method (%)

G

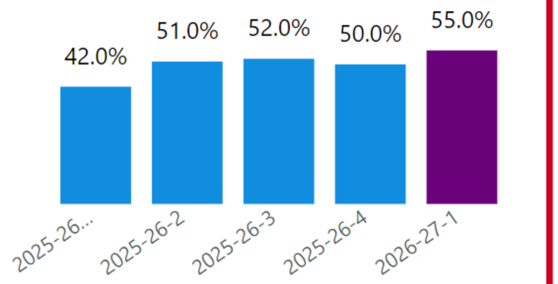
High is good



Referrals for the wellbeing service from our priority wards (%)

G

High is good



Wellbeing service clients that have achieved a 4-week smoking quit (%)

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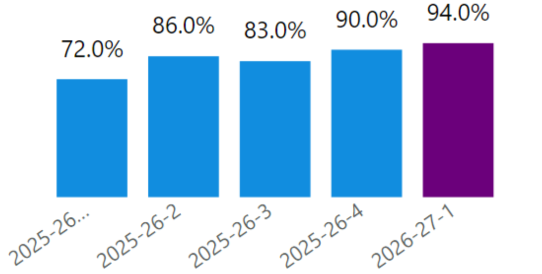
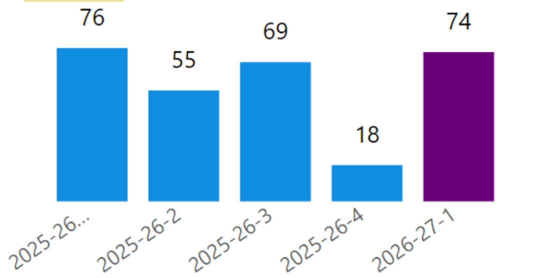
High is good



Successful Completions (substance use treatment)

A

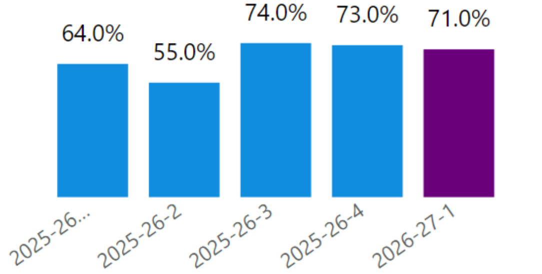
High is good



Eligible people engaging with a community treatment provider on release from prison (continuity of care)

G

High is good



Performance Overview

Public Health (1)

Council Plan Priority	Commentary
Stronger Communities - Living a Healthy Life	During Quarter 1, Public Health continued to work with partners across North East Lincolnshire to reduce health inequalities and improve outcomes for residents. Working alongside the Health and Care Partnership, the voluntary and community sector, and local communities themselves, activity has focused on addressing the wider determinants of health in the borough's most deprived wards, helping to tackle the significant gap in healthy life expectancy across our communities. Good progress has been made in moving North East Lincolnshire from commitment to delivery as a Marmot Place, embedding Marmot principles across council services and partner organisations to ensure reducing inequalities becomes a shared responsibility. Preparations are underway for a two-day visit from the UCL Institute of Health Equity and for the Marmot Place launch conference in October, where Professor Sir Michael Marmot and Dr Jessica Allen are expected to deliver keynote presentations. Work has also strengthened the links between the Marmot approach, the Health and Wellbeing Strategy and the Council Plan. Following Local Government Association (LGA) engagement, work has progressed on the development of a Stronger Communities Framework, bringing together community-focused activity across the Council and partner organisations into a shared approach. A draft framework has been developed and discussed with senior leaders, partners, the Stronger Communities Group and the Ministry of Housing, Communities and Local Government (MHCLG). The next phase will focus on wider engagement to shape the final framework and support delivery. Delivery of the Tobacco Control Plan has continued, including an enhanced stop smoking service targeted in those communities with the highest smoking rates. Partnership work with the NHS has supported smoking and vaping awareness campaigns, while activity has continued to tackle the availability of illegal tobacco and vaping products. The Wellbeing Service promoted stop smoking support at a range of community events, including Armed Forces Day, where staff engaged with more than 200 people and distributed 171 information packs. Access to support has also been expanded through additional drop-in sessions and the introduction of the digital Switch2Vape programme and incentive schemes to encourage more residents to become smoke free. A Healthy Food Plan is nearing completion and will focus on improving access to affordable, healthy food. The introduction of a new online meal planning, shopping and cooking platform will help residents make healthier choices, reduce food waste and food costs, and develop cooking skills and nutritional knowledge. Work is continuing to address barriers associated with digital exclusion and strengthen support through local community and voluntary sector organisations. Two additional schools have signed up to the Let's Go Grimsby project for September, bringing the total number of engaged schools to 8. Over 90% of families that have taken part in the programme report feeling more motivated to eat healthily, cook recipes from scratch, understand food labels and the harmful effects of sugar, and able to eat healthily on a budget. On average, families report that attending the course has improved their wellbeing by 9.21 on a ten-point scale. A full evaluation of the programme is now underway.

Performance Overview

Public Health (2)

Council Plan Priority	Commentary
Stronger Communities - Living a Healthy Life	Significant progress has also been made in relation to gambling harms following the introduction of the statutory Gambling Harms Prevention Levy. Prevention funding has been secured, governance strengthened through the Gambling Harms Group, and work commenced on a local Gambling Harms Needs Assessment. Partnership activity continues to grow, recognising gambling harms as a wider determinant of health linked to poverty, debt, poor mental health and social exclusion. Protecting population health remains a key priority. During the quarter, work focused on increasing uptake of vaccination and screening programmes, including promotion of the national MenB vaccination campaign. Public Health also led local heat health and water safety awareness activity in response to periods of extreme weather, providing tailored advice to schools, care homes and residents. Support for managing infectious disease outbreaks across community settings has continued, with lower outbreak levels reported locally during Quarter 1. A new Humber Outbreak Plan has also been developed jointly with neighbouring local authorities to provide a coordinated response framework for significant outbreaks. The Sexual Health Service has continued to strengthen partnerships and raise awareness of local services. A sexual health and contraception update was delivered to local school nurses, covering STI prevention and management, HIV prevention, contraception and vaccination programmes. The annual Greater Lincolnshire Integrated Sexual Health (GLiSH) survey and Needs Assessment highlighted positive patient experiences, strong partnership working and effective community engagement, while identifying opportunities to increase awareness of services, improve access and strengthen engagement with young people and underserved communities. NHS Health Checks continue to be delivered through GP practices across North East Lincolnshire. While activity levels remain variable and below expectations in some practices, work with primary care colleagues has focused on maintaining quality, increasing uptake and understanding barriers to delivery. Regular training and quality assurance processes remain in place, with further analysis planned to inform future improvements. Significant progress has been made in integrating early years services to support the Best Start in Life agenda. Following the establishment of the Parent Infant Relationship Service in 2024 and a deeper understanding of local family needs, the Growing Well Together Service is currently being recommissioned, strengthening the joined-up family support offer and improving alignment across health, education and wider partners.

Performance Overview

Public Health (3)

Council Plan Priority	Commentary
Stronger Communities - Living a Healthy Life	The Health Visiting Service continues to review performance, activity and workforce capacity to ensure delivery remains aligned to local need and the developing Public Health Nursing Service Specification. Workforce pressures remain a challenge due to vacancies, increasing complexity, safeguarding demand and SEND activity. A recruitment and workforce development plan is being progressed, including succession planning and a longer-term "grow our own" Specialist Community Public Health Nursing model. The School Nursing Service continues to provide clinics in all secondary schools and supports children and young people with sexual health, healthy relationships and wider wellbeing issues through targeted interventions and early support. The Oral Health Promotion Service has continued to expand the Supervised Toothbrushing Scheme by recruiting additional Early Years settings and distributing toothbrushing kits through community organisations supporting families. The service is also delivering awareness activity through local community events and family fun days. Work has commenced on a Local Oral Health Needs Assessment to better understand population need, access to dental services and patterns of service use, helping to inform future planning and reduce oral health inequalities. During Quarter 1, work continued to strengthen the domestic abuse response across North East Lincolnshire through strategy development, commissioning activity, and partnership engagement. Key activity included completion of the Domestic Abuse Needs Assessment, development of a refreshed Domestic Abuse Strategy and Theory of Change, and extensive engagement with partners, practitioners and people with lived experience to inform future priorities. Work also progressed to review domestic abuse service performance measures and strengthen commissioning arrangements. Promoting active living and healthy ageing also remains a priority. Public Health continues to work across the Council and with partner organisations to improve the local environment through initiatives linked to road safety, leisure opportunities and access to parks and green spaces. During the quarter, work focused on developing the strategic direction for healthy ageing in North East Lincolnshire, including support for the development of a Healthy Ageing Strategy. The Over 75s Wellbeing Project continues to deliver positive outcomes, helping older residents remain independent, socially connected and supported to maintain their health and wellbeing

1.21% Of Total Revenue Service Budgets

(£0.0M) Forecast Outturn Revenue Position

(0.0%) Variance as % Of Total Budget Envelope

REVENUE (£'M)	Revenue Budget	Revenue Forecast Outturn	Variance
Public Health	2.6	2.6	0.0
	2.6	**2.6**	**0.0**

VARIANCE ANALYSIS	£M
Pressures	0.0
Opportunities	0.0
Income Shortfall	0.0
	0.0

Service Comments:-

Core - Public Health does not receive council funding for the delivery of its core services. All costs associated with salary inflation and increases in mandatory or demand-led services, including pharmaceutical expenditure, are met from the ring-fenced Public Health Grant, which has strict terms of use. Public Health services are reviewed on a regular basis against allocated budgets and public health intelligence to ensure services remain financially sustainable within the grant and continue to meet identified need. There are no anticipated pressures on these budgets.

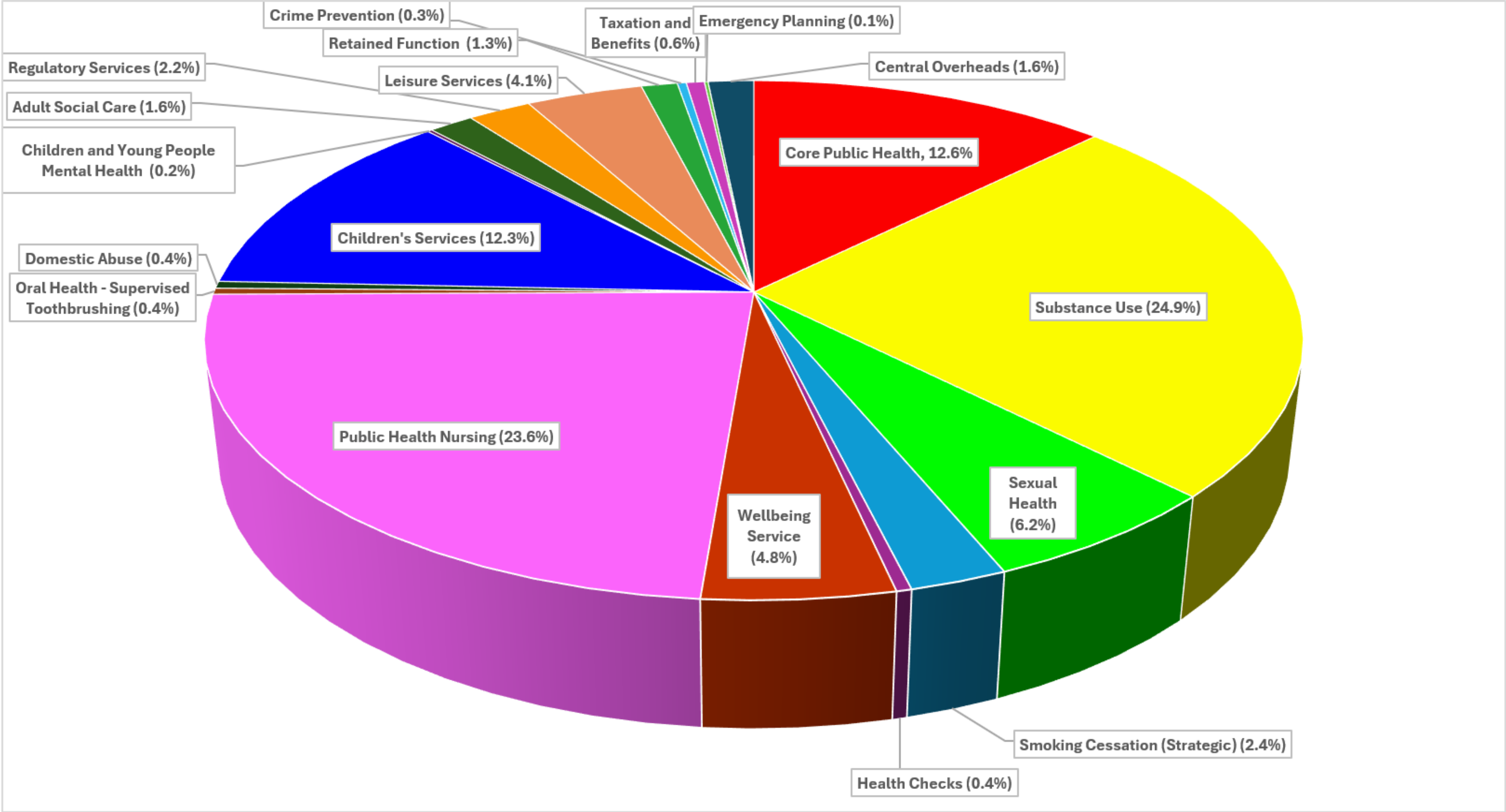
The Adult Wellbeing budgets encompass commissioned services including Healthwatch, patient advocacy, and the prevention and ageing well programme. These budgets are part-funded through a corporate contribution. The statutory requirement to commission a Healthwatch service will remain in place until relevant legislation is enacted, currently anticipated by the end of 2026. There are no anticipated pressures on these budgets.

The mandated Asylum and Resettlement programme is fully funded through ring-fenced grant income and does not place any financial pressure on the council's core budget.

Childrens, DA & Oral Health - The Public Health Nursing Service continues to face high vacancy levels, creating capacity challenges. While this reduces short-term budget pressure and allows the NHS pay award to be met within existing resources, it is not sustainable in the long term. A revised service specification has been developed, with a delivery plan in progress to support future sustainability within budget.

Domestic Abuse services are now core funded following the integration of the main grant into the overall settlement, with additional contributions from OPCC, ICB, Public Health and DFG. Commissioning is largely in place, with further work underway to address gaps in children and young people IDVA provision, perpetrator programmes and target hardening. A small overspend is forecast due to limited ability to achieve planned vacancy savings within a small, stable team.

Budgeted allocations of the 2026/27 Public Health Grant



From 2026/27 a number of grants in relation to smoking cessation and substance use have been incorporated into the Public Health Grant

Public Health

Achievements, Challenges & Risks (1)

Performance RAG	Amber	Finance RAG	Green

Achievements:	Key achievements during the quarter include: - •Our substance use team received an award for "exceptional proactivity in relation to street drug targeted activity" and a special community safety partnership commendation. •Also with regard to substance use, another key achievement this quarter was the recognition of Wizer's work with prison leavers at a national prison symposium in Birmingham, where artwork produced through the evaluation was showcased, highlighting innovative approaches to engagement, wellbeing and recovery •Our Senior Public Health Officer was shortlisted for the LGC award for the 'tackling undiagnosed hypertension through community collaboration in North East Lincolnshire' project. The judges summed the project up as: "An impressive community-embedded approach driven by a clear passion for, and understanding of, place and people. The submission presents a strong model for community-based health intervention." •With regards to Marmot, the main achievement has been the development of draft governance arrangements, including proposed Terms of Reference for the Marmot Advisory Board and supporting steering group structure. Work is also progressing to secure senior leadership representation and broad cross-sector involvement to support delivery of the programme. •Positioning Marmot as a strategic framework for reducing health inequalities across the organisation and wider system, aligned to the Council Plan and the Joint Health and Wellbeing Strategy. •The Joint Health and Wellbeing Strategy was nominated for an award at the OD Academy's Annual Conference and Awards 2025-2026 •Continued strong partnership delivery across sexual health, substance use and domestic abuse •The maintenance of smoking cessation service delivery and expansion of the offer during periods of significant system change. •The implementation of the Health Visiting Immunisation Pathfinder, supporting improved access to childhood immunisations for underserved families and contributing to local and national learning. •The completion of the Domestic Abuse Needs Assessment and the co-development of a refreshed Domestic Abuse Strategy using a robust evidence base and stakeholder engagement process. In addition, procurement progressed for a non-convicted perpetrator programme and a Target Hardening and Sanctuary Scheme, which will enhance the local support offer and improve safety for victims, survivors and children. • Progress on wider determinants included housing, homelessness, healthy ageing, inclusion health and gambling harms, reinforcing Public Health's preventative, place-based and equity-focused role.

Public Health

Achievements, Challenges & Risks (2)

Key challenges:	The main challenges continue to be the social and economic difficulties in some of our urban communities. Almost all health indicators are worse in more deprived communities and although considerable health improvement has occurred, this is mainly in more affluent communities which widens health inequalities. We are working with colleagues in central Government to highlight these risks. Smoking and obesity levels in North East Lincolnshire remain higher than the national average. These continue to be key priorities. A significant service challenge during quarter 1 was responding to the overdose incidents locally, which reinforced the continued risks associated with an increasingly complex and evolving drug market. Changes in the substances being used, including the emergence of new synthetic and adulterated substances, present ongoing risks to people and place additional demands on treatment, harm reduction and emergency response services. Partners continue to work collaboratively to monitor emerging trends, share intelligence and strengthen overdose prevention measures, including naloxone provision and targeted harm reduction messaging The main challenge for Marmot Place is moving from broad support for Marmot principles into practical action across services and partners. The key risk is that Marmot is perceived as a Public Health piece of work, or as a parallel workstream, rather than being embedded into existing strategies and day to day delivery. This is being mitigated through proposed governance arrangements and the potential future training pathways. For Public Health Nursing, recruitment challenges and high levels of safeguarding activity continue to place significant pressure on services. Demand for domestic abuse services continues to increase, with many victims presenting at crisis point and requiring support for increasingly complex needs, including mental ill health, substance misuse and housing instability. Financial pressures and restrictions on domestic abuse funding also continue to present challenges in meeting growing demand for early intervention, recovery support and community-based services.
Risk to non-delivery:	The key risks to delivery include delays in translating system improvements into measurable population-level outcomes, continued pressure from health inequalities driven by poverty, housing insecurity and social exclusion, and uncertainty within the commissioning market. These risks are being mitigated through strengthened governance and accountability, ongoing market engagement and continued system leadership focused on prevention, equity and place-based change. Together, this positions Public Health to build on current progress and support measurable improvements in health outcomes during 2026/27

Corporate Budget Performance

The main corporate budgets are in relation to the borrowing costs that the Council incurs to fund its capital investment programme, with the aim to manage within prudential borrowing limits and in accordance with the Council's Treasury Management Strategy.

Funding

(£0.0M) Forecast Outturn Revenue Position

68.3% Local Taxation Funding

31.7% Government Grant Funding

FUNDING (£'M)	Revenue Budget	Revenue Forecast Outturn	Variance
Collection Fund	(150.9)	(150.9)	0.0
Funding	(70.0)	(70.0)	0.0
Total	**(220.9)**	**(220.9)**	**0.0**

Comments:
The funding forecast includes a drawdown of £0.5M from the Business Rates Reserve to cover the true up of the 2025/26 NNDR 3 which is reflected in the funding received in 2026/27

Specific Grant Funding accepted in Q1 2026/27:

- Local Plan Implementation Fund £36,585
- Renters Right Act New Burdens Funding £136,632
- Sports England Place Partnership Award £1,169,044

Revenue

2.66% Of Total Revenue Service Budgets

(£1.1M) Forecast Outturn Revenue Underspend

(19.3%) Variance as % Of Total Budget Envelope

REVENUE (£'M)	Revenue Budget	Revenue Forecast Outturn	Variance
Other Corporate Budgets	5.7	4.6	(1.1)
	5.7	**4.6**	**(1.1)**

Service Comments:-

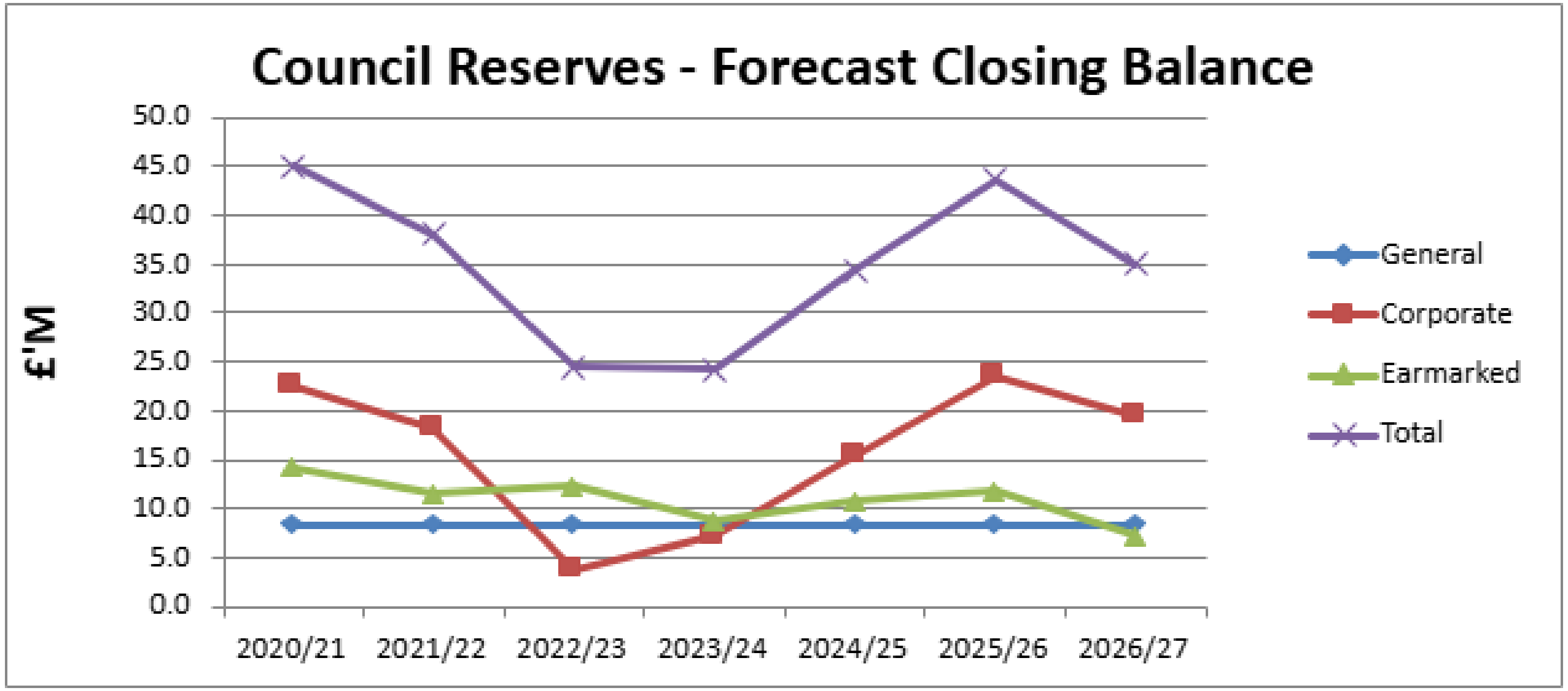
Reduction in borrowing costs due to reprofiling of overall capital spend into future years. Uncertainty around interest rates remain, so cost will continue to be closely monitored throughout the year. Increased interest income is forecast as a result of interest rates currently remaining at a higher level than budgeted.

Reserves

£8.3M General Fund

3.87% General Fund as % Of Net Service Spend

£35.0M 26/27 Total Reserve Closing Balance



Comments

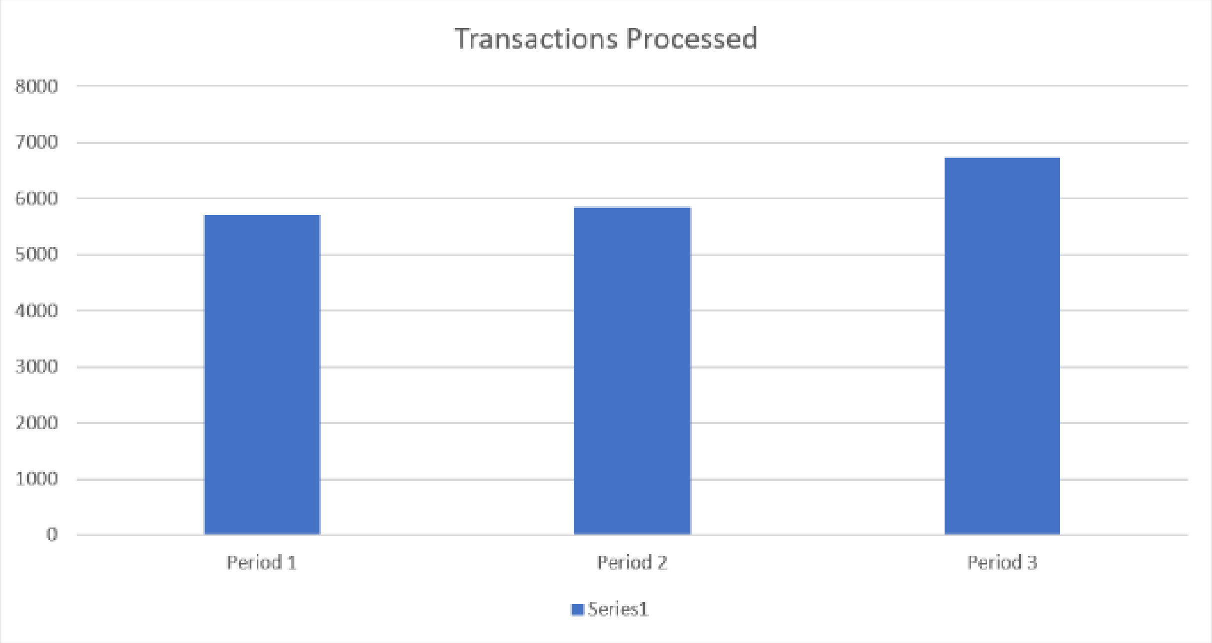
General fund reserves, set aside to deal with any unforeseen events, remain at £8.3M. This is in line with the medium-term financial plan and are considered a prudent level taking into account the level of risk to which the Council is currently exposed.

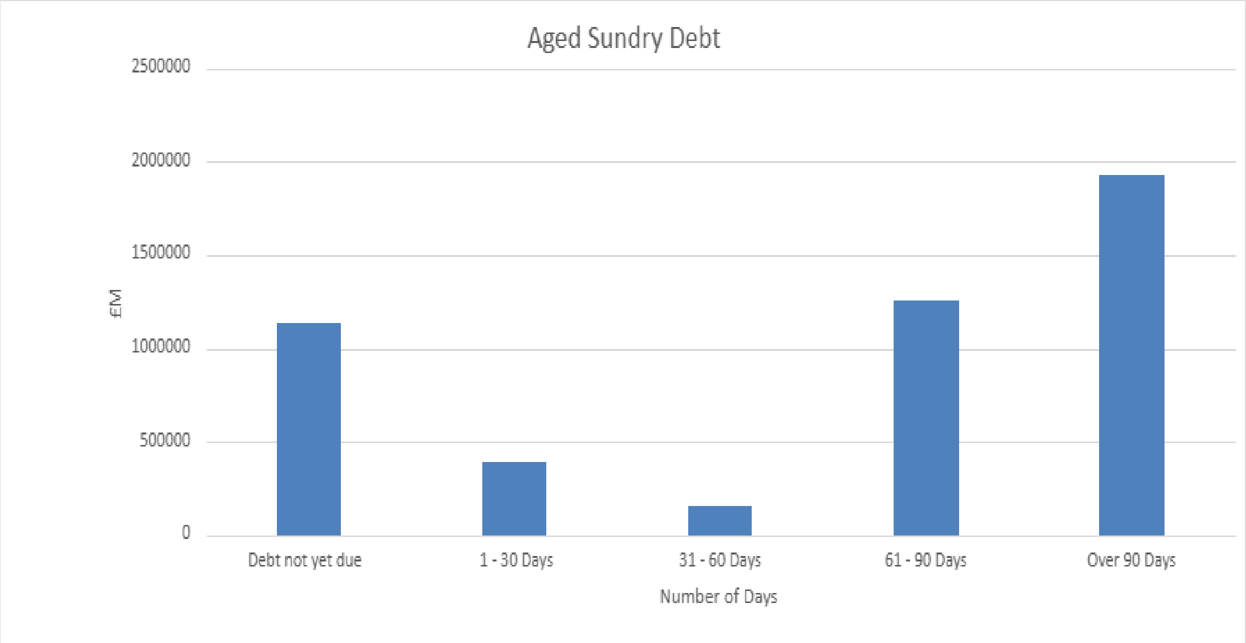
It is important to ensure that our reserves remain robust to be able to respond to unforeseen calls on expenditure, whilst minimising the impact on planned service delivery. The adequacy of reserves are reviewed regularly with consideration to future key risk areas.

Working Capital Management

92.0% Creditor Invoices Paid within 30 days during Qtr. 1

£1.92M Value of debt over 90 days at Qtr1





The processing of creditor invoices within North East Lincolnshire Council (NELC) terms remains constant. During Quarter 4 of 2025-26, 92% of invoices were paid within agreed terms and the same percentage was achieved in Quarter 1 of 2026-27. The volume of invoices processed in both quarters was approximately 18,000, indicating steady activity and workload across these periods. This is circa 1,500 more invoices processed that the same period of 2025-26. Ongoing efforts are being made to further optimise invoice processing. As familiarity with the financial system's capabilities grows and new staff members are trained in NELC processes, areas for improvement continue to be explored. These initiatives aim to sustain and enhance performance in future periods.

At the end of Q1, total debt reduced by £1.6 million compared to Q4 2025-26, mainly because of payment of the annual invoicing, raised in Q4 relating to 2026-27. The overall debt at the end of Q1 2026-27 is £0.5m lower than the same period in 2025-26. Some older debts are on agreed payment plans. Debt collection is ongoing, with challenges from a new finance system and local economic issues, but regular monitoring and management continue as priorities.

Treasury Indicators & Cashflow 2026-27

£14.1M (+£1.6m)	£183.4M (+£5.3m)	3.73% (+0.06%)	3.93% (−0.04%)
Investments as at 30 Jun 26	Borrowing as at 30 Jun 26	Average return on investments	Average cost of borrowing

The following slides provide an interim update on Treasury performance during the latest quarter against its Prudential Indicators.

Higher rates since 2022 have benefited short-term income but have created significantly more interest rate risk on our future borrowing requirement. Against this background we have sought to defer borrowing (as far as possible) to see us past the peak of the current cycle.

At period end, while rates were off their peaks, there was little to suggest that any continuing sharp falls were imminent, so we shifted tactically toward looking to secure limited longer-term borrowing over the remainder of 2026 to provide some cost certainty.

Current borrowing and investments are consistent with the Treasury Management Strategy.

Market rate expectations were driven by two key factors during the period, conflict in the Middle East and domestic politics. Rates across the curve peaked in mid-May before tracking Oil prices lower, albeit with regular bouts of volatility. The Bank of England took a position of waiting for data to ascertain how damaging any second-round effects from the energy price shock were. At period end they were of the view that current rates remain restrictive and so there was no immediate need to hike. Borrowing taken during the period was predominantly to hedge cash flow through to receipt of the DSG-deficit reimbursement of c£25m in the Autumn. Future corporately funded capital expenditure lifts our Capital Financing Requirement (CFR) to above our Operational Boundary in future years, but important it remains under our Authorised Borrowing Limit. Actual borrowing levels run much lower through the use of 'internal borrowing'.

Key Activity During The Period

Borrowing Repaid	New Borrowing	Aggregate Investments Made	Income Delivered
£37.7m	£43.0m	£152.3m	£0.272m

Peak Balance	Minimum Balance	Avg. Counterparty Rating	Avg Investment Period
£40.1m	£13.1m	AA	11 days

Treasury Outlook – Cost of Debt

Pressures resulting from higher rates are now reflected in budgets, with a prudent amount set aside in reserves should rates remain higher for longer than currently predicted by market forecasters.

The table across shows current interest rate projections against budgets.

These projections move in relation to both additions/slippage in the approved Capital Programme and changes in interest rate forecasts.

Budgets refelect live forecasts on rates and capital spend across the 3 year period but costs are weighted toward earlier years as major schemes such as Freshney Place and Cleethorpes Masterplan move toward completion.

As borrowing arrangements typically form very long-term commitments the ability, once drawn, to generate revenue savings from this portion of our spend is very limited. This is an important consideration in budget setting and in all borrowing decisions.

The impact of higher rates on future budgets is shown below. These forecasts are a function of both capital spend funded by borrowing and the market forecast path for interest rates.

At period end there was a prevailing view that longer term interest rate levels would reduce gradually through 2026, although changes in growth and inflation data could impact rate paths in either direction.

Net Financing Costs	2026/27	2027/28	2028/29
Forecast outturn	16.685	21.653	23.722
Current Budget	17.088	21.606	23.508
Potential Savings	0.403	-0.047	-0.214

Ratio of Financing Costs to Net Revenue Stream: This is an important indicator of affordability and highlights the revenue implications of existing and proposed capital expenditure by identifying the proportion of the revenue budget required to meet financing costs, net of investment income. As borrowing arrangements typically form very long-term commitments, once drawn the ability to generate savings from this portion of Council spend is very limited.

Ratio of Financing Costs to Net Revenue Stream	2025/26 Actual	2026/27 Estimate	2027/28 Estimate	2028/29 Estimate
General Fund	6.78%	8.15%	9.56%	9.98%

Prudential Indicators (The Liability Benchmark)

Although net indebtedness is forecast to increase over the next 3 years. Total drawn debt is expected to remain well below the CFR, the Liability Benchmark and both the Operational and Authorised Borrowing Boundaries during the forecast period.

The table shows a peak change in debt levels of £62m over the MTFP forecast period during which we also have £71m of debt maturities. Total new borrowing required will therefore be around £133m (subject to spend being in line with forecast).

Borrowing remains below control levels as a result of continued internal borrowing support for the Capital Programme.

Changes to accounting rules for Operating leases from the 2024/25 financial year require additional lease obligations of £6.5m to be reflected in our prudential Indicators. This was merely an accounting change and the Authority's debt obligations and cash flows are unchanged.

Limit levels do not commit the Authority to any increase in actual borrowing.

Gross Debt and the Capital Financing Requirement: To ensure that, over the medium term, debt will only be for a capital purposes the Authority should ensure that debt does not, except in the short term, exceed the total capital financing requirement in the current and next two financial years as updated for the Treasury Strategy 2026-27.

£m	2025/26 Actual	2026/27 Estimate	2027/28 Estimate	2028/29 Estimate	2029/30 Estimate
External Debt					
Debt at 1 April	188.9	178.1	213.3	235.3	244.8
Expected change in Debt	-10.8	35.2	22.0	9.5	-3.5
Other long-term liabilities (OLTL)	6.5	6.5	6.5	6.5	6.5
Expected change in OLTL	0.0	0.0	0.0	0.0	0.0
The Capital Financing Requirement	236.5	279.0	300.9	310.4	303.0
Under / (over) borrowing	51.9	59.2	59.1	59.1	55.2

Authorised Limit for External Debt: This is a key prudential indicator represents a control on the maximum level of borrowing. This is a legal limit beyond which external debt is prohibited and can only be set or revised by the full Council. It reflects the level of external debt which, while not desired, could be afforded in the short term, but is not sustainable in the longer term.

Operational Boundary for External Debt: This is the limit beyond which external debt is not normally expected to exceed. (i.e. prudent but not worst case). It links directly to the Authority's estimates of capital expenditure, the capital financing requirement and cash flow requirements, and is a key management tool for in-year monitoring. Other long-term liabilities comprise finance leases and other liabilities that are not traditional loans but still form part of the Authority's debt.

Borrowing Limits	2026/27 £m	2027/28 £m	2028/29 £m
Authorised Limit	310	330	340
Operational Boundary	270	280	290
Max Debt in Period	Act 189.1	Est 235	Est 245

Prudential Indicators (The Liability Benchmark)

Key Messages:

A minimum cash balance of £6m will be maintained to ensure forecast liquidity needs are met.

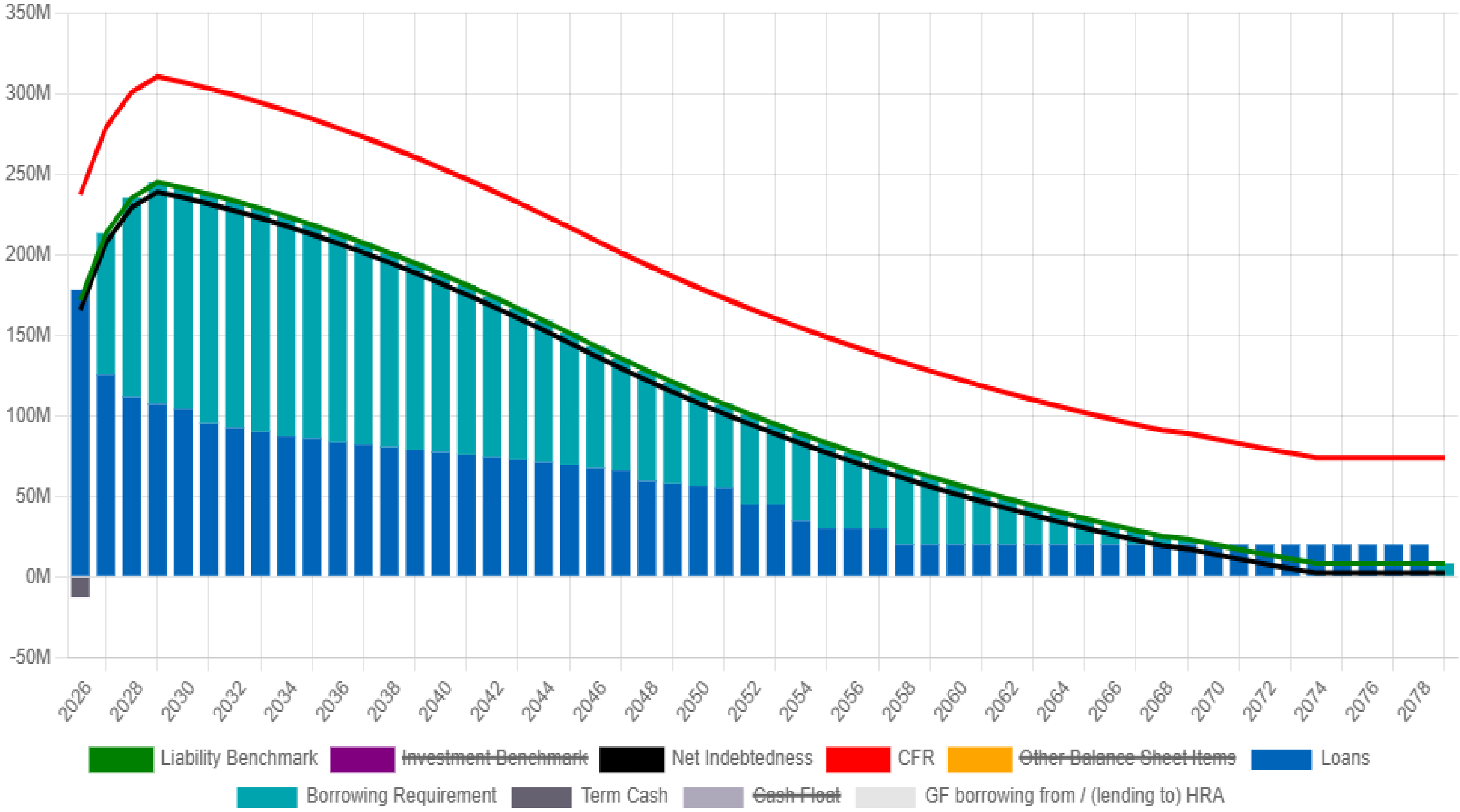
The gap between the red and black lines in the Liability Benchmark chart shown here depicts the additional borrowing need the Authority currently projects – a peak requirement of £137m new loans by the end of 2028-29 – including replacement of maturing debt.

Before new long-term borrowing is entered into the Authority will have regard to the Liability Benchmark and its underlying assumptions will be assessed for their continuing prudency, with revisions made where necessary.

The Benchmark forecasts our need to borrow over a 50-year period. Long-term forecasting has its limitations but supports decision making when it comes to the quantum and term to be chosen, the aim being to avoid cost of carry revenue implications and avoid the trap of defaulting to ultra-long tenors just because the yield curve tail slopes downward. It represents the level of our anticipated borrowing and in the ordinary course of business would not be expected to be exceeded. It therefore should closely mirror the Operational Boundary.

The benchmark assumes:

- reducing future capital expenditure funded by borrowing beyond the current programme.
- minimum revenue provision on new capital expenditure based on an annuity profile of c30 years average
- No changes to Reserves beyond the current MTFP period (3 years)



Treasury Management Indicators

Key Messages:

A series of targets (both voluntary and centrally required) are used to measure performance.

These targets can be more restrictive than levels set in the Treasury Strategy but by being more restrictive, can provide a potential 'early warning' of any potential issues.

Given the elevated rates seen since 2022 show little sign of reverting to significantly lower levels we anticipate switching to a mix of short-term borrowing and some longer-term fixed rate loans to lock in some budget certainty through the Council's current Capital Programme delivery.

Close monitoring with the support of our Advisors will be maintained

The Authority measures and manages its exposures to treasury management risks using the following indicators.

Security: The Authority has adopted a voluntary measure of its exposure to credit risk by monitoring the value-weighted average credit rating of its investment portfolio. This is calculated by applying a score to each investment (AAA=1, AA+=2, etc.) and taking the arithmetic average, weighted by the size of each investment. Unrated investments are assigned a score based on their perceived risk.

	Target	Actual
Portfolio average Credit Rating	A	AA

Liquidity: The Authority has adopted a voluntary measure of its exposure to liquidity risk by monitoring the amount of cash available to meet unexpected payments within a rolling 1 week period.

	Target	Actual
Total cash available within 1 week.	£6m	£13m

Upper limits on variable interest rate exposure. This identifies a maximum limit for variable interest rates based upon the debt position net of investments. All borrowing due to mature within 12 months is classed as variable as replacement will be subject to any short term movement in rates.

	2026/27	2027/28	2028/29
Upper limit on variable interest rate exposure	£80m	£80m	£80m

Given the elevated rates seen since 2022 show little sign of reverting to significantly lower levels we anticipate switching to a mix of short-term borrowing and some, proportionate, longer-term fixed rate loans to lock in some budget certainty through the Council's current Capital Programme delivery.

Close monitoring with the support of our Advisors will be maintained.

Treasury Management Indicators

Key Messages:
Maintaining a spread of maturities across our borrowing portfolio can assist with managing cash flow and re-finance risk (the risk that replacement loans are not available or that interest rate costs differ significantly from the maturing loans).

Our treasury investment portfolio does not lend itself to longer term investments and in the ordinary course of business deposits over 366 days wouldn't be entertained. However, a small limit on investments beyond this term is retained to provide flexibility should cash flows change or new structures become available.

Recent higher rates have led to our two largest remaining LOBOs being repaid without penalty. This leaves one £1m loan of similar structure outstanding which is unlikely to be called but has less than 10 years to run.

Upper limits on fixed interest rate exposure. This is similar to the previous indicator and covers a maximum limit on fixed interest rates;

£'m	2026/27	Actual	2027/28	2028/29
Upper Limit on fixed interest rate exposure	310	154	330	340

Maturity structure of borrowing. These gross limits are set to reduce the Council's exposure to large fixed rate sums falling due for refinancing and are required for upper and lower limits.

	Upper	Lower	Actual
Under 12 months	70%	10%	35%
12 months and within 24 months	30%	0%	5%
24 months and within 5 years	30%	0%	9%
5 years and within 10 years	30%	0%	6%
10 years and within 20 years	30%	0%	9%
20 years and within 30 years	50%	0%	20%
30 years and more	75%	10%	16%

Time periods start on the first day of each financial year. The maturity date of borrowing is the earliest date on which the lender can demand repayment.

Principal Sums Invested for Periods Longer than 366 days: The purpose of this indicator is to control the Authority's exposure to the risk of incurring losses by seeking early repayment of its investments. The limits on the long-term principal sum invested to final maturities beyond the period end will be:

	2026/27	2027/28	2028/29
Limit on principal invested beyond year end	£1m	£1m	£1m
Current investments as at 30.06.2026 in excess of 1 year	0	0	0

Capital Programme

Capital Programme

SCHEME	2026/27 Revised Capital Programme	2027/28 Revised Capital Programme	2028/29 Revised Capital Programme	External Funding (3 Year Period)	Internal Funding (3 Year Period)
	£000	£000	£000	£000	£000
ECONOMY AND GROWTH					
Regeneration					
Clee HLF Townscape Heritage	18	-	-	-	18
Cleethorpes Public Art	19	-	-	-	19
Heritage Action Zone	455	-	-	155	300
Playing Pitch Reprovision	215	322	-	-	537
Tennis Court Refurbishment	21	-	-	16	5
Play Zone	252	-	-	252	-
SHIIP Scheme	794	-	-	-	794
UK Shared Prosperity Fund	157	-	-	157	-
Freshney Place Leisure Development	20,835	8,946	-	9,367	20,414
Freshney Place Car Park	100	-	-	-	100
Freshney Place RAAC	1,000	2,000	3,044	-	6,044
Freshney Place Landlord Works / Cap Cons	134	380	-	-	514
House of Fraser	2,460	1,000	-	70	3,390
Cleethorpes Masterplan - Market Place LUF Scheme	3,883	360	-	3,737	506
Cleethorpes Masterplan - Sea Road LUF Scheme	4,022	450	-	2,737	1,735
Cleethorpes Masterplan - Pier Gardens LUF Scheme	8,179	800	-	7,479	1,500
Cleethorpes Masterplan - LUF Wayfinding	303	-	-	303	-
Cleethorpes Masterplan - LUF Logisitics	128	-	-	128	-
Towns Fund - St James House	78	-	-	-	78
Towns Fund - Activiation Fund	112	112	-	223	-
Towns Fund - Riverhead Square	45	-	-	45	-
Towns Fund - Public Realm Connectivity	-	1,493	-	1,493	-
Grimsby Central Library Asbestos Removal	2,800	-	-	-	2,800
Pride in Place (Regeneration)	30	-	-	30	-

Capital Programme

SCHEME	2026/27 Revised Capital Programme	2027/28 Revised Capital Programme	2028/29 Revised Capital Programme	External Funding (3 Year Period)	Internal Funding (3 Year Period)
	£000	£000	£000	£000	£000
Infrastructure					
Disabled Facilities Grants	3,328	4,000	4,000	11,328	-
Local Transport Plan Schemes	8,493	8,103	8,240	23,636	1,200
Corporation Rd Bridge Refurbishment*	-	-	-		
Gy and Imm Flood Innov Funding	2,931	-	-	2,931	-
A180 Structures	2,908	-	-	83	2,825
Grimsby Surface Water Flood Alleviation	3	-	-	3	-
Bus Service Improvement Plan	3,377	-	-	3,377	-
Towns Fund - Garth Lane	4,588	-	-	4,588	-
Toll Bar Drop Off	159	-	-	-	159
Greater Lincs Groundwater Project	-	-	-	-	-
Car Park Schemes	1,467	-	-	523	944
Transport Hub	884	-	-	884	-
Planned and Preventative Maintenance (PPM)	4,118	1,571	-	-	5,689
Property Rationalisation Programme	28	-	-	-	28
Business Centre Improvement	184	-	-	-	184
Heritage Assets at Risk	2,913	-	-	-	2,913
Local Transport Grant	9,580	6,790	7,570	23,940	-
SAFER TOWNS & COMMUNITIES					
HAS & Green Spaces	-	46	-	46	-
Pride in Place (Safer Towns & Communties)	600	-	-	600	-

*Corporation Bridge Refurbishment costs are included with Capital Investment Capacity

Capital Programme

SCHEME	2026/27 Revised Capital Programme	2027/28 Revised Capital Programme	2028/29 Revised Capital Programme	External Funding (3 Year Period)	Internal Funding (3 Year Period)
	£000	£000	£000	£000	£000
RESOURCES					
Deputy S151					
Capital Receipt Flexibility	3,350	2,850	2,170	-	8,370
Policy, Strategy and Resources					
ICT Refresh	1,000	639	1,406	-	3,045
M365 Transformation Programme	180	199	-	-	379
Childrens Services Platform	925	804	-	-	1,729
Digital Platform	336	-	-	-	336
LT&B System Replacement	154	-	-	-	154
ENVIRONMENT					
Fleet Replacement Programme	7,692	1,693	6,278	1,358	14,305
Depot Rationalisation	414	-	-	-	414
Salix - Public Sector Decarbonisation Scheme	2,849	2,637	-	1,614	3,872
Housing Assistance Grants and Loans	593	-	-	-	593
Warm Home Grants	380	375	-	755	-
Capital Office Recycling Project	23	-	-	-	23
DUNE 2	640	-	-	640	-
Pride In Place (Environment)	150	-	-	150	-
HOUSING					
Rough Sleeper Accom Grant	37	-	-	37	-
Local Authority Housing Fund 3 (LAHF3)	271	-	-	271	-

Capital Programme

SCHEME	2026/27 Revised Capital Programme	2027/28 Revised Capital Programme	2028/29 Revised Capital Programme	External Funding (3 Year Period)	Internal Funding (3 Year Period)
	£000	£000	£000	£000	£000
CHILDRENS SERVICES					
AD Regulated					
Childrens Residential Transformation	753	-	-	-	753
Pride in Place (Playable Spaces)	200	-	-	200	-
Education and Inclusion					
Schools - Devolved Formula Cap Grant	78	150	-	228	-
Schools - Backlog Maintenance	279	250	-	529	-
Schools - Basic Need Sufficiency of Places	1,766	9,000	-	4,564	6,202
SEND Special Prov Fund	1,683	2,770	-	4,453	-
SEMH Free School	13	-	-	-	13
Wraparound Childcare Programme	15	-	-	15	-
CAPITAL CAPACITY					
Capital Investment Capacity	5,936	8,010	7,164	-	21,110
Grimsby Central Library Provision (Earmarked Funding)	1,000	5,000	4,000	-	10,000
Dedicated Heritage Asset Funding (Earmarked Funding)	-	1,000	3,000	-	4,000
Cleethorpes Public Toilet Provision (Earmarked Funding)	500	-	-	50	450
TOTAL CAPITAL PROGRAMME	**122,818**	**71,750**	**46,872**	**112,995**	**128,444**

Funding					
External Grants	67,089	26,497	19,410	112,995	-
Corporate Borrowing	52,379	41,403	24,292		118,074
Capital Receipts	3,350	3,850	3,170		10,370
Revenue Contributions	-	-	-	-	-
Other Private inc S106	-	-	-	-	-
TOTAL FUNDING	**122,818**	**71,750**	**46,872**	**112,995**	**128,444**

Denotes a Major Project

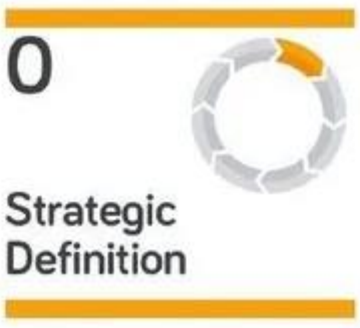
Denotes a Major Education Project

OFFICIAL

Major Projects

Quarter 1 - 2026/27
Monitoring Report

RIBA Stages



Background research, review the budget and project risks and develop a business case for the project.

Share vision and intention for the project, agree project budget, gather site information and prepare a programme and timeline.

Let's begin the design process! Start to develop architectural concepts in line with project brief and budget. Develop concept designs and undertake design reviews.

Carry out design studies and cost exercises to test design. At the end of this stage, we will have all information for the planning process and submit any required planning applications.

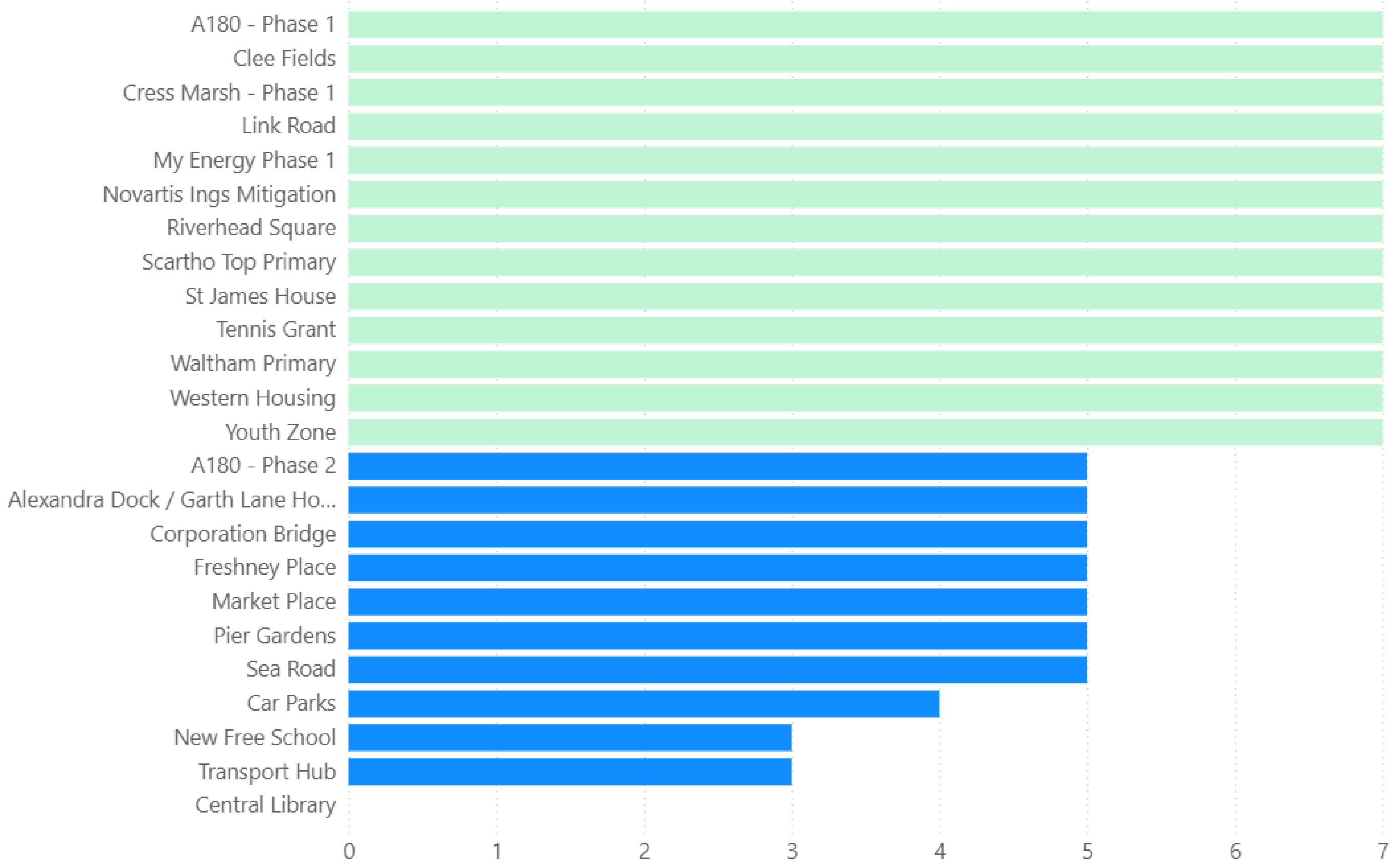
All technical information is prepared: produce detailed architectural and engineering designs and specification ready for tendering, submission to building control and construction.

Manufacturing and construction is delivered to the agreed design information. Organise site logistics, monitor progress against construction programme and resolve any issues as they arise.

Final handover back to the client and building construction finishes. Review project performance, identify and remedy snags and agreed aftercare begins.

Building is in operation and being well maintained, remedy any defects that arise. Carry out post-occupancy evaluation of the building performance and lessons learned from the project.

RIBA Stages



[Projects - Major Projects - Power BI]()

A180 STRUCTURES REMEDIAL WORK

Transport Infrastructure and Strategic Housing Scrutiny Panel
Cllr P Batson - Portfolio Holder for Housing, Infrastructure and Transport

Project description	A180 is a key route to the strategic motorway network supporting both Grimsby/Immingham docks and the Cleethorpes resort. In addition, it provides key access to the Lincolnshire coastal area. The structures all require maintenance to extend their operational usefulness.
Approved budget	Project budget - £11.2m (DHLUC+NELC+LTP)
Cumulative spend	£8.6m
Approved Programme	Above Deck Works commenced 13th April 2026 Completion expected October 2026
Indicative timeline	April to October 2026
Top 3 risks	• Principal Contractor supply chain and design of expansion joints • Traffic Management • Weather related issues
Capacity / Resourcing / Expertise needed	Advisory Structural Engineer and QS in place

Achieved to date
- Contractor mobilised and started on site.
- Currently 14 weeks into the 24-week programme.
- Westbound carriageway resurfacing, waterproofing and bridge repair complete

Progress since the last report
- Minor concrete repairs, waterproofing, drainage pipe refitting, kerbing *and resurfacing* of Westbound carriageway completed
- Expansion joints design by the Contractor is currently ongoing

Outline of current issues/challenges
- Design optimisation and fabrication work for the bridge joints is ongoing
- Minimising highway disruption during the above deck works

Outline of potential mitigation/decisions needed
- Continued review with the Contractor to ensure their design responsibility is adequately met
- Continued review of traffic management plans

CORPORATION BRIDGE

Transport Infrastructure and Strategic Housing Scrutiny Panel
Cllr P Batson - Portfolio Holder for Housing, Infrastructure and Transport

Project description	Major restoration work to Corporation Road Bridge includes key structural works, waterproofing and resurfacing alongside improvements to the aesthetic appearance of the bridge through repainting and heritage restoration. These works will help in protecting the landmark for many years to come, preserving its heritage status.
Approved budget	The Corporation Bridge project budget was approved at Cabinet October 2025, and is commercially sensitive, so detailed figures cannot yet be published.
Cumulative spend	Current actual spend: £11.2m
Approved Programme	Taziker mobilisation – November 2025 Contract completion - December 2026
Indicative timeline	Award of main contract – November 2025 Completion date - December 2026
Top 3 risks	• Age and condition of existing structure, and steel repairs require • Extreme weather and tidal levels • New Span 4 design and fabrication, and the lifting mechanism
Capacity / Resourcing / Expertise needed	Pell Frischmann continue to provide main project management, technical and commercial management services. To supplement and expedite structural repairs/works, additional structural engineering technical resource has been secured to ensure the scheme is completed in the most time and cost-efficient manner.

Achieved to date

- Award of main NEC works contract to Taziker Industrial Ltd, in November 2025

Progress since the last report

- Works to top side span 5 & 6 is progressing well, with preparation and coatings systems completed. Works to the underside of span 5, 6 and, 4 ongoing.
- Structural repairs, concrete slab and highways detailed design works are now progressing well, with additional technical structural engineering resources brought in.
- Housing, Infrastructure and Transport (HIT) Scrutiny panel on site visits have occurred and will continue to throughout the remaining programme.
- Social Value strategy has been agreed, and contractor has visited local organisations to finalise their offer. The Contractor took part in the Dragon Boat Race, in July 2026 to raise money for local charities.
- Taziker 3rd newsletter has been circulated on 08 June 2026.
- Corporation Bridge PM visited nearby local businesses, in person, in May 2026.

Outline of current issues/challenges

- Steel work repairs, design and fabrication ongoing, when required.
- Ensuring all planning conditions are adhered to and discharged, close liaison with the planning officer and heritage officer.
- As completion is moving nearer, officers are reviewing and optimizing the programme due to emerging project risk.

Outline of potential mitigation/decisions needed

- Procurement of associated works i.e. highways, control room. Mechanical & Engineering works, and feature lighting) and other professional services, for construction related support are being finalised and on programme.

GRIMSBY CENTRAL LIBRARY

Economy, Culture & Tourism Scrutiny Panel
Cllr O Freeston - Leader and Portfolio Holder for Strategic Renewal, Delivery and Place Leadership / Cllr T Brasted – Portfolio Holder for Culture, Heritage and the Visitor Economy

Project description	Works to remove asbestos and undertake sundry work to the Grimsby Central Library building.
Approved budget	Project budget - £3.07m
Cumulative spend	£0.27m
Approved Programme	Subject to tender the Phase 1 works include the following and the indicative timelines are noted below. • Initial Asbestos removal to enable access to building (completed) • Roof Repairs (ongoing) • Main Asbestos removal works (procurement ongoing)
Indicative timeline	Spring 2026 to Summer 2026 for Roof Repairs Summer 2026 to Spring 2027 for the Asbestos Removal
Top 3 risks	• Weather • Heritage • Hidden building issues
Capacity / Resourcing / Expertise needed	Quantity survey support in place. Contract Management arrangements in place.

Achieved to date
- Initial asbestos strip out of the Boiler room and stairwell completed.
- Review of roof condition undertaken.
- Scaffolding strategy being developed.
- Procurement of temporary roof repairs completed
- Temporary roof repairs commenced
- Procurement of asbestos removal in progress
- Procurement of building scaffolding in progress
- Draft heritage statement completed

Progress since the last report
- Temporary roof repairs complete, save for minor area due to nesting birds
- Procurement of asbestos removal near completion

Outline of current issues/challenges
- Minimising highway disruption during the works and dealing with associated requirements.
- Ensuring heritage assets are protected where practicable and within budget

Outline of potential mitigation/decisions needed
- Scaffolding and highways implications being investigated and appropriate traffic management system to be implemented.
- Undertaking review of heritage assets in progress.

FRESHNEY PLACE LEISURE SCHEME

Economy, Culture, and Tourism Scrutiny Panel
Cllr O Freeston - Leader and Portfolio Holder for Strategic Renewal, Delivery and Place Leadership

Project description	The project is a key element of delivering on the Grimsby Town Centre Masterplan. The aim is to transform the western end of Freshney Place, Victoria Street and the Bull Ring through the creation of a Family Entertainment Centre comprising a cinema, food hall and modern market, together with new food, drink, and leisure facilities. Pre-construction, the scheme has secured pre-let agreements with Parkway and Starbucks.
Approved budget	£49.96m following 12 December 2024 Full Council decision
Cumulative spend	£21.6m inc. design, planning, PCSA (asbestos, soft strip, design), site acquisition, vacant possession, surveys and fees
Approved Programme	• Planning Approval – completed Feb 23 • Appoint PCSA Contractor (phase 1) - completed March 24 • Final Cost Plan – received • GMI formally contracted Feb 25 • Construction Completion – Practical completion due Q2 2027
Indicative timeline	Having commenced February 2025, due to utilities and archaeology challenges, Practical Completion is now targeted for Q2 2027 with tenant fit-out largely occurring thereafter.
Top 3 risks	• Service deck stabilisation • Utilities • Asbestos
Capacity / Resourcing / Expertise needed	• Professional team – in place • GMI acting as Development Manager • Monthly client meetings in place

Achieved to date
- Cinema pre-let secured
- Starbucks pre-let secured
- Nando's pre-let secured
- Scheme approved
- GMI appointed
- Works commenced, demolition complete and steel frame complete
- Heads of Terms agreed for further food and beverage offer
- Practical completion due Q2 2027 but note service deck risk

Progress since the last report
- Steelwork complete
- Intumescent painting of steelwork commenced
- Floor slabs laid
- Roofing works commenced
- Monthly client meetings progressing
- Curtain walling and glazing commenced for the market building

Outline of current issues/challenges
- A Northern Power Grid (NPG) diversion is a risk although the relevant personnel are working well with NPG.
- Groundworks are complete and there is limited scope for further asbestos finds.
- Now the service deck has been exposed there is remedial work required which specialists are advising on. The direct cost implications are expected to be relatively small but it is likely to delay completion. The exact timelines are being assessed and it is likely sectional completion will be pursued to ensure tenant fit out of the new build units can commence.

Outline of potential mitigation/decisions needed
- No immediate mitigation beyond service deck considerations or decisions required.

ALEXANDRA DOCK GARTH LANE

Transport Infrastructure and Strategic Housing Scrutiny Panel
Cllr P Batson - Portfolio Holder for Housing, Infrastructure and Transport

Project description	Homes England and the Alexandra Dock brown field land housing project. Utilising £7.8m of Towns Fund money, Keepmoat is working closely with council officers to transform derelict land in the town centre to a modern, low carbon town centre community, to act as the cornerstone for the wider regeneration of Alexandra Dock.
Approved budget	£7.8m Towns Fund money to be spent by March 2028
Cumulative spend	£2.8m
Approved Programme	Programme is led by Keepmoat, and not by the local authority: Start on site Autumn 2025 First homes delivered Summer 2026 All homes completed Spring 2028
Indicative timeline	Completion Spring 2028
Top 3 risks	Poor sales Weather Economic climate
Capacity / Resourcing / Expertise needed	Additional external support will be procured as appropriate if further matters arise.

Achieved to date
- Keepmoat making good progress with build – as per Approved Programme
- Liaison with local residents, businesses etc continues

Progress since the last report
- Keepmoat have taken their first two market plot reservation (at full asking price) in advance of formal marketing commencing
- Keepmoat have exchanged contracts with Ongo on 54 units which will become affordable homes
- Homes are now coming out of the ground

Outline of current issues/challenges
- Nothing to report

Outline of potential mitigation/decisions needed
- Maintain market awareness and regular update discussions with Keepmoat, other developers, agents etc

ABBEY WALK CAR PARK

Transport Infrastructure and Strategic Housing Scrutiny Panel
Cllr P Batson - Portfolio Holder for Housing, Infrastructure and Transport

Project description	Demolition of the former Multi-Storey car park and construction of a new ground level car park providing approximately 81 parking spaces, including provision for electric vehicle (EV) charging infrastructure.
Approved budget	£1.98m for feasibility, demolition & construction
Cumulative spend	£1.2m which was allocated for viability assessments, and preparatory works.
Approved Programme	Demolition programme – January 2026 to Spring 2026 Construction programme – Oct 2026 to Feb 2027
Indicative timeline	Soft asset stripping including asbestos - October 2025 Demolition mobilisation – December 2025 Demolition commencement – January 2026 Ground floor car park design completion – Jan/Feb 2026 Ground floor car park planning application – Summer 2026 Construction tender – Summer 2026
Top 3 risks	• Unspecified archeological discoveries • Weather Conditions • Unexpected ground Conditions
Capacity / Resourcing / Expertise needed	Project resource for reconstruction of the ground level car park

Achieved to date
- Demolition completion – Spring 2026
- Design of ground floor car park proposed construction start – Winter 2026
- Planning application submitted on 24 June 2026

Progress since the last report
- Demolition completed and site hoarded
- NPG substation protection safely installed.
- Planning application live
- Biodiversity Net Gain (BNG) offsite credits secure for purchase

Outline of current issues/challenges
- Currently awaiting planning approval
- Design and installation of the SUDS drainage features, key to successful delivery

Outline of potential mitigation/decisions needed
- Future decision on incorporating Abbey Walk frescoes requires consideration if this scheme is the right place for the artwork

PIER GARDENS CLEETHORPES

Economy, Culture, and Tourism Scrutiny Panel
Cllr O Freeston - Leader and Portfolio Holder for Strategic Renewal, Delivery and Place Leadership / Cllr T Brasted – Portfolio Holder for Culture, Heritage and the Visitor Economy

Project description	Pier Gardens is a Victorian, traffic free, linear park raised above the Central Promenade which runs along the length of the town centre. Opened in 1885, its location is at the heart of the resort and the scope for re-development is vast. Regeneration of Pier Gardens will boost the tourism offer, ensuring there is something for everyone by providing play, leisure, and biodiversity attractions.
Approved budget	£10.6m
Cumulative spend	£2.71m
Approved Programme	January 2026 to Spring 2027 – Mobilisation and Construction RIBA5 and 6.
Indicative timeline	January 2026 to Spring 2027– Mobilisation and Construction RIBA5 and 6.
Top 3 risks	• Procurement lead times for materials • Unforeseen ground conditions and statutory services • Adverse weather
Capacity / Resourcing / Expertise needed	Additional expertise sourced for the project in relation to: • RIBA 5 and 6 – project oversight role (appointed) • NEC 4 Supervisor (appointed) • NEC4 Project Manager (appointed) • Quantity Surveyor (appointed) • Ecological and Historic England input (ongoing)

Achieved to date
- Design works completed – Autumn 2025
- Contractor Procured – Winter 2025
- Contractor Commenced works – February 2026

Progress since the last report
- S278 executed
- Ground clearance commenced and clearance levels being achieved
- Tree felling completed
- Drainage applications approved and execution in progress
- Retaining wall works within the Sea Road boundary complete

Outline of current issues/challenges
- Coordination of Pier Gardens with Sea Road Site
- Coordination with resort and activities during development and construction stage

Outline of potential mitigation/decisions needed
- Co-ordination of design and delivery with Sea Road project continues through regular meetings between project teams and contractors.
- Levelling Up Funding (LUF) Logistics to ensure co-ordination of resort and its activities during construction.

MARKET PLACE CLEETHORPES

Economy, Culture, and Tourism Scrutiny Panel
Cllr O Freeston - Leader and Portfolio Holder for Strategic Renewal, Delivery and Place Leadership / Cllr T Brasted – Portfolio Holder for Culture, Heritage and the Visitor Economy

Project description	Rejuvenating Cleethorpes' historic Market Place will add space for social interaction, reconnecting our busy seafront and town centre, creating jobs, and boosting the economy. These improvements will re-balance the relationship between traffic and pedestrians, encouraging wider circulation of people through the town.
Approved budget	£5m
Cumulative spend	£0.7m
Approved Programme	Contractor now appointed Start of works: End of May 2026 Practical Completion: January 2027
Indicative timeline	Contractor now appointed Start of works: End of May 2026 Practical Completion: January 2027
Top 3 risks	• Traffic Regulation Orders (TRO) • Ground conditions • Lead time for materials
Capacity / Resourcing / Expertise needed	Additional expertise sourced for the project in relation to: • RIBA 4 Technical Design • RIBA 5 and 6 – project oversight role • NEC 4 Project Manager • NEC 4 Supervisor • QS

Achieved to date

- Traffic Regulation Orders approved for the majority of the scheme.
- Parking mitigation implemented and operational on 10th Oct 2025.
- Stakeholder relations with businesses and locals during construction will be addressed in partnership with the contractor.
- Start on-site including planning of phases and road closures whilst maintaining access for businesses, residents and pedestrians.

Progress since the last report

- Procurement and contract award completed
- Preparing Traffic Regulation Orders
- Broken ground onsite

Outline of current issues/challenges

- Managing stakeholder relations internally and externally to ensure the project stays within the agreed scope so that the project benefits and outcomes can be realised but also stay within the funding programme deadline.
- Completing the project as quickly as possible whilst operating within statutory requirements.
- Stakeholder relations with business stakeholders.
- Public perception on removal of parking being looked at.
- Review of work programme based on ground conditions

Outline of potential mitigation/decisions needed

- Continued engagement with businesses and local residents.
- Contractor has provided a plan on how they will engage with businesses and residents, working alongside NELC.
- Complete: Victoria car park into use and High Street changed to short-stay only.

2 SEA ROAD CLEETHORPES

Economy, Culture, and Tourism Scrutiny Panel
Cllr O Freeston - Leader and Portfolio Holder for Strategic Renewal, Delivery and Place Leadership / Cllr T Brasted – Portfolio Holder for Culture, Heritage and the Visitor Economy

Project description	A three-storey building will be constructed at the former Waves site on the corner of Sea Road and the Promenade, comprising public amenities and a changing places facility, as well as commercially lettable space across all floors of the building, which may include different providers in retail and hospitality.
Approved budget	£6.1m
Cumulative spend	£1.9m
Approved Programme	Pre-construction works: Winter 2024 - complete RIBA 4: Autmn/Winter 25/26 RIBA 5/6 Construction works commencement: Winter 2026 Practical Completion: Spring 2027
Indicative timeline	RIBA 4: Autumn/ Winter 25/26 RIBA 5/6 Construction works commencement: Winter 2026
Top 3 risks	• Adverse weather • Delays to finalising Agreement for Lease • Works at a juxtaposition of the site and Pier Gardens site
Capacity / Resourcing / Expertise needed	Contract being administered by NELC Professional Services team, overseen by an experienced Project Manager

Achieved to date
- Build contract with Lindum executed on 20th May 2026
- Practical completion currently forecast as July 2027

Progress since the last report
- Site progress remains good
- Liaison with colleagues, tenants of neighbouring properties etc continues as required
- Ongoing engagement with pre-let Tenants solicitors

Outline of current issues/challenges
- Coordination with Pier Gardens Site
- Coordination with resort and activities during development and construction stage
- Options to open toilets earlier are being reviewed

Outline of potential mitigation/decisions needed
- Build contract site meetings continue (chaired by Professional Services)
- NELC Project Management and Professional Services teams continue to meet weekly
- Regular meetings between Sea Road and Pier Gardens project managers, designers and contractors being held

TRANSPORT HUB

Transport Infrastructure and Strategic Housing Scrutiny Panel
Cllr P Batson - Portfolio Holder for Housing, Infrastructure and Transport

Project description	The scheme aims to deliver a centralised, compact, highly functional, multi-purpose transport hub located within Grimsby Town Centre. This site has excellent connectivity to the railway station, Freshney Place shopping centre, the wider town core, and significant wider regeneration activities underway, the Hub will provide a single central location for all buses in NEL, in a safe, sheltered environment that is accessible to all.
Approved budget	Indicative Budget (Brownfield, LTG, BSIP) - £5.6m *Further funding may be assigned once final plans are confirmed*
Cumulative spend	£0.92m
Approved Programme	RIBA 3 – began March 2026 Planning Application – submission programmed for Summer 2026 D&B procurement programmed for October 2026 Planned start date for construction of Transport Hub pending procurement – Winter 2026/27
Indicative timeline	Submission of planning application – Summer 2026
Top 3 risks	• Planning application delays may impact construction start date • Ensuring all neighbouring properties are not negatively impacted • Ensuring all supply chain availability
Capacity / Resourcing / Expertise needed	External consultancies to support internal NEL Architecture team in place, transportation consultancies in place to provide wider highways and junction modelling

Achieved to date
- Pre-application comments received
- RIBA 3 design ongoing – all disciplines required are engaged
- External consultancies engaged to assist with planning requirements – progressing to achieve planning submission deadline
- Bus station trial with Stagecoach completed in March 2026

Progress since the last report
- Ongoing drafting of full business case for GLCCA funding
- Initial review of traffic and junction assessment for proposed layout undertaken
- Ongoing engagement with Stagecoach
- Planned demolition/removal of building foundation
- Planned condition surveys of surrounding properties

Outline of current issues/challenges
- Securing funding for future phases
- Maintaining a phased approach to programme delivery, opportunities to merge phases should funding allow

Outline of potential mitigation/decisions needed
- Ongoing discussions with GLCCA

SCHOOLS – SOCIAL, EMOTIONAL AND MENTAL HEALTH (SEMH) SCHOOL

Children and Lifelong Learning Scrutiny Panel
Cllr S Grice - Portfolio Holder for Children and Education

Project description	Delivery of 150 specialist places in North East Lincolnshire following successful award of Department of Education (DfE) free school for children and young people (CYP) with Education, Health and Care Plans with primary need of social emotional and mental health (SEMH). NELC are a key stakeholder working with the DfE and appointed Trust to deliver the new school. DfE led project.
Approved budget	£3.4m approved overall from NELC
Cumulative spend	£0m
Approved Programme	Feasibility and options analysis stage 3–4-year programme . Originally due to open 2028; DfE confirmed school remains in DfE programme; awaiting revised confirmed dates and approved programme.
Indicative timeline	• Detailed indicative programme timeline opening was 2028 however further indicative programme from DfE suggesting current estimate is May 29 completion and Sept 29 opening but these may be bettered.
Top 3 risks	• Insufficient local specialist places to meet demand impact on CYP outcomes, revenue finances including placement and transport costs due to them having to be educated out of borough • Timescales for delivery , robust decision making , financial and outcomes risks • Lack of capacity and increase of NELC cost responsibilities
Capacity / Resourcing / Expertise needed	The project currently has NELC capacity and technical expertise to support delivery of DfE led free school to achieve specialist places required.

Achieved to date
- Project meetings paused.
- Cabinet decisions February 2026 .Reviewed options analysis and confirmed to continue with free school and further amount of capital funding of £2.4m approved to mitigate flooding risk Confirmed continue with free school .
- Decision communicated to DfE by deadline.
- DfE letter received confirming free school remains in their programme.
- Final legal arrangements are progressing to conclude the transfer of the land from LHP and for sharing with DfE.

Progress since the last report
- Engagement continued including with Wellspring Trust, Ward Councillors, Leadership teams.
- DfE followed up by NELC monthly requesting update and meeting. Initial meeting held 18th June 26 with DfE to discuss next steps and DfE shared revised indicative programme . programme.
- NELC internal resources paused awaiting DfE next update and confirmed revised programme when DfE appoint Technical Advisor July 26 who will review and confirm programme which may be bettered from current estimated dates

Outline of current issues/challenges
- Delays in obtaining confirmed timeline from DfE for NELC analysis . Project paused, awaiting updated information.
- DfE specialist free school not yet contracted with DfE and land transfer due to be signed; substation and flooding issue indicative costs known but not yet resolved fully.

Outline of potential mitigation/decisions needed
- Multidisciplinary internal NELC project working group resource prioritised to ensure activities meet timescales when understood
- Regular contacting of DfE to check on progress. Delay escalated.
- Engagement with Trust

SCHOOLS – Specialist School Places

Children and Lifelong Learning Scrutiny Panel
Cllr S Grice - Portfolio Holder for Children and Education

Project description	To address the current and future significant shortfall of suitable and sufficient specialist places in the borough for children with complex SEND needs.
Approved budget	£1.5m Special Educational Needs and Disabilities (SEND) provision capital funding and £4.5m corporate funding. Total project funding £6m
Current spend	£0m
Approved Programme	2–3-year programme depending on options secured. Currently funding is allocated into 2027/28 depending on option analysis outcome and decisions
Indicative timeline	• Securing of option – dependent on a number of strands including potential vacant school sites
Top 3 risks	• Insufficient local specialist places to meet demand impact on CYP outcomes, revenue finances including transport costs due to CYP having to be educated out of borough • Lack of capacity and increase of build costs • Delay in legally securing option
Capacity / Resourcing / Expertise needed	More workstream resources may be required including School Assets team, Professional Services, project resource depending on programme timeline and other competing priorities SEND cohort focus design expertise

Achieved to date
- Cabinet approval June 2025 approving funding and exploring of options
- Detailed programme timeline TBC once appropriate option confirmed and secured.

Progress since the last report
- Continued to explore all options
- Advice provided by DfE to inform options
- Engagement with key stakeholders
- Initial costing analysis which is being revised
- Local Area SEND Reform Plan submitted June 2026 – awaiting DfE approval, indicated to be mid-September

Outline of current issues/challenges
- Solutions for special school capacity to meet current and future demand– securing of option
- Timescales securing option and increasing build/refurbishment costs
- DfE decisions regarding potentially vacant school sites, not in LA ownership

Outline of potential mitigation/decisions needed
- Project team continue to explore and assess all options for any further decision making required and oversight within Education Programme Board