Item 4

CABINET

REPORT OF	Cllr Simon Taylor, Portfolio Holder for Finance, Resources and Assets
RESPONSIBLE OFFICER	Sharon Wroot, Chief Executive
SUBJECT	Quarter 2 2026/27 Council Plan Performance & Finance Report
STATUS	Open
FORWARD PLAN REF NO.	CB 11/26/02

CONTRIBUTION TO OUR AIMS

The Council Plan 2025-28 was adopted by Council in December 2024, with a refreshed plan approved by Council in February 2026, alongside the Budget, Finance and Business Plan adopted in February 2026. The Council Plan sets out the key actions for North East Lincolnshire Council that contribute to the priorities of 'Stronger Economy, Stronger Communities'. The finance and business plans underpin delivery and focus on long-term financial sustainability.

EXECUTIVE SUMMARY

This report provides information and analysis of the Council's performance and financial position at the end of Quarter 2 2026-27 (July to September 2026). Appendix 1 to this report provides further detailed information in respect of the Council's finance and performance information. Appendix 2 to the report provides information regarding the status of our major capital projects.

RECOMMENDATIONS

It is recommended that Cabinet:

1. Notes the content of the reports and refers them to all Scrutiny Panels for further consideration and oversight appropriate to the scope of the panel.
2. Approves the 2026/27 revenue budget movement overview as detailed in Appendix 1 (Page 9 of the appendix)
3. Approves re-profiling requests in respect of the 2026/27 capital programme as detailed in Appendix 1 (Page 12 and 13 of the appendix)
4. Approves the revised Capital Programme for 2026/29 included in Appendix 1 (Pages 117-120 of the appendix)

REASONS FOR DECISION

This report provides Cabinet important information relating to the Council's performance and financial position at the end of Quarter 2, and highlights risks and opportunities in relation to both performance and finance.

1. BACKGROUND AND ISSUES

Council Plan Performance

1.1 This is the Quarter 2 report relating to performance against the Council Plan 2025-2028 in line with finance reporting arrangements.

1.2 The Council has an ambitious programme of transformation and improvement which impacts on every area of the organisation. This report informs elected members and residents about the progress against the priorities that are set out in the Council Plan 2025-28 Council Plan - Our vision and aims | NELC.

1.3 Appendix 1 is structured in line with the four main Council Plan Priorities (Stronger Economy, Stronger Communities, Greener Future and Engaging and Effective Council) detailing financial performance, performance against the 'vital signs', service achievements this quarter and the challenges and risks we are managing.

1.4 Appendix 1 also includes a section detailing transformation work being delivered to build overall financial resilience under each of the six key pillars of the medium-term financial plan. The key pillars are Commercial Council, Productivity, Housing, Transport, Strategic Asset Management and Digital and Technology.

1.5 Performance information is shown in the report by way of a summary snapshot taken from the live performance dashboard. The live dashboard provides more in depth detail for each vital sign and is an integral part of the overall performance reporting. The link to the dashboard is on our Council Plan webpage here: Council Plan - performance and progress | NELC.

1.6 Performance is rated Green, Amber or Red by the relevant service areas, based on the level of performance against agreed targets, or, where targets are not appropriate, an assessment of service delivery based on historic performance and/or comparator data, so that it is clear whether performance is at expected

1.7 While a number of services continue to experience demand, workforce and system-wide challenges, robust improvement activity is in place and there is clear evidence of progress across the majority of Council Plan priorities.

1.8 Overall, Quarter 2 has seen continued positive progress in delivering the Council Plan, with services remaining resilient despite sustained demand, financial pressures and organisational change. Performance is stable or improving in many areas compared to Quarter 1, with particularly positive progress in workforce stability, environmental services, regeneration, community safety, digital transformation and public health. All service areas are rated overall Green and Amber from a performance perspective.

Major Projects

1.9 The Council continues to deliver a range of high-profile major capital projects that are visibly within the public view.

1.10 Appendix 2 provides the Quarter 2 2026-27 update on the delivery of these major capital projects, including current issues and challenges, and action to mitigate risks.

1.11 It should be noted that for the Quarter 2 report, projects that are not directly delivered by the Council have been removed from the report, for example, the Alexandra Dock housing development, and the Department of Education Social, Emotional and Mental Health (SEMH) school capital projects. The Council

remains committed to facilitating these schemes.

Financial Position

1.12 The Council continues to operate in a challenging financial environment. At Quarter 2, a full-year overspend of £1.6M is forecast. While this represents a modest improvement from Quarter 1, the underlying position remains challenging, with significant demand led pressures concentrated particularly within Adult and Children's Social Care. These pressures are currently being partially offset by favourable positions elsewhere in the Council, the use of contingency and corporate budget savings.

1.13 Social care remains the most significant financial risk. Within Children's Services, increasing complexity of need, high-cost placements and unprecedented demand for Education, Health and Care Plans continue to create pressure, notwithstanding the significant transformation and improvement already delivered. Adult Social Care is similarly experiencing the financial consequences of increasing complexity, high-cost care packages and demographic pressures. At Quarter 2, Children and Family Services are forecasting a £4.7M overspend and Adult Services a £3.2M overspend.

1.14 These pressures need to be considered alongside the wider economic and demographic context. An ageing population, persistent health inequalities, housing pressures and levels of economic inactivity and deprivation all have the potential to increase demand for Council services and constrain growth in the local tax base. The Council is also exposed to continuing pay, contractual inflation and borrowing cost pressures, while households and businesses themselves continue to face financial pressures. This reinforces the importance of prevention, early intervention and tackling the wider determinants of demand rather than relying solely on measures which manage cost once demand has entered the system.

1.15 The introduction of a multi-year financial settlement has provided greater certainty within which to plan and represents an important opportunity to take a longer-term approach to financial sustainability. In addition, the Council has received confirmation of a DSG high needs stability grant following approval of is reform plan.

1.16 That greater certainty does not, however, remove the underlying financial challenge. Resources will remain constrained and the Council must therefore ensure that its spending commitments are sustainable and that its resources are increasingly directed towards activity that improves outcomes, manages demand and provides demonstrable value for money.

1.17 The pace of transformation will consequently need to increase. The Council has a substantial programme of transformation and improvement underway, but the current financial position demonstrates that benefits need to be delivered more quickly and consistently. In particular, the priority must be to translate service transformation in Adults and Children's Services into sustainable reductions in demand and cost, alongside accelerating the wider MTFP programmes covering productivity, digital and technology, strategic assets, housing, transport and commercial opportunities. The focus must increasingly be on measurable financial and service outcomes rather than activity alone.

1.18 Financial sustainability therefore needs to remain a core organisational priority. This means maintaining strong expenditure control, improving forecasting and accountability for delivery, critically reviewing high-cost and discretionary expenditure, maximising income and external funding, and ensuring that new commitments are affordable over the medium term. It also requires continued discipline over the capital programme given the increasing revenue consequences of borrowing and the need to preserve sufficient financial resilience and reserves to manage future risk.

1.19 The Council remains financially resilient, but there is limited capacity to absorb recurring demand pressures indefinitely. The opportunity provided by greater funding certainty must now be used to accelerate transformation, address structural cost pressures and ensure that the Council enters the next three-year period on a financially sustainable footing. Early identification of risk, timely management action and delivery of agreed transformation benefits will therefore remain central to my assessment of the Council's financial position.

2. RISKS, OPPORTUNITIES AND EQUALITY ISSUES

2.1 Key risks and opportunities are detailed with the appendix to this report.

2.2 The Council Plan provides an overview of activity across the Council, where applicable individual service work will have considered equalities issues as part of the design and delivery.

3. OTHER OPTIONS CONSIDERED

3.1 Not applicable to monitoring report.

4. REPUTATION AND COMMUNICATIONS CONSIDERATIONS

4.1 The environment in which the Council is operating is challenging in terms of capacity to deliver our priorities within financial resources. It is important that the Council is transparent about the delivery of planned activities and any issues that affect delivery of the plans

5. FINANCIAL CONSIDERATIONS

5.1 The activities detailed within the plan were developed in conjunction with the agreed budget proposals for delivery within the approved budget envelope.

5.2 The financial environment in which the Council is operating remains challenging and this can impact on our capacity to deliver the change we need to achieve our aspirations and support the residents of the Borough.

6. CHILDREN AND YOUNG PEOPLE IMPLICATIONS

6.1 The Council Plan is focussed on aspiration, innovation and ambition that will create better opportunities and outcomes for our children and young people to thrive and achieve their potential within North East Lincolnshire. The report provides details of the resources allocated towards children and young people across a wide range of services.

6.2 Impact assessments are undertaken for individual programmes and projects

where required, including consideration of impact on Children Looked After and Care Leavers in accordance with the Corporate Parenting Pledge

7. CLIMATE CHANGE AND ENVIRONMENTAL IMPLICATIONS

7.1 Ultimately all resourcing decisions taken by the Council impact upon the environment. For this reason, the Council must take climate change and environmental issues into account in the establishment of its plans. The Council's financial strategy looks towards consuming resources more efficiently, eliminating waste and supporting and developing the green economy and infrastructure. This includes recognising and realising the economic and social benefits of a high-quality environment.

8. PUBLIC HEALTH, HEALTH INEQUALITIES AND MARMOT IMPLICATIONS

8.1 Delivery of the Council Plan has significant implications for public health and health inequalities, recognising that residents' health is shaped by the social, economic and environmental conditions in which they live. The Council Plan embeds Marmot principles across its priorities, strengthening the Council's focus on prevention, early intervention and the wider determinants of health.

During Quarter 2, the Council and its partners progressed the Marmot commitment from planning into implementation. This included establishing a multi-agency Marmot Place Steering Group, embedding health equity within strategies, services and decision-making, developing a Health Equity Network and progressing an integrated performance dashboard. The Marmot Place Launch Conference further strengthened shared ownership across partners. This approach is increasingly reflected in work on housing, poverty, employment and skills, healthy ageing, tobacco control, children's early years, active travel, community safety and social connection.

9. CONSULTATION WITH SCRUTINY

9.1 The report is to be forwarded to all scrutiny panels.

10. FINANCIAL IMPLICATIONS

10.1 As set out in the report.

11. LEGAL IMPLICATIONS

11.1 There are no direct legal implications arising from the above report. The referral to all scrutiny panels is prudent.

12. HUMAN RESOURCES IMPLICATIONS

12.1 There are no direct HR implications arising from the contents of this report.

13. WARD IMPLICATIONS

13.1 All wards

14 BACKGROUND PAPERS

14.1 Council Plan: Council Plan - Our vision and aims | NELC
Budget, Finance and Business Plans: 5.-Budget-and-Medium-Term-Financial-

Plan.pdf

15. CONTACT OFFICER(S)

Guy Lonsdale, Section 151 Officer
Joanne Robinson, Assistant Director Policy Strategy & Resources

CLLR SIMON TAYLOR
FINANCE, ASSETS & RESOURCES

Appendix 1

North East Lincolnshire Council - Council Plan Resources & Finance Report

Quarter 2 2026/27



Introduction

The Council Plan states the ambitions of the Council and the priority programmes that underpin our strategic priorities of 'stronger economy and stronger communities'.

This report is a combined performance and budget report designed to inform elected members, residents and partner organisations about our progress in the delivery of the plan and the budget.

For each area of the business the report includes:

- The vision that describes our aspiration.
- Performance against our 'vital signs' indicators, these can be viewed in more detail, including historic information and trends, via a live dashboard that is available here: Council Plan - performance and progress | NELC.
- Current budget position (revenue and capital where appropriate).
- Council Plan priority performance overview.
- A red, amber or green rating for performance and finance.
- Highlights, exceptions and risk relating to delivery of our aims.

The report also includes corporate budget information that impacts across the organisation including an update on the Key Pillars of the Medium-Term Financial Plan approved in February 2026.

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Performance & Delivery Summary

Quarter 2 of 2026/27 has seen continued positive progress in delivering the Council Plan, with services remaining resilient despite sustained demand, financial pressures and organisational change. Performance is stable or improving compared to Quarter 1, with particularly positive progress in workforce stability, environmental services, regeneration, community safety, digital transformation and public health.

Resources continues to perform strongly, with good apprentice and graduate retention, stable workforce measures and continued organisational development. Digital transformation is advancing through the Children's Platform, AI and automation, improved customer journeys and a more joined-up data platform. Workplace health and safety remains the main exception, although there were no further reportable incidents in Quarter 2 and corrective actions continue to be monitored.

Environment and Regulatory Services remains Green, reflecting strong operational performance across waste collections, bulky waste services and responses to fly-tipping. Environmental, coastal and decarbonisation programmes continue to progress, alongside work to strengthen regulatory capacity and prepare for new legislative responsibilities. The service's financial position has also improved from Amber to Green.

Regeneration continues to perform positively across economic growth, skills, tourism, leisure, culture and heritage. Major regeneration schemes are progressing, Freshney Place and Cleethorpes Promenade recorded increased footfall compared with the same quarter last year, and Grimsby has progressed to the next stage of the UK Town of Culture 2028 process. Work is also advancing on the Local Plan, external investment and support to improve employment and skills outcomes.

Infrastructure remains Amber, primarily reflecting the delivery profile of annual capital, highways and asset programmes, where expenditure is expected to increase during the second half of the year. Progress continues across highways maintenance, active travel, public transport, road safety and strategic asset management, with the condition of the road network showing improvement.

Safer Towns and Communities continues to deliver positive outcomes through community safety, enforcement and place-based work. Reported anti-social behaviour has fallen, supported by CCTV, enforcement and partnership activity, while Pride in Place programmes progress across the borough.

Children's Services remains Amber due to SEND demand, exclusions, high-cost placements and limited local provision. Progress continues through early help, family support, fostering, residential provision and education improvement. The SEND Reform Plan, High Needs Stability Grant and Kinship Zone will strengthen support for local families and help reduce entries into care.

Adult Services remains Amber as improvement continues following the Care Quality Commission assessment. Safeguarding, reablement, prevention and direct payments are improving, but demand, complex needs, review performance and care costs remain challenging.

Housing and Public Health remain Amber. Housing faces continued pressure from homelessness, temporary accommodation and rough sleeping, while progressing its strategy and prevention work. Public Health is strengthening prevention and health equity through the Marmot Place initiative and progress across smoking, healthy ageing, food, oral health, domestic abuse and substance use.

Overall, Quarter 2 remains stable and positive. Despite ongoing demand, workforce, financial and system pressures, improvement plans are in place, and most Council Plan priorities are progressing. The Council remains focused on sustaining performance and improving outcomes for residents.

Joanne Robinson – Assistant Director Policy, Strategy & Resources

Performance & Delivery Overview

Service Area	Performance RAG	Finance RAG
Resources	Green	Green
Environment & Regulatory Services	Green	Green
Economy (Regeneration)	Green	Green
Economy (Infrastructure)	Amber	Green
Economy (Safer Towns & Communities)	Green	Amber
Children's Services (Safeguarding & Early Help)	Amber	Red
Children's Services (Regulated Provision)	Amber	Red
Children's Services (Education & Inclusion)	Amber	Red
Adult Services	Amber	Red
Housing	Amber	Green
Public Health	Amber	Green

Key:
As planned.
Amber Under target with plans in place to mitigate risk of non-delivery within this financial year or on-going programmes in delivery stage.
Red Under target, longer term plans are in place to mitigate within the Medium-Term Financial Plan (MTFP) period.

Financial Overview

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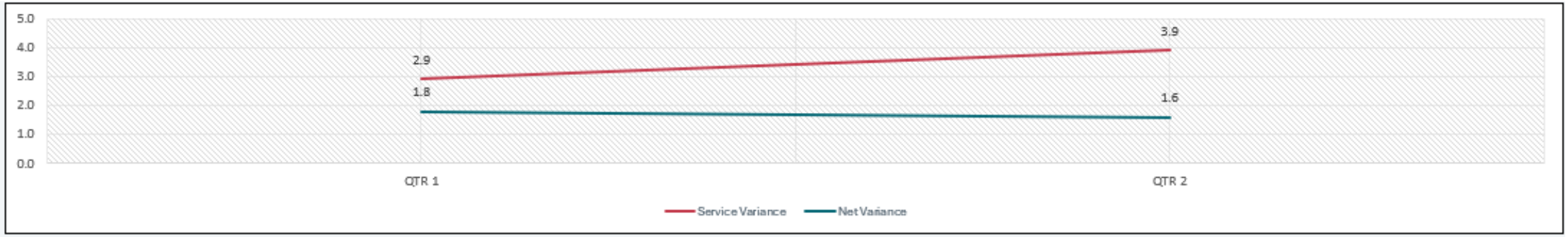
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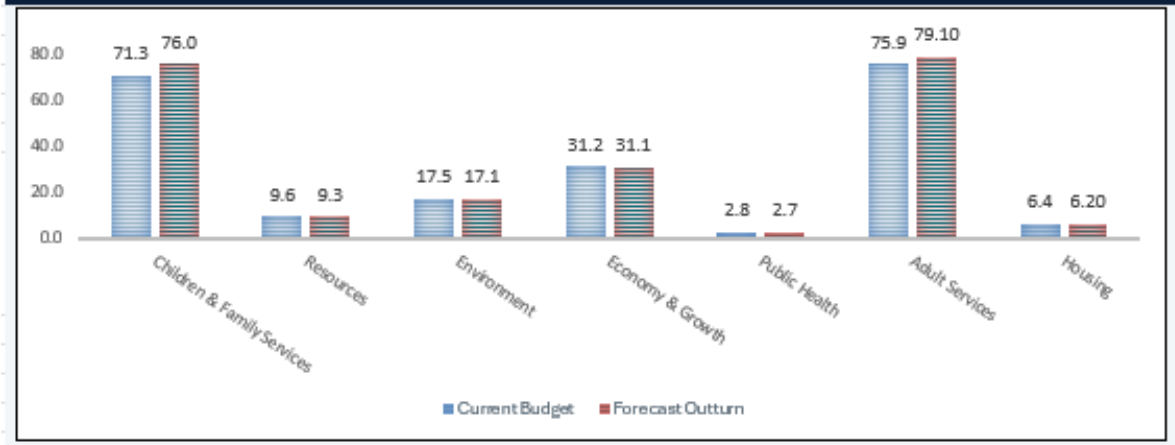
Guy Lonsdale – Section 151 Officer

FINANCIAL OVERVIEW — QUARTER 2

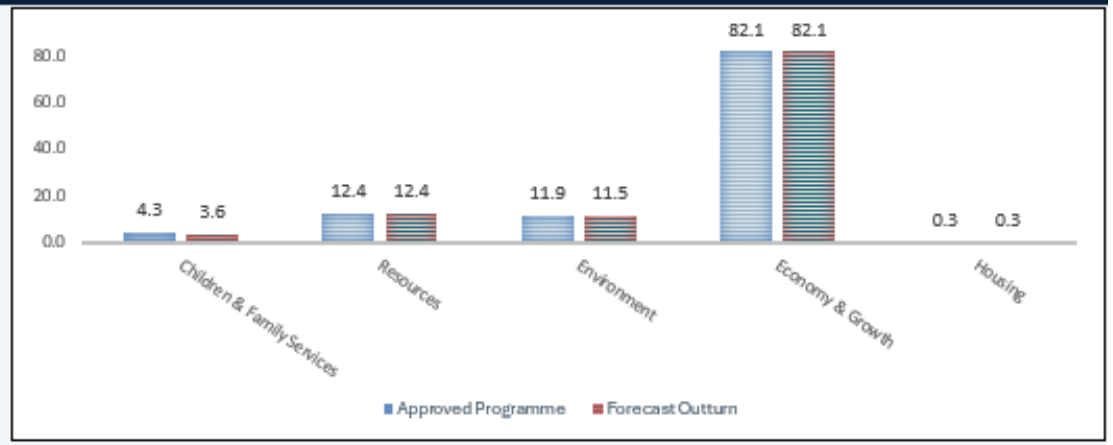
QUARTERLY REVENUE SPEND FORECAST POSTION £'M



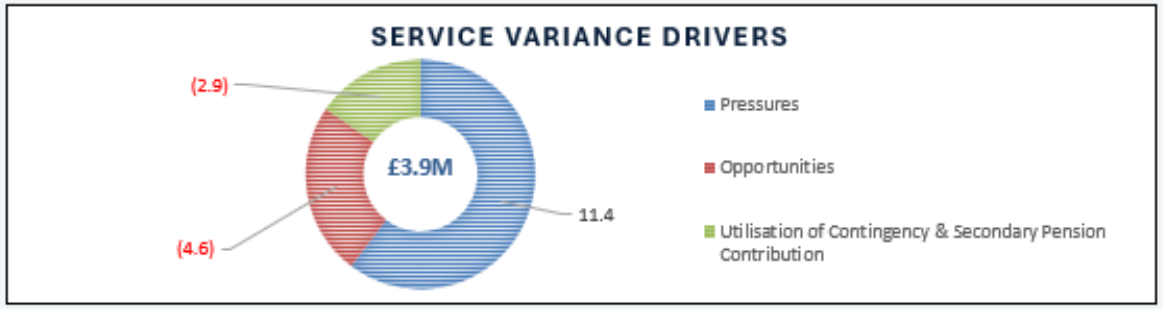
SERVICE REVENUE POSITION VARIANCE 1.8%



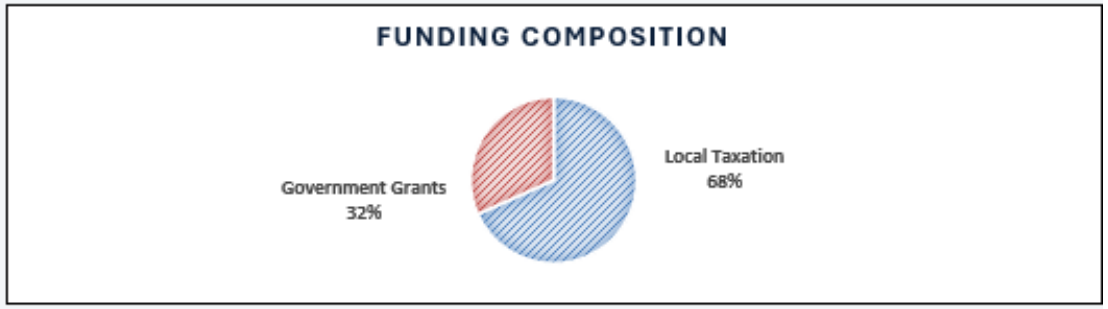
SERVICE CAPITAL POSITION VARIANCE -1.0%



SERVICE OVERSPEND ANALYSIS • £M



FUNDING MIX



Financial Outlook







IMMEDIATE COST AND DEMAND PRESSURES

- Adult and children's social care demand, complexity and placement costs remain the most significant sources of financial volatility.
- Pay awards, workforce capacity and continued reliance on agency or specialist support could add further pressure across the MTFP.
- Housing and homelessness demand, including unregistered provision, is increasing costs and operational risk.
- Recovery plans and transformation must now translate into recurring, evidenced and deliverable savings.

WIDER ECONOMIC AND DELIVERY RISK

- Inflation remains embedded in major contracts, utilities and commissioned services, with limited scope to absorb further increases.
- Interest-rate and market uncertainty could increase borrowing costs and affect the affordability of the capital programme.
- A disciplined approach to recruitment, procurement, consultancy and discretionary spend is essential.
- Re-profiling, non-delivery or optimism in savings assumptions would quickly increase reliance on reserves.

MEDIUM-TERM FUNDING OUTLOOK

- Funding reform and the business rates reset create material redistribution risk, with little prospect of additional uncommitted resource.
- The 2026 rating revaluation and future baseline changes remain uncertain and could affect both retained income and growth assumptions.
- Devolution may unlock investment opportunities, but these are unlikely to resolve underlying revenue pressures.
- Financial resilience will depend on sustained cost reduction, stronger demand management and protecting reserves for genuine shocks.

£1.6M Total Revenue Forecast Outturn Overspend

£3.9M Service Budgets Forecast Outturn Variance

1.8% % Representation of Service Budget Underspend to Net Budget

Revenue Overview Comments:

The second quarter of the financial year continues to see elements of social care demand within both Adults and Children above the levels assumed at budget setting. Drivers behind social care costs can be complex and unforeseen, services continue to investigate and implement mitigating actions where possible, to help further reduce these cost pressures.

Review and control of Resources and Place expenditure has resulted in an overall favourable forecast compared with budget expectations, this provides some offset against demand based budget pressures.

The utilisation of the service contingency (£1.4M) and the removal of the Council's secondary pension contributions (£1.5M), continue to be forecast in mitigation to the unforeseen demand and cost pressures.

The underspend within Corporate Budgets reflects the impact of lower expected borrowing costs, due to the reprofiling of the capital programme and increased interest income due to rates currently remaining at a higher level than budgeted.

REVENUE	Original Approved Budget £'M	Revised Budget £'M	Forecast Outturn £'M	Variance £'M
Resources	9.4	9.6	9.3	(0.3)
Environment	17.8	17.5	17.1	(0.4)
Economy & Growth	30.4	31.2	31.1	(0.1)
Children & Family Services	69.8	71.3	76.0	4.7
Public Health	2.6	2.8	2.7	(0.1)
Adult Services	75.9	75.9	79.1	3.2
Housing	6.4	6.4	6.2	(0.2)
Release of Service Contingency & Secondary Pension Contribution	0.0	2.9	0.0	(2.9)
	212.4	**217.6**	**221.5**	**3.9**
Corporate Budgets	5.6	3.2	0.9	(2.3)
	218.0	**220.8**	**222.4**	**1.6**
Earmarked reserves	2.9	1.7	1.7	0.0
School Balances	0.0	(1.6)	(1.6)	0.0
Total	**220.9**	**220.9**	**222.5**	**1.6**
Funding	(220.9)	(220.9)	(220.9)	0.0
Net	**0.0**	**0.0**	**1.6**	**1.6**

Revenue Budget Movement Overview

Revenue Overview Comments:
During the financial year, budgets continue to move to reflect service and structural changes.
The following table highlights the budget virements over £0.35M requiring approval within service areas during the current financial year.
(This list does not include year end technical adjustments)

BUDGET ADJUSTMENT	DESCRIPTION BUDGET ADJUSTMENT	REQUIREMENT OF VIREMENT	Resources £'M	Economy & Growth £'M	Childrens & Family Services £'M	Environment £'M	Public Health £'M	Adult Services £'M	Corporate Budgets £'M	Earmarked Reserves £'M
Budget Transfer between Service Areas and Corporate										
Employer Pension Contribution Reduction	Reduction in service budgets to reflect the lower employers pension contribution cost for the year. Estimated reduction in costs was held centrally as part of budget setting, and is now allocated to individual budgets	Realigns service and corporate budgets with where expected costs will be incurred	(0.9)	(0.5)	(1.2)	(0.5)	0.0	(0.1)	3.2	
Employee Pay Award	Increase in service pay budgets to reflect the confirmed pay award for 2026/27. Estimated annual pay awards are held centrally as part of budget setting, and allocated to service areas upon confirmation of final pay award %.	Realigns service and corporate budgets with where expected costs will be incurred	0.8	0.4	0.9	0.4	0.0	0.1	(2.6)	
Earmarked Reserve (EMR) Adjustment / Utilisations										
Schools Balances Adjustment	Allocation of Schools EMR balances funding via DSG carried forward from 2025/26 into schools budgets for 2026/27	Realigns service budgets and reserves usage			1.6					(1.6)
Service Area EMR Utilisation	Allocation of EMR balances to Service Budgets to match against spend now expected in 2026/27	Realigns service budgets and reserves usage	0.3	0.6	0.2		0.1			(1.2)
Total Budget Movement			**0.2**	**0.5**	**1.5**	**(0.1)**	**0.1**	**0.0**	**0.6**	**(2.8)**

Capital Budget Overview

(£1.1M) Capital Forecast Outturn Underspend

(1.0%) % Representation of Service Capital Underspend to Approved Programme

CAPITAL	Original Approved Programme £'M	Approved Programme £'M	Forecast Outturn £'M	Variance £'M
Resources	12.8	12.4	12.4	0.0
Environment	8.2	11.9	11.5	(0.4)
Economy & Growth	82.8	82.1	82.1	0.0
Children & Family Services	8.9	4.3	3.6	(0.7)
Public Health	0.0	0.0	0.0	0.0
Housing	0.1	0.3	0.3	0.0
Total Capital Budgets	**112.8**	**111.0**	**109.9**	**(1.1)**
Funding	(112.8)	(111.0)	(109.9)	1.1
Net	**0.0**	**0.0**	**0.0**	**0.0**

Capital Overview Comments:

The underspend reflects the revised timelines in a small number of the more complex and multi-faceted projects.

Full details of the capital reprofiling and programme adjustment requests (including those >£350k requiring approval) are shown on the following page(s).

A breakdown of all projects included within the approved capital programme is included in the Capital Programme section of this report

Capital Movements

The table below show changes to the capital programme since the reporting of the approved programme within the Quarter 1 report.

SCHEME	Changes to the Programme 2026/27	Changes to the Programme 2027/28	Changes to the Programme 2028/29	Comments
	£000	£000	£000	
ECONOMY AND GROWTH				
Regeneration				
Cleethorpes Public Art	(19)	19		Budget reprofiled to reflect seasonal constraints on project delivery
Heritage Action Zone	(200)	200		Budget reprofiled to align with the revised timing of anticipated expenditure.
Playing Pitch Reprovision	55			Additional funding for Bradley Development Centre Floodlights
SHIIP Scheme	(454)	454		Reprofiling of project costs to align with revised timelines
Freshney Place Leisure Development	(1,671)	1,671		Budget reprofiled to align with the revised timing of anticipated expenditure. Overall project costs remain on track
Freshney Place RAAC	(500)	500		Budget reprofiled to align with the revised project timelines
Freshney Place Landlord Works / Cap Cons	(54)	54		Budget reprofiled to align with the revised timing of anticipated expenditure.
Cleethorpes Masterplan - Sea Road LUF Scheme	(1,083)	1,083		Budget reprofiled to align with the contractor's latest expenditure forecast
Cleethorpes Masterplan - Pier Gardens LUF Scheme	(1,020)	1,020		Budget reprofiled to align with the revised timing of anticipated expenditure.
Towns Fund - St James House	220			New Grant funding allocation
Grimsby Central Library Asbestos Removal	(840)	840		Budget reprofiled to align with the revised project timelines
Infrastructure				
Disabled Facilities Grants	277			Alignment of budget with grant received
Highways Maintenance and Transportation Annual Works Programme	8,147	8,290	7,570	Consolidation of Highways and Infrastructure grants into one project (please see credit balance against Local Transport Grant below), in addition some reprofiling of project costs to align with revised timing of anticipated expenditure.
Bus Service Improvement Plan	51	1,897		Alignment of budget with grant received
Toll Bar Drop Off	(159)			Project complete, remaining budget decommitted
Heritage Assets at Risk	(2,700)	2,700		Budget reprofiled awaiting revised business case approval
Local Transport Grant	(9,580)	(6,790)	(7,570)	Consolidation of Highways and Infrastructure grants into one project (please see debit balance against Highways Maintenance and Transportation Annual Works Programme above)
Safer Town & Communities				
HAS & Green Spaces	11	(11)		Budget reprofiled to align with the revised project timelines

Capital Movements

The table below show changes to the capital programme since the reporting of the approved programme within the Quarter 1 report.

SCHEME	Changes to the Programme 2026/27	Changes to the Programme 2027/28	Changes to the Programme 2028/29	Comments
	£000	£000	£000	
ENVIRONMENT				
Housing Assistance Grants and Loans	(186)	186		Budget reprofiled to align with the revised timing of anticipated expenditure.
DUNE 2	(640)	640		Reprofiling of project to align with potential new funding and extended scope
Education and Inclusion				
Schools - Basic Need Sufficiency of Places	(500)	500		Budget reprofiled to align with development of detailed project plans
CAPITAL CAPACITY				
Grimsby Central Library Provision (Earmarked Funding)	(1,000)		1,000	Budget reprofiled pending options appraisal for Grimsby Central Library
TOTAL CAPITAL PROGRAMME	**(11,845)**	**13,253**	**1,000**	

Funding			
External Grants	(2,334)	4,846	
Corporate Borrowing	(9,511)	8,407	1,000
Capital Receipts			
Revenue Contributions			
Other Private inc S106			
TOTAL FUNDING	**(11,845)**	**13,253**	**1,000**

Denotes a Major Project

Denotes a Major Education Project

Key Pillars of the Medium-Term Financial Plan



Key Pillars of the Medium-Term Financial Plan

Focus on cross cutting transformational priorities, aiming to build overall financial resilience

People & Place

Commercial Council	Housing	Digital & Technology
Deliver a more commercial focus inc. Fees & Charges, Rental Income, Investment Properties	Priorities centred around housing inc. housing strategies; residential homes; extra care facilities; housing subsidies	Provision of the latest technology to drive efficiency and improve delivery

Strategic Asset Management	Transport	Productivity & Cost Effectiveness
Drive effective utilisation of current estate inc. property rationalisation; fleet management; utilisation of empty spaces.	Optimise the transport provisions inc. educational transport; adult transport; bus services; devolution	Drive optimisation of our resources, to deliver best value inc. invest to save; restructuring; facilities management

Tackling the wider determinants of health

Commercial Council

Overview

The Commercial Council programme continues to focus on generating sustainable income, improving cost recovery and supporting growth in the local tax base. During Quarter 2, activity has progressed across Port Health, fees and charges, the Council's commercial estate and a range of operational and regulatory services.

Income from the Border Target Operating Model activity at Port Health continues to support the commercial agenda and the opportunity identified within the 2026/27 Medium-Term Financial Plan. Performance remains subject to national policy decisions, future changes to border arrangements and the timing and volume of chargeable activity. Income forecasts will therefore continue to be monitored closely and updated as further information becomes available.

Across the Council's operational and commercial estate, work is continuing on rent reviews, lease management, service-charge recovery and the effective use of assets. Reviews of fees and charges are also being progressed across services to ensure that income is maximised, charges remain appropriate and full cost recovery is achieved where permissible and consistent with Council priorities.

The programme also supports the Council's wider regeneration and economic growth objectives. Investment in Freshney Place, Enterprise Zones, the Freeport, tourism and leisure has the potential to strengthen the local economy and support future growth in business rates and other income. However, many of these benefits will be realised over the medium term and remain dependent on successful programme delivery, market conditions and future national funding arrangements.

Overall, progress continues, but greater focus is now required on converting identified opportunities into evidenced, recurring financial benefits. Each initiative will need a clear baseline, accountable owner, delivery timetable and robust arrangements for monitoring income and wider outcomes.

Productivity

Overview

The Productivity and Cost Effectiveness programme remains central to delivery of the Medium-Term Financial Plan. It brings together activity across adult social care, children's services, housing, infrastructure and corporate transformation to manage demand, reduce cost and improve the efficiency and effectiveness of service delivery. During Quarter 2, progress has continued across a range of transformation initiatives. However, the forecast overspends within Adult Services and Children and Family Services demonstrate that improvement activity has not yet translated consistently into the level or pace of recurring financial benefit required. Delivery must therefore remain focused on measurable changes in demand, activity, unit cost and outcomes, rather than completion of activity alone.

Within Adults, work continues on reviewing high-cost care packages, strengthening financial and operational governance, improving commissioning arrangements and managing demand at the front door. Reviews of lower and higher-level care packages are beginning to deliver financial benefits, but increasing complexity and the cost of a number of high-value placements remain significant risks to delivery.

Children's Services continues to progress activity aimed at increasing local provision, strengthening early intervention, supporting families and reducing reliance on high-cost external placements. Progress in foster-carer recruitment and internal residential provision provides a stronger platform for future cost avoidance and improved outcomes. Nevertheless, continuing SEND demand, placement complexity and the cost of external provision mean that delivery of the full financial benefits remains challenging.

Wider productivity improvements are being pursued through digital enablement, automation, business-support redesign, workforce development, procurement and improved use of assets and technology. Housing activity is also focused on prevention, reducing temporary accommodation usage and addressing Housing Benefit subsidy pressures.

Overall, the programme remains strategically important, but delivery needs to accelerate. Benefits should be supported by clear baselines, realistic implementation plans and strengthened ownership and assurance. Forecast financial benefits should only be recognised where they are evidenced, deliverable and sustainable, with emerging risks escalated promptly.

Housing

Overview

Ongoing Delivery

- Work is progressing at pace on year one of the government's new Rough Sleeping Programme, supported by the upcoming launch of a new senior rough sleeping group and an expanded operational partnership group.
- A new Homelessness and Rough Sleeping Partnership Board launched in October, with a positive reception from local partners.
- The new, draft Homelessness Prevention and Rough Sleeping Strategy will be going to Cabinet for approval on 11 November.
- Cabinet have approved the updated Housing Allocations Policy and work is progressing on the related system build to enable launch by April 2027.
- 6 Housing Related Support tenders have now launched with the objective or preventing and reducing homelessness, with the service responding to clarifications from the market.
- The Service is continuing to encourage local providers to become Registered Providers (RPs), or partner with existing RPs, to reduce Housing Subsidy cost pressures.
- Selective Licensing scheme in parts of East Marsh started on 8 April 2026 with support from Homesafe. Awareness raising and communication to landlords continues. Intelligence gathered ready for enforcement of failure to apply for a Selective Licence.
- Phase 1 of the Renters Rights Act 2025 implemented in May 2026. Preparing for the implementation of Phase 2 now delayed until Q1 27/28. Preparations to the Arcus database underway in preparation of the private sector housing database and mandatory reporting in anticipation.

Planned Delivery

- Develop a new prevention function – initially focussed on strengthening relationships with private sector landlords – to support reduction in temporary accommodation numbers.
- Develop a new Supported Housing Strategy by March 2027 in line with legislative requirements.
- Take forward expanded work on empty homes and social housing in line with the Full Council Motion.
- Extra Care Housing procurement (May 26 onwards)
- Children's residential social care – increasing support within North East Lincolnshire.

Transport

Overview

Ongoing Delivery

- Right sizing of pool cars within North East Lincolnshire and review of usage
- Adult Social Care – review of older people's and working age adults' day services
- Re-procurement of home to school transport
- Delivery of a £17.4m transport capital programme, comprising over 70 schemes across highways, transport and active travel.
- Road condition surveys show continued improvement in network condition, reflecting the impact of planned maintenance investment.
- Active travel schemes continue to progress, supported by completion of the refreshed LCWIP and ongoing partnership work with Active Travel England.
- Bus Service Improvement Plan (BSIP) investment continues to improve public transport reliability, accessibility and connectivity across the borough.

Planned Delivery

- Alignment of application of organisational transport related policies - In place for September 2026
- Review of transport related benefits as part of the job evaluation long term project
- Day service – implementation of new delivery models – older people
- Review of community transport

Strategic Asset Management

Overview

Ongoing Delivery

- Suitability and sufficiency surveys have now been completed across the operational estate and are being used to inform service-based asset management planning and future investment decisions.
- The non-operational estate review has progressed, with 191 assets assessed using a new strategic scoring matrix aligned to the Council Plan and Strategic Asset Management Plan. A deep-dive review is now underway for the highest-scoring assets to identify opportunities for retention, rationalisation, commercialisation or disposal.
- A review of the commercial portfolio is underway to maximise income generation, with opportunities identified to increase rental income through targeted asset management initiatives.
- The Disposal Programme continues to perform strongly, with forecast capital receipts remaining ahead of the 2026/27 Medium-Term Financial Plan target of £3.4m.

Planned Delivery

- Detailed asset reviews will continue across the operational, non-operational and commercial portfolios to inform future investment, rationalisation, income generation and disposal decisions.
- Findings from the Strategic Asset Review will be used to support the next phase of the Disposal Programme and future Medium-Term Financial Plan requirements.

Digital & Technology

Overview

Artificial Intelligence and Automation The Council is now progressing the rollout of AI tools Beam Notes and Build in Children's Services. Beam Notes will support practitioners to create structured draft case notes from conversations, while Beam Build will support the drafting of Education, Health and Care Plan reports. Pilot evidence indicated an average 64% reduction in assessment write-up time, assessments submitted 71% faster and potential administrative time savings of up to eight hours per worker per week, alongside improvements in engagement with families, record quality and staff wellbeing. These figures will be further validated throughout the wider rollout. Over the next six months, activity will include phased implementation, training and adoption, monitoring time savings and service outcomes of the Beam products. Work is also focussing on further embedding M365 Copilot licence utilisation across business support and piloting the AI Hub and ICT Knowledge Base agents, with the aim of progressing them into production.

Council Website: Work continues to improve content quality, accessibility and customer journeys. Services are being supported to review and rationalise content, ensuring residents can find information more easily and access services online enabling the Council to achieve its ambition to provide simpler, more joined up and accessible digital services.

Information Management and Resilience: Phase 2 of the programme is focusing on four priorities: Reduce unnecessary, duplicated and outdated information; automate how information is managed and retained; retire older storage arrangements in a controlled way; and embedding good information management into everyday ways of working. Together, these changes will help create a simpler, more consistent and cost effective approach to managing the Council's information

Customer portal: Work is underway through the Customer First Programme to standardise and modernise customer interactions, simplify service requests and make better use of technology to improve self-service opportunities. Alongside this, development continues on the Council's wider digital platform approach, creating foundations for future customer portal capabilities, improved integration between systems and a more seamless end-to-end customer journey. This supports the Council's objective of improving customer experience while reducing avoidable administrative effort across services.

Children's Platform: The project team is continuing to work with the Education Health Care Plan Team to streamline processes making data more robust and automating process alongside enabling providers to directly access the system. The overall project is now in the final phase with the Youth Justice Module implementation activity underway.

Data Warehouse Developments: A discovery piece of work is now under way to define the Council's future data platform and the programme of work needed to deliver it. This will set out the proposed technical architecture, implementation timetable, resource requirements, operating model and knowledge transfer needed so that the platform can be maintained internally. This is an important step towards a joined-up data platform that supports consistent reporting, reusable data products, better insight and future predictive and preventative analysis.

Cyber Security The Council's Cyber Security Strategy has been updated.

Finance and Performance Review against Council Plan Priorities and Service Areas

STRONGER ECONOMY

- Supporting Industry, Business & Housing
- Growing Skills
- Attractive & Vibrant Town Centres
- Improving our Journeys
- Happy Visitors & Great Leisure
- Preserving our Heritage

STRONGER COMMUNITIES

- Nurturing our Children and Building their Future
- Supporting our Adults
- Living a Healthy Life
- Good & Sustainable Homes
- Telling our story of Culture and Heritage
- Clean & Safe Streets & Open Spaces

GREENER FUTURE

- Our Waste and Recycling
- Looking After and Protecting our Parks and Public Spaces
- Our Coastline
- Our Green Ambition

ENGAGING AND EFFECTIVE COUNCIL

- A Great Place to Work and Develop
- Financially Stable
- Effective Management of Assets
- Accessible and Engaging
- Digitally Smart



Resources



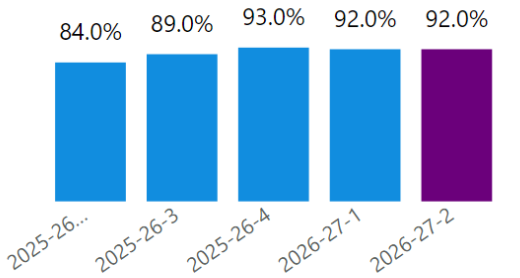
Engaging and Effective Council

As we work with our partners, our people and our colleagues, we must ensure that we provide services that are effective, value for money and deliver what our residents want, and what is best for our borough. We can only do this if we get the very best from our employees and use all that is available to us to take North East Lincolnshire forward.

Engaging and Effective Council
A Great Place to Work and Develop

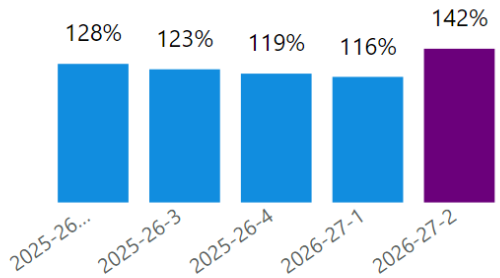
Proportion of permanent social work qualified staff (%)

G High is good



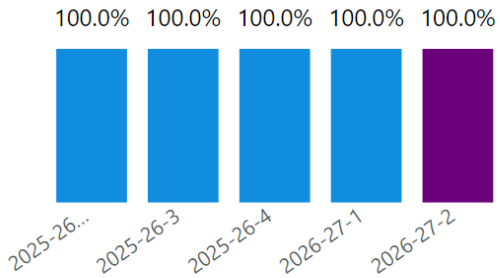
Apprentice Levy Year To Date Spend

G High is good



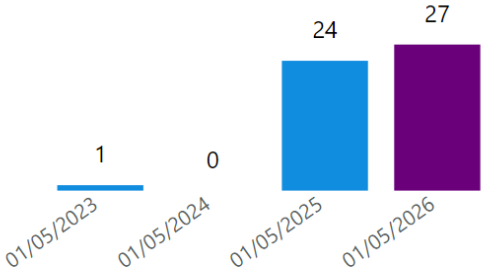
Placement retention and progression to a substantive post -Graduate and apprentices (%)

G High is good



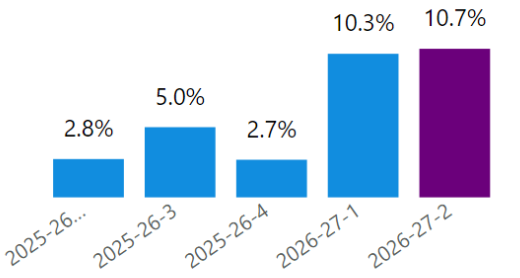
NPS Score (Employee Voice and Pulse Survey)

G High is good



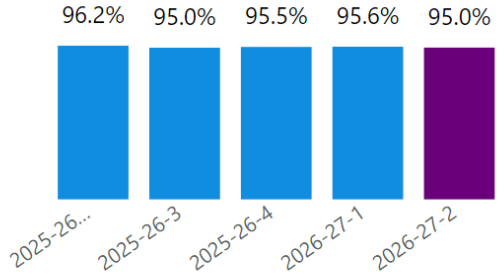
Employee Turnover Rate

G Low is good



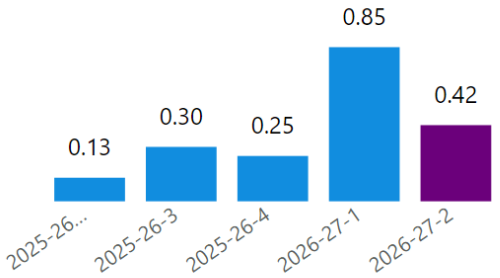
The average attendance per full time employee (%)

G High is good



Total RIDDOR incident rate

A Low is good



Performance Overview

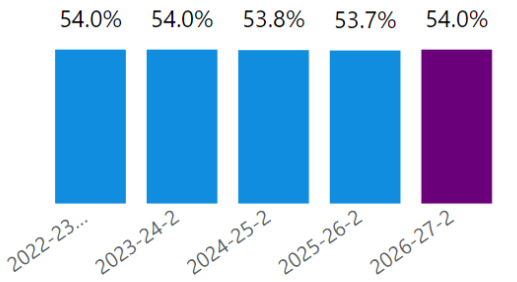
Resources (1)

Council Plan Priority	Commentary
Engaging and Effective Council - A Great Place to Work and Develop	There are no significant variations since Q1 in the data reported for Q2, showing that the Council continues to make positive progress towards being an engaging and effective organisation. Performance across the key workforce measures remains strong, with most indicators on or above target and continuing to support organisational stability. Apprentice and graduate retention remained at 100% throughout Q2, demonstrating the continued success of apprenticeship and graduate programmes in attracting, developing and retaining talent within the organisation. The achievement reflects effective recruitment, onboarding and support arrangements, alongside structured development pathways that enable apprentices and graduates to build sustainable careers within the organisation. Strong retention rates continue to support workforce development priorities and help retain valuable skills and knowledge within services. Q2 data also evidences continued workforce stability, with permanent case holding social work staffing above the target of 92% and staff attendance at the 95% target. Although there has been a slight increase in turnover in this quarter it still remains below target which is a positive sign that the Council is seen as a good place to work. Apprenticeship levy spend is also above target, reflecting continued investment in priority workforce development areas. The RIDDOR rate remains at 0.42 and is above the target level. No additional RIDDOR incidents were recorded during Quarter 2, with all reportable incidents occurring during Quarter 1. Investigations have been completed and corrective actions identified, with progress monitored through established governance arrangements. Whilst performance remains above target, the absence of further reportable incidents during Quarter 2 provides encouraging evidence of improved performance. Overall, the Q2 position remains positive and demonstrates the foundations of a strong workforce culture.

Engaging and Effective Council
Financially Stable

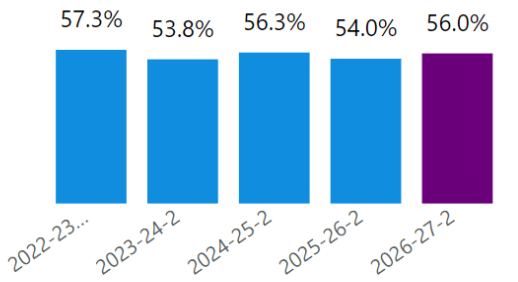
Council tax collection achieved (%)

G High is good



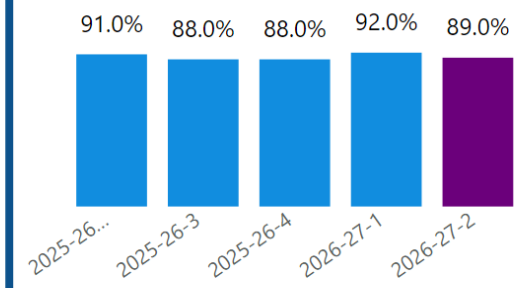
National non-domestic rates collection achieved (%)

G High is good



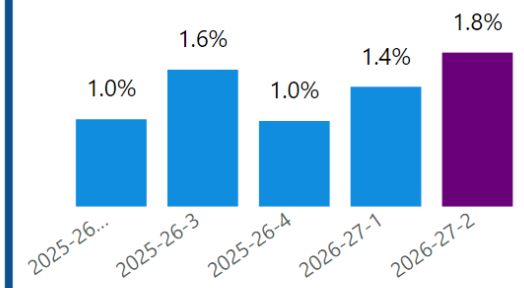
Capital programmes forecast to be delivered (%)

A High is good



Variance against revenue service budget - Revised (%)

A Low is good



Performance Overview

Resources (2)

Council Plan Priority	Commentary
Engaging and Effective Council - Financially Stable	**Council Tax** Council Tax collection at the end of the quarter is slightly improved on the position as at the same period last year. Robust recovery action continues on all outstanding balances. **National Non-Domestic Rates (NNDR)** NNDR collection has maintained the position of being 2% ahead of the in-year target at the end of Q2. There is almost £1 million more to collect in Business Rates for this tax year in comparison to last year. The Financial Overview provides further detail on the Council's overall financial position, including key capital and revenue pressures and the actions being taken to mitigate these.

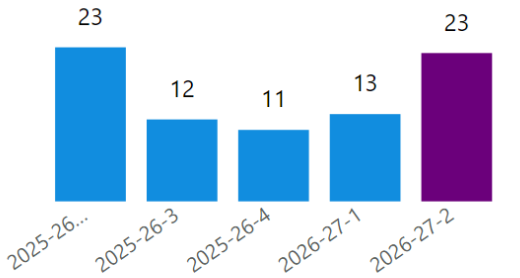
Engaging and Effective Council

Accessible and Engaging / Digitally Smart

Housing Benefits average days to process

A

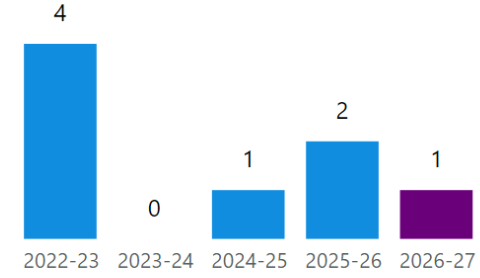
Low is good



Freedom of Information cases referred to the Information Commissioner which are upheld

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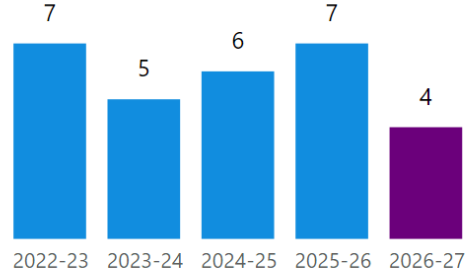
Low is good



Complaints referred to the Local Government and Social Care Ombudsman which are upheld (Year to Date)

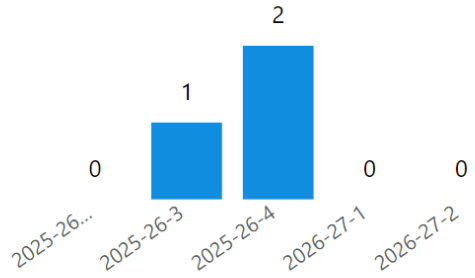
A

Low is good



New technologies delivered from our ICT Roadmap in 25/26

G



Performance Overview

Resources (3)

Council Plan Priority	Commentary
Engaging and Effective Council - Accessible and Engaging	At the end of Q2, one FOI complaint against the Council had been upheld by the Information Commissioner's Office. While this is slightly higher than the same point last year, performance remains strong, following only two upheld cases across the whole of 2025/26. Demand for FOI information continues to grow. The Council responded to 1,563 requests in 2025/26, a 20% increase on the previous year (1,303), and has received 921 requests in 2026/27 to date, up 15% from the same period last year (799). Despite increasing volumes and complexity, performance remains on target and compares favourably with other local authorities. The Council continues to promote transparency through the proactive publication of information, helping to improve public access to information while reducing the need for formal FOI requests. In Quarter 2, the Local Government and Social Care Ombudsman made 11 decisions relating to North East Lincolnshire Council complaints. Two complaints, both concerning Children's Social Care (SEND), were upheld with a finding of fault. This is unchanged from the same period last year and represents a relatively low level of upheld complaints. During Quarter 2 2026/27, the Council responded to 148 complaints, compared with 110 in the same period last year, an increase of 36.7%. The introduction of the new LGSCO Complaint Handling Code on 1 April 2026 may have contributed to the increase in complaints and escalations. Adult Social Care complaints are now included within Council figures following service reintegration, although no adult social care complaints were responded to during the period. From Q3, performance data for stage 2 complaints will be included in the reports. Housing Benefits average days for processing claims has increased and improvements in operational practice are being made to reduce the days taken for a change of circumstances to be processed. The team has experienced an increase in vacancies and sickness absence during the quarter which has impacted on performance, but plans are now in place to address the performance downturn over the coming months.

Performance Overview

Resources (4)

Council Plan Priority	Commentary
Engaging and Effective Council - Digitally Smart	• From quarter 3, the key performance indicators for this priority will include measures for resident registrations on the customer portal and social media engagement alongside the existing measure for new technologies on the Council's roadmap. • The Council continues to deliver a significant programme of digital transformation, modernising core systems and improving the way services are delivered to residents and is on target to achieve the target of 3 new technologies this financial year, with two go lives planned in quarter 3. These are Beam Notes and the AI Agent for internal use to support Council AI developments ensuring robust governance and development. • Further digital transformation projects continue to be progressed including the Children's Platform and further internal AI Agents to support staff in accessing information and knowledge to support them in their roles and to further develop efficient ways of working and implementation of a new Waste Management System and Taxi Licensing platform, both built on modern technology to replace legacy solutions, improve efficiency, enhance customer experience and provide a foundation for future digital services. • The Children's Platform project is now in its final phase of implementation. The Project Team and services are continuing to embed the new Education, Health and Care Plan (EHCP) module allowing the Council to maintain a strong focus on data quality and establish more robust and reliable information that supports effective decision making and statutory processes. The new system enables providers to directly access the system rather than utilising manual processes, which reduces the need for dual recording and improving efficiency. The Youth Justice module is the final module of the project to be moved on to the single platform and is on target to be implemented by March 2027. • Work has continued to strengthen and streamline corporate insight, performance, data-quality and data visualisation. Work is also underway to make frequently requested information easier to publish and reuse, including a review of recurring Freedom of Information themes.

4.41% Of Total Revenue Service Budgets

(£0.3M) Forecast Outturn Revenue Position

(3.13)% Variance as % Of Total Budget Envelope

REVENUE (£'M)	Revenue Budget	Revenue Forecast Outturn	Variance
Deputy s151	3.7	3.8	0.1
Law and Governance	3.1	3.0	(0.1)
Policy, Strategy and Resources	1.1	0.9	(0.2)
Assistant Director People & Organisation	1.7	1.6	(0.1)
	9.6	**9.3**	**(0.3)**

VARIANCE ANALYSIS	£M
Pressures	0.1
Opportunities	(0.4)
Income Shortfall	0.0
	(0.3)

Service Comments:-

Deputy S151 - A balanced position was previously report for Benefits, Payments & Subsidy achieved by using £0.3M of EMR funding to balance the gap between costs and funding received. A £0.1M pressure is now being reported due to Salvation Army not becoming a registered housing provider when expected. A monthly pressure of £0.06M is expected until they are registered. If they do not become a provider by the end of the year a total pressure of £0.5M could be incurred.

Law & Governance - The overall favourable forecast for Law & Governance reflects an update in the expected insurance costs for the year. There is some risk around the volatility of council and court costs in respect of children's social care, however actions are in place to monitor this throughout the year.

Policy, Strategy & Resources – An overall opportunity of £0.2M is expected to be achieved via maximisation of the staff capitalisation opportunities within IT, and vacant posts within Strategy, Policy and Performance. This opportunity from capitalisation of IT staff costs is unlikely to be permanent as these are permanent posts and funding will end as systems are implemented. These roles will likely then support development and maintenance of systems and become business as usual revenue costs. Contract reviews within I.C.T and an inflationary increases continue to be carried out.

People and Organisation – Small opportunity largely driven by increased take up of salary sacrifice schemes.

Capital

11.17% Of Total Capital Programme

(£0.0M) Capital Forecast Outturn Position

CAPITAL (£'M)	Original Programme	Approved Programme	Capital Forecast Outturn	Variance
Deputy S151	3.4	3.9	3.9	0.0
Policy Strategy and Resources	2.5	2.6	2.6	0.0
Capital Investment Capacity	6.9	5.9	5.9	0.0
	12.8	**12.4**	**12.4**	**0.0**

Service Comments:-
Deputy S151 capital expenditure reflects the flexible use of capital receipts, usage of this is expected to be in line with the approved budget strategy.

Policy Strategy & Resources capital schemes relate to ICT projects, expenditure across these schemes is primarily capitalised staffing costs which are forecast to be in line with budget expectations.

Capital Investment Capacity spend reflects corporate funding that has yet to be allocated to a specific capital project or where funds have been earmarked but the projects still require full business case preparation and approval. Details of these projects can be found within the Capital Programme section of this report.

Resources

Achievements, Challenges & Risks

Performance RAG	Green	Finance RAG	Green

Achievements:	**Local Taxation & Benefits (LT&B)** –new system procured that will enable modernisation of the service, pre-implementation is underway. **Digital Inclusion -** The Digital Inclusion Project is nearing completion, with findings now being used to develop pilot initiatives that improve access to digital services. This includes testing simpler online processes, improving mobile accessibility and gathering insight into barriers residents face when using Council services online. **Customer First –** discovery work has identified system, process and cultural change required to improve responses to customers and elected members. Technical changes have been implemented. System improvements, guidance to staff and culture change is part of the wider transformation of place-focussed services. **AcademyNEL -** The learning and development offer has been strengthened to support organisational priorities, with an enhanced focus on management development, workforce planning and succession. A new succession planning framework is ready for launch and will be embedded through the wider Organisational Development programme. The place-based learning model continues to grow, with CPD accreditation now available across all external programmes, and work is underway with the Health and Care Partnership to develop a senior leadership programme that supports partnership working across the wider place**.**
Key challenges:	There continues to be on-going financial risks relating to the level of Housing Benefit(HB) subsidy we can claim from government for supported and temporary accommodation, and there is always a risk of volatile Legal costs relating to childcare cases. There is an emerging budget pressure for Elections due to the number of by-elections. The Housing service is working to reduce temporary accommodation use and is working with supported housing organisations to become registered providers, or partner with registered providers, which is mitigating the risk relating to HB subsidy. Legal and election costs are being monitored and identified overspends in Elections are currently mitigated by underspends in other Resources services. There are capacity issues in the Business Practice and Performance team due to increased workload linked to complaints and FOIs, and sickness absence. The team is going through a review and recruitment to vacant posts is planned imminently.
Risk to non-delivery:	None identified at present.

Environment & Regulatory Services



Greener Future

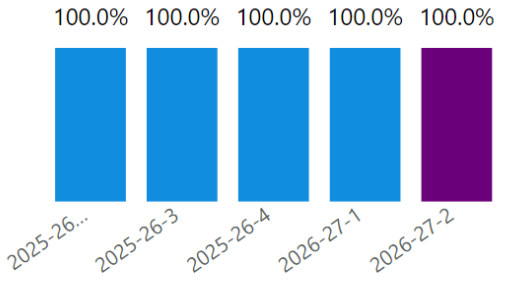
Never has there been a more important time to look at our plans for a greener future for all. North East Lincolnshire is benefitting from the renewable energy sector which is positive. But we must also consider how we develop greener hearts and minds across our borough.

Greener Future

Our Waste and Recycling

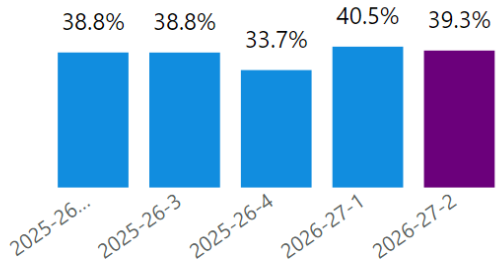
Fly tipping reports collected within 5 working days (%)

G High is good



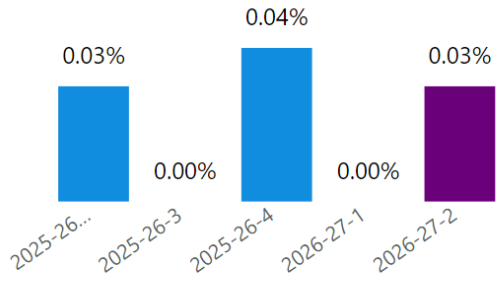
Household Waste sent for Reuse, Recycling and Composting (%)

R High is good



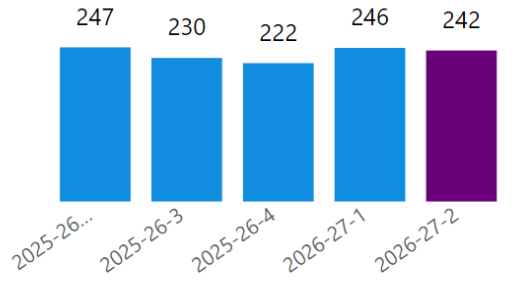
Municipal waste landfilled (%)

G Low is good



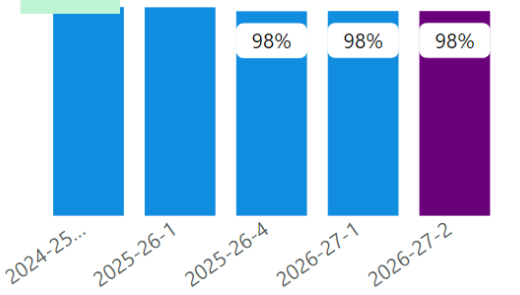
Total Household Waste per 1000 Households (tonnes)

R Low is good



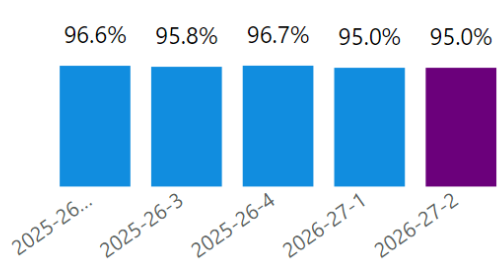
Waste collections completed on time (%)

G High is good



Bulky Waste Collections Completed on the specified day (%)

G High is good



Performance Overview

Environment and Regulatory Services (1)

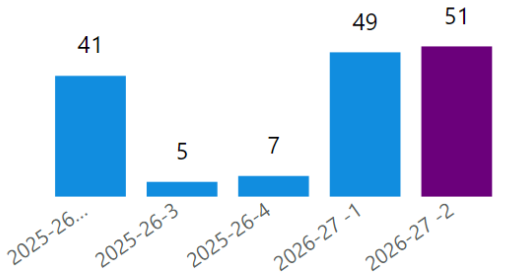
Council Plan Priority	Commentary
Greener Future - Our Waste and Recycling	The Q2 recycling rate (39.34%) a decrease from last quarters recycling rate (40.46%). It is not known what has driven this decrease in recycling; however, it could be that the warmer weather has led to less green waste being collected. While the recycling rate has dropped, NELC still remains broadly consistent with the national picture. We are high performing sending 0.03% of waste to landfill during Q2, lower than the previous month as there was no shutdown at the energy from waste site plant. Q2 Missed Collections. 98% against 90% target. The Refuse, Recycling & subscription Garden Waste collection services have performed well as a whole. Notably, Bin Replacement/Deliveries and repairs has made fantastic improvements in performance reducing work completed within 8 weeks to work completed within 1 week (87.5% improvement rate) . Intermittent high levels of LTS /STS in staff sickness have resulted in some but these shortages have not impacted hugely on overall Q2 performance. P&C are assisting business area with working through LTS cases with improvements evident during September 2026. Q2 % of fly tipping reports collected within 5 working days – 100% against 95% Target. - 456 Fly tipping Reports YTD. The Council continue to focus on these problem areas with resources able to respond within the target of 5 days and often within 24hrs. Any evidence that assists in identifying waste owner is passed to Enforcement officers to investigate and action within their statutory powers. Q2 Bulky Waste Collections Completed on the specified day (%) – 95% against 95% Target - The bulky waste service remains a popular service to residents. The bulky waste service remains a popular service to residents. The Q2 data has recorded no. 1,299 of jobs against 3,380no. of items. The Council for Q2-4, will be offering a limited (1 item/HH) collection - Free for means tested residents. Any impact to the chargeable service, will be captured in future Quarterly reporting. Depot Rationalisation work completed in Mar 2026 and services now operate in a single modern operational depot. The total amount of waste per 1,000 households is 241 tonnes in Q2, which is a decrease from last quarter and continues a positive trend of waste minimisation across the borough.

Greener Future

Looking After and Protecting our
Parks and Public Spaces / Our Coastline / Our Green Ambition

Fixed Penalty Notices Issued for Public Space Protection Orders [Manual RAG]

A



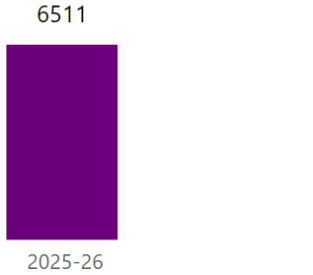
Electric vehicle points that the council has funded via government grants.

G



Total CO2 emissions across Council Assets (tonnes)

R



Performance Overview

Environment and Regulatory Services (2)

Council Plan Priority	Commentary
Greener Future - Looking After and Protecting our Parks and Open Spaces	We continue to strive to ensure our parks and open spaces are looked after and protected. There are eight main destination parks across the borough, which receive regular visitors, various events and community groups who use the space. Play areas are inspected on a regular rotational basis, to ensure the spaces and equipment are safe for children and families to enjoy and learn. King Georger stadium has new excercise equipment installed in Q2, this is also the case for People Park. Work aligns to the approved tree strategy which supports the maintenance of the borough's trees. A number of trees have been planted within parks and open spaces, watering and maintenance regimes take place so that they can thrive, a few have failed due to vandalism but are programmed for same species replacement. This has all been possible through external funding allocated until Autumn 2028. We continue to engage with wider partners on tree planting initiatives across the borough, eg. Nunnies Farm – working with NHS England & Kings Head Forrester due planting in Nov 26'. A task force was established in 2025 to focus on our resort safety, maintenance and cleanliness. This continues into 2026 with the additional funding received for extra people to be permanently located in the resort area. Work is also continuing in bringing landmark features back to life, e.g. painting the games on Lower Kingsway, completed Q2 and the Leaking Boot Fountain now repaired and added to maintenance schedule. Further painting & refurbishment of railings on Kingsway Gardens has commenced in Q2. Fixed penalty notices for Public Space Protection Orders are reported as a proxy measure for pride in the community. Targets are not set for enforcement work as this is unlawful. In Q2 51Fixed Penalty Notices were issued under the PSPO which is an increase from 49 in Q1. Issuance was expected to increase in Q1 due to the commencement of the dog control restrictions on the beach at the resort.

Performance Overview

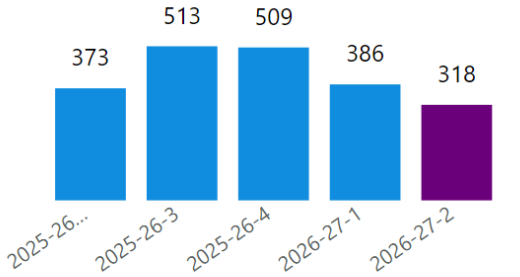
Environment and Regulatory Services (3)

Council Plan Priority	Commentary
Greener Future - Our Coastline	The research and Engagement Officer and Coastal Ranger continue to work on the coastline, this includes walks and talks along the coastline raising the profile of the unique heritage asset. More than 1000 people have been engaged face to face so far and we have engaged over 2000 people across the project at events. Events with the public have been held at the Lincolnshire Show and throughout Love Parks Week. A dashboard to collect and report on data and a full engagement plan has been created. In addition, and as part of the DUNE Project, the group have held engagement sessions with environmental professionals across the region partnering the Project, quarterly meetings now established. This group is feeding into the project alongside public engagement to help drive future phases of the project. We are working on Phase 2 of the DUNE Project, with an application to National Lottery Heritage Fund due for submission in November for further funding to deliver capital projects, further engagement activities, signage within the Cleethorpes Local Nature Reserve and resource to develop further natural heritage projects. Successful delivery of the Council's award-winning mitigation sites continues with more than 120 species of bird having been recorded using Cress Marsh and Novartis since they've been created. Work is continuing to secure planning permission to deliver a second pumping station on the site which will ensure long term water provision for our internationally important wading birds.
Greener Future - Our Green Ambition	Carbon accounting for 2024/25 has been completed, and estimated emissions for 2025/26 are being calculated. Projects funded through the Public Sector Decarbonisation Scheme continue to improve energy efficiency in council buildings, helping to reduce costs and support long-term sustainability. Work is ongoing to identify further opportunities to reduce emissions, improve energy security and secure external funding for building improvements. Changes to carbon accounting following the integration of Equans means additional assets that were missed from our baseline are now included in reporting. This has resulted in higher reported emissions. The Council is also exploring opportunities to enhance the natural environment, support flood resilience and improve access to nature

Stronger Communities
Clean and Safe Streets and Open Spaces

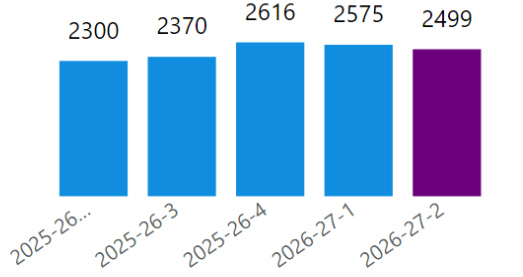
Penalty Charge Notices Issued (Camera Enforcement at Schools) [Manual RAG]

A



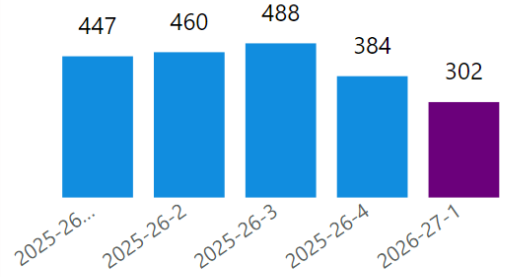
Penalty Charge Notices Issued (Total) [Manual RAG]

G



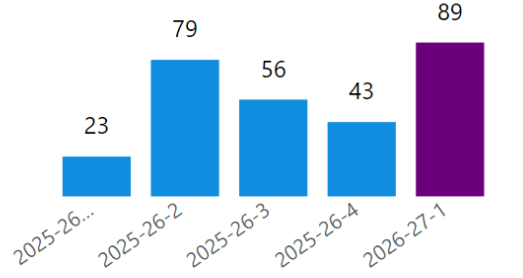
Fixed Penalty Notices Issued for littering [Manual RAG]

G



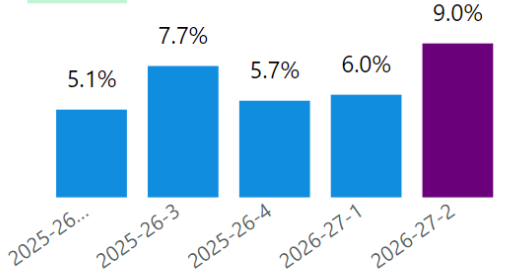
Number of Fixed Penalty Notices which progress to formal prosecution [Manual ...

G



Penalty Charge Notices (PCN) appeals upheld (original decision upheld) Includes both informal challenge and formal representation (%) [Manual RAG]

G



Performance Overview

Environment and Regulatory Services (4)

Council Plan Priority	Commentary
Stronger Communities - Clean and Safe Streets and Open Spaces ***(Clean element)***	The number of Penalty Charge Notices (PCN) arising from approved devices (cameras) in Q2 was 318, a reduction from Q1 but overall total for the year to date is 704. The number of PCNs issued does fluctuate during the year due to school holiday periods when cameras do not operate and changes in compliance. The total number of PCNs issued in Q2 is 2499 bringing the total to date for the year to 5073. 9% (225) of PCNs issued were subject to challenge in Q2. The percentage of PCN appeals upheld is an indication of the fairness of the initial notice and on the total issued within Q1 and Q2 the total percentage to date appealed is 7% There are no targets set for the number of PCNs issued as civil parking enforcement authorities are not legally permitted to set targets for issuing Penalty Charge Notices (PCNs). The purpose of parking enforcement is to ensure traffic management, road safety and compliance with regulations. We continue to deliver a programme of education in schools on littering and environmental awareness and continued support for Community Champions and community litter picks. The enhanced operational resources and education work will continue into future years.

Revenue

Environment Budget

8.04% Of Total Revenue Service Budgets

(£0.4M) Forecast Outturn Revenue Position

(2.3%) Variance as % Of Total Budget Envelope

REVENUE (£'M)	Revenue Budget	Revenue Forecast Outturn	Variance
Environment	**17.5**	**17.1**	**(0.4)**

VARIANCE ANALYSIS	£M
Pressures	0.2
Opportunities	(0.6)
Income Shortfall	0.0
	(0.4)

Service Comments:-
Environment is forecasting a £0.4M revenue underspend. The movement predominantly relates to forecast delayed Food Waste recruitment (£0.2M), Environmental Enforcement vacancies (£0.1M) and the confirmed Neighbourhood Services Management position (£0.08M), partly offset by a £0.01M Grounds pay-award adjustment. Key service-level drivers remain a £0.2M Waste Services pressure from vehicle repairs, fuel and agency staffing, offset by underspends in Waste Disposal & Strategy (£0.4M), Regulatory Services (£0.2M) and Garage & Fleet Strategy (£0.04M). Recruitment timing, vacancy assumptions, pressures arising from statutory requirements for works in default risk, contract savings and income forecasts will continue to be monitored.

Capital

10.72% Of Total Capital Programme

(£0.4M) Capital Forecast Outturn Position

CAPITAL (£'M)	Original Programme	Approved Programme	Capital Forecast Outturn	Variance
Environment	**8.2**	**11.9**	**11.5**	**(0.4)**

Service Comments:-
The capital programme is forecasting a £0.4M underspend against an £11.9M budget (3.3%). The position is fully explained by Fleet Replacement (£0.1M underspend), Sustainable Warmth (£0.1M), Housing Assistance Grants and Loans (£0.1M) and the Office Recycling Project (£0.02M). The Fleet variance comprises a £0.3M electric-vehicle tender underspend, partly offset by an estimated £0.2M Food Waste pressure. Sustainable Warmth reflects procurement delays, while the Housing variance relates to expenditure slipping into 2027/28. Procurement timing, the Food Waste forecast and the approval decision remain the key items to monitor.

Environment & Regulatory services

Achievements, Challenges & Risks

Performance RAG	Green	Finance RAG	Green

Achievements:	2025/26 delivered significant change across the service with the integration of parking, civil enforcement and housing enforcement into regulatory teams. We have completed a service review in Environmental Health and Housing, recruitment continues with the most roles now filled. This will increase resilience and support service delivery as we start to deliver changes introduced through the new Renters' Rights Act. Selective Licensing was implemented on the 8th April, working alongside our delivery partner Home Safe. Approximatly 900 applications out of an estimated 1200 suspected licensable rproperties have been received and are being processed by Home Safe, intelligence is being gathered for targeted enforcement activity. We have received an independent service review for Parking and Enforcement Services, and progress is being made to the transformation plan and key milestones are on target for delivery by end of Q3. We continue to work through the Action Plan agreed with the Food Standards Agency to address the challenges with food interventions. Four officers were appointed in April to provide greater resilience in the service, with three experienced officers appointed through Agency to support with addressing the backlog, training and development. Caught on Camera enforcement continues to raise the profile of waste offenders and provide intelligence on those responsible.
Key challenges:	Managing expectations about delivery of existing priority services alongside the desire for new and enhanced services including a range of new operational and regulatory initiatives confirmed through the budget process. Challenges include finite resources, availability of competent workforce, recruitment and retention, and managing demand. Preparations for the delivery of the next phase of the Renters' Rights Act 2025, selective licensing enforcement, Tobacco and Vapes Act and the need to upskill additional staff to have required competency in short timescale. Delivery of grant funded projects for decarbonisation plans through Salix funding. Delivering inland food interventions in a changing port environment and oversight by the Food Standards Agency as a consequence of managing increased port work. Further challenges due to recent government announcement to revise current arrangements again. Preparatory work for Food Waste Collections
Risk to non-delivery:	Qualified officer capacity available to deliver inland food interventions affected by demands of port health function resulting in less inspections taking place. Management capacity to lead multiple change workstreams alongside day-to-day work.

Economy & Growth, Leisure & Tourism



Regeneration

Stronger Economy

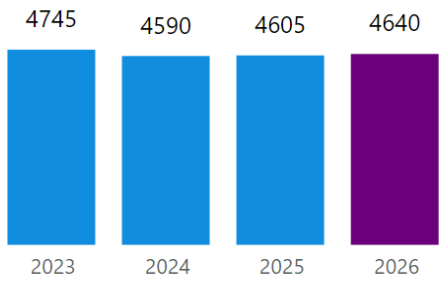
Our ambition is to create a place where we attract and sustain businesses of all kinds, you will see how this vision runs alongside a determination to work within our communities and with all our partners. We aim to ensure that the residents of North East Lincolnshire have the skills and inspiration to support, work and enjoy all that we have here.



Stronger Economy
Supporting Industry & Business

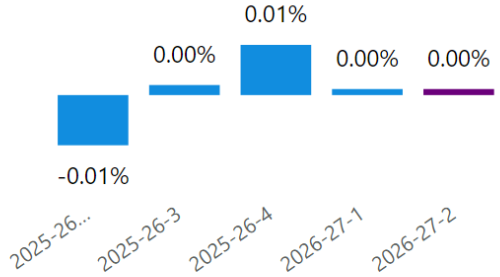
Net change of registered enterprises in North East Lincolnshire [Manual RAG]

G High is good



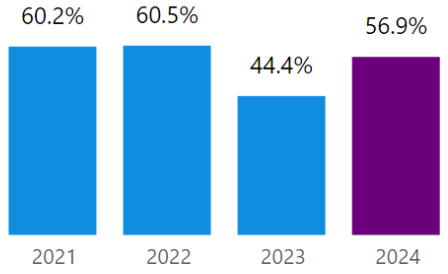
Change of the total number of registered businesses operating from rated premises (%) [Manual RAG]

G Low is good



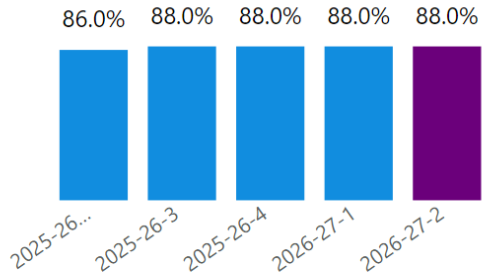
New businesses surviving 3 years (%) [Manual RAG]

G High is good



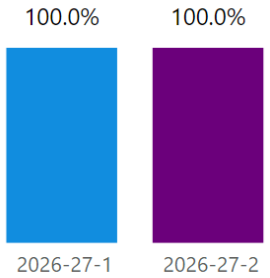
Rated business premises occupied (%) [Manual RAG]

G High is good



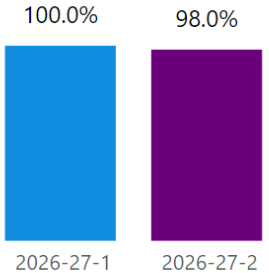
At least 60% of major planning applications to be determined within 13 weeks (statutory period), or within an agreed extension of time.

G High is good



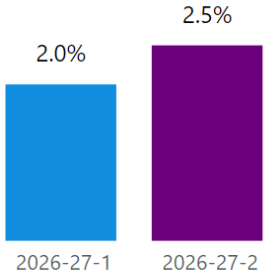
At least 70% of Non-major planning applications to be determined within 8 weeks (statutory period), or within an agreed extension of time.

G High is good



On quality of planning decisions (major and non major) no more than 10% of an authority's decisions should be overturned on appeal.

G High is good



Approving the Local Plan for submission by December 2026 to Secretary of State [Manual RAG]

A On Target

On Target

Performance Overview

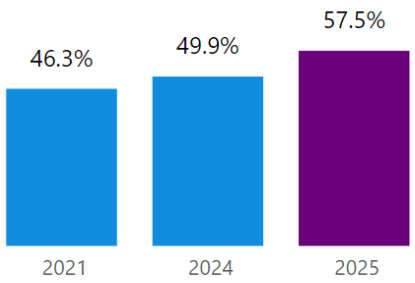
Regeneration (1)

Council Plan Priority	Commentary
Stronger Economy - Supporting Industry, Business and Housing (Industry and Business focus)	➢ Interest in the region for large scale investment projects are facing particular challenges due to uncertainty around policy, together with water availability and grid connection timeframes. The team continue to work with the Office for Investment and the Department for Business and Trade to raise the challenges with Central Government. ➢ Planning permissions was granted for development on the last remaining plot in NELC ownership at Pioneer Park. The organisation leading the development are in an exclusivity agreement on the land and will now undertake detailed cost analysis. ➢ Phase 2 of St James House completed and officially opened beginning of Sept 2026, offering town centre conference space, additional SME facilities, and the relocation of the Business Hive. Funded through Legacy LEP funding, administered through Lincolnshire County Council. ➢ 5,599 commercial properties were registered for business rates at the end of September, a slight decrease of 9 after three consecutive quarters of increase. However, this type of fluctuation is not considered significant. The number of rated premises occupied remains stable at 88%. ➢ The Humber Economic Strategy was fully adopted across all four local authorities and two combined authorities at the Mayoral Humber Growth Board Joint Committee in June 2026. ➢ Officers have been supporting the development of the Greater Lincolnshire Local Growth Plan which is expected to be adopted in October 2026. ➢ The Regulation 19 consultation commenced 30 September 26 and ends 12 November 26 (6 weeks). Following this, comments will be processed and final documentation prepared for submission to the Planning Inspectorate by 31 December 26 deadline, in accordance with the Government direction (received 25 September 2026). ➢ Performance remains consistent and high in terms of decision making for all planning applications supporting expedient decision making.

Stronger Economy
Growing Skills

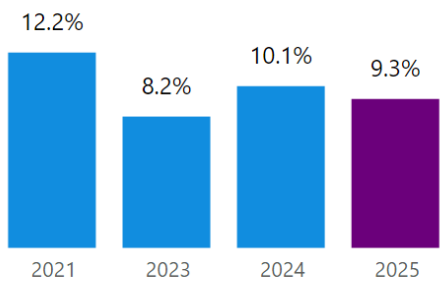
Adults qualified to level 3 and above (%) [Manual RAG]

G High is good



Adults with no qualifications (%) [Manual RAG]

A Low is good



Employment Rate (Office of National Statistics)

A High is good



Performance Overview

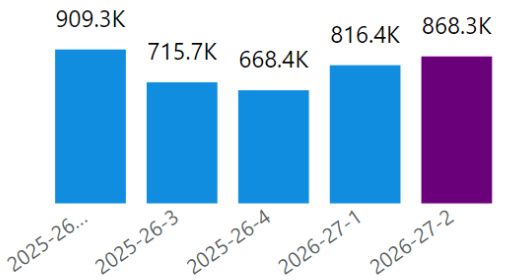
Regeneration (2)

Council Plan Priority	Commentary
Stronger Economy - Growing Skills	• Continued engagement with the MCCA and colleagues across Greater Lincolnshire to ensure regional and national initiatives support people in North East Lincolnshire. • Connect to Work providers in NE Lincs announced and open for delivery to support adults into employment. • The Careers Café, run by the NELC Adult Careers Service and TargetNEL continues to welcome new partner organisations and visitors. It has seen 1800 visitors since opening in October 2025. • The Adult Careers Service finalised their National Careers Service 1:1 appointments, which has nationally been transferred to DWP. • The Adult Careers Team continue to deliver the DWP's Youth Hub provision from the Careers Café, supporting young adults into employment. • Continued promotion of adult learning opportunities, employment support and support to businesses i.e. quarterly skills newsletter, social media posts, press releases. • Draft Skills Strategy and Action Plan for 2027-2030 delivery approved by the Skills Board, ready for formal approval channels. **Data & Impact:** Overall improving qualification levels and employment rate. • The gap with the national average has narrowed from 18.2% to 11.5%. The percentage of adults qualified to Level 3 and above in North East Lincolnshire is now 57.5% compared to the national average, which is 69.9%. • The percentage of adults with no qualifications in North East Lincolnshire is 9.3% compared to the national average, which is 6.3%. The Yorkshire and Humber percentage is 6.9%. This is a gap with the national average of 3%. This gap has narrowed since 2021, by 2.6%, when there was a 5.6% gap. • The employment rate in North East Lincolnshire for April 2025 – March 2026 has increased slightly to 72.9% from the Jan 2025 - Dec 2025 figure of 71.5%. The equivalent data from Jan 2024 - Dec 2024 was 71.7%. This is lower than the Government's target of an 80% employment rate, however the national average is currently at 75.5% and Yorkshire and Humber is at 73.2%.

Stronger Economy
Attractive and Vibrant Town Centres

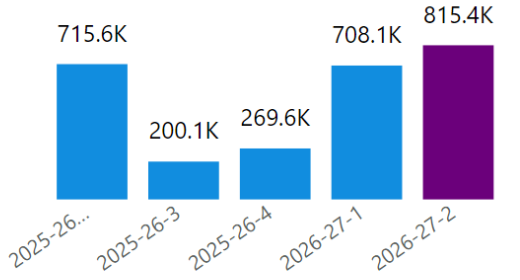
Footfall on Victoria Street, Grimsby [Manual RAG]

G High is good



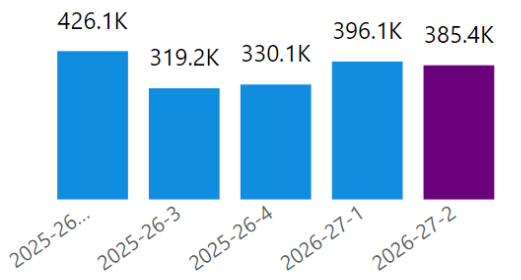
Footfall on the Promenade, Cleethorpes [Manual RAG]

G High is good



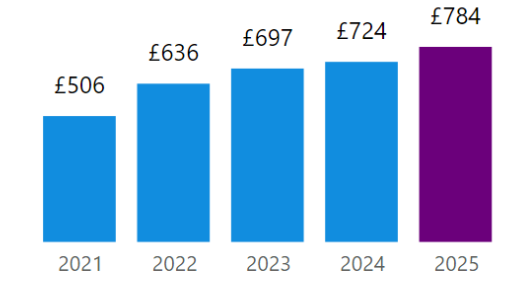
Footfall on St Peter's Avenue, Cleethorpes [Manual RAG]

G High is good



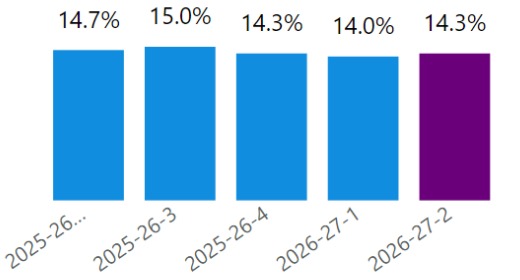
Visitor Economic Impact in North East Lincolnshire (Annual from the Steam Report) - millions [Manual RAG]

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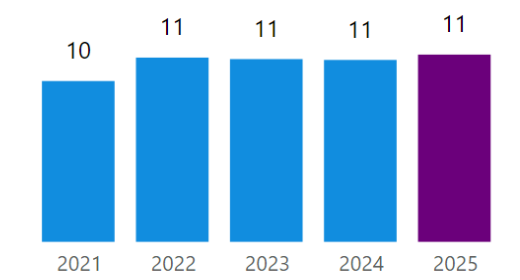
Town centre units vacant for 6 months or longer for Grimsby, Cleethorpes and Immingham Town Centres (%) [Manual R...

G Low is good



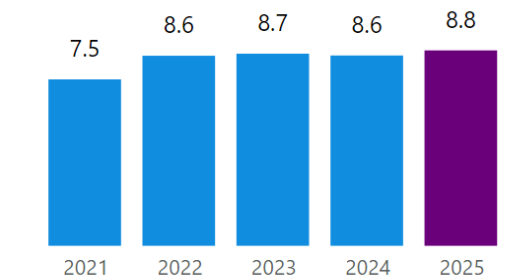
Number of visitor days and nights in North East Lincolnshire (Annual from the Steam Report) - millions [Manual RAG]

G High is good



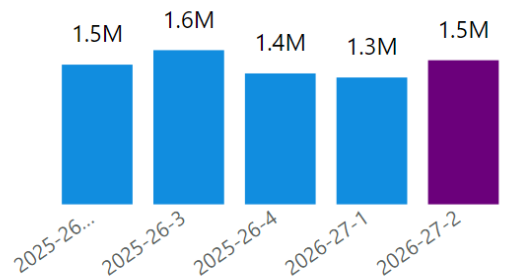
Number of visitors to North East Lincolnshire (annual from the STEAM report) - millions [Manual RAG]

G High is good



Number of visits to Freshney Place [Manual RAG]

G High is good



Performance Overview

Regeneration (3)

Council Plan Priority	Commentary
Stronger Economy - Attractive and Vibrant Town Centres	Footfall data is important as it allows an assessment of any underlying causal challenges or opportunities such as weather, large events or other matters. **Grimsby** • Freshney Place Leisure Scheme works progressing well, with the roofing works largely complete. • A preferred contractor has been selected for the development works to the former House of Fraser, and an Agreement For Lease has been signed with an incoming ground floor retail business. A funding application has been submitted to the National Lottery Heritage Fund for conservation repair, restoration and engagement activities. • Investment into three of the large vacant units on the Riverhead has seen Innoflate open its doors offering family entertainment much needed in the town. • The refresh of the Grimsby Masterplan and Movement Strategy is progressing, and further engagement and stakeholder workshops took place mid-September. • Freshney Place footfall has increased in Q2 in comparison to Q2 last year by 3.16% (46,569 visitors). A positive month was recorded in Sept with a 2.1% year on year increase in footfall compared to Sept 2025. • Footfall in Victoria Street for Q2 2026 vs Q2 2025 has seen a 5% decrease year on year, this is consistent with the rolling year on year decrease across a 12-month period. The decline for the quarter is attributed to the prolonged heatwave which discouraged shoppers in towns and city centres. **Cleethorpes** • Pier Gardens – significant progress made with underground infrastructure works nearing completion, including the installation of the sustainable drainage system and the construction of the tank and pump room which will serve the new water play area. • Sea Road – construction activity has continued at pace with the rear retaining walls now complete. Concrete foundation works undertaken and steelworks progressing. • Market Place - infrastructure works have focused on installing drainage, ducting, lighting, tree pits and manholes to support the future public realm improvements. Final paving is due for delivery week commencing 28th September, with installation scheduled to begin on 5th October.

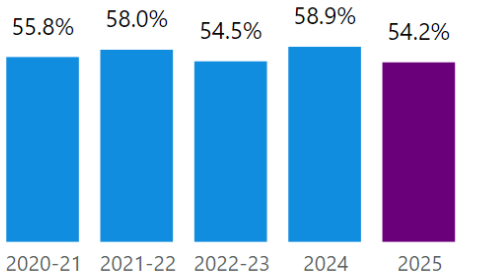
Stronger Economy

Happy Visitors and Great Leisure / Preserving Our Heritage

Adults that are identified as physically active - active at least 150 minutes per week (%) [Manual RAG]

A

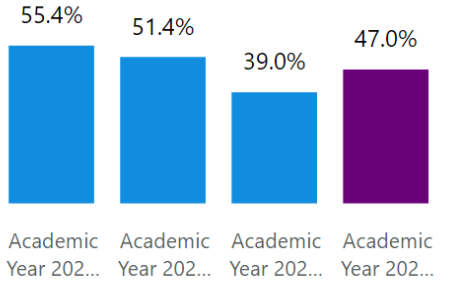
High is good



Children and young people that are identified as physically active - active at an average of 60+ minutes a day (%) [Manual RAG]

A

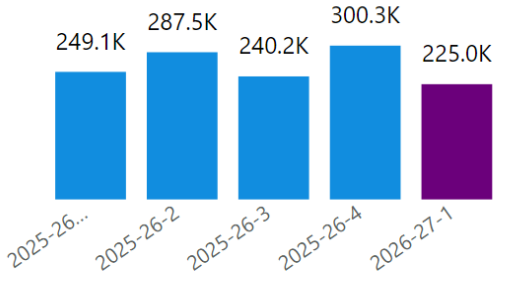
High is good



Number of usages at Council leisure facilities

A

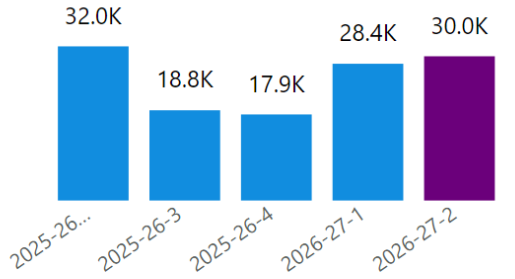
High is good



Number of visits to the Grimsby Fishing Heritage Centre [Manual RAG]

G

High is good



Performance Overview

Regeneration (4)

Council Plan Priority	Commentary
Stronger Economy - Attractive and Vibrant Town Centres	• Footfall on Central Prom for Q2 2026 vs Q2 2025 showed a 14% increase year on year. Rolling year on year change for footfall has increased by 13% (1st Oct 2025 - 30 Sept 2026 vs 1st Oct 2024 - 30 Sept 2025). There was a prolonged heatwave during this quarter which led to high footfall figures in the resort. However, this has seen an impact on footfall in retail areas with St Peter's Ave in Q2 2026 vs Q2 2025 seeing a 10% decrease. Rolling year on year change for footfall in St Peter's Avenue shows a 4% decrease (1st Oct 2025 - 30 Sept 2026 vs 1st Oct 2024 - 30 Sept 2025). UK retail footfall across the quarter observed a negative trend due to the prolonged heatwave which discouraged shoppers from visiting town and city centre retail areas.
Stronger Economy - Happy Visitors and Great Leisure	• £1.1m grant funding secured from Sport England to enable investment until 2028 in sport and physical activity linked to health inequalities. • New Playing Pitch Strategy developed and progressing for approval through democratic process. • Development of a new Indoor Sport Facilities Strategy underway with interim stages progressed. • Created seasonal content for DiscoverNEL website / social media channels.to encourage local people and visitors to be active over the summer holidays. • DiscoverNEL attended the Seaside in the City activities in Lincoln during August. • Spudman came to Cleethorpes for three day in July, attracting significant attention. • There were five events held equating to 35 event hire days at the Meridian Showground during Q2, including the Scooter Rally and a new Afro Caribbean event.
Stronger Economy - Preserving Our Heritage	• At the GFHC, Q2 2026 performance was down by 6% in visitor numbers compared to Q2 2025 linked to the sustained period of hot weather. However, over a 12-month period between 1st Oct 2025 - 30 Sept 2026 vs 1st Oct 2024 - 30 Sept 2025 there is an increase of 9% representing positive performance, benefitting from concentrated work on expanding its schools offer, education programme and community activities. • GFHC submitted a funding application to ACE for Museum Transformation Fund to support organisation and digital transformation. • Cleethorpes Heritage Revealed – continues its development with visual survey reports costed through QS. Final drafts of the Central Seafront Conservation Area Appraisal and supporting Management Plan are planned for public consultation later this year. An expression of interest for the next development and capital stages of funding through National Lottery Heritage Fund is planned for early 2027 submission.

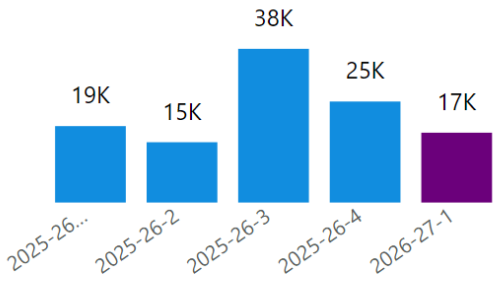
Stronger Communities

Telling our Story of Culture and Heritage

Attendance at performances at the Grimsby Auditorium

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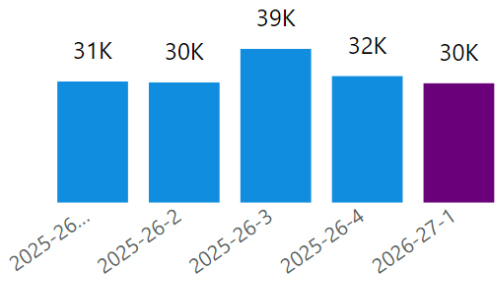
High is good



Number of visits at Council libraries (borrowing, renewals, footfall)

A

High is good



Performance Overview

Regeneration (5)

Council Plan Priority	Commentary
Stronger Communities - Telling our Story of Culture and Heritage	**Create NEL:** Through Create NEL supported programmes, several projects have been delivered to increase engagement and participation in the arts. This includes: • Festival of the Sea evaluation demonstrated an extremely successful event. Highlights include quality of offer such as cooking demonstrations, highest ever footfall (over 5,000). • Freedom on Tour took place at People's Park as the finale to the Picnic in the Park series and was well attended. • Beach of Dreams took place again in Cleethorpes and positively this did not directly require funding, having gathered momentum following Create NEL funding last year. • Four out of eight Heritage Place Hidden Stories Grants have completed. So far these have created 24 employment opportunities, 1909 hours of employment, involved 1293 participants, 30 volunteers, 388 volunteer hours, 1,404 live audiences, 96,594 online audiences, 24 new activities, 38 performance days or exhibitions, seven training opportunities and involving 334 staff. • "This Place We Share", an open photography exhibition, funded by National Lottery Heritage Fund was launched at GFHC and will be on display until 3 January 2027. • Town of Culture GY28 expression of interest confirmed as successful moving Grimsby to one of fifteen towns to be shortlisted for the full application that closes on 30 November 2026. GY28 brand launch and bid development progressed throughout the period and continues as a key focus for the next quarter. **Library and Archives Service:** • Grimsby Central Library asbestos removal works started on site as the next stage of the project to bring the Central Library back in to use. • The Library Services Select Committee recommendations were supported via Scrutiny and approved by Cabinet in July 26. • As part of the recommendations progressing, a stakeholder workshop on the future of Grimsby Central Library took place on 15 September 2026. The workshop explored local community needs, scope for space sharing and funding opportunities to support the future development of the business case for Grimsby Central Library.

Economy (Regeneration) Budget

Revenue

3.45% Of Total Revenue Service Budgets

(£0.2M) Forecast Outturn Revenue Position

(2.67%) Variance as % Of Total Budget Envelope

REVENUE (£'M)	Revenue Budget	Revenue Forecast Outturn	Variance
Regeneration	7.5	7.3	(0.2)
	7.5	**7.3**	**(0.2)**

VARIANCE ANALYSIS	£M
Pressures	0.0
Opportunities	(0.2)
Income Shortfall	0.0
	(0.2)

Service Comments:-
The Regeneration forecast has improved from a (£0.02M) underspend at P3 to a (£0.2M) underspend at P6. This primarily reflects the lower utility charges than previously estimated, increased Arena income, revised recruitment assumptions and staffing changes within Adult Skills. These improvements are partly offset by a reduction in forecast Planning income. Robust monitoring controls remain in place across all revenue budgets. Key areas requiring ongoing oversight remain planning income, which is largely outside of our control, and Freshney Place.

Capital

36.49% Of Total Capital Programme

(£0.0M) Capital Forecast Outturn Position

CAPITAL (£'M)	Original Programme	Approved Programme	Capital Forecast Outturn	Variance
Regeneration	46.7	40.5	40.5	0.0
	46.7	**40.5**	**40.5**	**0.0**

Service Comments:-
All capital projects have been through the Council's BDG process and have established governance arrangements in place, including external engagement for schemes that are in receipt of external funding.

Regeneration

Achievements, Challenges & Risks

Performance RAG	Green	Finance RAG	Green

Achievements:	• Successful expression of interest for Grimsby Town of Culture GY28 to progress to full application. • £1.1m secured grant application from Sport England to invest until 2028 in place-based work. • Adult Careers Team continue to deliver from the Careers Café, supporting adults and young adults to access training and employment. 1,800 visitors were reported in their first year. • In September, Grimsby Fishing Heritage Centre launched the 'This Place We Share' photographic exhibition. • Freshney Place footfall up 3.16% in comparison with Q2 last year. • Footfall on Central Prom up 14% in comparison with Q2 last year. • Heritage Open Day events took place across various venues in Grimsby and Cleethorpes that were well attended.
Key challenges:	• Wider inflationary pressures are a cost risk. Greater cost certainty is achieved when tender processes move to contracting stage. • Maintaining appropriate levels of project management and supporting resource. • The wider financial climate represents a potential challenge to the overall ambition of projects. • Engagement and commitment from a wide range of employers in skills projects. • Water scarcity remains an impediment to industrial development. • Reliance on external grant funding in several areas, notably Culture, Heritage and Leisure.
Risk to non-delivery:	• The availability of specialist resource across a variety of disciplines remains a challenge. • General capacity to deliver projects and services is an ongoing challenge. • Strategy, programme and project delivery across the service, notably Culture Heritage, Leisure, and Skills are heavily reliant on securing and maintaining external grant funding and therefore where this does not materialise this presents a risk to delivery. • Working relationships continue with Anglian Water and the Office for Investment to address risks around industrial water and power capacity.

Infrastructure

Stronger Economy - Improving Our Journeys

We all need to move around our borough with safe and easy routes across North East Lincolnshire.

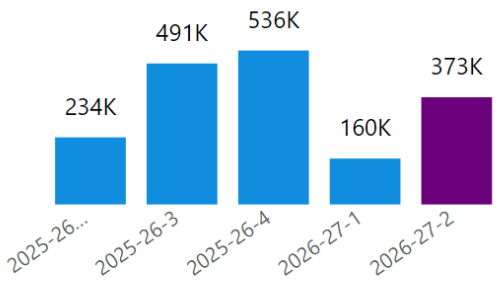


Stronger Economy
Improving Our Journeys

Capital Spend on Road Safety (£) (Cummulative values) [Manual RAG]

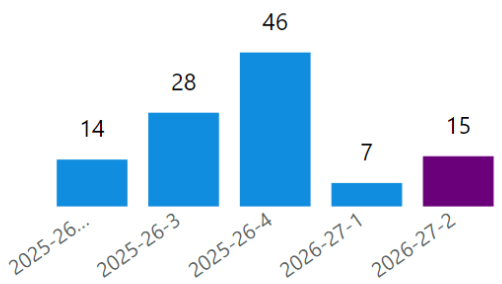
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High is good



Number of LTP schemes delivered [Manual RAG]

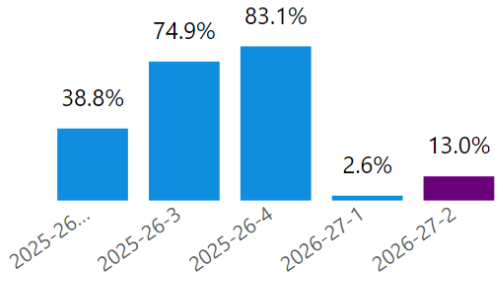
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Spend of LTP allocation (%) [Manual RAG]

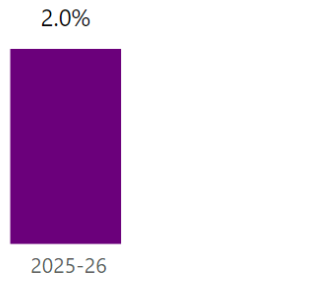
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High is good



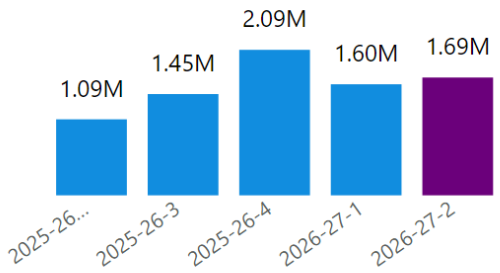
Road Condition Survey to be undertaken to establish a baseline [Manual RAG]

G



Public Bus Usage [Manual RAG]

G



Performance Overview

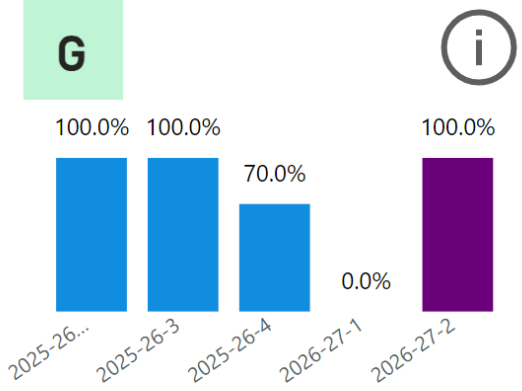
Infrastructure (1)

Council Plan Priority	Commentary
Stronger Economy - Improving Our Journeys	• The Highways and Transportation Service maintains the integrity of our roads and coordinates maintenance and utility activities, ensuring the expeditious movement of traffic throughout the borough to improve journey times and the overall reliability of the highway network. Following the local road maintenance ratings carried out 2025/26 the DfT rates the highway maintenance delivery in NEL as amber overall with areas of green, the highest rate withing the Lincolnshire highway authorities. • The 2026/2027 Highways & Transport capital programme comprises over 70 schemes across a broad range of work areas including; highway maintenance, street lighting, highway structures, traffic, road safety, public transport and active travel. The total programme value is £17.4m. Expenditure to the end of Q2 is £1.7m (10% of budget) with a total of seven schemes complete to date. This is consistent with normal progress, as typically, annual highways and transport capital expenditure is non-linear with most of the expenditure occurring in the second half of the year. Good progress is being made by everyone involved towards ensuring that the full programme is delivered by the end of March 2027. • Every year a road conditions survey is carried out to provide the evidence-based approach that sets the services forward plan for highway maintenance and repairs. The latest survey demonstrates our network is improving on condition which means our investment in planned maintenance is having a positive impact. • Active travel continues to support healthier and more connected communities by improving opportunities for walking, wheeling and cycling across North East Lincolnshire. Delivery of infrastructure schemes, including Rutland Street and Park Drive/Park Avenue, continues following completion of New Cartergate. The refreshed Local Cycling and Walking Infrastructure Plan (LCWIP) has now been completed, providing an updated strategic framework for future active travel investment and funding opportunities. Work continues with Active Travel England to progress the programme, including the Coastal Discovery and Play Trail, while supporting the borough's wider regeneration, connectivity and place-making objectives. • Public transport usage reduces traffic congestion and lowers carbon emissions all while providing accessible and affordable travel options to connect people to jobs, education and essential services. The Council continues to monitor the impact of BSIP investment through Transport Focus passenger satisfaction surveys and operator performance data - this enables the Council to track trends in bus patronage, understand passenger priorities and identify opportunities for further improvement. • Through our Bus Service Improvement Plan (BSIP) the team aims to improve reliability, rural transport, accessibility and community usage providing all residents of North East Lincolnshire with options in regard to travel. In 2026/27, the BSIP programme comprises 18 projects with a total value of £7.8 million across revenue and capital funding. To date, 13 projects have been delivered, including supported bus services which are funded throughout the financial year, representing the majority of the year's programme. A further three projects, including bus priority and highway improvement schemes, are currently in delivery, while two projects are being mobilised and are yet to commence. • Road safety is a key priority within the Highways and Transportation service - a local Road Safety Board has been created to provide strategic oversight and coordination of road safety initiatives. Officers are actively participating in local road safety partnership meetings and contributing to the newly established Fatal Collision Review Pane attended by representatives from each Council, emergency services, Safer Roads Board members and NHS representatives, ensuring that lessons learned from serious and fatal incidents are identified and translated into effective interventions aimed at reducing future casualties.

Engaging and Effective Council
Effective Management of Assets

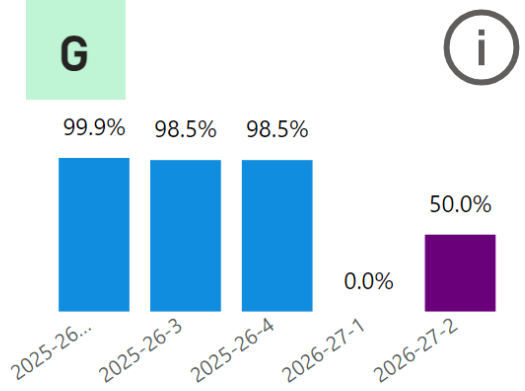
Number of capital Planned and Preventative maintenance projects delivered on time and delivered within b...

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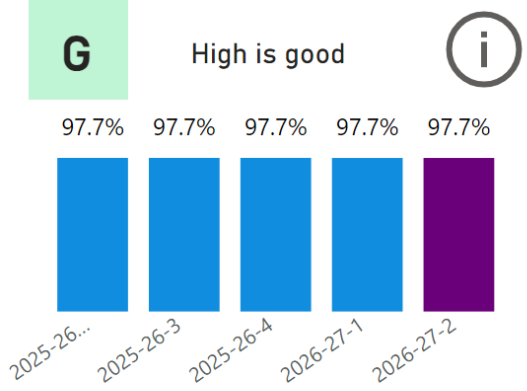
Number of capital Planned and Preventative maintenance projects completed against the programme - both the original (agreed at BDG) and any subsequent revisions to it within the fina...

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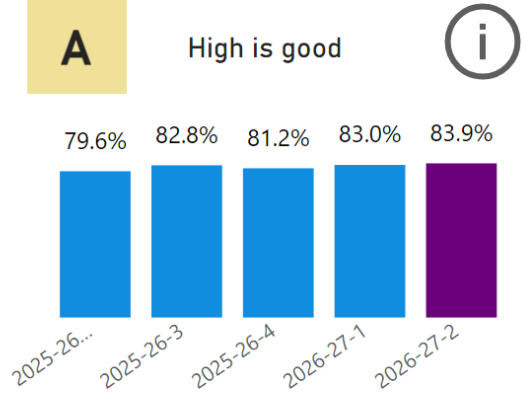
Percentage occupation of the total commercial estate

G High is good



Percentage occupation of business centres and managed workspaces

A High is good



Performance Overview

Infrastructure (2)

Council Plan Priority	Commentary
Engaging and Effective Council - Effective Management of Assets	The Council's Planned Preventative Maintenance (PPM) programme includes all operational properties within the Council's corporate property portfolio, namely buildings that are used directly for service delivery. The programme does not include infrastructure assets such as roads and bridges. For quarter two, two have been delivered on time and within budget, and two which commenced in 25/26 and completed within 26/27, which exceeded the original project budget placeholder, but not the overall programme budget. As of period six, the programme is progressing on track financially, with £2M (49%) of the £4.1M total annual budget spent or legally committed. The programme is designed to remain flexible, allowing for emerging priorities and projects to be brought forward from future years where necessary. This flexibility can result in variations in delivery timescales and expenditure, particularly where schemes are complex or subject to external or site-specific constraints. In such circumstances, completion and associated expenditure may be carried forward into the next financial year.

Revenue

Infrastructure

9.70% Of Total Revenue Service Budgets

(£0.0M) Forecast Outturn Revenue Position

(0.0%) Variance as % Of Total Budget Envelope

REVENUE (£'M)	Revenue Budget	Revenue Forecast Outturn	Variance
Infrastructure	21.1	21.1	0.0
	21.1	**21.1**	**0.0**

VARIANCE ANALYSIS	£M
Pressures	1.7
Opportunities	(1.7)
Income Shortfall	0.0
	0.0

Service Comments:-
The Infrastructure forecast position has improved from an £0.02M overspend at Quarter 1 to a (£0.02M) underspend at Quarter 2. The principal pressure remains within Highways Structures, reflecting agency staffing costs, consultancy expenditure and the Synology to Aurora migration programme. A further pressure has emerged in relation to SHIIP electrical connection costs, where expenditure is currently forecast to exceed initial expectations.
These pressures are being offset by forecast savings across the Corporate and Commercial Estates portfolios, primarily from reduced property repair and maintenance costs, business rates savings on rationalised properties, recovery of prior-year Children's Centre service charges, and additional rental income arising from commercial rent reviews. Further net savings are also being realised within Traffic Management due to Road Safety Officer vacancies and increased income from Temporary Traffic Regulation Order (TTRO) fees.

Capital

36.94% Of Total Capital Programme

(£0.0M) Capital Forecast Outturn Position

CAPITAL (£'M)	Original Programme	Approved Programme	Capital Forecast Outturn	Variance
Infrastructure	36.1	41.0	41.0	0.0
	36.1	**41.0**	**41.0**	**0.0**

Service Comments:-
Delivery of the Infrastructure capital programmes continues to be reviewed, the Disabled Facilities Grant project is currently being assessed to ascertain whether a revised budget position is required, this will be subject to the prescribed governance routes.

Infrastructure

Achievements, Challenges & Risks

Performance RAG	Amber	Finance RAG	Green

Achievements:	**Highways and Transportation**: Sustainable drainage schemes funded via the EA's Innovation fund are completed with some snagging work around the Immingham scheme programmed in. Maintenance on both the Broadway and Immingham sites will be carried out on a cyclic bases. **Project Management:** Completion of the demolition of Osborne St building in preparation for the Transport Hub with demolition in progress on the Abbey Walk multistorey car park; concerning 4 frescos from the demolished building for use in future regeneration schemes. **Professional Services**: Works have commenced on the new Car parking projects, with Burgess Street now on-site and Abbey Walk soon to follow. Works are progressing well on the Transportation Hub design with a planning application due to be submitted in quarter three. **Estates and Asset Strategy**: For the Disposal Programme for 2026/27 work is currently forecast at £6.2m from 18 surplus asset disposals, considerably above the year end target of £3.4m. **Facilities Management**: For the most recent quarter, Property Maintenance Operatives completed 692 jobs, delivering 408 DFG work and attended 58 out of hours emergency call outs, while the FM team reported and responded to 1672 FM help calls.
Key challenges:	Cultural changes between EQUANS way of working and NELC staff being fully supported and encouraged to focus on innovation, ongoing task delivered through support and training packages. Staffing resources and structures will require review in the coming months following the successful transfer of staff from EQUANS.
Risk to non-delivery:	Highway design resource to meet demands of LTP and LTG – mitigation is in place to provide external resource if required. Legacy pressures around staffing levels within the EQUANS contract – mitigation is in place to review structures and build and move to a modern local authority delivery model.

Safer Towns & Communities

Stronger Communities - Clean and Safe Streets and Open Spaces

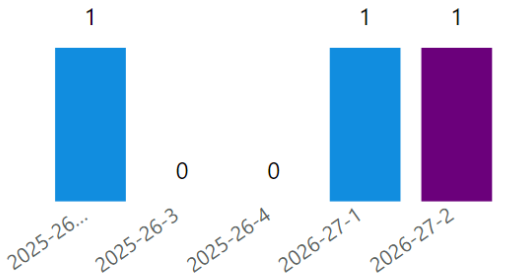
Let's be proud of where we live and work and let's see 'our place' looking clean and feeling safe. We are doing lots of work and supporting others to take pride in their local areas. We value those people, community groups, partners and businesses who help us achieve this – and we must keep going.



Stronger Communities
Clean and Safe Streets and Open Spaces

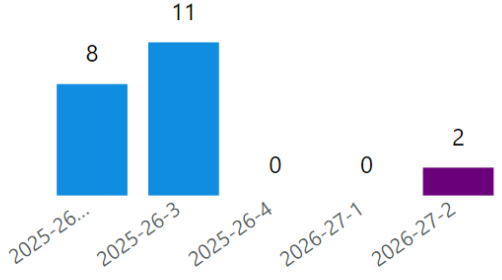
ASB Case reviews received and acted upon [Manual RAG]

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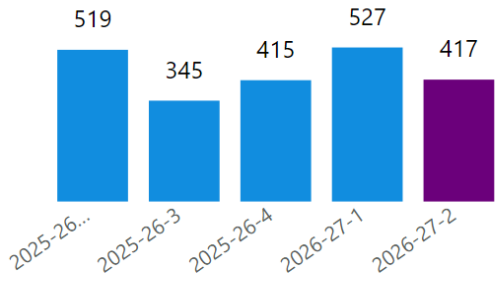
Number of environmental crime FPNs issued or prosecutions supported by CCTV RDC evidence [Manual RAG]

A



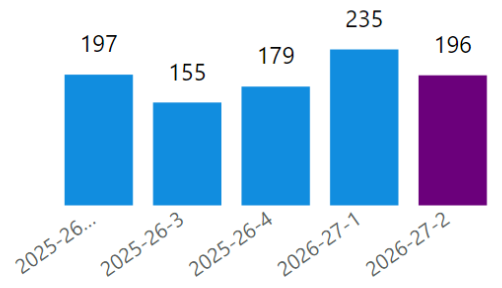
Number of reported anti-social behaviour incidents [Manual RAG]

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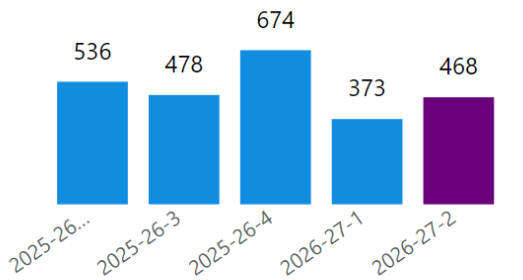
Number of reported youth related anti-social behaviour incidents [Manual ...

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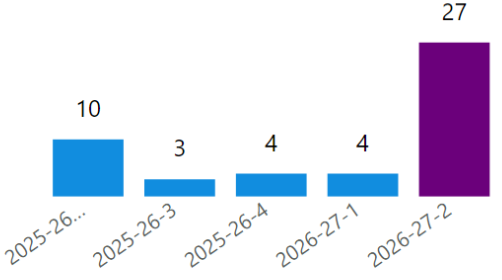
Number of times CCTV has supported an incident attended by Emergency Services [Manual RAG]

G



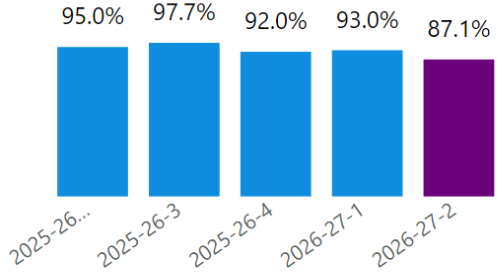
Number of FPNs issued for cycling in GY Town Centre [Manual RAG]

G



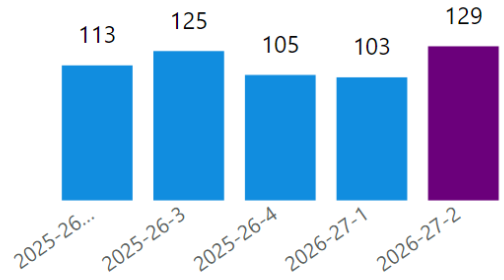
Public Space CCTV fixed cameras operational (%) [Manual RAG]

A



Number of incidents captured on CCTV and supplied to Humberside Police [Man...

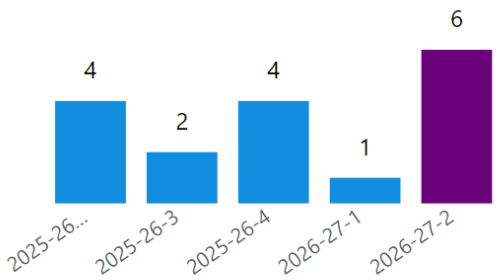
G



Stronger Communities
Clean and Safe Streets and Open Spaces

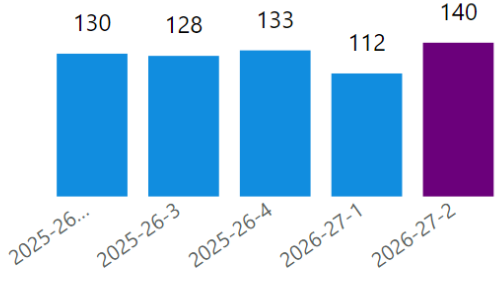
Number of incidents captured on CCTV and Supplied to Humberside Police resulting in a positive outcome at court [...

G



Number of incidents caught in progress and reported to Humberside Police [Manual RAG]

G



Performance Overview

Safer Towns & Communities

Council Plan Priority	Commentary
Stronger Communities - Clean and Safe Streets and Open Spaces (Safe focus)	**Anti-Social Behaviour (ASB) -** When Q2 26-27 is compared to the same period in 25-26 there has been a significant reduction in all ASB by 19.7%, which shows 102 less calls for service (519 – 417). Youth related ASB remained static showing 1 less call for service (197 – 196). There was also a slight reduction in the number of reports of nuisance motorbikes by 7.9%, which shows 7 less calls for service (89 – 82) **Community Protection Warnings (CPW) / Notices (CPN).** To support the ongoing prevention and detection of crime and ASB in the Grimsby town centre, Operation Mastery has identified those persistent offenders responsible for committing offences and has issued 34 Community Protection Warnings with 6 escalated to Community Protection Notices. 3 breaches of the Community Protection Notice has also resulted in fixed penalty fines being issued. 1 person has been issued with a Criminal Behaviour Order (CBO) and 2 people remanded in custody. 5 PSPO dispersal orders have been issued. **ASB Case reviews** -. There has been 1 ASB case review held in Q2, this resulted in a number of recommendations. ASB Case reviews enable victims of ASB to have their concerns reviewed by an Independent Chair and subsequent measures put in place if appropriate. NELC is fully accredited through *ASB Help* and supported by a Victim Charter and full-time ASB Victim's Champion. **WISE Enforcement -** Officers continue to provide patrols in the Town Centre around cycling and littering enforcement. The Tannoy system continues to remind people that Victoria Street is a No Cycling area. 27 Fixed Penalty Tickets have been issued for breaches of the PSPO. **CCTV** – North East Lincolnshire Council has a range of Fixed Public Facing Cameras and Rapid Deployment Cameras (RDCs) as part of its capability. At the last reporting point, 87% of all Fixed Public Facing Cameras were operational. During Quarter 2, the Fixed Public Facing Cameras have supported 468 incidents attended by emergency services. Of these incidents 140 have been archived and 129 of these have been collected and used in the development of an investigation by Humberside Police. **Prosecutions at Court** - This quarter has seen 6 successful prosecutions at court supported by CCTV evidence. This follows 4 prosecutions in the previous quarter, demonstrating that capturing evidence plays an important role in the detection of crime and subsequent prosecution. Positive outcomes at court utilising CCTV will often be protracted due to the length of time investigations take to get to Court. Longitudinal analysis will enable a better understanding of outcomes over time and will continue to be tracked. **Violence Against Women & Girls (VAWG) -** This quarter we conducted multi-agency visits to licenced premises, ensuring they were aware of our *Ask for Angela*, and staff safeguarding campaigns. We delivered personal safety advice to Grimsby Institute and Franklin College, made engagement visits to Women's Aid and the Emerge Hub, and piloted a scenario-based non-domestic abuse stalking tabletop exercise with professionals.

Revenue

Safer Towns & Communities

1.19% Of Total Revenue Service Budgets

£0.1M Forecast Outturn Revenue Position

3.85% Variance as % Of Total Budget Envelope

REVENUE (£'M)	Revenue Budget	Revenue Forecast Outturn	Variance
Safer Towns & Communities	2.6	2.7	0.1
	2.6	**2.7**	**0.1**

VARIANCE ANALYSIS	£M
Pressures	0.1
Opportunities	0.0
Income Shortfall	0.0
	0.1

Service Comments:-
The forecast pressure within Safer Towns & Communities has reduced from £0.2M to £0.1M since Q1. The improvement is largely attributable to the later-than-anticipated implementation of the Safer Review structure, now expected during Quarter 3, which has resulted in residual funding being available to support key posts that would otherwise be unfunded. The remaining pressure primarily relates to vacancy factor savings that cannot be delivered while the service is fully staffed plus additional one-off purchases of equipment. The Security and CCTV service continues to be reviewed as it embeds within the Council, with income projections remaining uncertain pending the full implementation of revised pricing arrangements.

Capital

0.54% Of Total Capital Programme

(£0.0M) Capital Forecast Outturn Position

CAPITAL (£'M)	Original Programme	Approved Programme	Capital Forecast Outturn	Variance
Safer Towns & Communities	0.0	0.6	0.6	0.0
	0.0	**0.6**	**0.6**	**0.0**

Service Comments:
Pride in place schemes are expected to be completed within this financial year or the funding will be returned.

Safer & Stronger Towns

Achievements, Challenges & Risks

Performance RAG	Green	Finance RAG	Amber

Achievements:	**Restorative Justice (RJ) Coordinator: -** The service has secured £120k funding from the Office of the Police & Crime Commissioner (OPCC) to employ an ASB Restorative Justice Coordinator for 2 years. The post holder commenced in June 2026 and will work across the Town Centre and other hotspot areas to help reduce anti-social behaviour, engaging with known individuals and local businesses and stakeholders to provide a more restorative approach. A further £80k of funding from the OPCC has also been secured over 2 years to develop a further RJ coordinator to support those involved in retail and community crimes. **Pride in Place Grimsby: -** Work continues to implement the Growing Together Fund in Grimsby with the second round of "Give it a Go" funding open for applications, with decisions being made through a community decision making process. The second element of the funding called "Strengthen & Grow" aimed at supporting established community organisations to develop their current projects is also now live. **Pride in Place Immingham & Habrough & Stallingborough** - The Neighbourhood Board has now met on 4 occasions and has been embarking on community and stakeholder engagement over the summer in readiness to submit their 10-year Regeneration Plan and 4-year Investment plan by the end of November. The Board also successfully applied to be an early adopter programme and will be receiving additional support from central government. The Board have also recently appointed a Coordinator to help deliver the programme and have commissioned a sport and leisure strategy to support the wider regeneration plan. **Pride in Place Impact Fund -** Work continues to implement a number of schemes as part of £1.5m capital funding received to improve public realm across the borough. These include, increased CCTV, Hostile Vehicle Mitigation measures, Cleethorpes Wayfinding, additional benches, new outdoor play equipment, outdoor exercise equipment, additional toilet provision, additional cabin/stall provision for events, and wider improvements to GY Town Centre and Cleethorpes resort as part of a Task Force pot.
Key challenges:	**Safer and Stronger Place Review:** The service has undertaken a comprehensive review to define its future scope and capabilities, ensuring the Council can meet current and emerging demands with the right resources. The review has covered CCTV and Security, resort operations, community safety, anti-social behaviour and place-based management of town centres and public spaces. The final phase of the review is nearing completion with a business case being developed with options around investment to be considered by the Council's Leadership Team ahead of the budget setting process. The service continues to lead on community safety and wider place-based priorities.
Risk to non-delivery:	It was recognised that resourcing within Safer & Stronger required review to ensure the service was able to deliver effectively across key areas for the Council and wider public . The first phase of the review has provided additional resource as part of Resort and Beach Safety which is now in place. The final phase of the review will make recommendations around wider community safety, CCTV and security resources which will need to be considered carefully to enable greater impact to be achieved.

Children and Family Services

Stronger Communities - Nurturing our Children and Building their Future

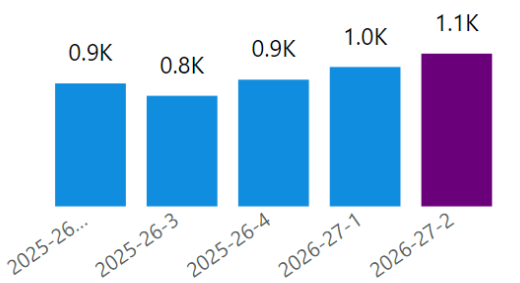
In the spirit of ‘Our Children Our Future’, children, young people and families are at the centre of all we do.



Stronger Communities
Nurturing our Children and Building their Future

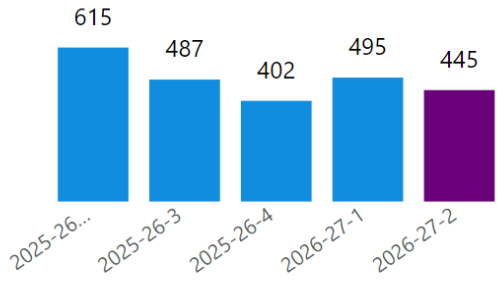
Number of Family Help cases across the partnership

G



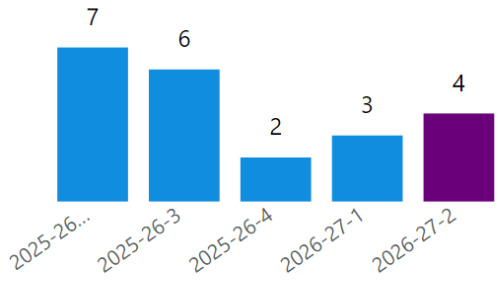
Number of referrals at the front door

G Low is good



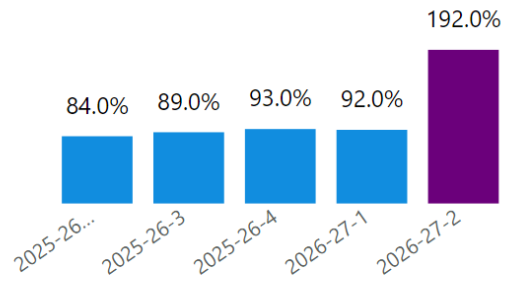
Number of first time entrants to youth justice

G Low is good



Proportion of permanent social work qualified staff (%)

G High is good



Performance Overview

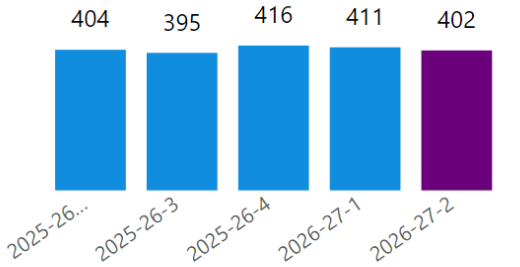
Children and Family Services (Safeguarding and Early Help)

Council Plan Priority	Commentary
Stronger Communities - Nurturing our Children and Building their Future	**Family help:** The partnership approach to family help at the earliest point means more families receive the help and support they need by the person who knows them best. This has been further strengthened to enable intervention to take place at the times that families most need this. We are continuing to build on this as we develop in line with the social care reforms. **Referrals:** The number of referrals to the Integrated Front Door has seen an overall decrease. Referral numbers continue to move closer to the National Average and we are now in line wit statistical neighbours. Assurance work highlights that referrals are appropriate and proportionate to need. We continue to work with partners to strengthen the preventative approach so need and risk do not escalate. Re-referrals remain low and continue to be lower that Statistical Neighbours and the National Average demonstrating that children and families are now more likely to receive appropriate support and intervention to meet need and prevent escalation and reducing the need for repeat referrals to children's social care **First time entrants to Youth Justice:** Children in North East Lincolnshire are less likely, when compared to the region to become involved in the criminal justice system. The number of first-time entrants to the Youth Justice System remains at a low level but has increased slightly compared to last year (very small numbers). Children benefit from a child first approach and we continue to focus on our preventative approach in line with the Youth Justice Reforms to continue to prevent children entering the criminal justice system. NEL's FTE rate is in line with the wider Humber region and is consistently below the family group/ statistical Neighbours . **Recruitment:** Staff recruitment continues to be a priority and we have continued to recruit and retain a permanent workforce to enable a consistent approach for children

Stronger Communities
Nurturing our Children and Building their Future

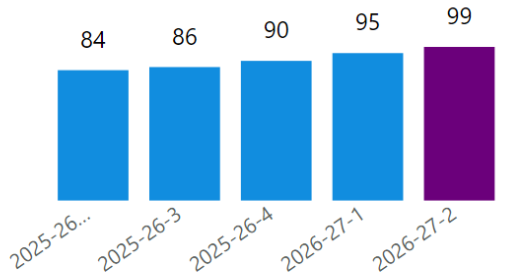
Number of children in our care

A — Low is good



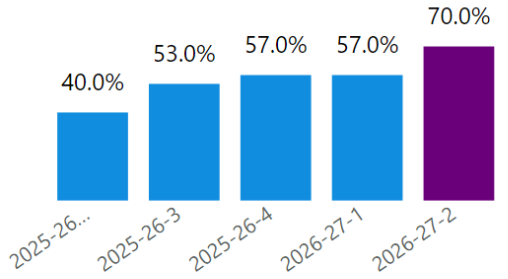
Number of mainstream foster carers

G — High is good



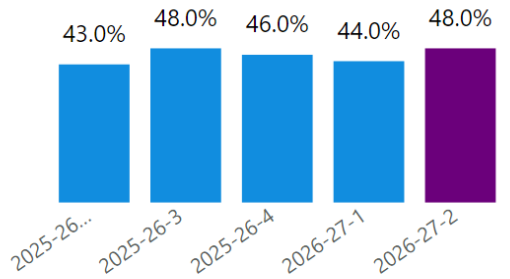
Care Leavers aged 17-18 accessing Education, Training and Employment (%)

G — High is good



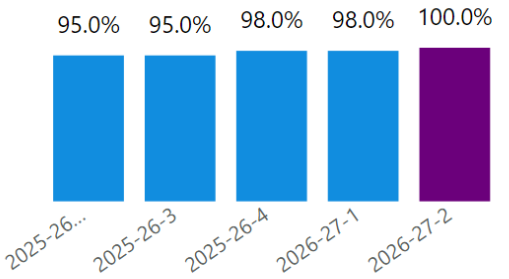
Care Leavers aged 19-21 accessing Education, Training and Employment (%)

R — High is good



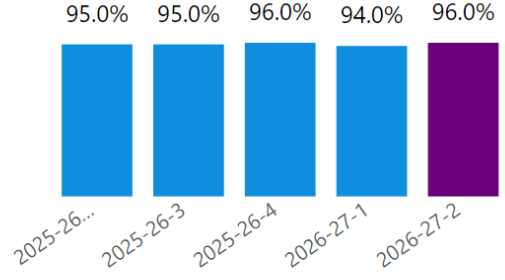
Care Leavers aged 17-18 in suitable accommodation (%)

G — High is good



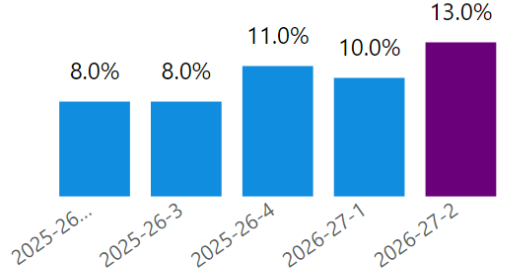
Care Leavers aged 19-21 in suitable accommodation (%)

G — High is good



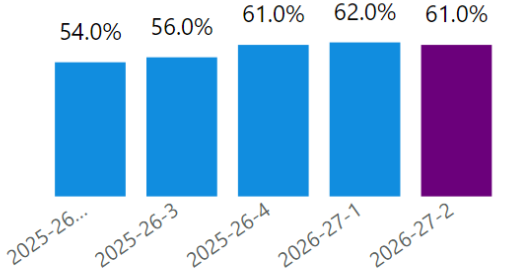
Children looked after with three or more placement as at 31st March in the releva...

A — Low is good



Children in our care placed in own provision (%)

G — High is good



Performance Overview

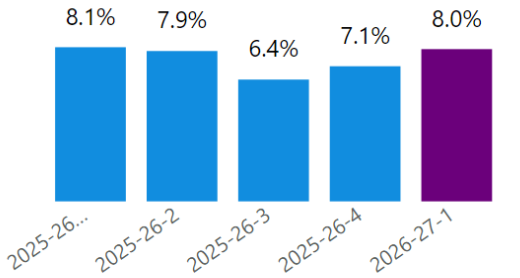
Children and Family Services (Regulated Provision)

Council Plan Priority	Commentary
Stronger Communities - Nurturing our Children and Building their Future	**Children in Care:** The children in care population continues to be stable and is safely reducing with consistently low numbers subsequently re-entering care. The number of children entering care is now in line with statistical neighbours. NEL are one of 7 Kinship Zone pilots Nationally which will further support this. There remains a continued focus on children who can successfully return home. **Stability:** We continue to make positive progress in relation to developing local provision that enables children to remain in a stable, local home. Ongoing quality assurance and support mechanisms are in place to prevent disruption to children's homes, and to provide assurance around practice, and provide opportunity to learn from any disruption. The investment in more local children's homes may see further young people experience a move over the next quarter, which could impact this indicator, and there are specific challenges in being able to provide local homes for those children with complex needs and where potential exploitation is a feature but is a positive story for those children returning to our borough. **Foster carers:** The success of approaches to fostering recruitment mean that it is now anticipated that there will be at least 25 carers approved this year. The number of foster carers who leave has also reduced significantly as carers express that they are well-supported and happy in their role. This is a significant change to consistent annual net gains in carers **Care Leavers 19-21 Accessing Education Employment and Training:** Enabling care experienced people to access education, employment and training continues to be a significant challenge. The implementation to the Council's Family Enterprise scheme has been an important step towards helping young people and adults to engage with opportunities and achieve their potential it has led to significant improvements in tyoung people engaging in EET – particluarly amongst the 17/18 year old care leavers **Care Leavers in suitable accommodation:** Identifying and providing suitable accommodation for care leavers continues to be a significant area of development to meet their needs. Whilst good progress has been made, there is an ongoing need to develop single accommodation options that enable care experienced to develop their life skills and achieve stability. This is a core component of the focus on housing and accommodation.

Stronger Communities
Nurturing our Children and Building their Future

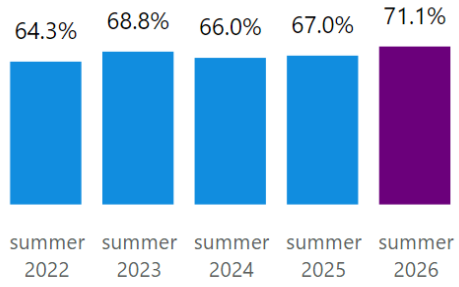
Not in education, employment or training & situation not known – combined (%) [M...

R Low is good



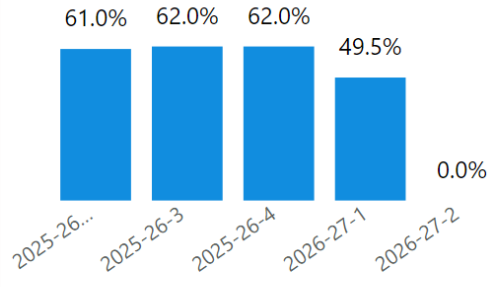
Early Years Foundation Stage Profile (EYFSP) - Achieving a Good Level of Dev...

G High is good



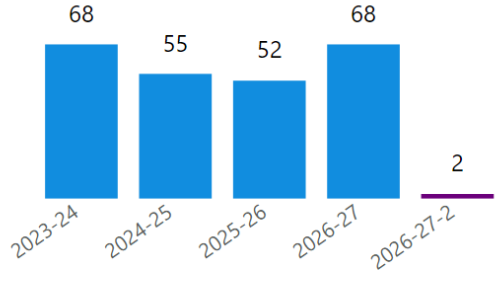
Timeliness of Education Health and Care Plans issued within 20 weeks - includin...

R High is good



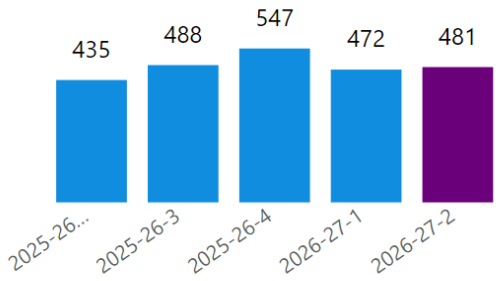
Numbers of overall Permanent exclusions

G Low is good



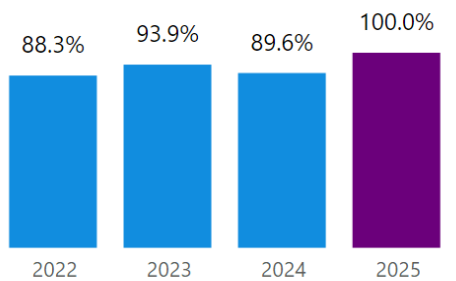
Numbers of children who are electively home educated [Manual RAG]

A Low is good



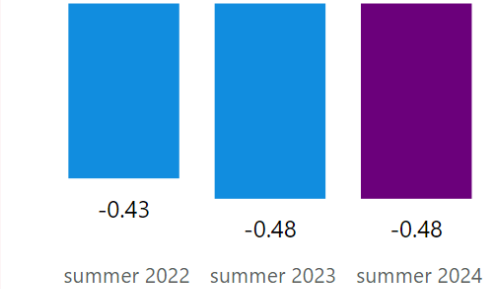
Sufficiency of school places across the Borough

G High is good



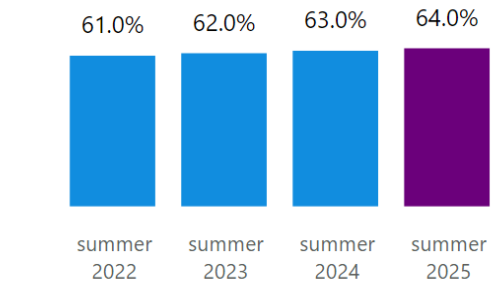
Key Stage 4 - Progress 8 Score

N High is good



Pupils meeting expected standard in reading, writing and maths

G High is good



Performance Overview

Children and Family Services (Education and Inclusion)

Council Plan Priority	Commentary
Stronger Communities - Nurturing our Children and Building their Future	**Not in Education, Employment or Training (NEET):** Whilst our NEET % is higher than national comparators, the combined NEET and Not Known % brings us in line with our neighbouring LAs. Ongoing work to support this area has been strengthened by the development of a local taskforce, attended by a range of local stakeholders and the DWP. **Education, Health and Care Plan (EHCP) timeliness:** EHCP completion within 20 weeks has dipped partly due to recording within the new system. Substantial transformation support has worked on each of the areas that were impacting timeliness and adjusting the system The SEND team has increased capacity and has appointed two additional managers. **Permanent Exclusions:** Numbers of permanent exclusions are reported cumulatively for academic year-to-date and has shown an increase from 2024/25. The new Ofsted framework and Schools White Paper have a heavy focus on Inclusion as a lever to drive policy change at a national and academy trust level. The launch of the new approach to alternative commission has completed the insights and proposed plan stage, with a planned outreach offer to support schools at the earliest opportunity. **Electively Home Educated:** Numbers of children Electively Home Educated naturally increase throughout an academic year from September onwards, and there has been an increase at the start of the academic year. The rates of EHE children returning to school is at it's highest, with over 60 children returning to school since September. **Reducing the attainment gap:** Pupil Premium Policy has been updated to reflect the need for schools to successfully evidence the impact of interventions of children in our care, linked to PEP outcomes and academic progress. The children in our care's outcomes are above the national average for other children in care, we need to ensure their attainment and progress is in line with their peers.

Revenue

Children and Family Services

32.77% Of Total Revenue Service Budgets

£4.7M Forecast Outturn Revenue Position

6.59% Variance as % Of Total Budget Envelope

REVENUE (£'M)	Revenue Budget	Revenue Forecast Outturn	Variance
Education and Inclusion	15.5	15.9	0.4
Safeguarding, Youth Justice and Family Help	20.0	20.1	0.1
Director Childrens Services	4.4	5.2	0.8
Women, Childrens and Families	0.3	0.3	0.0
AD Regulated Provision	31.1	34.5	3.4
Total Children's & Family Services	**71.3**	**76.0**	**4.7**

VARIANCE ANALYSIS	£M
Pressures	5.9
Opportunities	(1.2)
Business Plan Shortfall	0.0
	4.7

Service Comments:-

At Qtr2, Children's Services is forecast to overspend by £4.7M. This is primarily due to continuing high demand for SEND and children's social care services. Requests for Education, Health and Care Plans (EHCPs) continue to rise at unprecedented levels, and the number of Children in Our Care has levelled off rather than reducing as planned and has been impacted by a number of older teenagers entering care where exploitation is a feature. The directorate is reviewing all options to reduce the pressure, including action to manage demand and make best use of external and grant funding.

The key pressures are set out below:

Education - Following the national SEND reform announcement, the service has seen a significant increase in requests for EHCPs. This has increased activity and costs across the service. The additional use of locum Educational Psychologists has been partly offset by external funding, including Department for Education funding to support earlier intervention for children. This results in a net overspend of £0.2M. Increased complexity of need, combined with limited local provision, has also led to more children needing placements outside the local area. This has increased demand for education transport and is forecast to result in a £0.2M overspend. These budget areas are being closely reviewed and monitored. A slight drop in requests should be cautionary considered, as although there has been a significant route and solo travellers request, this can change throughout the academic year. Approval from the DfE of the Local Area Reform Plan was confirmed on 11.10.26, with confirmation that the high needs stability grant will be received by 30.11.26, with a value of £24.7M, reducing the cumulative DSG deficit.

Dedicated Schools Grant (DSG) - The P6 forecast cumulative deficit at 31st March 2027, prior to Stability Grant funding is £54.6M, an increase of £27.1M on the previous year. Following approval from DfE of the Local Area Reform Plan High Needs Stability Grant funding of (£24.7M) has been confirmed, reducing the cumulative deficit position to a forecast £29.9M as of 31st March 2027.

Safeguarding - The current short breaks offer is being redesigned. While the new arrangements are being developed, there is still pressure on direct payments within the Children's Disability Service, with a forecast overspend of £0.5M. This pressure was expected to reduce once the new offer was in place but has remained at the same level. There is also a further £0.1M pressure from increased remand cases where costs are higher than the available grant funding. This pressure has been off-set in part by in-year vacancies and an increase in the Best Start for Life grant, which has been applied to existing posts.

Regulatory - up to early August six new high-cost external placements were required relating to exploitation, with combined annual costs of £4.7M. The service is also supporting young people with very high levels of need in internal residential homes. This requires specialist support and additional agency staffing to cover vacancies, creating further costs of £0.9M. However, the opening of new internal residential homes and managed placement moves have reduced the overall net pressure to £1.0M. Internal foster carer numbers have increased more than expected, leading to a £0.4M overspend on carer allowances. This is a positive development because it supports longer-term savings by reducing reliance on more expensive placement options.

Capital

Children and Family Services

3.87% Of Total Capital Programme

(£0.7M) Capital Forecast Outturn Position

CAPITAL (£'M)	Original Programme	Approved Programme	Capital Forecast Outturn	Variance
Childrens & Family Services	**8.9**	**4.3**	**3.6**	**(0.7)**

Service Comments:-
Planned and potential Education capital projects form a significant aspect of the Local Area Reform Plan, with continued development of Resource Specialist Provision within our mainstream schools.

Residential Homes project launched in 2025-26,the first residential homes is now complete, the second home has been purchased with renovations and associated costs expected this year. Work continues to assess the internal residential offer. £0.5M is to be carried forward to 2027-28 with a further report to be submitted to BDG.

Safeguarding & Early Help (1)

Achievements, Challenges & Risks

Performance RAG	Amber	Finance RAG	Red

Achievements:

Referrals: More children are having their needs met earlier reducing the need for statutory intervention. There has been a sharpened focus across the workforce and the partnership in identifying and appropriately responding to neglect and sexual harm (both intra familial abuse and harm outside the home). Through audit activity, referrals are more appropriate and in line with the threshold document.

Children in Need: Populations overall remain consistent; there is an ongoing focus on children in need and ensuring timely intervention and progress of the plan. This has been enhanced by a stable permanent workforce enabling relational practice and meaningful intervention and practice across the partnership being aligned to the threshold document. There has been a positive impact on partner decision making and children's needs are being appropriately identified and intervention aligned to need.

Children in our Care: The sharpened partnership focus on intervention to prevent children entering care and the strengthened decision-making systems have enabled more children to remain within their family and fewer children needing to enter our care resulting in the care population being significantly reduced and stable.

Child Exploitation: There has been an amplified focus on our strategic and operational responses to child exploitation across the workforce and wider partnership, informed by learning from the Casey review. This includes developing a more nuanced understanding of our local profile of victims, offenders, and locations enabling earlier identification of themes and trends and facilitating proactive, intelligence-led responses.

Youth Justice The focus on the holistic needs of the family and strong partnership approach to prevention means that First Time Entrants to youth justice remain low.

Family Help: We have strengthened our offer of family help to ensure families receive the help they need at the times this is most required. The offer to children and families is being further transformed in line with the national reforms which is required to be implemented by Mar 2027

Safeguarding & Early Help (2)

Achievements, Challenges & Risks

Key challenges:	**Delivering the national reforms**: Building on our improvement and transformation activity to date, we are continuing to make progress in our response to the National reforms to transform the children's system, with a particular focus on multi disciplinary family help, family group decision making and multi agency child protection teams. We moving from a co-design phase to delivery, and are further exploring and working up our local partnership approach, ultimately with a view to meeting need, and helping, supporting and protecting children, young people and families at the earliest point. There is a significant focus on stakeholder and workforce engagement, across the children's system to ensure a collaborative approach, as well as a focus on ensuring underpinning systems and processes are developed to support the development, implementation and review. In the spirit of our commitment to listening, learning, reviewing and adapting, we have strong links into communities of practice, and actively and timely respond to continual updates to the national policy direction. We are also cognisant of changes in the health landscape which we continue to take account of in developing the partnership approach. Child Protection numbers have increased, largely in relation to children at risk outside the home and the partnership response to identifying, disrupting and prosecuting perpetrators has been strengthened A continuing priority is to prevent children being remanded or entering custody. This requires a collective focus on prevention, diversion, effective bail support, and robust community-based interventions using the range of outcomes, ensuring that children receive the right help at the right time to prevent custody being required. We have a small number of children who have been involved in multiple crimes (some within the realms of exploitation) which has led to a very small number of children being remanded or sentenced to custody This remains below national and regional comparator groups. There are additional budgetary pressures associated with remand placements.
Risk to non-delivery:	Continued engagement by the Council and partners to build on and deliver the support to children, young people and families including in their housing, health, communities, schools and setting is essential to enable the ongoing delivery of the support families need

Regulated Provision

Achievements, Challenges & Risks

Performance RAG	Amber	Finance RAG	Red

Achievements:	**Foster carers:** Through our fostering friendly campaign with schools and businesses, and raising awareness, we have significantly increased the numbers of foster carer enquiries leading to assessment, with projections to increase further over 2025/26, this will contribute to enabling children to live in their local families and improve outcomes for children. **Care Leavers:** A comprehensive programme of work has been completed in relation to the support older young people receive in their accommodation. This includes the quality and availability of the accommodation so that each young person has a suitable place to live that meets their needs. The local offer to care leavers has been refreshed and will continue to build on the positive progress made. The numbers of children in Education, employment and training has increased and the family enterprise has supported 19 children so far. This remains a continued priority. The Local offer continues to be strengthened in line with National policy drivers
Key challenges:	There is a continuing challenge in having sufficient local accommodation to meet the needs of children in our care with complex needs both within foster carer and children's home provision. Having sufficient suitable accommodation for care leavers continues to be an ongoing challenge, particularly in relation to single flats. This includes developing sufficient appropriate accommodation for those young people transitioning to their own accommodation as they reach adulthood as well as those with complex needs and vulnerabilities post 21. The agreed development of the project on Freemen street will provide a further 5 flats and further work continues to identify and develop further accommodation options
Risk to non-delivery:	Suitable housing for care leavers continues to be a significant challenge with the shortage of suitable single properties that meet their needs. Being able to provide sufficient foster carers and local children's homes to meet the needs of the care population also continues to be a priority to enable children to live within their own communities and reduce the need to use external children's home provision.

Education & Inclusion

Achievements, Challenges & Risks

Performance RAG	Amber	Finance RAG	Red

Achievements:	Approval of the Local Area SEND Reform Plan and confirmation of the High Needs Stability Grant. Launch of Ordinarily Available Inclusive Mainstream Practice Reducing the attainment gap for children in our care so they are above the attainment of other children in care, thereby closing the gap to their peers: Electively Home Educated: Year-on-year figures each month indicate a reduction in the numbers of children who are EHE in North East Lincolnshire, with improved assurances in line with national guidance on the education those educated at home are receiving. Developing an Inclusion and Belonging pledge: We have worked with place-based leaders, chief executives, and regional directors to explore how all partners can contribute to 'inclusion and belonging' across the borough, including key players in industry, local businesses, sports and youth organisations, and education representatives Systems Leaders and Headteachers' Steering Group: Ensuring both operational and strategic oversight of inclusion, belonging and a collegiate approach to the collective challenges, such as teacher recruitment, attendance and reducing suspension rates. Utilising funding from the Kinship Zone and Experts at Hand to ensure families and children get the support they need at the earliest opportunity DfE have recommenced the SEMH Free School Project meetings, with a planned concept design focused visit in early November
Key challenges:	The continued increase requests for EHCP assessments, post the announcement of the SEND Reforms, however, the launch of Ordinarily Available Provision will increase both parental and settings' confidence to be able to be supported at the earliest opportunity.
Risk to non-delivery:	Need to ensure continued engagement with schools and settings to reduce exclusions and continue to support improved attendance, leading to improved outcomes for children, and future employability and workforce.

Adult Services

Stronger Communities - Supporting Our Adults

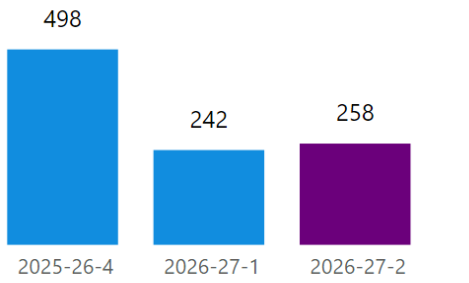
We have read about our journey to care for, and nurture, our children and young people. Remember, those young people will grow, and we need to prepare them for their young adult life – ensuring that adults of all ages live independent, healthy and fulfilling lives in North East Lincolnshire.



Stronger Communities
Supporting our Adults

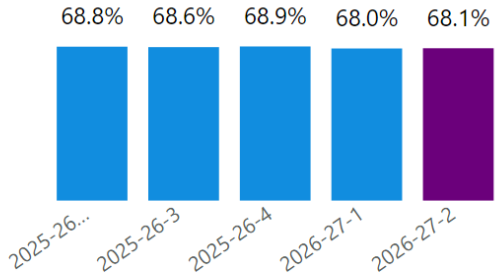
Disabled Facilities Grant(Average days to complete)

G — Low is good



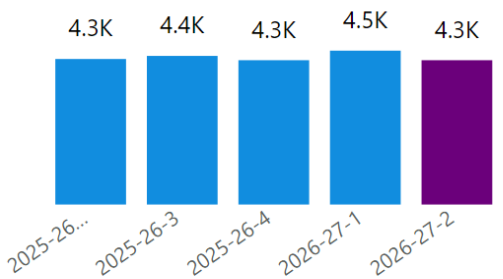
Proportion of people in receipt of long term support who have Support at Home

A — High is good



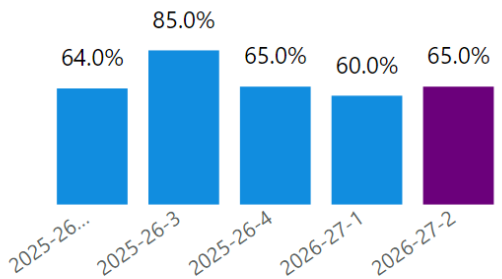
The number of carer prevention interventions per quarter

G — High is good



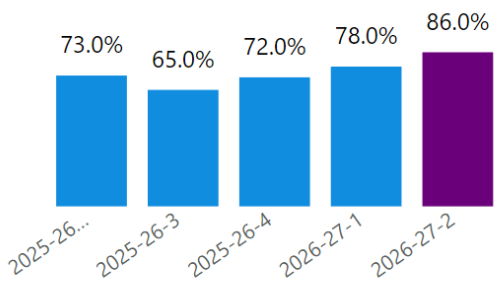
People offered a direct payment that are eligible for care and support (%)

R — High is good



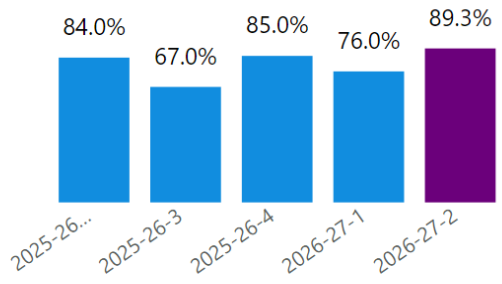
People who have no further support following intermediate care at home (%)

G — High is good



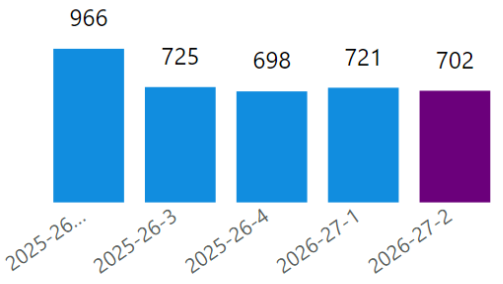
People whose outcomes were met following a safeguarding notification (%)

G — High is good



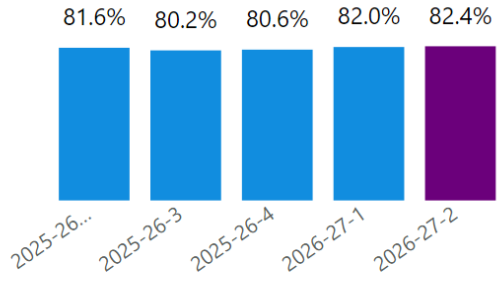
Proportion of Adults aged over 18 receiving a long term service who have received a review

A — High is good



The proportion of people accessing the Single point of Access signposted to low level advice and information

G — High is good



Performance Overview

Adult Services

Council Plan Priority	Commentary
Stronger Communities – Supporting Our Adults	Following the Care Quality Commission(CQC) assessment of adult social care (ASC) services in North-East Lincolnshire an action plan is in operation to address performance in areas identified. The ASC Improvement Board oversees this work. The Department of Health and Social Care monitor progress. The numbers of people being signposted to low level advice and information remains high continuing maintenance in the performance metric. This allows people to make preventative decisions based on information made available to them. This measure has been above target for the past year. The number of people who meet outcomes of their safeguarding intervention increased to 89% this quarter compared with Q1 This is a positive outcome for the people of North East Lincolnshire and it remains above target. The figures continue to be monitored by council officers with the Head of Safeguarding at Focus. The number of reviews undertaken has decreased slightly compared to Q1.Overall review activity continues to be below the target set and Focus have developed strategies to improve this. Whilst performance remains higher than current national data this area continues to be a priority and is monitored by council officers at monthly performance meetings. Compared with Q1 there has been another increase in the numbers of eligible people being offered a Direct Payment which now stands at 65%. Focus have an improvement programme and whilst the uptake for carers is increasing, the current data indicates more work is required. Council officers continue to closely monitor the improvement plan with Focus colleagues. The number of people who require no further assistance after a period of rehabilitation/reablement has increased again in Q2 to 86% which is above the target of 80%. Evidence continues to suggests that a more complex cohort is being referred to rehabilitation/reablement and that better outcomes for these people are being achieved. The proportion of people with care who have a support package at home remains stable and has only varied by 1% over the past 9 quarters. The number of carer prevention interventions remains high athough it has slipped slightly since Q1. Whist this number can fluctuate, it is a positive story for carers. Extra Care Commissioning is underway and the new support at home framework is now operational. Shared lives is at the contract award stage.

Revenue

Adult Services

34.88% Of Total Revenue Service Budgets

£3.2M Forecast Outturn Revenue Position

4.22% Variance as % Of Total Budget Envelope

REVENUE (£'M)	Revenue Budget	Revenue Forecast Outturn	Variance
Community	49.5	52.7	3.2
Long & Short Term Residential	30.8	30.8	0.0
ASC Operational Costs	1.6	1.6	0.0
Better Care Fund	(6.1)	(6.1)	0.0
Adult Services	0.1	0.1	0.0
	75.9	**79.1**	**3.2**

VARIANCE ANALYSIS	£M
Pressures	3.2
Opportunities	0.0
Income Shortfall	0.0
	3.2

Service Comments:-

Five high value placements change in package costs overall net increase £1.1M. The budget increase for adult social care had a cap of 6%. In addition cost pressure across all disability groups within residential and nursing long and short stay of £0.6M this is partially mitigated by additional forecast income from client contributions and lower transition costs. Support at home numbers have returned to the same levels as those at the beginning of the financial year. However, there still remains a forecast overspend of £0.2M

Whilst demand has stabilised delivery of the full savings programme still remains an identified risk, a series of actions are being undertaken in relation to additional savings opportunities (additional income initiatives, putting in place additional finance governance, reduction in demand at the front door through targeted actions). Specific review activity focussed on low level and high level care packages is delivering some financial benefit to offset current pressures.

Permanent residential placements remain static.

Short stay placements are forecast to be overspent by £0.2M. This pressure has reduced due to some pathway transformation work.



Housing

Stronger Communities - Good and Sustainable Homes

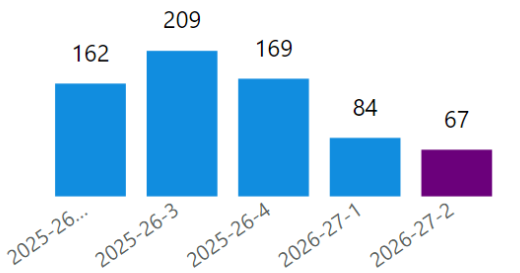
Living a healthy life is what we want for our residents and ensuring access to good quality and affordable homes in the borough will contribute hugely towards that ambition.

Stronger Economy
Housing

Net new homes in the year

A

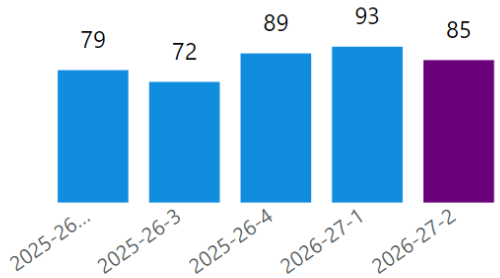
High is good



Temp accommodation placements as at the end of the period [Manual RAG]

R

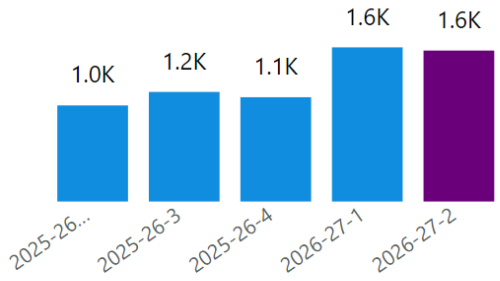
Low is good



Number of properties empty for over 1 years as at the end of the period

A

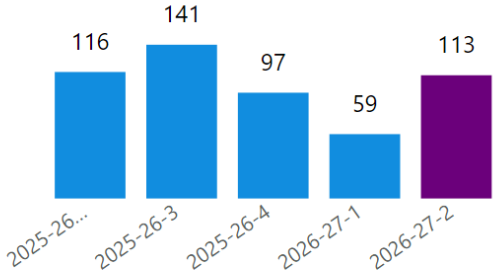
Low is good



Stronger Communities
Good and Sustainable Homes

Interventions in homes where hazards have been removed (Cat 1 and 2) [Manual RAG]

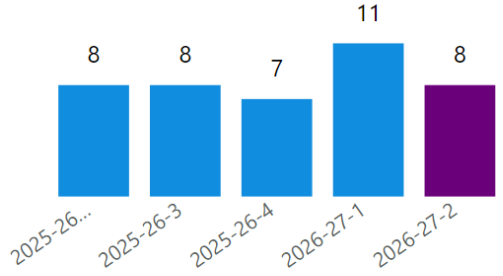
G



Rough sleepers identified in the latest rough sleeper count [Manual RAG]

R

Low is good



Performance Overview

Housing

Council Plan Priority	Commentary
Stronger Economy – Supporting Industry, Business and Housing (Housing focus)	Work continues at pace on the old Western school site being undertaken out by Keepmoat. Furthermore, Keepmoat has commenced works on-site at the town centre Garth Lane site. These developments will boost the number of new homes being built in the borough. Work is progressing in support of the Full Council Motion on empty homes and social housing, supported by work to develop a new Affordable Housing Strategy for the borough. The number of empty homes across the borough continues to be a challenge. The Housing service supported by other teams across the Council are committed to challenging the owners of these empty properties to bring them back into full use. A new Empty Homes Strategy will be developed to enable this.
Stronger Communities - Good and Sustainable Homes	The increase in temporary accommodation (TA) placements is still considered to be in part due to an increase in placement requests following the expiration of Section 21 notices, likely as a result of the Renters Rights Act (this should decrease as the court deadline has passed), and an increase in domestic abuse and other emergency presentations. Focused work is being scoped on prevention and TA with the aim of reversing this recent increase. NELCs new Homelessness and Rough Sleeping Strategy will go to Cabinet for approval on 11 November. Two new senior partnership groups are being established to strengthen governance across both the service and the borough, with the first – a new Homelessness Prevention and Rough Sleeping Partnership Group – having launched this month, receiving a positive reception from partners. The Prime Minister announced a new Rough Sleeping Programme in August with the aim of ending long term rough sleeping. NELC will receive new funding under this programme and work is progressing at pace with partners to develop a year 1 delivery plan. 6 Lots that form the Housing Related Support tender have now launched. This is an important element of our work to prevent and relieve homelessness and rough sleeping.

Adult Services and Housing

Achievements, Challenges & Risks

Performance RAG	Amber	Finance RAG	Red

Achievements:	CQC improvement plan monitored via improvement board. 9 month checkpoint post CQC report publication was positive identifying progress being made against the plan. Delivery of strengths- based practice transformation programme continues with a number of practice pilots operational Completed assessment phase of transformation of hospital discharge team. Completed crisis pathway proof of concept and will embed learning into next phase. Section 75 has been drafted to reflect changes in the ICB operating model New, draft Homelessness and Rough Sleeping Strategy is complete and ready for approval, and Cabinet have approved the new Housing Allocations Policy. Diagnostic of strengths based practice has been completed Outcome of peer review of safeguarding has identified positive practice with a plan to strengthen practice in other areas.
Key challenges:	Demand and complexity of people requiring care and support continues to be unpredictable and is creating financial pressure. Changes to the ICB operating model continues to present challenges to delivery of integrated services Review numbers remain a concern and the action plan continues to be in place with oversight from NELC. Direct payment numbers remain lower than expected and Focus continue to implement the action plan to try to improve this position. Pressure at the adult social care front door (demand). Continued demand for temporary accommodation and the associated costs (including challenges around the subsidy gap) and increasing rough sleeper numbers. Whilst the new Rough sleeping programme is positive for the borough, the timelines are challenging.
Risk to non-delivery:	Impact of ICB/NHS changes and performance Community Interest Company's (CIC) not being in a position to contribute to savings delivery programme. Demand continues to rise although this is variable month by month Increasing demand for temporary accommodation. Workforce pressures remain in advance of completing phase 2 of Housing and Homelessness Prevention Service restructure.

Revenue

2.94% Of Total Revenue Service Budgets

(£0.2M) Forecast Outturn Revenue Position

(3.13%) Variance as % Of Total Budget Envelope

REVENUE (£'M)	Revenue Budget	Revenue Forecast Outturn	Variance
Housing	6.4	6.2	(0.2)
	6.4	**6.2**	**(0.2)**

VARIANCE ANALYSIS	£M
Pressures	0.2
Opportunities	(0.4)
Income Shortfall	0.0
	(0.2)

Service Comments:-
We intend to use the underspend (within Supporting People) to invest in a small number of new roles in the final phase of the service restructure to strengthen preventative work. This is in line with expectations in the government's national Homelessness Strategy and priorities in our new local strategy which is currently out to consultation. The majority of this spend will show in 27/28 rather than 26/27 due to revised timelines on the restructure.

Capital

0.27% Of Total Capital Programme

(£0.0M) Capital Forecast Outturn Position

CAPITAL (£'M)	Original Programme	Approved Programme	Capital Forecast Outturn	Variance
Housing	0.1	0.3	0.3	0.0
	0.1	**0.3**	**0.3**	**0.0**

Service Comments:
Work being carried out on properties funded by the LAHF is now underway.

Public Health

Stronger Communities - Living a Healthy Life

Through our Joint Health and Wellbeing strategy and Marmot Town ambitions, we are working across NEL to create a healthier, more equitable borough, one where every child has the best start in life, where communities are safe and connected, and where everyone has the opportunity to thrive.

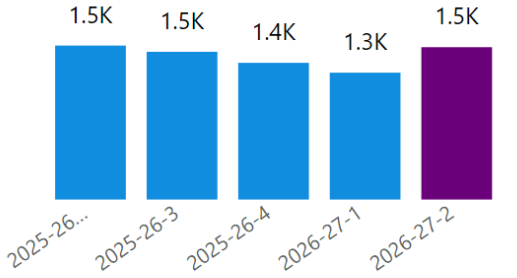


Stronger Communities
Living a Healthy Life

Number of domestic abuse incidents reported to Humberside Police [Manual RAG]

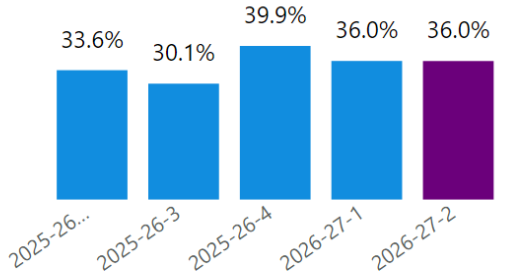
G

Low is good



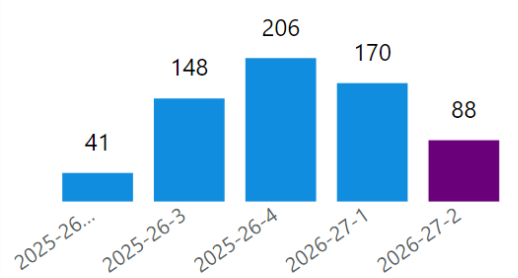
Breast fed babies at 6-8 weeks (%) [Manual RAG]

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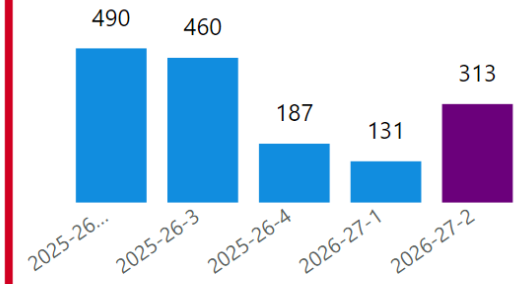
Number of children who have received sexual health support/intervention from a School Nurse [Manual RAG]

G



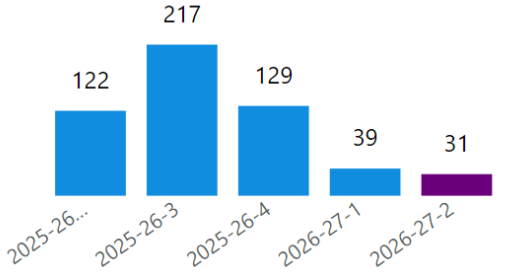
Clients referred to the wellbeing service (rolling 12-month average)

A



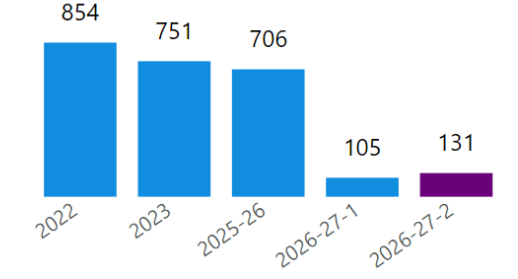
Number of mothers identified as requiring additional Perinatal mental health support [Manual RAG]

G



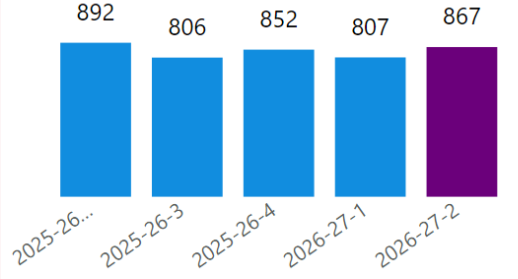
Number of new sexually transmitted infection diagnosis [Manual RAG]

A



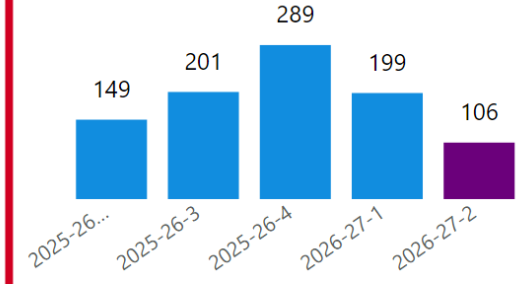
Number of online STI kits and condoms ordered [Manual RAG]

G



Referrals received into the School Nursing service [Manual RAG]

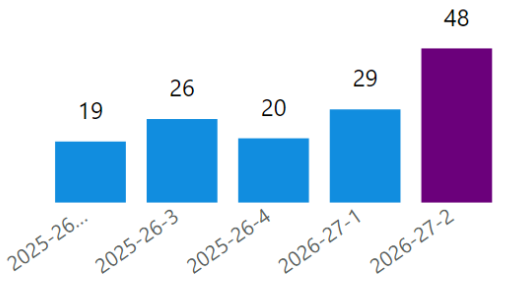
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Stronger Communities
Living a Healthy Life

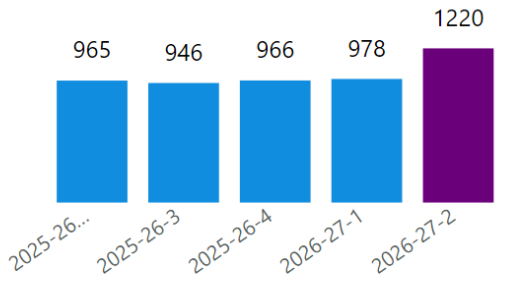
Number of young people in substance use treatment

G



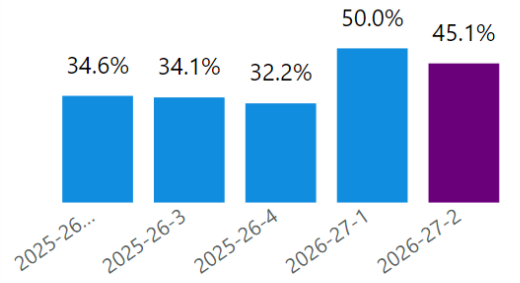
Numbers in treatment for substance misuse - Adult

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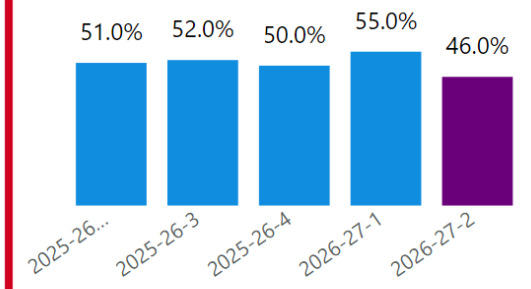
Long Acting Reversible Contraception (LARC) prescribed as a contraceptive method (%)

G High is good



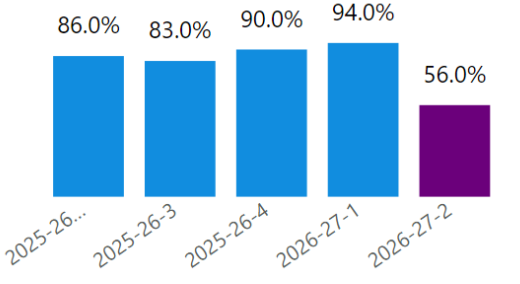
Referrals for the wellbeing service from our priority wards (%)

R High is good



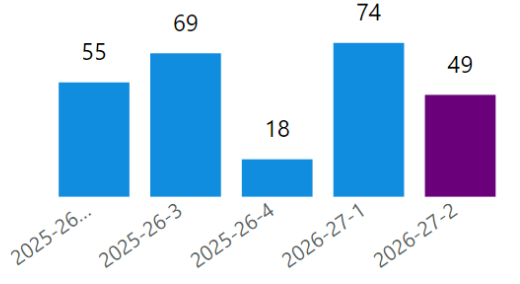
Wellbeing service clients that have achieved a 4-week smoking quit (%)

R High is good



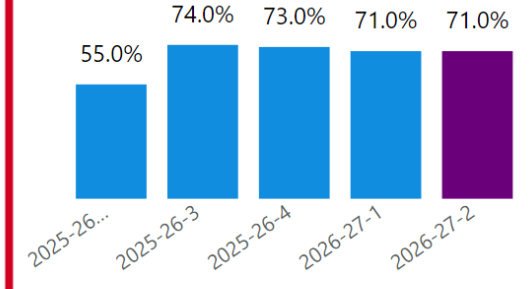
Successful Completions (substance use treatment)

A High is good



Eligible people engaging with a community treatment provider on release from prison (continuity of care)

G High is good



Performance Overview

Public Health (1)

Council Plan Priority	Commentary
Stronger Communities - Living a Healthy Life	During Quarter 2, significant progress has been made in delivering North East Lincolnshire's ambition to reduce health inequalities and improve health outcomes through prevention-focused, place-based approaches. Central to this has been the continued development of the Marmot Place programme as the delivery framework for the Joint Health and Wellbeing Strategy. Governance has been strengthened through the establishment of a multi-agency Marmot Place Steering Group, bringing together partners from local government, the NHS, the voluntary and community sector, and wider stakeholders to oversee delivery and support collective action. The programme has moved from planning and engagement into implementation, with a strong focus on embedding health equity and prevention across existing services, strategies and decision-making processes rather than creating separate workstreams. This includes integrating Marmot principles into organisational development, workforce training, communications, neighbourhood working, children and young people's services, prevention programmes and wider determinants of health activity. A visit from the Institute of Health Equity has further supported local planning, evidence review and the identification of future priorities. Extensive engagement has taken place across the borough with residents, businesses, voluntary organisations, education providers and public sector partners to build awareness of the Marmot approach and encourage shared ownership of tackling health inequalities. This has supported the development of a Health Equity Network and strengthened cross-sector partnerships. Work is also underway to develop an integrated Marmot performance dashboard, bringing together quantitative and qualitative data aligned to the Joint Health and Wellbeing Strategy's Building Blocks of Health to support monitoring and future decision-making. The Marmot Place Launch Conference held in October attracted strong interest from local, regional and national partners, reflecting widespread commitment to addressing health inequalities and improving health outcomes across North East Lincolnshire. The launch was well attended with 180 people, and over 80 organisations being represented. Alongside this, work has continued to address the key factors driving differences in healthy life expectancy between the borough's most affluent and most disadvantaged communities. Priorities include tobacco control, healthy weight, food security, active living, healthy ageing, substance use and the wider social determinants of health such as poverty, housing quality and homelessness. A new Food Health Action Plan has been developed in partnership with residents and stakeholders, setting out a long-term approach to improving access to affordable, nutritious food while tackling food poverty and diet-related ill health. Significant external funding has been secured to support delivery, and programmes such as Let's Go Grimsby continue to expand support for families around healthy eating and cooking on a budget. The development of the Stronger Communities Framework has also continued, with the framework presented to senior leaders and due to be discussed with elected members. Work is progressing on new arrangements for monitoring community tensions, bringing together data and intelligence from multiple sources to strengthen understanding of emerging issues and inform local responses.

Performance Overview

Public Health (2)

Council Plan Priority	Commentary
Stronger Communities - Living a Healthy Life	North East Lincolnshire continues to make encouraging progress towards becoming smokefree. Adult smoking prevalence has continued to decline, supported by a redesigned stop smoking service, targeted interventions in communities with the highest smoking rates, partnership campaigns addressing smoking and vaping, and action to reduce access to illegal tobacco products and vapes. Quit rates have increased significantly and a new Smokefree Pregnancies Plan has been developed to further improve outcomes for families and give every child the best start in life. While progress is positive, smoking rates remain above the national average and further work is required to sustain improvement. Children and young people remain a key focus of prevention activity. Delivery of the Best Start in Life agenda has continued to gain momentum, supported by a refreshed action plan focused on improving early childhood outcomes and reducing inequalities. Progress has included development of a sustainable Public Health Nursing delivery model, greater integration of maternal wellbeing support, and strengthened partnership leadership in response to national ambitions for child development. Despite ongoing workforce challenges across Health Visiting and School Nursing services, recruitment, workforce development and service transformation programmes are progressing to create a more resilient and sustainable service offer. The Healthy Child Programme continues to play a vital role in supporting children and families through early intervention, safeguarding, SEND support, infant feeding services and targeted interventions. Family Hub developments and increased integration across services are helping to strengthen the local offer and improve outcomes for children and young people. The Oral Health Promotion Service has continued to support families through community events, targeted outreach, professional training and health promotion activities. The National Supervised Toothbrushing Scheme has expanded into its second year, now reaching more than 700 children across 19 early years settings, while additional oral health resources have been distributed through Family Hubs, community groups and food banks Healthy ageing has remained a key priority, with substantial progress made in developing a new Healthy Ageing Strategy for 2027-2032. The draft strategy adopts a neighbourhood-based and Marmot-informed approach, bringing together prevention, healthy housing, physical activity, social connection, health literacy, falls prevention, frailty support and personalised care. The strategy is underpinned by the principle of proportionate universalism, ensuring support is targeted according to need and levels of disadvantage.The Over 75s Wellbeing Project continues to demonstrate the value of early intervention and person-centred support, helping older residents remain independent through coordinated practical assistance, care and social connections. This work supports wider efforts to address the increasing demands associated with an ageing population while improving wellbeing and reducing isolation.

Performance Overview

Public Health (3)

Council Plan Priority	Commentary
Stronger Communities - Living a Healthy Life	There has also been progress across a range of wider public health priorities. Substance use services continue to perform strongly despite increasingly complex demand, maintaining high levels of engagement and recovery support. Local and national recognition was received through the successful delivery of a major event showcasing innovative support for people transitioning from prison into the community. Sexual health services have strengthened partnership work to improve outcomes and respond to emerging challenges, including rising syphilis cases. Increased outreach, targeted awareness campaigns and engagement with underserved communities are improving access to testing, treatment and prevention services. Materials have been translated into multiple languages to improve accessibility and reduce inequalities in access to care. Work to prevent gambling-related harm has also progressed, with partners undertaking a comprehensive assessment of local arrangements to identify strengths, gaps and future priorities. This will inform a more coordinated prevention approach as national policy and funding arrangements develop. North East Lincolnshire has strengthened its response to domestic abuse through the completion of a comprehensive needs assessment, the approval of a new Domestic Abuse Strategy and the development of enhanced performance monitoring arrangements. Investment has addressed identified service gaps, while partnership arrangements continue to improve support for victims, children and those at highest risk of harm. These improvements are complemented by targeted communications activity designed to increase awareness and access to support. Suicide prevention activity has now been incorporated into a wider Public Mental Health Action Plan, creating stronger alignment between mental wellbeing promotion, suicide prevention and broader prevention priorities. A refreshed governance structure will support improved partnership oversight and coordinated delivery across the system. Public health protection work has remained a key priority throughout the quarter, with effective responses to seasonal outbreaks of infectious diseases across care settings, management of emerging issues including tuberculosis and syphilis, and ongoing promotion of vaccination and screening programmes. Work has also focused on raising awareness of heat-related health risks and water safety during the summer months while preparing local services for winter pressures. Finally, NHS Health Checks continue to be delivered through all GP practices across North East Lincolnshire. While overall uptake remains variable, work is ongoing with practices to improve both coverage and quality, ensuring residents receive support to identify and manage risks to their future health and wellbeing.

Revenue

Public Health

1.29% Of Total Revenue Service Budgets

(£0.1M) Forecast Outturn Revenue Position

(3.57%) Variance as % Of Total Budget Envelope

REVENUE (£'M)	Revenue Budget	Revenue Forecast Outturn	Variance
Public Health	2.8	2.7	(0.1)
	2.8	**2.7**	**(0.1)**

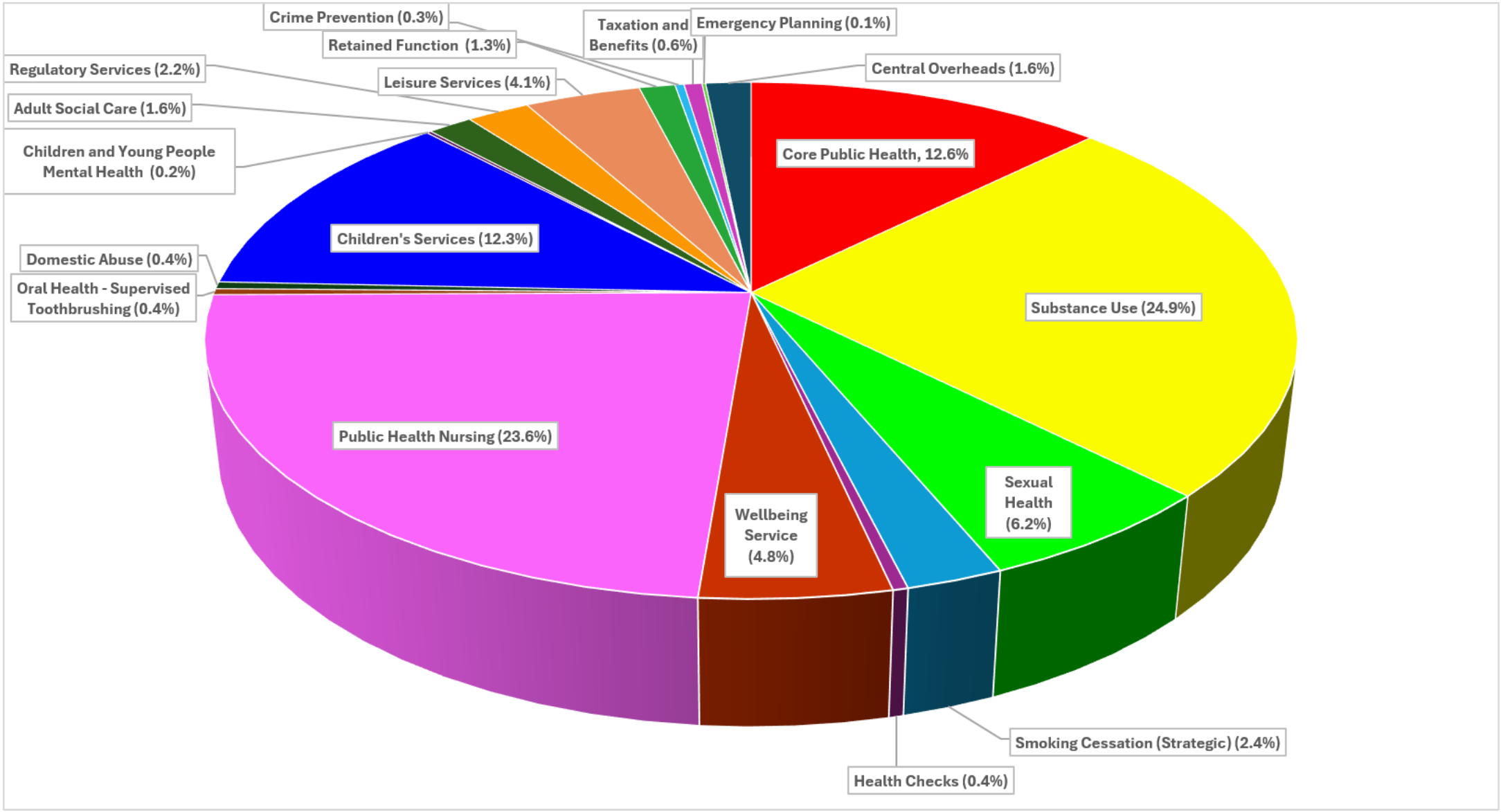
VARIANCE ANALYSIS	£M
Pressures	0.0
Opportunities	(0.1)
Income Shortfall	0.0
	(0.1)

Service Comments:-

Core - Public Health does not receive council funding for the delivery of its core services. All costs associated with salary inflation and increases in mandatory or demand-led services, including pharmaceutical expenditure, are met from the ring-fenced Public Health Grant, which has strict terms of use. Public Health services are reviewed on a regular basis against allocated budgets and public health intelligence to ensure services remain financially sustainable within the grant and continue to meet identified need. There are no anticipated pressures on these budgets. Anticipated underspend and has been agreed for PH to contribute £0.1M to ease some of the corporate pressures within an area that clearly contributes to reducing Health Inequalities & the Marmot principles. The Adult Wellbeing budgets encompass commissioned services including Healthwatch, patient advocacy, and the prevention and ageing well programme. These budgets are part-funded through a corporate contribution. The statutory requirement to commission a Healthwatch service will remain in place until relevant legislation is enacted. There are no anticipated pressures on these budgets. The mandated Asylum and Resettlement programme is fully funded through ring-fenced grant income and does not place any financial pressure on the council's core budget.

Children's, DA & Oral Health - Public Health is funded through the Public Health Grant and does not receive council funding for its core services; this grant covers salary inflation and increases in mandatory and demand-led services. The Public Health Nursing Service continues to face high vacancy levels, resulting in ongoing capacity challenges. Whilst this offsets cost pressures from NHS pay award from within existing resources, it is not sustainable in the long term . The service is developing its response to a revised service specification, and a delivery plan will be implemented to support a sustainable service model deliverable within available resources. Domestic Abuse services are now core funded following the integration of the main grant with additional contributions from OPCC, ICB, and Public Health. Commissioning has addressed gaps in children and young people IDVA provision, perpetrator programmes, target hardening and therapeutic support for victims.

Budgeted allocations of the 2026/27 Public Health Grant



From 2026/27 a number of grants in relation to smoking cessation and substance use have been incorporated into the Public Health Grant

Public Health

Achievements, Challenges & Risks (1)

Performance RAG	Amber	Finance RAG	Green

Achievements:

Key achievements during the quarter include: -

- Completed a new Smokefree Pregnancies Plan and expanded initiatives to support residents to quit smoking, including targeted community interventions and digital support. The Wellbeing Service has achieved a 58% increase in smoking quit rates, representing the highest improvement across Humber and North Yorkshire. The service's work with Thrive has also been recognised externally through a recently awarded Partnership Award from the Health Care Partnership. These achievements demonstrate the positive impact of the service's transformation and reflect the commitment, leadership, and resilience shown by the team in delivering improved outcomes for residents.

•Established a multi-agency Marmot Place Steering Group to oversee delivery of the Joint Health and Wellbeing Strategy.
•Successfully delivered the North East Lincolnshire Marmot Place Launch Conference, attracting strong local, regional and national interest.
•Successfully hosted a nationally recognised event showcasing innovative approaches to supporting prison leavers and substance use recovery
•Developed a long-term Food Health Action Plan focused on improving access to healthy food and addressing food poverty, supported by external investment.
•Progressed a Gambling Harms Assessment to identify future priorities for prevention and support.
•Developed a draft Healthy Ageing Strategy for 2027-2032, integrating Marmot and neighbourhood approaches to prevention and wellbeing.
•Expanded the National Supervised Toothbrushing Scheme to 19 early years settings, reaching more than 700 children.
•Distributed over 2,000 oral health packs through Family Hubs, community groups and food banks.
•Completed a Domestic Abuse Needs Assessment and secured approval of a new Domestic Abuse Strategy.
•Addressed gaps in domestic abuse support, including provision for victims, children and non-convicted perpetrators.

Public Health

Achievements, Challenges & Risks (2)

Key challenges:	Despite positive progress, North East Lincolnshire continues to experience significant differences in healthy life expectancy between its most affluent and most deprived communities. Tackling the root causes of these inequalities, including poverty, poor housing, unemployment, substance use and social isolation, remains a long-term challenge. An ageing population is increasing demand for health, care and community services. Ensuring sufficient capacity across the system while maintaining a strong focus on prevention and independent living remains a key priority. Workforce challenges continue across Public Health Nursing, including Health Visiting and School Nursing services. Recruitment difficulties, increasing complexity of need, safeguarding activity and SEND demand continue to place pressure on service delivery, although workforce development and succession planning are underway. Whilst smoking prevalence continues to fall and quit rates have improved significantly, smoking rates remain above the national average, requiring sustained partnership effort and targeted support in communities with the highest levels of smoking-related harm. Uncertainty around future national arrangements, including proposed changes to Healthwatch responsibilities, creates challenges for long-term planning and commissioning decisions until greater clarity is available.
Risk to non-delivery:	The key risks to delivery include delays in translating system improvements into measurable population-level outcomes, continued pressure from health inequalities driven by poverty, housing insecurity and social exclusion, and uncertainty within the commissioning market. These risks are being mitigated through strengthened governance and accountability, ongoing market engagement and continued system leadership focused on prevention, equity and place-based change. Together, this positions Public Health to build on current progress and support measurable improvements in health outcomes during 2026/27

Corporate Budget Performance

The main corporate budgets are in relation to the borrowing costs that the Council incurs to fund its capital investment programme, with the aim to manage within prudential borrowing limits and in accordance with the Council's Treasury Management Strategy.



Funding

(£0.0M) Forecast Outturn Revenue Position

68.3% Local Taxation Funding

31.7% Government Grant Funding

FUNDING (£'M)	Revenue Budget	Revenue Forecast Outturn	Variance
Collection Fund	(150.9)	(150.9)	0.0
Funding	(70.0)	(70.0)	0.0
Total	**(220.9)**	**(220.9)**	**0.0**

Comments:
The funding forecast includes a drawdown of £0.5M from the Business Rates Reserve to cover the true up of the 2025/26 NNDR 3 which is reflected in the funding received in 2026/27

Specific Grant Funding accepted in Q2 2026/27:

- National Lottery Heritage Funding £2,636,005

2.80% Of Total Revenue Service Budgets

(£2.3M) Forecast Outturn Revenue Underspend

(71.8%) Variance as % Of Total Budget Envelope

REVENUE (£'M)	Revenue Budget	Revenue Forecast Outturn	Variance
Other Corporate Budgets	3.2	0.9	(2.3)
	3.2	**0.9**	**(2.3)**

VARIANCE ANALYSIS	£M
Pressures	0.0
Opportunities	(2.3)
Income Shortfall	0.0
	(2.3)

Service Comments:-
Reduction in borrowing costs due to reprofiling of overall capital spend into future years. Uncertainty around interest rates remain, so cost will continue to be closely monitored throughout the year.

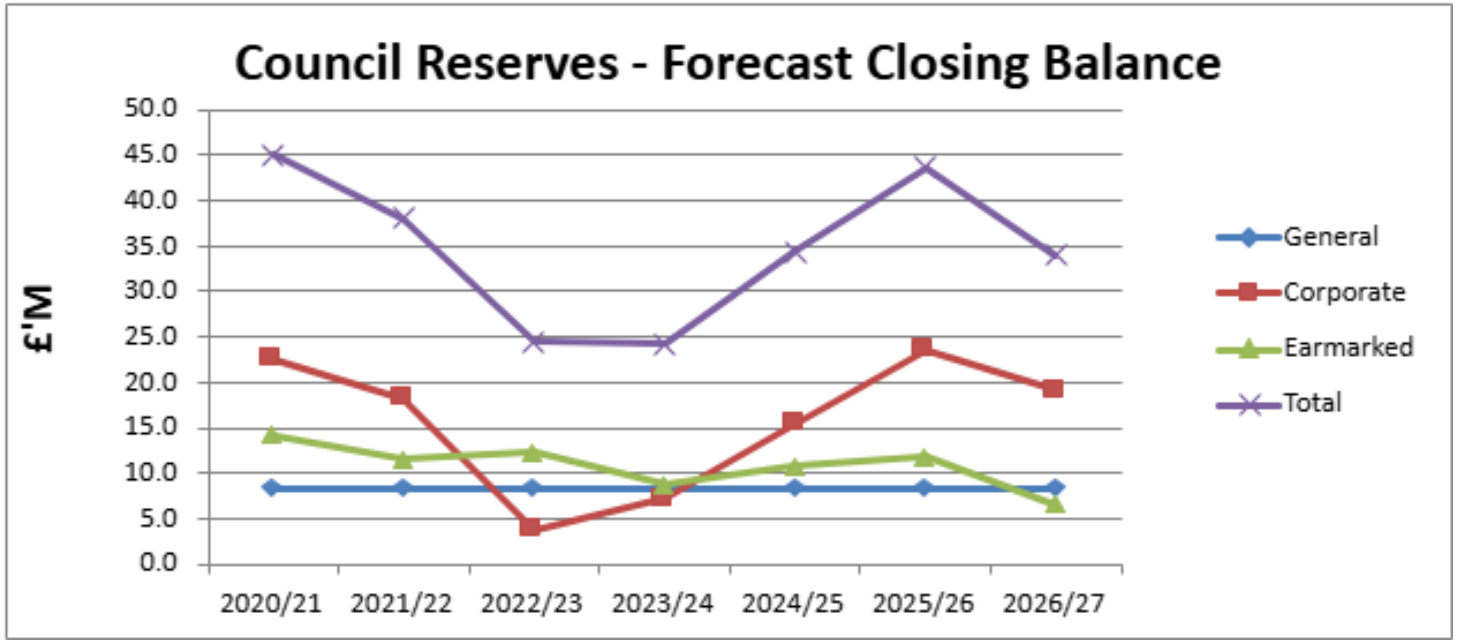
Increased interest income is forecast as a result of interest rates currently remaining at a higher level than budgeted.

Reserves

£8.3M General Fund

3.81% General Fund as % Of Net Service Spend

£34.0M 26/27 Total Reserve Closing Balance



Comments

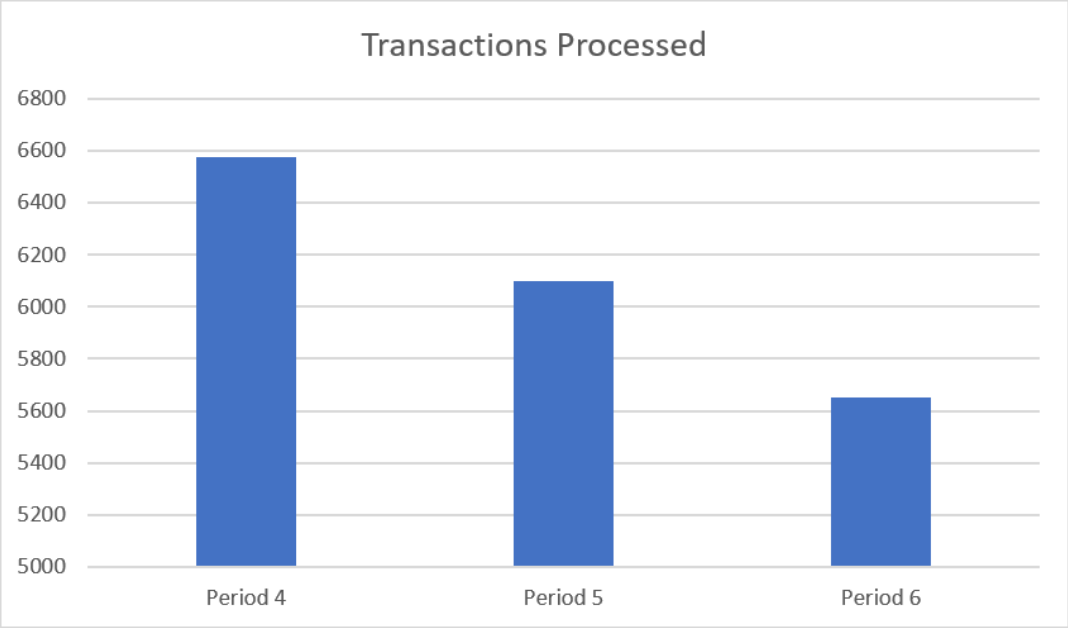
General fund reserves, set aside to deal with any unforeseen events, remain at £8.3M. This is in line with the medium-term financial plan and are considered a prudent level taking into account the level of risk to which the Council is currently exposed.

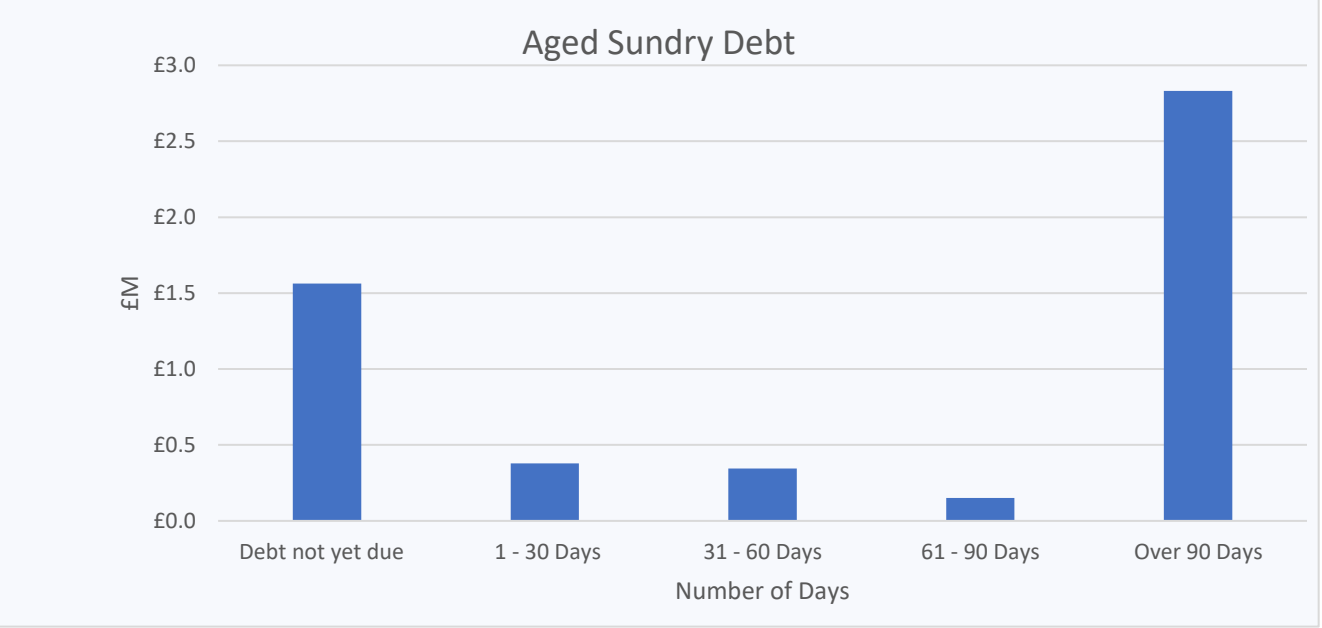
It is important to ensure that our reserves remain robust to be able to respond to unforeseen calls on expenditure, whilst minimising the impact on planned service delivery. The adequacy of reserves are reviewed regularly with consideration to future key risk areas.

Working Capital Management

91.0% Creditor Invoices Paid within 30 days during Qtr. 2

£2.83M Value of debt over 90 days at Qtr2





The processing of creditor invoices within North East Lincolnshire Council (NELC) terms remains consistent. During Quarter 2 of 2026-27, 91% of invoices were paid within agreed terms, a slight drop of percentage from Quarter 1 of 2026-27 which was 92%. The volume of invoices processed in both quarters was approximately 18,000, indicating steady activity and workload across these periods. This is circa 2,000 more invoices processed that the same period of 2025-26. Ongoing efforts are being made to further optimise invoice processing. As familiarity with the financial system's capabilities grows and new staff members are trained in NELC processes, areas for improvement continue to be explored. These initiatives aim to sustain and enhance performance in future periods.

At the end of Q2, total debt increased by £0.4M compared to Q1 2026-27. The overall debt at the end of Q2 2026-27 is £0.2M lower than the same period in 2025-26. Some older debts are on agreed payment plans. Debt collection is ongoing, with challenges from local economic issues, but regular monitoring and management continue as priorities.

Treasury Indicators & Cashflow 2026-27

£15.8M (+£1.7M)	£187.7M (+£4.3M)	3.73% (Unchgd)	4.00% (+0.07%)
Investments as at 30 Sep 26	Borrowing as at 30 Sep 26	Average return on investments	Average cost of borrowing

The following slides provide an interim update on Treasury performance during the latest quarter against its Prudential Indicators.

The Council has appointed Arlingclose as its treasury advisors and part of their service is to assist the Council to formulate a view on interest rates. Arlingclose now expect that rates will remain at 3.75% in 2026/27. We can foresee some increases beyond that. It is important to note that PWLB term rates are built on a combination of forecast rate and inflation paths and have therefore already risen sharply during the period, to 30-year highs in some cases.

The Authority's borrowing costs are expected to rise significantly over the next 3 years as capital spend is committed and existing debt matures and is replaced, although higher rates do improve our investment returns.

Current borrowing and investments are consistent with the Treasury Management Strategy.

The key story of the period was the continuing conflict in the Middle East and its impact on global energy prices and inflation, while on the UK politics side, Andy Burham became the new Prime Minister. Oil and gas prices rose sharply once again in Q2. Around mid-September, Brent oil and UK gas prices were over 30% and 70% higher respectively compared to the period preceding the Bank of England's previous inflation estimates in the July Monetary Policy Report (MPR). Although the Policy Committee voted to maintain bank rate at 3.75% by 6-3 in September it commented specifically that inflation risks were now very much to the upside.

Borrowing taken during the period was predominantly to hedge cash flow through to receipt of the DSG-deficit reimbursement of £25M in November. Future corporately funded capital expenditure lifts our Capital Financing Requirement (CFR) to above our Operational Boundary in future years, but important it remains under our Authorised Borrowing Limit. Actual borrowing levels run much lower through the use of 'internal borrowing'.

Key Activity During The Period

Borrowing Repaid	New Borrowing	Aggregate Investments Made	Income Delivered
£27.2m	£31.5m	£198.1m	£0.272m

Peak Balance	Minimum Balance	Avg. Counterparty Rating	Avg Investment Period
£37.5m	£15.8m	AA	7 days

Treasury Indicators & Cashflow 2026-27

The chart opposite shows the projection for various limits, determined to ensure that all borrowing is affordable and linked to the Capital Programme over time.

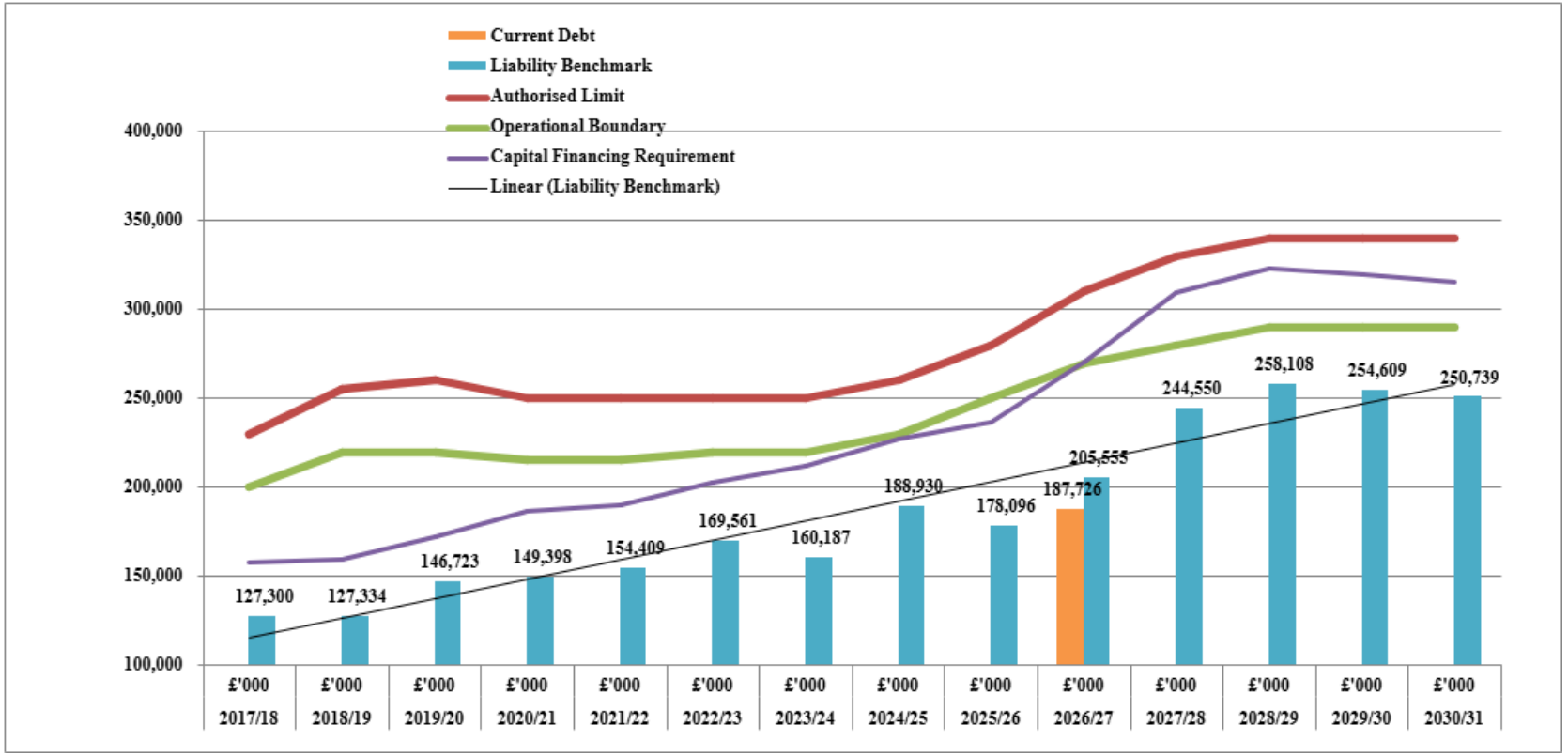
The Capital Financing Requirement (CFR) is the underlying need to borrow for capital plans. The Authorised and Operational Boundaries are limits of borrowing that are deemed affordable, they are not targets.

The Council is forecast to maximise use of what it determines as 'sensible' leverage to deliver meaningful place change. Actual borrowing, shown by the columns in the chart, whilst increasing, remains well below the outright limits.

We update Members on all our Prudential Indicators each quarter. The Chart below covers the Key Indicators. The columns show our expected year end levels assuming full, on-time, delivery of the agreed capital programme. The various limits are determined to ensure that all borrowing is affordable and linked to the Capital Programme over time.

Whilst the CFR is predicted to increase sharply to a level above the Operational Boundary, it remains comfortably below the Authorised Limit – ostensibly the ceiling on affordable, sustainable and prudent debt levels – this can be interpreted as an Authority seeking to use maximum 'sensible' leverage to deliver meaningful place change. Actual borrowing, shown by the columns below, whilst increasing remains well below the outright limits. The Chart should also be read in conjunction with the other Prudential Indictors on the following slides to fully understand the reasonableness of forecast borrowing.

Key Treasury Indicators



Treasury Outlook – Cost of Debt

Pressures resulting from higher rates are now reflected in budgets, with a prudent amount set aside in reserves should rates remain higher for longer than currently predicted by market forecasters.

The table across shows current interest rate projections against budgets.

These projections move in relation to both additions/re-profiling in the approved Capital Programme and changes in interest rate forecasts.

Budgets reflect live forecasts on rates and capital spend across the 3 year period but costs are weighted toward earlier years as major schemes such as Freshney Place and Cleethorpes Masterplan move toward completion.

As borrowing arrangements typically form very long-term commitments the ability, once drawn, to generate revenue savings from this portion of our spend is very limited. This is an important consideration in budget setting and in all borrowing decisions.

The impact of higher rates on future budgets is shown below. These forecasts are a function of both capital spend funded by borrowing and the market forecast path for interest rates.

At period end there was a prevailing view that longer term interest rate levels would remain elevated through 2026/27, although changes in growth and inflation data could impact rate paths in either direction.

Net Financing Costs	2026/27	2027/28	2028/29
Forecast outturn	16.496	21.944	24.820
Current Budget	18.745	22.181	23.101
Potential Savings	2.249	0.237	-1.719

Ratio of Financing Costs to Net Revenue Stream: This is an important indicator of affordability and highlights the revenue implications of existing and proposed capital expenditure by identifying the proportion of the revenue budget required to meet financing costs, net of investment income. As borrowing arrangements typically form very long-term commitments, once drawn the ability to generate savings from this portion of Council spend is very limited.

Ratio of Financing Costs to Net Revenue Stream	2025/26 Actual	2026/27 Estimate	2027/28 Estimate	2028/29 Estimate
General Fund	6.78%	7.76%	9.74%	10.51%

Whilst the final year of the forecast currently shows this indicator being exceeded, there are a range of factors that can affect these future estimates, some internal, such as returns delivered by capital investment in terms of future income, and others which are external and largely out of the Authority's control, such as the impact of interest rate movements and inflation. CIPFA require that any future borrowing must be in accordance with prudential borrowing principles. In other words, borrowing must always be affordable, sustainable and prudent. The position will therefore be kept under close review and action taken as necessary to ensure continuing compliance. Since capital projects can have long lead-in times, this may require remedial action to be taken well before the indicator is reached, although some capacity is already retained within the current capital investment programme to allow spend to be massaged, without removing schemes, in the first instance.

Prudential Indicators (The Liability Benchmark)

Although net indebtedness is forecast to increase over the next 3 years. Total drawn debt is expected to remain well below the CFR, the Liability Benchmark and both the Operational and Authorised Borrowing Boundaries during the forecast period.

The table shows a peak change in debt levels of £71m over the MTFP forecast period during which we also have £80m of debt maturities. Total new borrowing required will therefore be around £151m (subject to spend being in line with forecast).

Borrowing remains below control levels as a result of continued internal borrowing support for the Capital Programme.

Other Long-Term Liabilities represents Operating leases which were brought on Balance Sheet from the 2024/25 financial year This was merely an accounting change and the Authority's debt obligations and cash flows are unchanged.

Limit levels do not commit the Authority to any increase in actual borrowing.

Gross Debt and the Capital Financing Requirement: To ensure that, over the medium term, debt will only be for a capital purposes the Authority should ensure that debt does not, except in the short term, exceed the total capital financing requirement in the current and next two financial years as updated for the Treasury Strategy 2026-27.

£m	2025/26 Actual	2026/27 Estimate	2027/28 Estimate	2028/29 Estimate	2029/30 Estimate
External Debt					
Debt at 1 April	188.9	178.1	205.6	244.6	258.1
Expected change in Debt	-10.8	27.5	39.0	13.5	-3.5
Other long-term liabilities (OLTL)	6.5	7.0	7.0	7.0	7.0
Expected change in OLTL	0.0	0.0	0.0	0.0	0.0
The Capital Financing Requirement	236.5	270.5	309.5	323.0	319.5
Under / (over) borrowing	51.9	57.9	57.9	57.9	57.9

Authorised Limit for External Debt: This is a key prudential indicator represents a control on the maximum level of borrowing. This is a legal limit beyond which external debt is prohibited and can only be set or revised by the full Council. It reflects the level of external debt which, while not desired, could be afforded in the short term, but is not sustainable in the longer term.

Operational Boundary for External Debt: This is the limit beyond which external debt is not normally expected to exceed. (i.e. prudent but not worst case). It links directly to the Authority's estimates of capital expenditure, the capital financing requirement and cash flow requirements, and is a key management tool for in-year monitoring. Other long-term liabilities comprise finance leases and other liabilities that are not traditional loans but still form part of the Authority's debt.

Borrowing Limits	2026/27 £m	2027/28 £m	2028/29 £m
Authorised Limit	310	330	340
Operational Boundary	270	280	290
Max Debt in Period	Est 206	Est 245	Est 258

Prudential Indicators (The Liability Benchmark)

Key Messages:

A minimum cash balance of £6m will be maintained to ensure forecast liquidity needs are met.

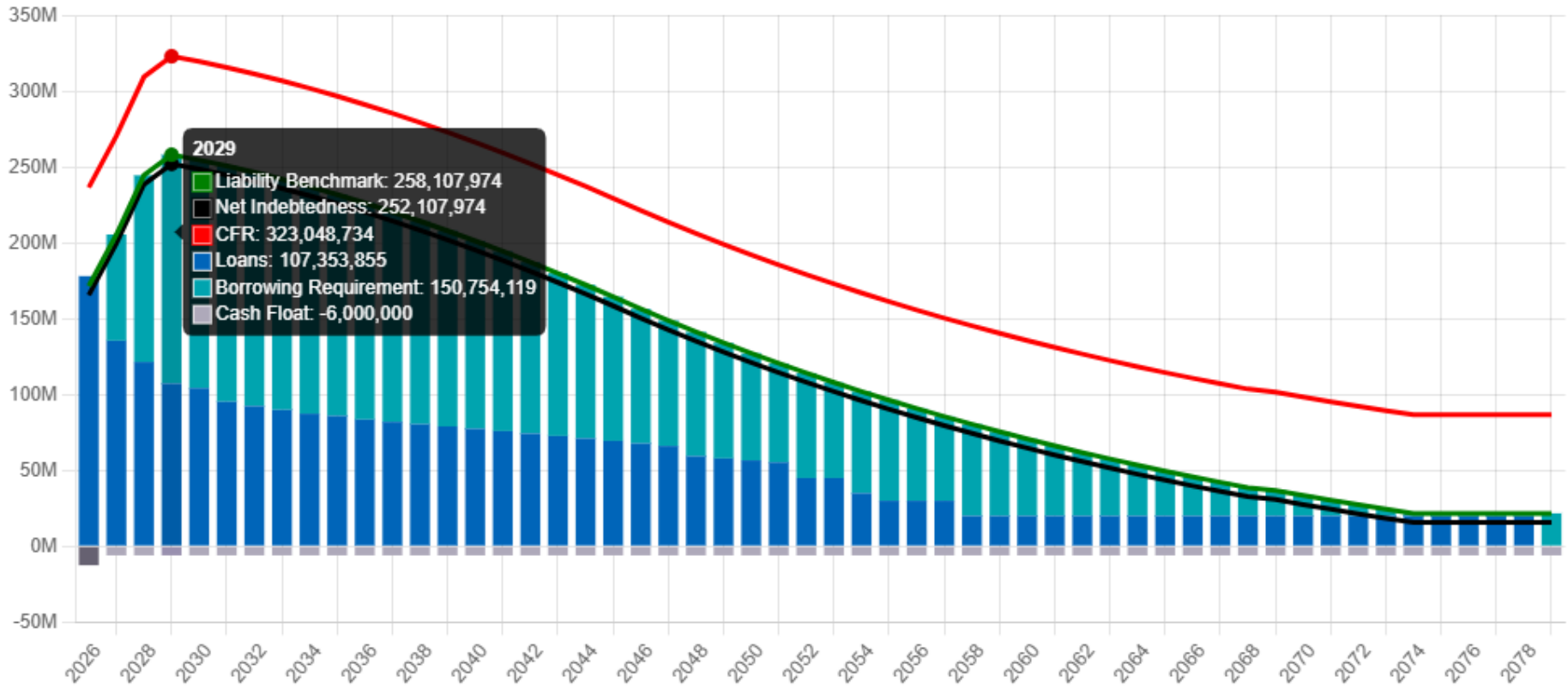
The gap between the red and black lines in the Liability Benchmark chart shown here depicts the additional borrowing need the Authority currently projects – a peak requirement of £151m new loans by the end of 2028-29 – including replacement of maturing debt.

Before new long-term borrowing is entered into the Authority will have regard to the Liability Benchmark and its underlying assumptions will be assessed for their continuing prudency, with revisions made where necessary.

The Benchmark forecasts our need to borrow over a 50-year period. Long-term forecasting has its limitations but supports decision making when it comes to the quantum and term to be chosen, the aim being to avoid cost of carry revenue implications and avoid the trap of defaulting to ultra-long tenors just because the yield curve tail slopes downward. It represents the level of our anticipated borrowing and in the ordinary course of business would not be expected to be exceeded. It therefore should closely mirror the Operational Boundary.

The benchmark assumes:

- reducing future capital expenditure funded by borrowing beyond the current programme.
- minimum revenue provision on new capital expenditure based on an annuity profile of c30 years average
- No changes to Reserves beyond the current MTFP period (3 years)



Treasury Management Indicators

Key Messages:

A series of targets (both voluntary and centrally required) are used to measure performance.

These targets can be more restrictive than levels set in the Treasury Strategy but by being more restrictive, can provide a potential 'early warning' of any potential issues.

Given the elevated rates seen in recent years show little sign of reverting to significantly lower levels we anticipate switching to a mix of short-term borrowing and some longer-term fixed rate loans to lock in some budget certainty through the Council's current Capital Programme delivery.

Close monitoring with the support of our Advisors will be maintained

The Authority measures and manages its exposures to treasury management risks using the following indicators.

Security: The Authority has adopted a voluntary measure of its exposure to credit risk by monitoring the value-weighted average credit rating of its investment portfolio. This is calculated by applying a score to each investment (AAA=1, AA+=2, etc.) and taking the arithmetic average, weighted by the size of each investment. Unrated investments are assigned a score based on their perceived risk.

	Target	Actual
Portfolio average Credit Rating	A	AA

Liquidity: The Authority has adopted a voluntary measure of its exposure to liquidity risk by monitoring the amount of cash available to meet unexpected payments within a rolling 1 week period.

	Target	Actual
Total cash available within 1 week.	£6m	£15m

Upper limits on variable interest rate exposure. This identifies a maximum limit for variable interest rates based upon the debt position net of investments. All borrowing due to mature within 12 months is classed as variable as replacement will be subject to any short term movement in rates.

	2026/27	2027/28	2028/29
Upper limit on variable interest rate exposure	£80m	£80m	£80m

Given the elevated rates seen since 2022 show little sign of reverting to significantly lower levels we anticipate switching to a mix of short-term borrowing and some, proportionate, longer-term fixed rate loans to lock in some budget certainty through the Council's current Capital Programme delivery.

Close monitoring with the support of our Advisors will be maintained.

Treasury Management Indicators

Key Messages:
Maintaining a spread of maturities across our borrowing portfolio can assist with managing cash flow and re-finance risk (the risk that replacement loans are not available or that interest rate costs differ significantly from the maturing loans).

Our treasury investment portfolio does not lend itself to longer term investments and in the ordinary course of business deposits over 366 days wouldn't be entertained. However, a small limit on investments beyond this term is retained to provide flexibility should cash flows change or new structures become available.

Upper limits on fixed interest rate exposure. This is similar to the previous indicator and covers a maximum limit on fixed interest rates;

£'m	2026/27	Actual	2027/28	2028/29
Upper Limit on fixed interest rate exposure	310	138	330	340

Maturity structure of borrowing. These gross limits are set to reduce the Council's exposure to large fixed rate sums falling due for refinancing and are required for upper and lower limits.

	Upper	Lower	Actual
Under 12 months	70%	10%	35%
12 months and within 24 months	30%	0%	8%
24 months and within 5 years	30%	0%	9%
5 years and within 10 years	30%	0%	5%
10 years and within 20 years	30%	0%	8%
20 years and within 30 years	50%	0%	20%
30 years and more	75%	10%	16%

Time periods start on the first day of each financial year. The maturity date of borrowing is the earliest date on which the lender can demand repayment.

Principal Sums Invested for Periods Longer than 366 days: The purpose of this indicator is to control the Authority's exposure to the risk of incurring losses by seeking early repayment of its investments. The limits on the long-term principal sum invested to final maturities beyond the period end will be:

	2026/27	2027/28	2028/29
Limit on principal invested beyond 1 year	£1m	£1m	£1m
Current investments as at 30.06.2026 in excess of 1 year	0	0	0



Capital Programme

Capital Programme

SCHEME	2026/27 Revised Capital Programme	2027/28 Revised Capital Programme	2028/29 Revised Capital Programme	External Funding (3 Year Period)	Internal Funding (3 Year Period)
	£000	£000	£000	£000	£000
ECONOMY AND GROWTH					
Regeneration					
Clee HLF Townscape Heritage	18	-	-	-	18
Cleethorpes Public Art	-	19	-	-	19
Heritage Action Zone	255	200	-	155	300
Playing Pitch Reprovision	270	322	-	-	592
Tennis Court Refurbishment	21	-	-	16	5
Play Zone	252	-	-	252	-
SHIIP Scheme	340	454	-	-	794
UK Shared Prosperity Fund	157	-	-	157	-
Freshney Place Leisure Development	19,164	10,617	-	9,367	20,414
Freshney Place Car Park	100	-	-	-	100
Freshney Place RAAC	500	2,500	3,044	-	6,044
Freshney Place Landlord Works / Cap Cons	80	434	-	-	514
House of Fraser	2,460	1,000	-	70	3,390
Cleethorpes Masterplan - Market Place LUF Scheme	3,883	360	-	3,737	506
Cleethorpes Masterplan - Sea Road LUF Scheme	2,939	1,533	-	2,737	1,735
Cleethorpes Masterplan - Pier Gardens LUF Scheme	7,159	1,820	-	7,479	1,500
Cleethorpes Masterplan - LUF Wayfinding	303	-	-	303	-
Cleethorpes Masterplan - LUF Logisitics	128	-	-	128	-
Towns Fund - St James House	298	-	-	220	78
Towns Fund - Activiation Fund	112	112	-	223	-
Towns Fund - Riverhead Square	45	-	-	45	-
Towns Fund - Public Realm Connectivity	-	1,493	-	1,493	-
Grimsby Central Library Asbestos Removal	1,960	840	-	-	2,800
Pride in Place (Regeneration)	30	-	-	30	-

Capital Programme

SCHEME	2026/27 Revised Capital Programme	2027/28 Revised Capital Programme	2028/29 Revised Capital Programme	External Funding (3 Year Period)	Internal Funding (3 Year Period)
	£000	£000	£000	£000	£000
Infrastructure					
Disabled Facilities Grants	3,605	4,000	4,000	11,605	-
Highways Maintenance and Transportation Annual Works Programme	16,640	16,393	15,810	47,643	1,200
Corporation Rd Bridge Refurbishment*	-	-	-		
Gy and Imm Flood Innov Funding	2,931	-	-	2,931	-
A180 Structures	2,908	-	-	83	2,825
Grimsby Surface Water Flood Alleviation	3	-	-	3	-
Bus Service Improvement Plan	3,428	1,897	-	5,325	-
Towns Fund - Garth Lane	4,588	-	-	4,588	-
Toll Bar Drop Off	-	-	-	-	-
Greater Lincs Groundwater Project	-	-	-	-	-
Car Park Schemes	1,467	-	-	523	944
Transport Hub	884	-	-	884	-
Planned and Preventative Maintenance (PPM)	4,118	1,571	-	-	5,689
Property Rationalisation Programme	28	-	-	-	28
Business Centre Improvement	184	-	-	-	184
Heritage Assets at Risk	213	2,700	-	-	2,913
Local Transport Grant	-	-	-	-	-
Safer Town & Communities					
HAS & Green Spaces	11	35	-	46	-
Pride in Place (Safer Towns & Communities)	600	-	-	600	-

*Corporation Bridge Refurbishment costs are included with Capital Investment Capacity

Capital Programme

SCHEME	2026/27 Revised Capital Programme	2027/28 Revised Capital Programme	2028/29 Revised Capital Programme	External Funding (3 Year Period)	Internal Funding (3 Year Period)
	£000	£000	£000	£000	£000
RESOURCES					
Deputy S151					
Capital Receipt Flexibility	3,350	2,850	2,170	-	8,370
Policy, Strategy and Resources					
ICT Refresh	1,000	639	1,406	-	3,045
M365 Transformation Programme	180	199	-	-	379
Childrens Services Platform	925	804	-	-	1,729
Digital Platform	336	-	-	-	336
LT&B System Replacement	154	-	-	-	154
ENVIRONMENT					
Fleet Replacement Programme	7,692	1,693	6,278	1,358	14,305
Depot Rationalisation	414	-	-	-	414
Salix - Public Sector Decarbonisation Scheme	2,849	2,637	-	1,614	3,872
Housing Assistance Grants and Loans	407	186	-	-	593
Warm Home Grants	380	375	-	755	-
Capital Office Recycling Project	23	-	-	-	23
DUNE 2	-	640	-	640	-
Pride In Place (Environment)	150	-	-	150	-
HOUSING					
Rough Sleeper Accom Grant	37	-	-	37	-
Local Authority Housing Fund 3 (LAHF3)	271	-	-	271	-

Capital Programme

SCHEME	2026/27 Revised Capital Programme	2027/28 Revised Capital Programme	2028/29 Revised Capital Programme	External Funding (3 Year Period)	Internal Funding (3 Year Period)
	£000	£000	£000	£000	£000
CHILDRENS SERVICES					
AD Regulated					
Childrens Residential Transformation	753	-	-	-	753
Pride in Place (Playable Spaces)	200	-	-	200	-
Education and Inclusion					
Schools - Devolved Formula Cap Grant	78	150	-	228	-
Schools - Backlog Maintenance	279	250	-	529	-
Schools - Basic Need Sufficiency of Places	1,266	9,500	-	4,564	6,202
SEND Special Prov Fund	1,683	2,770	-	4,453	-
SEMH Free School	13	-	-	-	13
Wraparound Childcare Programme	15	-	-	15	-
CAPITAL CAPACITY					
Capital Investment Capacity	5,936	8,010	7,164	-	21,110
Grimsby Central Library Provision (Earmarked Funding)	-	5,000	5,000	-	10,000
Dedicated Heritage Asset Funding (Earmarked Funding)	-	1,000	3,000	-	4,000
Cleethorpes Public Toilet Provision (Earmarked Funding)	500	-	-	50	450
TOTAL CAPITAL PROGRAMME	**110,973**	**85,003**	**47,872**	**115,508**	**128,340**

Funding					
External Grants	64,755	31,343	19,410	115,508	-
Corporate Borrowing	42,868	49,810	25,292		117,970
Capital Receipts	3,350	3,850	3,170		10,370
Revenue Contributions	-	-	-	-	-
Other Private inc S106	-	-	-	-	-
TOTAL FUNDING	**110,973**	**85,003**	**47,872**	**115,508**	**128,340**

Denotes a Major Project

Denotes a Major Education Project

NO RESTRICTIONS











Appendix 2 - Major Projects

Quarter 2 - 2026/27
Monitoring Report



NO RESTRICTIONS

RIBA Stages



Background research, review the budget and project risks and develop a business case for the project.



Share vision and intention for the project, agree project budget, gather site information and prepare a programme and timeline.



Let's begin the design process! Start to develop architectural concepts in line with project brief and budget. Develop concept designs and undertake design reviews.



Carry out design studies and cost exercises to test design. At the end of this stage, we will have all information for the planning process and submit any required planning applications.



All technical information is prepared: produce detailed architectural and engineering designs and specification ready for tendering, submission to building control and construction.



Manufacturing and construction is delivered to the agreed design information. Organise site logistics, monitor progress against construction programme and resolve any issues as they arise.



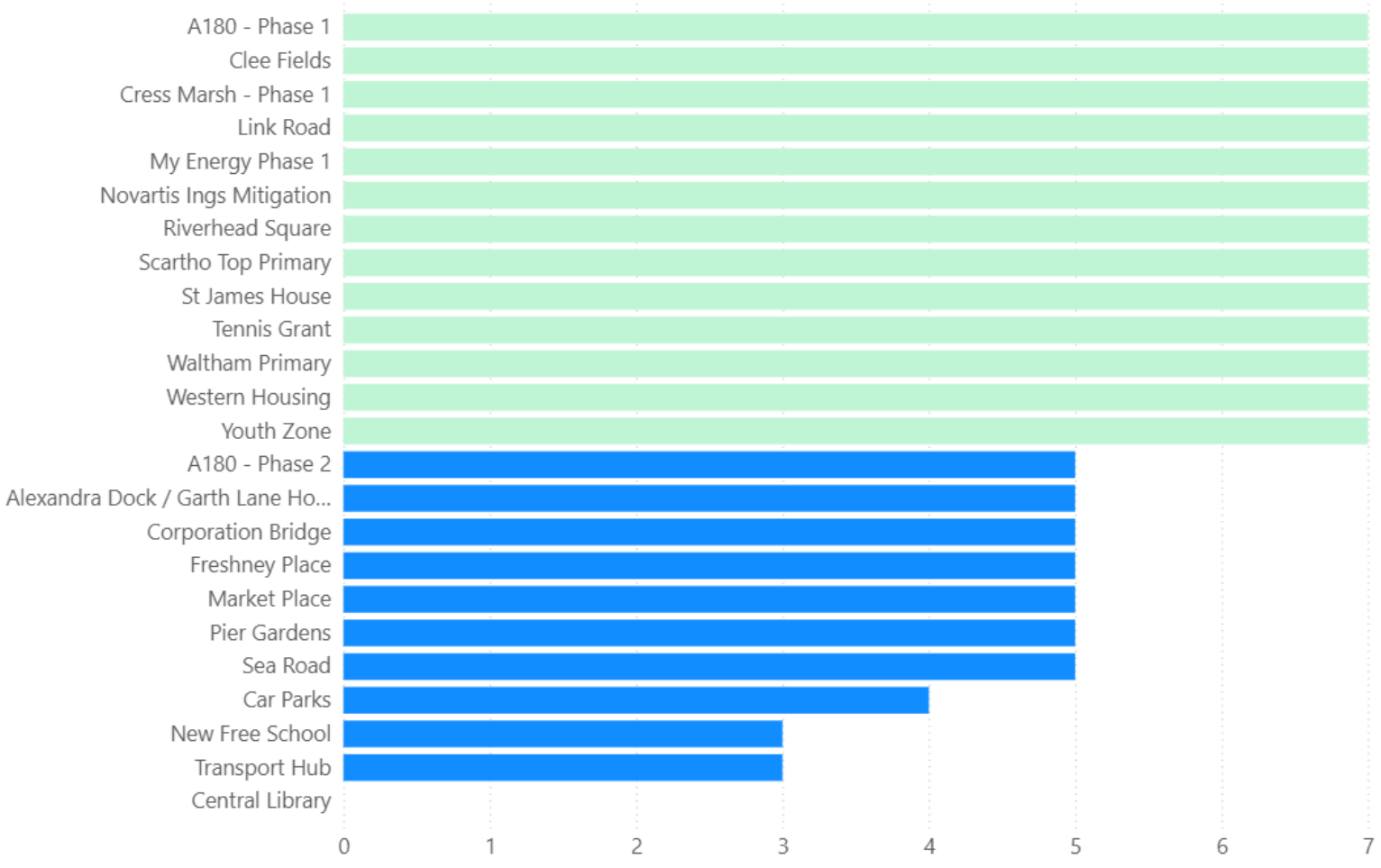
Final handover back to the client and building construction finishes. Review project performance, identify and remedy snags and agreed aftercare begins.



Building is in operation and being well maintained, remedy any defects that arise. Carry out post-occupancy evaluation of the building performance and lessons learned from the project.

NO RESTRICTIONS

RIBA Stages



[Projects - Major Projects - Power BI]

NO RESTRICTIONS

A180 STRUCTURES REMEDIAL WORK

Transport Infrastructure and Strategic Housing Scrutiny Panel
Cllr P Batson - Portfolio Holder for Housing, Infrastructure and Transport

Project description	A180 is a key route to the strategic motorway network supporting both Grimsby/Immingham docks and the Cleethorpes resort. In addition, it provides key access to the Lincolnshire coastal area. The structures all require maintenance to extend their operational usefulness.
Approved budget	Project budget - £11.2m (DHLUC+NELC+LTP)
Cumulative spend	£8.6m
Approved Programme	Above Deck Works commenced 13th April 2026 Completion expected November 2026
Indicative timeline	April to November 2026
Top 3 risks	• Principal Contractor supply chain and design of expansion joints • Traffic Management • Weather related issues
Capacity / Resourcing / Expertise needed	Advisory Structural Engineer and QS in place

Achieved to date
- Contractor mobilised and started on site.
- Westbound carriageway resurfacing, waterproofing and bridge repair complete
- Eastbound carriageway resurfacing, waterproofing and bridge repair underway.

Progress since the last report
- Works commenced on repairs and resurfacing of eastbound carriageway.
- Expansion joints design by the Contractor is currently ongoing

Outline of current issues/challenges
- Design optimisation and fabrication work for the bridge joints is ongoing
- Minimising highway disruption during the above deck works

Outline of potential mitigation/decisions needed
- Agreement reached with contractor regarding their design responsibility
- Continued review of traffic management plans

Date slide updated by Project Manager: 07/10/26
Date slide updated by Project Sponsor:

NO RESTRICTIONS

CORPORATION BRIDGE

Transport Infrastructure and Strategic Housing Scrutiny Panel
Cllr P Batson - Portfolio Holder for Housing, Infrastructure and Transport

Project description	Major restoration work to Corporation Road Bridge includes key structural works, waterproofing and resurfacing alongside improvements to the aesthetic appearance of the bridge through repainting and heritage restoration. These works will help in protecting the landmark for many years to come, preserving its heritage status.
Approved budget	The Corporation Bridge project budget was approved at Cabinet October 2025, and is commercially sensitive, so detailed figures cannot yet be published.
Cumulative spend	Current actual spend: £11.64m
Approved Programme	Taziker mobilisation – November 2025 Contract completion – End of May 2027
Indicative timeline	Award of main contract – November 2025 Completion date – End of May 2027
Top 3 risks	• Age and condition of existing structure, and steel repairs required • Extreme weather and tidal levels • New Span 4 design and fabrication, and the lifting mechanism
Capacity / Resourcing / Expertise needed	Pell Frischmann continue to provide main NEC project management, technical design and commercial management services. To supplement and expedite structural repairs/works, additional structural engineering technical resource has been secured to ensure the scheme is completed in the most time and cost-efficient manner.

Achieved to date
- Award of main NEC works contract to Taziker Industrial Ltd, in November 2025

Progress since the last report
- Works to top side, all spans has progressed well, with preparation and coatings systems completed.
- Fabrication on the new span 4 deck, is progressing in Tazikers off site factory.
- Structural steel repairs, are progressing well. However more steel repairs have been found on span 1 and 5, and designs are required for these repairs, with additional technical structural engineering resources brought in.
- Variation to the EA permit has been secured, which allow the contractor to scaffold all spans, at the same time.
- Concrete slab and highways detailed design works are near complete, now progressing well.
- Social Value strategy is being delivered well. The Contractor took part in the Dragon Boat Race, in July 2026 to raise money for local charities, and has repainted the Davits from the Ross Tiger along the embankment, as well as providing two steel beam for local dance studio, and making a monetary contribution to another local charitable organisation. Taziker continue to deliver their newsletter, with works update.

Outline of current issues/challenges
- Steel work repairs, are still being found, and need to be designed and fabricated quickly. Contractor has set up a mobile on site fabrication unit, to speed up fabrication of these repairs.
- Control room M&E are being refurbished, and mechanical and structural engineers are working together on all weight balancing and wind load of new span required for the new lifting span.

Outline of potential mitigation/decisions needed
- Procurement of associated works i.e. highways, will sit with Main contractor, to ensure close co-ordination with programme.

Date slide updated by Project Manager: 12/10/26
Date slide updated by Project Sponsor: 23/10/26

NO RESTRICTIONS

GRIMSBY CENTRAL LIBRARY

Economy, Culture & Tourism Scrutiny Panel
Cllr O Freeston - Leader and Portfolio Holder for Strategic Renewal, Delivery and Place Leadership

Project description	Works to remove asbestos and undertake sundry work to the Grimsby Central Library building.
Approved budget	Project budget - £3.18m
Cumulative spend	£0.36m
Approved Programme	• Initial Asbestos removal to enable access to building (completed) • Roof Repairs – completed • Asbestos removal works (procurement - completed • Full asbestos removal works (commenced September 2026) • Window investigations and scaffold strategy review (October 2026) • Heritage asset surveys and management (ongoing)
Indicative timeline	Spring 2026 to Summer 2026 for Roof Repairs (Complete) September 2026 to Spring 2027 for the full asbestos removal
Top 3 risks	• Heritage assets identified during strip-out requiring retention or storage • asbestos containing materials in unexpected parts of the building
Capacity / Resourcing / Expertise needed	Quantity surveyor support in place. Contract Management arrangements in place. Heritage support available as required

Achieved to date
- Initial asbestos strip out of the Boiler room and stairwell completed.
- Review of roof condition undertaken.
- Scaffolding strategy being developed.
- Temporary roof repairs completed
- Full asbestos removal contract awarded to Rhodar and contract signed
- Draft heritage statement completed
- Contractor mobilised and site establishment completed
- Scaffolding strategy under review following proposed window investigations

Progress since the last report
- Asbestos removal works commenced
- Stakeholder workshop successfully delivered
- Traffic management arrangements in place

Outline of current issues/challenges
- Ensuring heritage assets are protected where practicable and within budget
- Final scaffolding requirements remain dependent on window investigations
- Management and storage of heritage assets identified during strip-out
- Road closure and traffic management remain key operational dependencies

Outline of potential mitigation/decisions needed
- Window investigations to determine extent of scaffolding required
- Continued coordination with Highways and neighbouring stakeholders regarding access and traffic management

Date slide updated by Project Manager: 09/10/2026
Date slide updated by Project Sponsor: 15/10/26

NO RESTRICTIONS

FRESHNEY PLACE LEISURE SCHEME

Economy, Culture, and Tourism Scrutiny Panel
Cllr O Freeston - Leader and Portfolio Holder for Strategic Renewal, Delivery and Place Leadership

Project description	The project is a key element of delivering on the Grimsby Town Centre Masterplan. The aim is to transform the western end of Freshney Place, Victoria Street and the Bull Ring through the creation of a Family Entertainment Centre comprising a cinema, food hall and modern market, together with new food, drink, and leisure facilities. Pre-construction, the scheme has secured pre-let agreements with Parkway and Starbucks.
Approved budget	£49.96m following 12 December 2024 Full Council decision
Cumulative spend	£26.1m inc. design, planning, PCSA (asbestos, soft strip, design), site acquisition, vacant possession, surveys and fees
Approved Programme	• Planning Approval – completed Feb 23 • Appoint PCSA Contractor (phase 1) - completed March 24 • Final Cost Plan – received • GMI formally contracted Feb 25 • Construction Completion – Practical completion due Q2 2027
Indicative timeline	Having commenced February 2025, due to utilities, archaeology and service deck challenges together with Council approved changes, Practical Completion is targeted for early Q2 2027 with tenant fit-out largely occurring thereafter.
Top 3 risks	• Utilities • Weather • Asbestos
Capacity / Resourcing / Expertise needed	• Professional team – in place • GMI acting as Development Manager • Monthly client meetings in place

Achieved to date
- Cinema pre-let secured
- Starbucks pre-let secured
- Nando's pre-let secured
- Scheme approved
- GMI appointed
- Works commenced, demolition complete, steel frame complete and roof structures in place
- Heads of Terms agreed for further food and beverage offer
- Practical completion due Q2 2027

Progress since the last report
- Steelwork complete
- Intumescent painting of steelwork commenced
- Floor slabs laid
- Roofing works commenced
- Curtain walling and glazing commenced for the market building
- Monthly client meetings progressing

Outline of current issues/challenges
- A Northern Power Grid (NPG) diversion is a risk although the relevant personnel are working well with NPG.

Outline of potential mitigation/decisions needed
- No immediate mitigation beyond service deck considerations or decisions required.

Date slide updated by Project Manager: 15/10/26
Date slide updated by Project Sponsor: 15/10/26

NO RESTRICTIONS

ABBEY WALK CAR PARK

Transport Infrastructure and Strategic Housing Scrutiny Panel
Cllr P Batson - Portfolio Holder for Housing, Infrastructure and Transport

Project description	Demolition of the former Multi-Storey car park and construction of a new ground level car park providing approximately 81 parking spaces, including provision for electric vehicle (EV) charging infrastructure.
Approved budget	£1.98m for feasibility, demolition & construction
Cumulative spend	£1.2m which was allocated for viability assessments, and preparatory works.
Approved Programme	Demolition programme – January 2026 to Spring 2026 Construction programme – Dec 2026 to Mar 2027
Indicative timeline	Soft asset stripping including asbestos - October 2025 Demolition mobilisation – December 2025 Demolition commencement – January 2026 Ground floor car park design completion – Jan/Feb 2026 Ground floor car park planning application – Summer 2026 Construction tender – Summer 2026 Construction award – October 2026 Construction commencement – Dec 2026 Operational opening – Q1 2027
Top 3 risks	• Unspecified archeological discoveries • Weather Conditions • Unexpected ground Conditions
Capacity / Resourcing / Expertise needed	Project resource for reconstruction of the ground level car park

Achieved to date
- Demolition works completed and site cleared
- Design of ground floor car park design completed
- Planning application submitted
- NPG substation protection measured installed
- Planning application validated
- Archaeological investigations completed
- Tender evaluation completed and preferred contractor identified

Progress since the last report
- Demolition completed and site hoarded
- NPG substation protection safely installed.
- Planning application live
- Biodiversity Net Gain (BNG) offsite credits secure for purchase
- Pre-construction mobilisation planning commenced
- ODR progressed for contract award approval

Outline of current issues/challenges
- Discharging pre-commencement planning conditions
- Future EV charging infrastructure dependent on availability of external funding
- Completion of archaeological investigations and review of findings
- Achieving the BNG offsite credit certificate

Outline of potential mitigation/decisions needed
- Progress contract award approval to maintain programme
- Review archaeological findings and implement any required mitigation measures
- Secure BNG credits following planning approval
- Continue discussions regarding future EV charging funding opportunities

Date slide updated by Project Manager: 09/10/2026
Date slide updated by Project Sponsor:

NO RESTRICTIONS

PIER GARDENS CLEETHORPES

Economy, Culture, and Tourism Scrutiny Panel
Cllr O Freeston - Leader and Portfolio Holder for Strategic Renewal, Delivery and Place Leadership
Cllr B Callison – Portfolio Holder for Environment, Tourism and Culture, Licensing and Community Protection

Project description	Pier Gardens is a Victorian, traffic free, linear park raised above the Central Promenade which runs along the length of the town centre. Opened in 1885, its location is at the heart of the resort and the scope for re-development is vast. Regeneration of Pier Gardens will boost the tourism offer, ensuring there is something for everyone by providing play, leisure, and biodiversity attractions.
Approved budget	£10.6m
Cumulative spend	£4.6m
Approved Programme	January 2026 to Spring 2027 – Mobilisation and Construction RIBA5 and 6.
Indicative timeline	January 2026 to Spring 2027– Mobilisation and Construction RIBA5 and 6.
Top 3 risks	• Budget pressure across LUF schemes. • Void retaining wall affecting skate park work. • Adverse weather affecting programme delivery.
Capacity / Resourcing / Expertise needed	Additional expertise sourced for the project in relation to: • RIBA 5 and 6 – project oversight role (appointed) • NEC 4 Supervisor (appointed) • NEC4 Project Manager (appointed) • Quantity Surveyor (appointed) • Ecological and Historic England input (ongoing)

Achieved to date
- Design works completed – Autumn 2025
- Contractor procured – Winter 2025
- Contractor commenced works – February 2026
- Civil works have realised issues that impacted on contingency provisions.
- Overall programme remains active and progressing well, with planned completion of April 2027.

Progress since the last report
- Completion of significant percentage of ground works
- Installation of waterplay tank and pumphouse foundation
- Installation of Corten landscape edging and street furniture foundations
- Tree tagging for planting scheme

Outline of current issues/challenges
- Liaison between design team and contractor to ensure consistent approach.
- Budget pressures due to contingency use
- Interface with adjoining Sea Road project

Outline of potential mitigation/decisions needed
- Robust contract management and cost analysis
- Wider Programme Management identifying opportunities to mitigate budget pressures across the wider programme.
- Fortnightly interface meetings between contractors and NELC PMs for Sea Road and Pier Gardens

Date slide updated by Project Manager: 09/10/2026
Date slide updated by Project Sponsor: 15/10/26

NO RESTRICTIONS

MARKET PLACE CLEETHORPES

Economy, Culture, and Tourism Scrutiny Panel
Cllr O Freeston - Leader and Portfolio Holder for Strategic Renewal, Delivery and Place Leadership / Cllr B Callison – Portfolio Holder for Culture, Heritage and the Visitor Economy

Project description	Rejuvenating Cleethorpes' historic Market Place will add amenity space for social interaction, reconnecting our busy seafront and town centre, creating jobs, and boosting the economy. These improvements will re-balance the relationship between traffic and pedestrians, encouraging wider circulation of people through the town.
Approved budget	£4.972m
Cumulative spend	£1.1m
Approved Programme	Start of works: End of May 2026 Anticipated Completion: January 2027
Indicative timeline	RIBA 5/6 Construction works commencement: May 2026 Anticipated Completion: March 2027
Top 3 risks	• Osbourne Street, Traffic Regulation Orders (TRO) • Unknown Ground conditions to most carriageway • Long lead time for key materials i.e. paving
Capacity / Resourcing / Expertise needed	Changes made to Pell Frischmann Professional Team, they will remain as the RIBA 4 Technical Design, and NEC 4 Supervisor, but NEC 4 PM and commercial management is now being managed by Cantidad Ltd

Achieved to date
- Traffic Regulation Orders (TRO) approved for most of the scheme. TRO for Osbourne Street now published.
- Managing road and footway closures required for the works, whilst still maintaining access to all businesses, for pedestrians, and vehicle access to the square.
- Works identified further works required to wider highway network.
- Paving materials were ordered late, but now on site being laid.
- Residents and Stakeholder engagement and communications, is being managed in partnership with the contractor.
- Contractor is now producing fortnightly newsletters, and sending out weekly notification letters details works in specific work areas. In addition to starting a new weekly stakeholder drop-in session.

Progress since the last report
- Excavation and back fill completed to several work areas in phase 1.
- Redesign of some of the drainage, in work area 3 & 4, following excavation of those areas
- Osbourne Street TRO now published
- Carriage way build up recommendations being priced by the contractor.

Outline of current issues/challenges
- Managing stakeholder engagement and communications, both internally and externally, on all media platforms, to ensure the Council's messaging about the project and the project benefit is consistent.
- TTRO management with the contractors TM (Traffic Management) Plan
- Ensuring Contractors newsletter and updates and sent out in a timely manner.
- Osbourne ST is now published TRO, and out for consultation
- Additional programming required due to late ordering of paving materials.

Outline of potential mitigation/decisions needed
- Continued regular newsletters updates and engagement with businesses and local residents stakeholders.
- Extra resource on site to mitigate delayed paving works due to ordering delay.

Date slide updated by Project Manager: 12/10/26
Date slide updated by Project Sponsor: 15/10/26

NO RESTRICTIONS

2 SEA ROAD CLEETHORPES

Economy, Culture, and Tourism Scrutiny Panel: Cllr O Freeston - Leader and Portfolio Holder for Strategic Renewal, Delivery and Place Leadership / Cllr B Callison – Portfolio Holder for Environment, Tourism & Culture, Licensing & Community Protection

Project description	A three-storey building will be constructed at the former Waves site on the corner of Sea Road and the Promenade, comprising public amenities and a changing places facility, as well as commercially lettable space across all floors of the building, which may include different providers in retail and hospitality.
Approved budget	£6.1m
Cumulative spend	£2.5m
Approved Programme	Pre-construction works: Winter 2024 - complete RIBA 4: Autmn/Winter 25/26 RIBA 5/6 Construction works commencement: Winter 2026 Practical Completion: Spring 2027
Indicative timeline	RIBA 4: Autumn/ Winter 25/26 RIBA 5/6 Construction works commencement: Winter 2026 Practical completion Spring 2027
Top 3 risks	• Adverse weather • Delays to finalising Agreement for Lease • Budget pressure across LUF schemes
Capacity / Resourcing / Expertise needed	Contract being administered by NELC Professional Services team, overseen by an experienced Project Manager

Achieved to date

- Build contract with Lindum executed on 20th May 2026
- Foundation works completed September 2026
- Anglian Water Permit received and works programmed for 2nd Nov 2026
- Practical completion currently forecast as Spring 2027

Progress since the last report

- Site progress remains good
- Ongoing liaison & engagement with all stakeholders continues on regular basis
- Ongoing engagement with newly appointed pre-let Tenants solicitors
- Foundations completed
- Steel frame construction has commenced.
- Board approved brick in consultation with Planning and discharge of conditions submitted.

Outline of current issues/challenges

- Coordination with Pier Gardens Site
- Coordination with resort and activities during development and construction stage
- Options to open toilets earlier are being reviewed
- Main civil works completed and associated risks mitigated, but works ongoing with potential risk of further cost pressures.

Outline of potential mitigation/decisions needed

- Build contract site meetings continue (chaired by Professional Services)
- NELC Project Management and Professional Services teams continue to meet weekly
- Regular interface meetings between Sea Road and Pier Gardens project managers, designers and contractors held.
- Robust contract management and cost analysis continue alongside wider programme of LUF schemes to mitigate financial pressure.

Date slide updated by Project Manager: 12/10/2026

Date slide updated by Project Sponsor: 15/10/26

NO RESTRICTIONS

TRANSPORT HUB

Transport Infrastructure and Strategic Housing Scrutiny Panel
Cllr P Batson - Portfolio Holder for Housing, Infrastructure and Transport

Project description	The scheme aims to deliver a centralised, compact, highly functional, multi-purpose transport hub located within Grimsby Town Centre. This site has excellent connectivity to the railway station, Freshney Place shopping centre, the wider town core, and significant wider regeneration activities underway, the Hub will provide a single central location for all buses in NEL, in a safe, sheltered environment that is accessible to all.
Approved budget	Indicative Budget (Brownfield, LTG, BSIP) - £5.6m *Further funding may be assigned once final plans are confirmed*
Cumulative spend	£0.99m
Approved Programme	RIBA 3 – began March 2026 Planning Application – submission programmed for Summer 2026 D&B procurement programmed for October 2026 Planned start date for construction of Transport Hub pending procurement – Winter 2026/27
Indicative timeline	Submission of planning application – Summer 2026
Top 3 risks	• Planning application delays may impact construction start date • Ensuring all neighbouring properties are not negatively impacted • Ensuring all supply chain availability
Capacity / Resourcing / Expertise needed	External consultancies to support internal NEL Architecture team in place, transportation consultancies in place to provide wider highways and junction modelling

Achieved to date
- Pre-application comments received
- RIBA 3 design completed.
- External consultancies engaged to assist with planning requirements – progressing to achieve planning submission
- Submission of PID to GLCCA for funding.

Progress since the last report
- GLCCA funding – PID submitted to GLCCA and full business case largely completed.
- Further modelling of traffic and junctions undertaken
- Ongoing engagement with Stagecoach
- Completion of RIBA 3 design and commencement of Technical design and procurement documentation.

Outline of current issues/challenges
- Securing funding for future phases
- Maintaining a phased approach to programme delivery, opportunities to merge phases should funding allow

Outline of potential mitigation/decisions needed
- Ongoing discussions with GLCCA

Date slide updated by Project Manager: 07/10/26
Date slide updated by Project Sponsor: