

NELC Budget Summary 2026/27



Introduction

This document sets out North East Lincolnshire's Revenue budget for 2026/27 in a summarised format.

Full Council agreed the budget in February 2026. This report includes a summary of the opening budget for 2026/27 and details for each directorate showing the main components of the directorate budget.

The information contained within this document is to help assist the Public, Members, Chief Officers and their staff in understanding the current financial position and preparing for future budgets.



Revenue Budget 2026/27 – 2028/29



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North East Lincolnshire Council Revenue Budget Glossary

The information set out in this section is presented in two ways. The first is objectively; which is based around department expenditure and then broken down into services and teams. The second presentation of data is subjectively; where expenditure and income is presented by the type of expenditure or income. The categorisation of this expenditure is explained as follows:

Expenditure	Description
Employees	Pay related items, including salaries, training and recruitment Note: FTE numbers are budgeted figures and may not be representative of the actual number of employees
Premises	Items relating to buildings including, utility bills, repairs and maintenance, and rents
Transport	Costs of vehicles including maintenance, fuel bills and SEN transport
Supplies & Services	The cost of equipment, contracts etc.
Third Party Payments	Payments that the council makes to other companies/authorities for services carried out on our behalf
Transfer Payments	Payments we make on behalf of others e.g. Housing Benefits
Support Services	Accounting recharge entry, where rechargeable support service departments carry out work and requires reimbursement
Capital Financing Costs	Revenue expenditure that is to be spent/related to the capital programme
Income	Description
Government Grants	Grants that we receive from central government
Other Grants & Contributions	Income received from other authorities or bodies
Customer & Client Receipts	Income generated from sales and providing services and regulation
Interest	Interest received in respect of bank investments
Recharges	Accounting recharge entry, where rechargeable support service departments carry out work and requires reimbursement
Miscellaneous Income	Any other type of income
Investment Income	Interest received in respect of loans
Credits from Soft Loans	Interest received in respect of soft loans

Revenue Budgets

DIRECTORATE	2025/26 ACTUAL £	2026/27 BUDGET £	2027/28 BUDGET £	2028/29 BUDGET £	BUDGETED FTE
Adult Services	3,378,113	6,568,160	6,768,160	6,732,160	39
Adults and Health -Section 75	71,699,857	75,811,440	79,630,440	84,420,440	3
Childrens Services	85,517,367	69,754,000	68,249,000	68,091,000	697
Cont To/From Earmarked Res	9,097,740	2,942,000	3,403,000	3,413,000	
Economy And Growth	26,069,018	30,434,100	30,147,100	30,122,100	276
Environment	17,710,052	17,819,000	21,946,000	22,928,000	356
Other Corporate Budgets	18,632,310	5,585,300	10,703,300	16,228,300	
Public Health	1,077,035	2,562,700	2,562,700	2,562,700	144
Resources	11,893,548	9,432,300	8,558,300	8,505,300	562
Trfr To/From Sch Surplus A/C	101,667	0	0	0	
GRAND TOTAL	245,176,707	220,909,000	231,968,000	243,003,000	2,077
SUBJECTIVE TYPE	2025/26 ACTUAL £	2026/27 BUDGET £	2027/28 BUDGET £	2028/29 BUDGET £	BUDGETED FTE
Depreciation and Impairment Losses	57,206,945	33,229,600	26,342,300	27,262,300	
Employees	101,011,026	97,357,831	96,735,811	96,202,033	2,077
Expenditure - Below the Line	-19,841,744	-14,240,700	-14,240,700	-14,240,700	
Income	-211,726,541	-196,620,203	-189,921,082	-188,344,324	
Premises-Related Expenditure	18,057,670	17,786,904	17,792,114	17,809,414	
Supplies & Services	46,487,837	28,863,599	39,181,951	42,898,439	
Support Services	30,691,800	29,597,900	29,694,000	29,694,000	
Third Party Payments	176,710,418	182,115,227	183,468,784	188,763,301	
Transfer Payments	39,325,624	35,663,656	35,744,636	35,776,636	
Transport-Related Expenditure	7,253,673	7,155,186	7,170,186	7,181,901	
GRAND TOTAL	245,176,707	220,909,000	231,968,000	243,003,000	2,077

ADULT SERVICES	2025/26 ACTUAL £	2026/27 BUDGET £	2027/28 BUDGET £	2028/29 BUDGET £	BUDGETED FTE
Adult Services	5,263	120,560	120,560	120,560	2
Housing	3,372,850	6,447,600	6,647,600	6,611,600	37
GRAND TOTAL	3,378,113	6,568,160	6,768,160	6,732,160	39
SUBJECTIVE TYPE	2025/26 ACTUAL £	2026/27 BUDGET £	2027/28 BUDGET £	2028/29 BUDGET £	BUDGETED FTE
Depreciation and Impairment Losses	790,876	847,700	847,700	847,700	
Employees	1,444,563	1,832,033	1,770,933	1,770,933	39
Income	-6,458,411	-3,965,676	-3,786,523	-3,786,523	
Premises-Related Expenditure	2,441,679	2,249,041	2,248,941	2,248,941	
Supplies & Services	1,358,586	2,923,330	2,960,824	2,924,824	
Support Services	640,400	890,300	890,300	890,300	
Third Party Payments	2,062,670	512,202	488,685	488,685	
Transfer Payments	1,087,806	1,267,730	1,335,500	1,335,500	
Transport-Related Expenditure	9,944	11,500	11,800	11,800	
GRAND TOTAL	3,378,113	6,568,160	6,768,160	6,732,160	39

Adult Services – Section 75

OFFICIAL-SENSITIVE

ADULT SERVICES - Section 75	2025/26 ACTUAL £	2026/27 BUDGET £	2027/28 BUDGET £	2028/29 BUDGET £	BUDGETED FTE
Adult Service - Section 75	71,699,857	75,811,440	79,630,440	84,420,440	3
GRAND TOTAL	71,699,857	75,811,440	79,630,440	84,420,440	3
SUBJECTIVE TYPE	2025/26 ACTUAL £	2026/27 BUDGET £	2027/28 BUDGET £	2028/29 BUDGET £	BUDGETED FTE
Depreciation and Impairment Losses	31,500	31,500	31,500	31,500	
Employees	410,531	362,600	362,600	362,600	3
Income	-363,873	-319,600	-319,600	-319,600	
Premises-Related Expenditure	0	0	0	0	
Supplies & Services	135,036	44,133	44,133	44,133	
Support Services	78,500	64,100	64,100	64,100	
Third Party Payments	71,408,043	75,627,107	79,446,107	84,236,107	
Transport-Related Expenditure	121	1,600	1,600	1,600	
GRAND TOTAL	71,699,857	75,811,440	79,630,440	84,420,440	3

CHILDRENS SERVICES	2025/26 ACTUAL £	2026/27 BUDGET £	2027/28 BUDGET £	2028/29 BUDGET £	BUDGETED FTE
AD Regulated Provision	36,032,090	31,122,304	29,742,596	29,948,861	122
Director Childrens Services	201,581	4,396,034	4,134,432	3,608,667	103
Education and Inclusion	30,079,154	13,856,500	13,854,500	13,865,500	160
Safeguarding, Youth Justice and Family Help	18,976,427	20,114,562	20,252,872	20,403,372	306
Women, Childrens and Families	228,115	264,600	264,600	264,600	7
GRAND TOTAL	85,517,367	69,754,000	68,249,000	68,091,000	698
SUBJECTIVE TYPE	2025/26 ACTUAL £	2026/27 BUDGET £	2027/28 BUDGET £	2028/29 BUDGET £	BUDGETED FTE
Depreciation and Impairment Losses	15,785,597	1,198,100	1,198,100	1,198,100	
Employees	41,914,034	37,250,385	37,322,860	37,266,560	698
Income	-91,311,833	-74,852,252	-74,206,326	-74,000,629	
Premises-Related Expenditure	661,726	295,320	298,740	298,740	
Supplies & Services	22,980,415	7,521,454	7,098,787	6,453,756	
Support Services	12,749,600	13,518,600	13,518,600	13,518,600	
Third Party Payments	73,417,342	75,349,639	73,574,375	73,912,044	
Transfer Payments	4,723,314	4,707,415	4,700,625	4,700,625	
Transport-Related Expenditure	4,597,174	4,765,339	4,743,239	4,743,204	
GRAND TOTAL	85,517,367	69,754,000	68,249,000	68,091,000	698

AD Regulated Provision

OFFICIAL-SENSITIVE

AD REGULATED PROVISION	2025/26 ACTUAL £	2026/27 BUDGET £	2027/28 BUDGET £	2028/29 BUDGET £	BUDGETED FTE
AD Regulated Provision	374,371	393,400	393,400	393,400	3
Children's Strategy and Vision	1,518,657	1,108,617	1,108,728	1,108,728	16
CS Commissioning Service	15,254,819	12,860,353	11,103,317	11,103,317	11
CS Residential Homes	5,928,352	3,052,611	3,109,781	3,109,781	23
Fostering and Adoption	10,823,663	11,134,850	11,456,550	11,660,450	34
Principal Social Worker	1,658,079	2,074,373	2,072,720	2,075,085	27
Shortbreaks	474,149	498,100	498,100	498,100	8
GRAND TOTAL	36,032,090	31,122,304	29,742,596	29,948,861	122
SUBJECTIVE TYPE	2025/26 ACTUAL £	2026/27 BUDGET £	2027/28 BUDGET £	2028/29 BUDGET £	BUDGETED FTE
Depreciation and Impairment Losses	88,279	135,100	135,100	135,100	
Employees	10,395,633	7,701,093	7,728,963	7,717,863	122
Income	-3,180,156	-1,959,105	-1,613,348	-1,596,017	
Premises-Related Expenditure	164,801	146,020	149,440	149,440	
Supplies & Services	1,305,095	656,786	661,473	660,973	
Support Services	2,693,000	2,715,600	2,715,600	2,715,600	
Third Party Payments	23,615,262	20,785,812	19,020,730	19,221,299	
Transfer Payments	825,868	838,858	842,068	842,068	
Transport-Related Expenditure	124,308	102,140	102,570	102,535	
GRAND TOTAL	36,032,090	31,122,304	29,742,596	29,948,861	122

DIRECTOR CHILDRENS SERVICES	2025/26 ACTUAL £	2026/27 BUDGET £	2027/28 BUDGET £	2028/29 BUDGET £	BUDGETED FTE
Budget Envelope Challenges	0	4,396,034	4,134,432	3,608,667	102
Director Children & Fam Serv	201,581	0	0	0	1
GRAND TOTAL	201,581	4,396,034	4,134,432	3,608,667	103
SUBJECTIVE TYPE	2025/26 ACTUAL £	2026/27 BUDGET £	2027/28 BUDGET £	2028/29 BUDGET £	BUDGETED FTE
Employees	694,875	4,593,600	4,730,800	4,730,800	103
Income	-2,510,665	-204,700	-204,700	-204,700	
Premises-Related Expenditure	707				
Supplies & Services	1,897,804	-969,466	-1,368,268	-1,894,033	
Support Services	117,100	971,000	971,000	971,000	
Third Party Payments	697	4,600	4,600	4,600	
Transfer Payments	37				
Transport-Related Expenditure	1,026	1,000	1,000	1,000	
GRAND TOTAL	201,581	4,396,034	4,134,432	3,608,667	103

EDUCATION AND INCLUSION	2025/26 ACTUAL £	2026/27 BUDGET £	2027/28 BUDGET £	2028/29 BUDGET £	BUDGETED FTE
Ass Dir Education	465,251	636,790	647,712	651,408	6
Asset Rents	3,035,541	738,600	738,600	738,600	
Attainment and Progress	21,915,171	24,760,272	24,760,272	24,760,272	27
Education Transport	5,561,923	5,880,600	5,860,600	5,860,600	33
Employability and Skills	537,793	645,350	645,350	645,350	12
Funding	-55,030,408	-59,812,804	-59,812,804	-59,812,804	
Holding Accounts	412,300	544,900	544,900	544,900	
Pensions	1,786,656	1,756,900	1,756,900	1,756,900	
Pupil Support Safeguard/Wellbeing	433,434	828,721	828,847	828,724	24
Schools	6,847,294	-11,319,726	-11,319,726	-11,319,726	
Sen/Inclusion	44,114,198	49,196,897	49,203,849	49,211,276	57
GRAND TOTAL	30,079,154	13,856,500	13,854,500	13,865,500	159
SUBJECTIVE TYPE	2025/26 ACTUAL £	2026/27 BUDGET £	2027/28 BUDGET £	2028/29 BUDGET £	BUDGETED FTE
Depreciation and Impairment Losses	15,372,989	738,600	738,600	738,600	
Employees	15,406,124	8,629,576	8,483,881	8,400,681	159
Income	-74,413,895	-64,314,090	-64,140,389	-64,059,885	
Premises-Related Expenditure	382,873	44,200	44,200	44,200	
Supplies & Services	16,963,256	6,722,976	6,713,382	6,727,078	
Support Services	3,546,200	4,121,900	4,121,900	4,121,900	
Third Party Payments	45,749,728	50,838,764	50,850,882	50,850,882	
Transfer Payments	2,947,364	2,770,644	2,760,644	2,760,644	
Transport-Related Expenditure	4,124,514	4,303,930	4,281,400	4,281,400	
GRAND TOTAL	30,079,154	13,856,500	13,854,500	13,865,500	159

Safeguarding & Early Help

OFFICIAL-SENSITIVE

SAFEGUARDING, YOUTH JUSTICE AND FAMILY HELP	2025/26 ACTUAL £	2026/27 BUDGET £	2027/28 BUDGET £	2028/29 BUDGET £	BUDGETED FTE
Ass Dir Child And Fam Services	508,747	738,500	738,500	738,500	5
Care Leavers and UASC	1,754,286	2,066,813	2,076,213	2,076,213	26
Children in our Care	1,779,098	1,866,200	1,876,900	1,884,600	23
Children's Disability Service	1,276,459	1,020,690	1,035,400	1,045,100	12
Early Start for Life	93,549	116,200	116,200	116,200	
Family Help	3,131,187	3,999,835	3,999,835	3,999,835	88
Family Time	1,299,521	1,085,416	1,085,416	1,085,416	18
Head of Service Early Help	-460				
Integrated Front Door and CASS	7,919,872	8,007,400	8,073,400	8,094,000	103
Youth Justice & Young & Safe	1,214,169	1,213,508	1,251,008	1,363,508	30
GRAND TOTAL	18,976,427	20,114,562	20,252,872	20,403,372	305
SUBJECTIVE TYPE	2025/26 ACTUAL £	2026/27 BUDGET £	2027/28 BUDGET £	2028/29 BUDGET £	BUDGETED FTE
Depreciation and Impairment Losses	324,328	324,400	324,400	324,400	
Employees	15,050,838	16,022,516	16,073,916	16,111,916	305
Income	-8,133,572	-6,090,868	-5,964,400	-5,856,538	
Premises-Related Expenditure	111,931	105,100	105,100	105,100	
Supplies & Services	2,549,510	819,890	802,632	670,170	
Support Services	6,173,200	5,445,500	5,445,500	5,445,500	
Third Party Payments	1,603,799	2,034,510	2,012,210	2,149,310	
Transfer Payments	950,045	1,097,913	1,097,913	1,097,913	
Transport-Related Expenditure	346,348	355,601	355,601	355,601	
GRAND TOTAL	18,976,427	20,114,562	20,252,872	20,403,372	305

WOMEN, CHILDRENS AND FAMILIES	2025/26 ACTUAL £	2026/27 BUDGET £	2027/28 BUDGET £	2028/29 BUDGET £	BUDGETED FTE
Childrens Mental & Emot Health	107,581	85,900	85,900	85,900	2
Health & Care Partnership	-16,215	0	0	0	
Palliative / Complex Care	136,748	178,700	178,700	178,700	5
GRAND TOTAL	228,115	264,600	264,600	264,600	7
SUBJECTIVE TYPE	2025/26 ACTUAL £	2026/27 BUDGET £	2027/28 BUDGET £	2028/29 BUDGET £	BUDGETED FTE
Employees	366,563	303,600	305,300	305,300	7
Income	-3,073,545	-2,283,489	-2,283,489	-2,283,489	
Premises-Related Expenditure	1,413	0	0	0	
Supplies & Services	264,751	291,268	289,568	289,568	
Support Services	220,100	264,600	264,600	264,600	
Third Party Payments	2,447,855	1,685,953	1,685,953	1,685,953	
Transport-Related Expenditure	978	2,668	2,668	2,668	
GRAND TOTAL	228,115	264,600	264,600	264,600	7

ECONOMY AND GROWTH	2025/26 ACTUAL £	2026/27 BUDGET £	2027/28 BUDGET £	2028/29 BUDGET £	BUDGETED FTE
Infrastructure	15,769,208	20,683,900	20,472,800	20,447,800	175
Regeneration	8,550,069	7,238,100	7,162,200	7,162,200	67
Safer Towns & Communities	1,749,742	2,512,100	2,512,100	2,512,100	34
GRAND TOTAL	26,069,018	30,434,100	30,147,100	30,122,100	276
SUBJECTIVE TYPE	2025/26 ACTUAL £	2026/27 BUDGET £	2027/28 BUDGET £	2028/29 BUDGET £	BUDGETED FTE
Depreciation and Impairment Losses	14,031,025	10,053,700	10,053,700	10,053,700	
Employees	9,218,447	12,161,751	11,786,551	11,728,051	276
Income	-34,182,146	-27,932,882	-27,128,480	-27,071,538	
Premises-Related Expenditure	13,643,473	13,617,952	13,664,292	13,664,292	
Supplies & Services	6,104,368	5,006,229	4,593,567	4,619,025	
Support Services	5,381,900	5,685,400	5,781,500	5,781,500	
Third Party Payments	11,159,404	11,533,300	11,088,820	11,039,970	
Transfer Payments	66,141	1,000	1,000	1,000	
Transport-Related Expenditure	646,405	307,650	306,150	306,100	
GRAND TOTAL	26,069,018	30,434,100	30,147,100	30,122,100	276

Infrastructure

INFRASTRUCTURE	2025/26 ACTUAL £	2026/27 BUDGET £	2027/28 BUDGET £	2028/29 BUDGET £	BUDGETED FTE
AD Infrastructure	548,581	899,562	876,062	876,062	9
Commercial Estate	-4,812,263	-2,132,125	-2,139,925	-2,139,925	12
Corporate Estate	811,750	848,463	853,463	853,463	
Drainage & Coastal Defence	572,473	784,000	784,000	784,000	4
Emergency Planning	42,773	60,900	60,900	60,900	
Estates Teams	-34	0	-59,900	-59,900	9
Highways Dso	1,174,178	1,778,500	1,778,500	1,778,500	18
Highways Structures	759,048	1,080,500	1,080,500	1,080,500	11
In Scope Contract	3,654,775	2,388,700	2,430,200	2,430,200	
Local Transport Grant	-27,782	0	0	0	
Operational Management - Highways Management	6,247,573	6,626,800	6,626,800	6,626,800	6
PMO Team	231,752	319,400	254,400	254,400	11
Professional Services	391,841	978,900	978,900	978,900	46
Property Services	577,891	488,400	488,400	488,400	16
SHIIP Pioneer Business Park	265,311	64,700	6,700	6,700	
Street Lighting	1,828,306	2,232,000	2,232,000	2,232,000	5
Streetworks Network Management	-3,574	-60,100	-85,100	-110,100	6
Traffic Management	416,729	630,500	630,500	630,500	12
Transport Policy	3,089,879	3,694,800	3,676,400	3,676,400	9
GRAND TOTAL	15,769,208	20,683,900	20,472,800	20,447,800	174
SUBJECTIVE TYPE	2025/26 ACTUAL £	2026/27 BUDGET £	2027/28 BUDGET £	2028/29 BUDGET £	BUDGETED FTE
Depreciation and Impairment Losses	9,333,734	7,459,300	7,459,300	7,459,300	
Employees	5,184,997	7,355,900	7,176,500	7,176,500	174
Income	-18,853,215	-15,785,900	-15,321,400	-15,302,800	
Premises-Related Expenditure	6,362,772	6,371,863	6,410,663	6,410,663	
Supplies & Services	1,992,011	2,599,437	2,402,237	2,404,837	
Support Services	2,773,600	3,400,600	3,400,600	3,400,600	
Third Party Payments	8,349,581	8,997,200	8,659,400	8,613,200	
Transfer Payments	1,558	1,000	1,000	1,000	
Transport-Related Expenditure	624,168	284,500	284,500	284,500	
GRAND TOTAL	15,769,208	20,683,900	20,472,800	20,447,800	174

Regeneration

REGENERATION	2025/26 ACTUAL £	2026/27 BUDGET £	2027/28 BUDGET £	2028/29 BUDGET £	BUDGETED FTE
Adult Skills	91,537	150,100	150,100	150,100	7
Culture	-1,654	8,200	8,200	8,200	1
Events Arena	142,414	197,500	197,500	197,500	1
External Funding Recharge	0	0	0	0	
Freshney Place	1,498,222	-865,000	-1,100,000	-1,100,000	
Leisure	6,223,388	6,171,689	6,267,789	6,267,789	2
Marketing And Promotion	39,931	100,500	100,500	100,500	
Museums & N F Heritage Centre	650,024	734,000	734,000	734,000	9
Planning	-106,754	741,100	740,600	740,600	27
Retained Function	12,960	11	63,511	63,511	19
GRAND TOTAL	8,550,069	7,238,100	7,162,200	7,162,200	66
SUBJECTIVE TYPE	2025/26 ACTUAL £	2026/27 BUDGET £	2027/28 BUDGET £	2028/29 BUDGET £	BUDGETED FTE
Depreciation and Impairment Losses	4,390,073	2,287,200	2,287,200	2,287,200	
Employees	2,687,057	3,157,551	2,980,751	2,940,751	66
Income	-13,883,434	-11,401,682	-11,167,780	-11,129,438	
Premises-Related Expenditure	7,154,806	7,109,089	7,116,629	7,116,629	
Supplies & Services	3,704,510	1,981,992	1,746,850	1,748,508	
Support Services	1,957,300	1,693,900	1,790,000	1,790,000	
Third Party Payments	2,464,129	2,396,550	2,396,550	2,396,550	
Transfer Payments	64,583	0	0	0	
Transport-Related Expenditure	11,045	13,500	12,000	12,000	
GRAND TOTAL	8,550,069	7,238,100	7,162,200	7,162,200	66

SAFER TOWNS & COMMUNITIES	2025/26 ACTUAL £	2026/27 BUDGET £	2027/28 BUDGET £	2028/29 BUDGET £	BUDGETED FTE
AD Safer Towns & Communities	134,895	490,600	490,600	490,600	1
CCTV and Security	1,374,020	1,683,300	1,683,300	1,683,300	25
Pride in Place	-248,123	0	0	0	
Safer Towns & Communities	488,950	338,200	338,200	338,200	8
GRAND TOTAL	1,749,742	2,512,100	2,512,100	2,512,100	34
SUBJECTIVE TYPE	2025/26 ACTUAL £	2026/27 BUDGET £	2027/28 BUDGET £	2028/29 BUDGET £	BUDGETED FTE
Depreciation and Impairment Losses	307,218	307,200	307,200	307,200	
Employees	1,346,393	1,648,300	1,629,300	1,610,800	34
Income	-1,445,497	-745,300	-639,300	-639,300	
Premises-Related Expenditure	125,895	137,000	137,000	137,000	
Supplies & Services	407,847	424,800	444,480	465,680	
Support Services	651,000	590,900	590,900	590,900	
Third Party Payments	345,693	139,550	32,870	30,220	
Transport-Related Expenditure	11,192	9,650	9,650	9,600	
GRAND TOTAL	1,749,742	2,512,100	2,512,100	2,512,100	34

Environment

ENVIRONMENT	2025/26 ACTUAL £	2026/27 BUDGET £	2027/28 BUDGET £	2028/29 BUDGET £	BUDGETED FTE
Countryside Management	56,741	61,900	61,900	61,900	
Energy Project	5,260	700	700	700	
Environmental Sustainability Unit	751,292	659,900	702,300	702,300	11
Food Waste	-131,261	0	0	0	
Garage & Fleet Strategy	436,864	316,700	316,700	316,700	9
Grounds & Bereavement Services	2,693,217	2,729,598	2,729,598	2,729,598	85
Neighbourhood Serv Mgmt A/C	2	-15	-57	-936	5
Regulatory Services	-1,520,830	-2,161,143	1,516,238	2,499,450	96
Street Cleansing	2,160,815	2,379,960	2,380,900	2,380,567	45
Waste Disposal And Strategy	8,947,675	9,557,500	9,322,500	9,322,500	
Waste Services	4,310,275	4,273,900	4,915,221	4,915,221	105
GRAND TOTAL	17,710,052	17,819,000	21,946,000	22,928,000	356
SUBJECTIVE TYPE	2025/26 ACTUAL £	2026/27 BUDGET £	2027/28 BUDGET £	2028/29 BUDGET £	BUDGETED FTE
Depreciation and Impairment Losses	7,730,125	1,263,100	1,263,100	1,263,100	
Employees	12,047,835	13,932,316	14,478,937	14,386,637	356
Income	-23,975,255	-17,202,237	-13,144,506	-11,990,994	
Premises-Related Expenditure	1,122,239	1,113,241	1,063,241	1,063,241	
Supplies & Services	1,094,700	1,847,630	1,630,278	1,551,066	
Support Services	7,671,800	4,709,000	4,709,000	4,709,000	
Third Party Payments	10,081,525	10,419,800	10,184,800	10,184,800	
Transfer Payments	5,730	0	0	0	
Transport-Related Expenditure	1,931,353	1,736,150	1,761,150	1,761,150	
GRAND TOTAL	17,710,052	17,819,000	21,946,000	22,928,000	356

Other Corporate Budgets

OFFICIAL-SENSITIVE

OTHER CORPORATE BUDGETS	2025/26 ACTUAL £	2026/27 BUDGET £	2027/28 BUDGET £	2028/29 BUDGET £	BUDGETED FTE
OTHER CORPORATE BUDGETS	18,632,310	5,585,300	10,703,300	16,228,300	0
GRAND TOTAL	18,632,310	5,585,300	10,703,300	16,228,300	0
SUBJECTIVE TYPE	2025/26 ACTUAL £	2026/27 BUDGET £	2027/28 BUDGET £	2028/29 BUDGET £	BUDGETED FTE
Depreciation and Impairment Losses	14,824,345	18,962,000	12,074,700	12,994,700	
Employees	7,205,195	158,000	158,000	158,000	0
Expenditure - Below the Line	-19,841,744	-14,240,700	-14,240,700	-14,240,700	
Income	26,941,612	-437,000	-443,000	-443,000	
Premises-Related Expenditure	1,448	0	0	0	
Supplies & Services	-11,481,283	103,700	12,085,000	16,658,000	
Transfer Payments	982,648	1,039,300	1,069,300	1,101,300	
Transport-Related Expenditure	89	0	0	0	
GRAND TOTAL	18,632,310	5,585,300	10,703,300	16,228,300	0

PUBLIC HEALTH	2025/26 ACTUAL £	2026/27 BUDGET £	2027/28 BUDGET £	2028/29 BUDGET £	BUDGETED FTE
Public Health - Core	41,284	1,053,700	1,053,700	1,053,700	52
Public Health Children, DA & Oral Health	1,035,751	1,509,000	1,509,000	1,509,000	92
GRAND TOTAL	1,077,035	2,562,700	2,562,700	2,562,700	144
SUBJECTIVE TYPE	2025/26 ACTUAL £	2026/27 BUDGET £	2027/28 BUDGET £	2028/29 BUDGET £	BUDGETED FTE
Depreciation and Impairment Losses	19,941	5,700	5,700	5,700	
Employees	5,598,438	6,833,066	6,455,450	6,150,556	144
Income	-14,933,318	-15,200,546	-14,755,647	-14,482,940	
Premises-Related Expenditure	148,945	143,950	133,000	133,000	
Supplies & Services	1,810,557	1,440,513	1,360,562	1,194,351	
Support Services	1,381,900	1,774,000	1,774,000	1,774,000	
Third Party Payments	6,955,328	7,456,459	7,491,277	7,690,975	
Transfer Payments	53,493	60,011	50,011	50,011	
Transport-Related Expenditure	41,752	49,547	48,347	47,047	
GRAND TOTAL	1,077,035	2,562,700	2,562,700	2,562,700	144

PUBLIC HEALTH - CORE	2025/26 ACTUAL £	2026/27 BUDGET £	2027/28 BUDGET £	2028/29 BUDGET £	BUDGETED FTE
Adults Wellbeing	122,650	165,900	165,900	165,900	
Asylum & Resettlement	43,336	75,800	75,800	75,800	5
Director Public Health	-434,087	472,900	472,900	472,900	30
Drug / Alcohol Action Service	243,972	129,500	129,500	129,500	2
Gambling Harms Prevention		0	0	0	
Health Inequalities	44,263	11,800	11,800	11,800	1
Recovery Community	11,030	1,000	1,000	1,000	
Sexual Health	-49,031	0	0	0	
Wellbeing Service	59,151	196,800	196,800	196,800	14
GRAND TOTAL	41,284	1,053,700	1,053,700	1,053,700	52
SUBJECTIVE TYPE	2025/26 ACTUAL £	2026/27 BUDGET £	2027/28 BUDGET £	2028/29 BUDGET £	BUDGETED FTE
Depreciation and Impairment Losses	19,941	5,700	5,700	5,700	
Employees	2,120,072	2,592,209	2,345,009	2,112,009	52
Income	-10,041,546	-10,287,700	-10,052,435	-9,888,762	
Premises-Related Expenditure	135,797	137,650	127,700	127,700	
Supplies & Services	1,307,701	1,353,721	1,340,988	1,211,917	
Support Services	400,500	755,700	755,700	755,700	
Third Party Payments	6,038,174	6,422,409	6,457,227	6,656,925	
Transfer Payments	43,493	40,011	40,011	40,011	
Transport-Related Expenditure	17,152	19,000	18,800	17,500	
blank		15,000	15,000	15,000	
GRAND TOTAL	41,284	1,053,700	1,053,700	1,053,700	52

Public Health Children & Wellbeing

PUBLIC HEALTH CHILDREN AND WELLBEING	2025/26 ACTUAL £	2026/27 BUDGET £	2027/28 BUDGET £	2028/29 BUDGET £	BUDGETED FTE
Childrens Health	572,004	908,400	908,400	908,400	84
Clinical Assurance & CDOP Team	40,076	82,000	82,000	82,000	5
Domestic Abuse	423,671	518,600	518,600	518,600	4
GRAND TOTAL	1,035,751	1,509,000	1,509,000	1,509,000	93
SUBJECTIVE TYPE	2025/26 ACTUAL £	2026/27 BUDGET £	2027/28 BUDGET £	2028/29 BUDGET £	BUDGETED FTE
Employees	3,478,366	4,240,857	4,110,441	4,038,547	93
Income	-4,891,772	-4,912,846	-4,703,212	-4,594,178	
Premises-Related Expenditure	13,148	6,300	5,300	5,300	
Supplies & Services	502,856	86,792	19,574	-17,566	
Support Services	981,400	1,018,300	1,018,300	1,018,300	
Third Party Payments	917,154	1,019,050	1,019,050	1,019,050	
Transfer Payments	10,000	20,000	10,000	10,000	
Transport-Related Expenditure	24,599	30,547	29,547	29,547	
GRAND TOTAL	1,035,751	1,509,000	1,509,000	1,509,000	93

Resources

RESOURCES	2025/26 ACTUAL £	2026/27 BUDGET £	2027/28 BUDGET £	2028/29 BUDGET £	BUDGETED FTE
Assistant Director People & Organisation	3,043,400	1,704,361	1,682,661	1,682,661	239
Deputy s151	4,473,498	3,146,200	3,372,900	3,276,900	98
Law and Governance	2,577,207	3,055,800	2,993,300	2,993,300	73
Policy, Strategy and Resources	1,799,443	1,525,939	509,439	552,439	153
GRAND TOTAL	11,893,548	9,432,300	8,558,300	8,505,300	563
SUBJECTIVE TYPE	2025/26 ACTUAL £	2026/27 BUDGET £	2027/28 BUDGET £	2028/29 BUDGET £	BUDGETED FTE
Depreciation and Impairment Losses	3,993,536	867,800	867,800	867,800	
Employees	23,171,983	24,827,680	24,400,480	24,378,696	563
Income	-59,836,277	-56,710,010	-56,137,000	-56,249,100	
Premises-Related Expenditure	38,161	367,400	383,900	401,200	
Supplies & Services	7,679,011	7,034,610	6,005,800	6,040,284	
Support Services	2,787,700	2,956,500	2,956,500	2,956,500	
Third Party Payments	1,626,108	1,216,720	1,194,720	1,210,720	
Transfer Payments	32,406,492	28,588,200	28,588,200	28,588,200	
Transport-Related Expenditure	26,835	283,400	297,900	311,000	
GRAND TOTAL	11,893,548	9,432,300	8,558,300	8,505,300	563

Assistant Director People & Organisation

ASSISTANT DIRECTOR PEOPLE & ORGANISATION	2025/26 ACTUAL £	2026/27 BUDGET £	2027/28 BUDGET £	2028/29 BUDGET £	BUDGETED FTE
Business Support	1,406,477	396,300	380,000	380,000	157
People and Culture	1,546,729	1,308,061	1,302,661	1,302,661	81
Workforce Modernisation	90,195	0	0	0	
GRAND TOTAL	3,043,400	1,704,361	1,682,661	1,682,661	238
SUBJECTIVE TYPE	2025/26 ACTUAL £	2026/27 BUDGET £	2027/28 BUDGET £	2028/29 BUDGET £	BUDGETED FTE
Employees	9,453,165	9,701,000	9,553,000	9,553,000	238
Income	-7,580,754	-8,758,600	-8,616,000	-8,616,000	
Premises-Related Expenditure	4,414	1,800	1,800	1,800	
Supplies & Services	208,474	-98,639	-114,939	-114,939	
Support Services	876,900	751,900	751,900	751,900	
Third Party Payments	342	0	0	0	
Transfer Payments	72,840	100,000	100,000	100,000	
Transport-Related Expenditure	8,019	6,900	6,900	6,900	
GRAND TOTAL	3,043,400	1,704,361	1,682,661	1,682,661	238

Deputy S151

DEPUTY S151	2025/26 ACTUAL £	2026/27 BUDGET £	2027/28 BUDGET £	2028/29 BUDGET £	BUDGETED FTE
Accountancy	1,995,132	340,300	399,000	411,000	39
Benefit Payments & Subsidy	894,620	1,116,200	1,308,200	1,200,200	
Local Taxation & Benefits - Non Shared	445,124	551,500	551,500	551,500	
Local Taxation & Benefits - Shared	1,138,622	1,138,200	1,114,200	1,114,200	60
GRAND TOTAL	4,473,498	3,146,200	3,372,900	3,276,900	99
SUBJECTIVE TYPE	2025/26 ACTUAL £	2026/27 BUDGET £	2027/28 BUDGET £	2028/29 BUDGET £	BUDGETED FTE
Depreciation and Impairment Losses	2,927,412	39,300	39,300	39,300	
Employees	3,949,878	4,105,600	4,136,100	4,136,100	99
Income	-36,519,266	-31,236,900	-31,008,900	-31,121,000	
Supplies & Services	710,296	574,600	529,800	529,900	
Support Services	380,300	693,100	693,100	693,100	
Third Party Payments	709,257	530,300	543,300	559,300	
Transfer Payments	32,311,871	28,433,000	28,433,000	28,433,000	
Transport-Related Expenditure	3,751	7,200	7,200	7,200	
GRAND TOTAL	4,473,498	3,146,200	3,372,900	3,276,900	99

LAW AND GOVERNANCE	2025/26 ACTUAL £	2026/27 BUDGET £	2027/28 BUDGET £	2028/29 BUDGET £	BUDGETED FTE
Audit Shared Service	-41,619	-36,680	-36,680	-36,680	10
Coroners	359,196	552,300	552,300	552,300	
Democratic Services & Scrutiny	1,192,256	1,168,700	1,168,700	1,168,700	7
Elections Team	490,817	668,700	668,700	668,700	6
Insurance	-32	0	53,000	53,000	
Legal Services	80,009	101,844	-13,656	-13,656	35
Registrars & Civic Services	496,580	600,936	600,936	600,936	15
GRAND TOTAL	2,577,207	3,055,800	2,993,300	2,993,300	73
SUBJECTIVE TYPE	2025/26 ACTUAL £	2026/27 BUDGET £	2027/28 BUDGET £	2028/29 BUDGET £	BUDGETED FTE
Depreciation and Impairment Losses	6,923	6,900	6,900	6,900	
Employees	3,465,580	3,801,700	3,682,800	3,682,800	73
Income	-5,843,221	-5,480,564	-5,487,764	-5,487,764	
Premises-Related Expenditure	33,138	365,600	382,100	399,400	
Supplies & Services	3,153,759	2,525,044	2,557,644	2,527,244	
Support Services	975,100	1,030,600	1,030,600	1,030,600	
Third Party Payments	778,241	546,920	546,920	546,920	
Transport-Related Expenditure	7,686	259,600	274,100	287,200	
GRAND TOTAL	2,577,207	3,055,800	2,993,300	2,993,300	73

POLICY, STRATEGY AND RESOURCES	2025/26 ACTUAL £	2026/27 BUDGET £	2027/28 BUDGET £	2028/29 BUDGET £	BUDGETED FTE
Chief Exec & Support	256,537	250,700	250,700	250,700	
Chief Finance Officer	77,003	1,173	-1,162,237	-1,191,237	5
Communications, Marketing and Customer Care	49	0	0	0	27
I.C.T	190,590	179,300	326,300	398,300	50
Recharges To Corp Management	883,272	598,900	598,900	598,900	
Shared Print Hub	389,772	495,900	495,900	495,900	6
Strategy, Policy & Performance	2,220	-34	-124	-124	65
GRAND TOTAL	1,799,443	1,525,939	509,439	552,439	153
SUBJECTIVE TYPE	2025/26 ACTUAL £	2026/27 BUDGET £	2027/28 BUDGET £	2028/29 BUDGET £	BUDGETED FTE
Depreciation and Impairment Losses	1,059,201	821,600	821,600	821,600	
Employees	6,303,360	7,219,380	7,028,580	7,006,796	153
Income	-9,893,036	-11,233,946	-11,024,336	-11,024,336	
Premises-Related Expenditure	609	0	0	0	
Supplies & Services	3,606,481	4,033,605	3,033,295	3,098,079	
Support Services	555,400	480,900	480,900	480,900	
Third Party Payments	138,268	139,500	104,500	104,500	
Transfer Payments	21,781	55,200	55,200	55,200	
Transport-Related Expenditure	7,379	9,700	9,700	9,700	
GRAND TOTAL	1,799,443	1,525,939	509,439	552,439	153